

Implementation Plan



Open Space Strategy
2019–2029



Implementing the Strategy

The *Open Space Strategy 2019-2029* and Implementation Plan identifies the strategic actions and key open space infrastructure that will enable Council to achieve its vision and outcomes for the shire's open space network and respond to the community's needs and desires identified during the community engagement process.

The Implementation Plan is in two sections:

Section 1 includes regional and district actions; and

Section 2 includes local actions for Council's 14 local profile areas.

Regional and district actions, including strategic directions and major projects that will impact on the broader shire were prioritised by Council. This is to ensure we develop an open space network that offers diversity and equity in the full range of functions and settings across the Shire.

The local actions were prioritised by local communities during Stage 2 of the community engagement process held between 4 September and 16 December 2018. The key aim of the community prioritisation process was to ensure local residents had input into open space decision making for their local area and to address the needs and desires of each local community.

The community prioritisation process enabled Council to address the following key challenges:

- Delivering actions that align with community needs and aspirations that are realistic to achieve and enable council to achieve its vision and outcomes.
- Limited financial resources, staffing resources and time to implement all the projects;
- More local actions were proposed than Council can implement;

With community's priorities identified for each local profile area, the Open Space Prioritisation Matrix was developed. The matrix contains a set of criteria to consolidate and prioritise the local actions across the Shire's 14 local profile areas. The criteria was developed with consideration of the following:

- Community priorities and needs;
- Population and future growth;
- The open space findings presented in the local action plans;
- Open space provision standards;
- Asset management and risk management;
- Alignment with Council's strategic documents and priorities; and
- Alignment with the vision, guiding principles and outcomes of the *Open Space Strategy 2019-2029*.

The Implementation Plan identifies the priority allocated to each open space action including indicative timeframes, the project description, the Council Unit or Units who will lead the project, other partners and the status of funding for the project. The reference table below defines the timeframes proposed for each action, and the abbreviations and terms used in the Implementation Plan.

Actions with the Implementation Plan may not appear in the same order as prioritised by the community. This may have resulted because of a number of reasons including:

- Actions were completed and others have since received State Government funding;
- Some local actions were merged. For example, where the development of a master plan was proposed for a specific open space and included an upgrade to a playground, public toilet or car park, all related actions relevant to the specific open space were merged;
- An existing open space or sport and recreation asset may have been assessed as being in very poor condition and not 'fit for purpose', resulting in the action being scored higher, as the weighting for the asset condition was applied. This action may have been prioritised to ensure community safety is not compromised;
- There are existing gaps in the provision of passive and active open space, where some communities do not have access to any open space or only to poor quality open space. Projects may have been given prioritised to address inequity in the provision of open space in local profile areas;
- To ensure natural and cultural heritage is protected and enhanced;
- Actions proposing new on-road footpaths, shared-user paths and cycleways were excluded from the prioritisation process. These projects will be considered when Council reviews its Bike Plan (1999) and Pedestrian Access and Mobility Plan (PAMP); and
- Some actions received minimal or no support from the community and those actions may have been removed from the Implementation Plan;

The implementation of the strategy's actions is also influenced by:

- The availability of State and Federal Government grants and subsidies;
- The prescriptive nature of various grants and subsidies and aligning the grant funding directive with the strategy's recommendations and outcomes;
- The availability and capacity of staff;
- Council's capacity annually to fund the desired levels of service, considering both capital investment and ongoing operational and maintenance demands; and
- Council's wider budgetary priorities.

Accordingly, as work programs and budgets are developed, some prioritised actions may be delayed or others brought forward. Some actions may be reconsidered as circumstances change, new information is uncovered and experience is gained following implementation.

The Implementation Plan has been presented as a separate document to the strategy so that it can be reviewed annually and updated regularly to reflect current policy and directions, community feedback and to effectively monitor and evaluate progress. However, the Implementation Plan should be viewed in conjunction with the *Open Space Strategy 2019-2029*.

Reference Table

| Priority | |
|----------------------|---|
| High | 1-3 years |
| Medium | 4-7 years |
| Low | 8-10 years |
| Ongoing | Projects or activities that have commenced and are ongoing |
| Dependent (D) | Projects that are contingent on or determined by another business, organisation or land manager such as a developer or the State Government |

| Project Type | |
|--------------|--|
| S | A strategic statement of intent, which will enable Council to achieve the vision and outcomes in the Open Space Strategy |
| P | Strategic planning, master/concept planning, strategy development, and management planning |
| SP | Projects or actions that require the allocation of resources. SP also includes the establishment of strategic partnerships to better utilise and manage open space assets, sport and recreation facilities |
| AR | Major work which does not increase the asset's design capacity but restores, rehabilitates, replaces or renews an existing asset to its original service potential |
| CW | Work over and above restoring an asset to original service potential is an upgrade/expansion or new works expenditure |
| GM | Cyclical and planned maintenance |
| R | Removal of an asset |

| Leaders (L) & Partners | |
|------------------------|---|
| Council Units | All of Council |
| PAC | Parks and Active Communities |
| CCS | Community & Cultural Services |
| SE | Sustainability and Environment |
| RS | Roads & Stormwater |
| WW | Water & Waste Water |
| HR | Human Resources |
| CC | Communications & Customer Experience |
| D | Design |
| THP | Tweed Holiday Parks |
| SPUD | Strategic Planning and Urban Design |
| ED | Economic Development |
| R | Rangers |
| (L) | The unit of Council or organisation who will lead the project |
| Community/users | May include residents of the Tweed Shire, users of the open space network including visitors and tourists |

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| Youth & Community groups/services | May include the Youth Council, Youth Services, Resident/Ratepayer Action Groups, including Residents and Community Associations, community gardening groups, historical society, community hall committees and other community services providers |
| Environmental groups | Groups protecting and enhancing biodiversity values and the natural environment such as Dune Care, Land Care, Coast Care, Tweed Coast Koala Advisory Group, Team Koala |
| Aboriginal stakeholders | May include the Aboriginal Consultative Committee, Tweed Byron Aboriginal Land Council and/or the Aboriginal community and other Aboriginal stakeholders |
| PWD stakeholders | May include persons with a disability (PWD), the TSC Equal Access Advisory Committee and other stakeholders/services that represent people with disabilities |
| Land Managers | Public land managers who manage the use and development of land such as National Parks and Wildlife Service, Crown Lands, Tweed Byron Aboriginal Land Council |
| Land Owners | Private land owners |
| Preschools/Schools | Includes childcare centres, preschools, primary and high schools and tertiary education |
| Businesses | May include local businesses, Chamber of Commerce, commercial operators, tourism businesses and tourism industry stakeholders |
| Sports Club | May include sporting clubs, surf clubs, board riders, mountain bike club, boating or fishing clubs etc. |
| Other Councils | May include other Local Government Areas (LGA) in NSW and/or Gold Coast City Council |
| NSW Government or Federal Government | May include NSW Government departments and agencies such as Service NSW (including the Roads and Maritime Services), NSW Department of Education, Family and Community Services, NSW Ministry of Health, Department of Planning and Environment (including Office of Environment & Heritage), Premier and Cabinet or Federal Government agencies |

| Funds | |
|---------------|---|
| F | Funding has been allocated to the open space project |
| Part F | Only part of the funding has been allocated to the open space project |
| BAU | Where the cost of the project is within existing budget allocations and staff resources |
| UF | The open space project is currently unfunded |
| N/A | No Council funding required |

Section 1: Regional and District Actions



OUTCOME 1: Our open spaces are high quality and offer diverse sport and recreation opportunities for everyone to enjoy.

1.1 Invest in open space planning and design to deliver better outcomes for everyone.

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|---|----------|--------------|---|--------|
| 1.1.1 | Develop a Shire-wide Play Space Action Plan to ensure high quality and diverse play opportunities for children aged 2–12 years. | High | P | PAC (L), CCS Community/users Community groups Schools | F |
| 1.1.2 | Develop a Shire-wide Outdoor Youth Recreation Action Plan to identify the needs of young people and to improve the quality, and diversity of outdoor youth recreational facilities. | High | P | PAC (L), CCS Community/users Youth & Community Services | F |
| 1.1.3 | Develop a Shire-wide Public Toilet Strategy to improve the quality, siting and distribution of public toilets across the Shire. | High | P | PAC (L), CCS Community/users Community groups Businesses | F |
| 1.1.4 | Review the Sports Field Strategy (2014) to incorporate sport and active recreation activities. | High | P | PAC (L), CCS, SE Community/users Community groups Businesses | F |
| 1.1.5 | Develop an Open Space Car Park Improvement Program to improve the standard and availability of car parking facilities adjacent to Council's regional, district and foreshore open spaces. | Medium | SP & CW | PAC (L), RS (L) Community/users Community groups Businesses | Part F |
| 1.1.6 | Develop guidelines for dogs in public open spaces to guide the planning of quality and diverse off-leash areas. Include provisions for fencing regional and district off-leash areas. | High | P | PAC (L), SE (L), R Community/users Community groups | F |
| 1.1.7 | Develop Signage Design Standards and an Open Space Signage Implementation Plan to guide the planning, specification and design of signs in Tweed's parks and open spaces (including environmental and cultural heritage interpretative signage and wayfinding signage). | Medium | P | PAC (L), SE, RS Community groups Aboriginal stakeholders Environment groups | F |
| 1.1.8 | Develop and adopt a Community Gardens Policy and a template for developing a Community Garden Management Plan for groups wishing to establish a new community garden. | High | P | SE (L), PAC (L) Community/users Community groups | F |
| 1.1.9 | Develop Open Space Design Guidelines to guide the development of high quality open spaces, sport and recreation facilities in existing and new communities (including guidelines for playgrounds and youth recreation facilities). | High | P | PAC (L), CCS, SE | F |
| 1.1.10 | Develop open space master plans and concept plans when upgrading existing and developing new parks and sports fields. | Ongoing | S | PAC (L) Community/users Youth & Community groups Environment groups Aboriginal stakeholders Business | BAU |

1.2 Upgrade existing and develop new regional and district parks and open spaces.

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|--|----------|--------------|---|---------------------|
| 1.2.1 | Adopt the draft Plan of Management for the Jack Evans Boat Harbour Precinct (Tweed Heads). | High | P | PAC (L) Community/users Community groups Aboriginal stakeholders Businesses | F |
| 1.2.2 | Develop a concept plan for Goorimabah including an upgrade of the regional playground in Jack Evans Boat Harbour (Tweed Heads), provide inclusive play elements, integrate nature play and cultural heritage values. | High | P & CW | PAC (L), CCS Community/users Environment groups Aboriginal stakeholders Businesses | (P) F (CW) UF |
| 1.2.3 | Develop a staged Pottsville Open Space Master Plan to improve Pottsville's key open spaces including Pottsville Environment Park, Pottsville Memorial Oval, Anzac Park, Phillip St Reserve, Ambrose Brown Park and Hardy Park North. | High | P | SE (L), PAC (L), CCS Community/users Community groups Environment groups LBLALC Aboriginal stakeholders | F |
| 1.2.4 | Develop a plan of management for Clarrie Hall Dam (Doon Doon). | High | P | WW (L), SE, PAC Community/users Environment groups Land owners | F |
| 1.2.5 | Implement the staged master plan for Kingscliff Sport and Recreation Complex (Kingscliff). | Ongoing | CW | PAC (L) Community/users Sports clubs | Part F (Stage 1) |
| 1.2.6 | Review the master plan for the district sports field at Depot Rd (Kings Forest), in accordance with the development of the Open Space Master Plan and Landscape Concept Plan for Kings Forest Urban release Area. | Medium | P | PAC (L) Community/users Sports clubs Developers | F |
| 1.2.7 | Develop a concept plan for a new district park and playground in Pioneer Park (Tweed Heads West). | Medium | P & CW | PAC (L), CCS, SE Community/users Community groups | UF |
| 1.2.8 | Develop a concept plan for a new district park and playground in Amaroo Park (Banora Point). | High | P & CW | PAC (L), RS Community/users Youth & Community groups/services Schools | Part F |
| 1.2.9 | Develop a concept plan for the upgrade of the playground at Recreation Ground (Tweed Heads) to a district level. | High | P & CW | PAC (L), CCS Community/users Youth groups Community groups Preschool/Schools | Part F |

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| 1.2.10 | Develop a concept plan for the upgrade of the skate park in Tweed Heads South to a regional multi-purpose family and youth recreation precinct to be informed by the Outdoor Youth Recreation Action Plan, Stage 2 of the Arkinstall Park Master Plan and master planning associated with neighbouring community facilities. | High | P & CW | PAC (L), CCS. TRAC Community/users Youth groups Community groups Schools NSW Government | UF |
| 1.2.11 | Develop a concept plan for a multi-purpose family and youth recreation precinct in Kingscliff, to be informed by the Outdoor Youth Recreation Action Plan. | High | P & CW | PAC (L), CCS Community/users Youth & Community groups Schools | UF |
| 1.2.12 | Provide a new regional off-leash dog area in Banora Point (fenced). | High | CW | PAC (L), SE Community/users | UF |
| 1.2.13 | Provide a new district off-leash dog area in Murwillumbah (fenced). | High | CW | PAC (L) Community/users | UF |

1.3 Upgrade open spaces in Tweed's rural villages.

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|--------------|--|----------------|--------------|---|-------------------------|
| 1.3.1 | Develop open space concept plans in consultation with rural communities to upgrade parks and open spaces in the following rural villages: Burringbar, Stokers Siding, Mooball, Crabbes Creek and Chillingham. | High | P & CW | PAC (L), SPUD, TVRT Community/users Community groups Schools Businesses | (P) F (CW) Part F |
| 1.3.2 | Develop a Rural Social Tennis Court Program to review the provision of Council managed social tennis courts in the following rural villages: Bilambil, Chillingham, Tumbulgum, Tyalgum and Cudgen. Consider the conversion of low use tennis courts to multi-purpose courts or other uses. | High to Medium | SP & CW | PAC (L) Community/users Community groups Sports clubs Tennis NSW | Part F |

1.4 Upgrade existing and develop new neighbourhood parks and open spaces.

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|--------------|---|----------|--------------|----------------------------|-------|
| 1.4.1 | Upgrade local and neighbourhood open spaces in accordance with the actions for each local profile area. | Ongoing | S | PAC (L) Community/Users | BAU |
| 1.4.2 | Replace and upgrade neighbourhood playgrounds in accordance with the actions for each local profile area. | Ongoing | S | PAC (L) Community/Users | BAU |

1.5 Preserve the quality and integrity of existing open spaces.

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|---|----------|--------------|---|-------|
| 1.5.1 | Protect existing open spaces by restricting its conversion to other uses such as accommodating utilities or infrastructure that does not relate to or impedes open space values, sport and recreational activities. | Ongoing | S | PAC (L), SE, RS, WW, D Community/users Community groups Aboriginal stakeholders Businesses | BAU |
| 1.5.2 | Develop a management procedure to identify and address where private property owners have encroached onto public open spaces, particularly onto parks, foreshore reserves and bushland reserves. | High | S | PAC (L), SE (L) Community/users Community groups Businesses | BAU |
| 1.5.3 | Manage and monitor the frequency, duration and usage impacts of commercial activity and community events on the quality of open space, the community's enjoyment of open spaces and impacts on environmental and cultural values. | Ongoing | S | PAC (L), ED Community/users Community groups Environment groups Aboriginal stakeholders Businesses | BAU |

1.6 Ensure high quality open spaces and sport and recreation facilities in new communities.

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|---|----------|--------------|---|-------|
| 1.6.1 | Review the Tweed Development Control Plan, Section A5 Subdivision Manual and Development Design Specification – D14 Landscaping Public Open Space (includes streetscapes) and the relevant Section 7.11 Developer Contribution Plans (previously section 94) to reflect the vision, guiding principles and outcomes of the Open Space Strategy. | High | P | PAC (L), SPUD, RS, CCS Community/users Developers | BAU |
| 1.6.2 | Encourage greater collaboration with developers early on in the subdivision process to achieve quality open space outcomes and the full range of community benefits. | Ongoing | S | PAC (L) Developers | BAU |
| 1.6.3 | Continue to require developers of new subdivisions to prepare an Open Space and Landscape Master Plan, to be endorsed by Council prior to the subdivision approval. | Ongoing | S | PAC (L) Community/users Developers | BAU |
| 1.6.4 | Advocate for new district parks, playgrounds and outdoor youth recreation facilities in the following subdivisions: Cobaki, Kings Forest, West Kingscliff, Dunloe Park, Bilambil Heights and Area E Urban Release Areas. | Ongoing | S | PAC (L) Community/users Developers | BAU |
| 1.6.5 | Open space contributions should not be land that has encumbrances and should be cost effective to maintain. | Ongoing | S | PAC (L) Developers | BAU |

1.7 Proactively manage open space assets to maintain quality.

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|--|----------|--------------|--|-------|
| 1.7.1 | Develop an Open Space Maintenance Service Level Manual for open spaces, sport, recreation facilities and park infrastructure (including car parks, public toilets and pathways). Service levels should be developed in accordance with the revised open space hierarchy. | High | P | PAC (L), RS Community/users Businesses | BAU |
| 1.7.2 | Conduct condition assessments of all pathways, including pathways located within parks and open spaces every 5 years to inform Council's Footpath Rehabilitation Program. | Ongoing | SP | PAC (L), RS | BAU |

1.8 Ensure the community has input into open space planning, design and management.

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|---|----------|--------------|--|-------|
| 1.8.1 | Encourage stakeholders and the broader community across all ages, abilities and cultural backgrounds to positively contribute to open space development projects. This may require targeting consultations to encourage minority groups to participate. | Ongoing | S | PAC (L), CCS, SE Community/users Community groups Environment groups Sports clubs | BAU |
| 1.8.2 | When upgrading existing or developing new parks and open spaces the level of community engagement should be appropriate to the size and scope of the project and in accordance with the Council's Community Engagement Strategy (2018). | Ongoing | S | PAC (L), CCE, SE Community/users | BAU |
| 1.8.3 | Investigate other volunteering initiatives to help promote active involvement in the management of open spaces. | Ongoing | SP | PAC (L), SE (L), CCS Community/users Community groups Environment groups Indigenous stakeholders Sports clubs | BAU |

1.9 Adopt a multi-use approach to maximise diversity and increase use of open spaces.

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|--|----------|--------------|---|-------|
| 1.9.1 | When upgrading existing or developing new sports fields, investigate opportunities for walking and cycling circuits around the periphery, outdoor gyms, the co-location of youth recreation facilities, playgrounds and dog off-leash areas (where appropriate) to appeal to a broader range of users. | Ongoing | S | PAC (L), CCS Community/users Sports clubs Youth & Community groups | BAU |
| 1.9.2 | Continue to support and expand the shared management model of sports fields and ancillary facilities, where there are several clubs or sports codes sharing one sports field. | Ongoing | S | PAC (L) Community/users Sports clubs | BAU |

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| 1.9.3 | Partner with schools to investigate shared use of school sport and recreation facilities, where school facilities are made available for community use outside of school hours. | Ongoing | SP | PAC (L), CCS Community/users Community groups Sports clubs Schools NSW Government | BAU |
| 1.9.4 | Prioritise investment in regional and district open spaces that are more adaptable, are typically better suited to cater for multiple users and provide a diverse range of active and passive activities. | Ongoing | S | PAC (L) Community/users Community groups Developers | BAU |

1.10 Invest in open space planning and design to deliver better outcomes for everyone.

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|---------------|---|----------|--------------|---|-------|
| 1.10.1 | When upgrading open spaces, consider opportunities to change existing use, add different functions and integrate different landscape settings to improve the diversity of the open space network and to meet community demand. | Ongoing | S | PAC (L), SE, CCS Community/users Youth & Community groups/services | BAU |
| 1.10.2 | When a developer of a new residential subdivision prepares an Open Space and Landscape Master Plan ensure different open space types, functions and landscape settings are well defined, demonstrating the provision of a diverse open space network. | Ongoing | S | PAC (L) Developers | BAU |
| 1.10.3 | Develop the Tweed Valley Rail Trail from Murwillumbah to Crabbes Creek to create a shared use rail trail. | High | SP & CW | TVRT (L) Community/users Property owners Land Managers Businesses NSW & Federal Governments | F |
| 1.10.4 | Support the development a multi-agency task force including land managers, recreation and tourism industry groups and community representatives to investigate the development of an Integrated Recreational Trail Network. The project will consider the development of nature-based trails for walking, mountain biking, horse riding, canoeing and kayaking. | Medium | SP | SPUD (L), PAC, RS, SE, WW, ED Community/users Land managers Businesses (Tourism) NSW Government | UF |
| 1.10.5 | Investigate the demand and feasibility of Clarrie Hall Dam (Doon Doon) for low-impact nature based activities and investigate the use of Mt Nullum and Mt Burrell for low-impact nature based activities. | Medium | P | WW (L), PAC (L), SE (L), Community/users Property owners Tourism organisations | UF |
| 1.10.6 | Identify funding sources available through Federal and State government programs and/or private partnerships for the funding of nature based recreation and tourism. | Ongoing | S | PAC (L), SE (L) State & Federal Governments Businesses | BAU |

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|----------------|--|---------|----|--|-----|
| 1.10.7 | Provide more inclusive play spaces for children, parents and carers with disabilities in a range of settings and offer more diverse play experiences such as sensory and tactile play spaces. | Ongoing | S | PAC (L), CCS, SE Community/users Youth & Community Services PWD stakeholders | BAU |
| 1.10.8 | When developing the Outdoor Youth Recreation Action Plan aim to increase the diversity of youth recreation facilities across the Shire. Consider skate park facilities, urban bike facilities such as a pump track, BMX or bike skills park, multi-purpose courts, hang out spaces, a range of seating, shade, parkour facilities and access to WiFi and public toilets. | High | P | PAC (L), CCS Community/users Youth & Community Services | BAU |
| 1.10.9 | Review the demand and the feasibility study conducted for the proposed Regional Botanical Garden in the Shire (2005). | Low | P | PAC (L) Community/users Community Services Environmental groups | UF |
| 1.10.10 | Determine the demand and feasibility of providing road cycling facilities in the Tweed Shire, as part of the review of the Sports Field Strategy (2014). | High | P | PAC (L) Community/users Community groups Sports clubs | UF |
| 1.10.11 | Review the provision of off-leash dog areas in parks and on beaches and the associated park infrastructure (such as dog waste bins, bags and drinking water) to diversify the open space network and to meet growing demand. | High | SP | PAC (L), SE (L), R Community/users Community groups | F |
| 1.10.12 | When upgrading existing or developing new open spaces, consider providing opportunities to observe and appreciate nature. | Ongoing | S | PAC (L), SE Community/users Environmental groups | BAU |
| 1.10.13 | Consider the provision of WiFi when developing master plans or concept plans for regional and civic open spaces. | Ongoing | S | PAC (L), IT Community/users Youth and Community groups | BAU |
| 1.10.14 | Encourage and facilitate a diverse range of community events in parks and open spaces, events of regional, national and international importance in accordance with Tweed Shire Council's Event Strategy (2016-2020). Ensure parks and open spaces suitable to host events have adequate infrastructure to support the intended level of use. | Ongoing | S | PAC (L), ED, CCS Community/users Youth & Community Services Environment groups Businesses Sports clubs | BAU |

OUTCOME 2: Our open space network promotes physical activity, fosters good health and wellbeing and is safe.

2.1 Establish regional and local partnerships to increase participation.

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|--|----------|--------------|---|--------|
| 2.1.1 | Review the role of the Tweed Shire Sports Advisory Committee to address broad-based sport and recreation issues and opportunities, facilitate effective policy and service provision regarding sport and recreation within the Shire. | Ongoing | SP | PAC (L) Sports Advisory Committee | BAU |
| 2.1.2 | Provide support to sporting clubs to develop club development plans, assist with grant applications and enable increased player participation and development. Partner with sports clubs to encourage active participation by youth, girls and women, people with disabilities and residents on low incomes. | Ongoing | SP | PAC (L) Community/users Sports clubs Sports Advisory Committee | BAU |
| 2.1.3 | Continue to work with the North Coast Academy of Sport, participate in the North Coast Parks Forum and partner with the Sports Advisory Committee to encourage participation in sport and recreation at all levels, respond to participation trends, and ensure the sustainability of sport and recreation in the Tweed Shire and the region over the long term. | Ongoing | SP | PAC (L) Community/users North Coast Academy of Sport Sports Advisory Committee Councils | BAU |
| 2.1.4 | Work in partnership with community health services and other agencies such as Northern NSW Local Health District and social services to encourage activities or programs in parks and open spaces that support community health (e.g. green prescription programmes, Heart Foundation walking groups). | Ongoing | SP | PAC (L), CCS Community /users NSW Government | Part F |
| 2.1.5 | Work in partnership with commercial providers and community groups to encourage activities or programming in open spaces that increase community participation in physical activity (e.g. yoga classes and fitness classes in parks). | Ongoing | SP | PAC (L), CCS Community/users Community groups Businesses | UF |
| 2.1.6 | Assist environmental groups such as Landcare and Dunecare to get more volunteers involved in environmental projects that also promote community health and mental wellbeing. | Ongoing | SP | SE (L), PAC Community Environmental groups | BAU |
| 2.1.7 | Support the growing movement for community gardening and the community health benefits it provides. | Ongoing | S | SE (L), PAC (L) Community/users Environment groups | BAU |
| 2.1.8 | Encourage active transport and increased participation in walking and cycling (e.g. through the provision of footpaths, shared-user paths and cycleways, and participation in State and National events that promote active transport). | Ongoing | S | RS (L), PAC Community/users Community groups NSW Government | BAU |

2.2 Enliven and activate parks and open spaces to encourage participation and community connections.

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|---|----------|--------------|--|-------|
| 2.2.1 | Ensure parks and open spaces are designed to maximise social exchange and interactions. Provide park furniture, pathways, lighting, shade and co-locate open spaces with key community facilities to create safe, accessible and comfortable open spaces for interaction. | Ongoing | S | PAC (L), CCS, RS Community/users Developers | BAU |
| 2.2.2 | Develop a 'pop up' place making program, a temporary low cost program of innovative place making opportunities to promote healthy and active living, community connections to open spaces and social connections. | Medium | SP | PAC (L), CCS Community/users Youth & Community groups Businesses | UF |
| 2.2.3 | Consider place making opportunities to activate the following regional and coastal destinations: Pottsville Environment Park (Pottsville), Clarrie Hall Dam (Doon Doon), Knox Park (Murwillumbah), Jack Evans Boat Harbour (Tweed Heads), Rowan Robinson Park (Kingscliff) and Salt Central Park (Kingscliff). | Medium | SP | PAC (L), CCS, SE Community/users Youth & Community groups Environment groups Businesses | UF |
| 2.2.4 | Consider place making opportunities to activate the following underutilised open spaces: Ebenezer Park (Tweed Heads), Recreation Ground (Tweed Heads) and Budd Park (Murwillumbah). | Low | SP | PAC (L) Community/users Youth & Community groups/services Environment groups Businesses | UF |
| 2.2.5 | Integrate public art in parks and open spaces, in consultation with the Public Art Reference Group to reinforce a local sense of place and support community arts and culture. | Ongoing | S | PAC (L), CCS Public Art Reference Group Community/users Youth & Community groups Environment groups Aboriginal stakeholders | UF |
| 2.2.6 | Undertake a public awareness program to raise awareness of Council's open space network, including sport and recreation facilities and activation programs. This may include creating an interactive mapping tool with the latest information, exploring technological applications (e.g. mobile applications) and social media to increase participation, Tweed Link feature articles and updating information on Council's website. | High | SP | PAC (L), SE, CCS, CCE Community/users Community groups | F |

2.3 Plan and design safer open spaces.

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|--|----------|--------------|---|-------|
| 2.3.1 | Design, construct and maintain sport and recreation facilities, park infrastructure and playgrounds to meet relevant Australian Standards and safety codes. | Ongoing | S | PAC (L) Community/users | BAU |
| 2.3.2 | Implement 'Crime Prevention through Environmental Design' principles to discourage crime and support community safety in public open spaces. | Ongoing | S | PAC (L), CCS Community/users Youth & Community groups Businesses NSW Police | BAU |
| 2.3.3 | When required conduct community safety audits to improve safety in 'at risk' parks and open spaces in consultation with NSW Police and local community representatives. | Ongoing | S | PAC (L), CCS Community/users Youth & Community groups Businesses NSW Police | BAU |
| 2.3.4 | Conduct lighting audits to improve safety in 'at risk' parks and open spaces and to increase the use of regional open spaces outside of daylight hours including Jack Evans Boat Harbour (Tweed Heads), Kingscliff Foreshore (Kingscliff), and Knox Park (Murwillumbah). | High | SP | PAC (L), CCS Community/users Community groups Businesses | F |
| 2.3.5 | Develop a Shade Policy to guide the provision of natural shade and the installation of built shade structures in open spaces and over recreation facilities. | High | P | PAC (L) Community/users | BAU |
| 2.3.6 | Conduct shade audits of regional and district open spaces to determine the extent of natural and built shade provided. Implement a tree planting program to provide additional natural shade in parks and open spaces. | High | SP | PAC (L) | F |
| 2.3.7 | Provide access to drinking water in regional, district and neighbourhood parks and sports fields to reduce the impact of heat stress on communities. | Ongoing | S | PAC (L) Community/users Sports clubs | BAU |
| 2.3.8 | Review the Graffiti Vandalism Management Policy and implement creative strategies to deter vandalism and graffiti in parks and open spaces. | High | P | PAC (L) Community/users Community groups Businesses | BAU |
| 2.3.9 | Develop an education program to promote responsible dog ownership and compliance with regulatory and advisory signage. | High | SP | SE (L), PAC (L), R, CCE Community/users Community groups Environment groups | F |

OUTCOME 3: Our open spaces are equitably distributed, well connected and accessible to everyone.

3.1 Address the gaps in the provision of high quality and diverse open spaces, sport and recreation facilities across the Shire.

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|---|----------|--------------|---|--------|
| 3.1.1 | In future urban residential subdivisions residents will be within 500m (a 5 to 10 minute walk) of an embellished park, which should include the provision of a children's play space; within 3km of a district park, and within 5km of either a local or district level sports field. In areas of medium and high density housing we aim to provide a neighbourhood park within 400m. | Ongoing | S | PAC (L) Community/users Developers | BAU |
| 3.1.2 | In future rural subdivisions a neighbourhood park will be provided in a central location within a rural village. | Ongoing | S | PAC (L) Community/users Developers | BAU |
| 3.1.3 | Aim to address the gaps in the provision of recreation facilities not adequately provided in some profiles areas, including district level parks and playgrounds, off-road trails, outdoor gyms and youth recreation facilities (where possible). | Ongoing | S | PAC (L) Community/users Youth & Community groups NSW Government | BAU |
| 3.1.4 | In future urban residential subdivisions provide at least one off-leash dog area where the population is greater than 3,500 people. | Ongoing | S | PAC (L), SE Community/users Community groups Environment stakeholders Developers | BAU |
| 3.1.5 | Prioritise the acquisition of land for sports fields in areas identified in the Sports Field Strategy (2014) and the Open Space Strategy as being undersupplied and poorly placed to meet future demand. | Ongoing | SP | PAC (L) Community/users Sports clubs | Part F |
| 3.1.6 | Investigate shared use agreements with schools to improve access to open spaces and outdoor recreation facilities on education land outside of school hours, in urban and rural areas. | Ongoing | S | PAC (L) Community/users Schools NSW Government | BAU |
| 3.1.7 | Identify opportunities to partner with other land managers including Crown Lands, NSW Transport (NSW Railways), NPWS and Tweed Byron Aboriginal Land Council to address gaps in the provision of open spaces in some profile areas. | Ongoing | S | PAC (L) Community/users TBLALC Aboriginal stakeholders Land managers NSW Government | BAU |

3.2 Create a connected open space network of greenways, blueways and incorporate the street network.

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|---|----------|--------------|--|-------|
| 3.2.1 | Ensure provisions in Tweed's Development Control Plan require a developer to prepare an Open Space and Landscape Master Plan at the development application stage. The master plan should demonstrate the integration | Ongoing | S | PAC (L), RS, SE Community/users Developers | BAU |

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| | of the open space network (including waterways) with the transport network, movement network (including pedestrian path and cycling connections) and the drainage system. | | | | |
| 3.2.2 | In new residential developments ensure the provision of smaller local parks as open space contributions to improve connectivity, linkages and access. | Ongoing | S | PAC (L), RS, SE Community/users Developers | BAU |
| 3.2.3 | When upgrading existing or developing new parks and open spaces provide internal pathways that connect to the local path network. | Ongoing | S | PAC (L), RS Community/users Developers | BAU |
| 3.2.4 | Encourage the inclusion of walking and cycling loops around the periphery of new residential developments and around district and regional open spaces. | Ongoing | S | PAC (L), RS Community/users Developers | BAU |
| 3.2.5 | Ensure all land classified as coastal protection under any environmental planning instrument is to be dedicated as public open space, with provisions for direct pedestrian access to foreshore areas. | Ongoing | S | SE (L) Community/users Developers | BAU |
| 3.2.6 | Continue to implement Council's Waterways Program, a program of improving access to Tweed's rivers, creeks and other waterways, including signage, maps and other associated amenities such as boat ramps, pontoons, jetties, canoe/kayak launching facilities, boardwalks and viewing platforms. | Ongoing | SP | SE (L), PAC Community/users Environment groups | BAU |
| 3.2.7 | Investigate opportunities to use areas identified as ecological setbacks and bushland asset protection zones for walking, cycling and nature appreciation. | Ongoing | SP | SE (L), PAC Community/users Environment groups Developers | BAU |
| 3.2.8 | Establish an internal working group to address the design and maintenance challenges and financial implications associated with the integration of stormwater with parks, sports fields, linear paths and trails. Develop design criteria (to be included in the Open Space Design Guidelines) to maximise the visual and recreational amenity of these areas. | High | SP | PAC (L), SE, RS | BAU |
| 3.2.9 | Apply Water Sensitive Urban Design (WSUD) principles to integrate drainage reserves with other open space for stormwater management, active transport connections and other passive recreation opportunities. | Ongoing | S | PAC (L), RS (L), SE (L), D Developers | BAU |
| 3.2.10 | Review the Tweed Shire Council Bike Plan (1999) to address the gaps in the network and provide important links to key open spaces. The review should consider the provision of cycling support facilities including signage, line marking and end-of-trip facilities. | High | P | RS (L), PAC Community users Community groups/services Schools Developers NSW Government | UF |
| 3.2.11 | Review the Tweed Shire Pedestrian Access and Mobility Plan (PAMP) to ensure the future provision of safe, accessible and connected pedestrian infrastructure. | High | P | RS (L), PAC, CCS, SE Community users Community groups/services Schools Businesses Developers NSW Government | UF |
| 3.2.12 | Partner with State and Federal Governments to deliver the Tweed Valley Rail Trail between Murwillumbah and Crabbes Creek. | High | SP & CW | TVRT (L), SPUD Community/users Property owners Land Managers | F |

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| | | | | Businesses NSW & Federal Governments | |
| 3.2.13 | Improve connections from the Tweed Valley Rail Trail to village centres and key open spaces in Tweed's rural villages located along the trail. | High/ Medium | CW | PAC (L), RS (L) TVRT Community/users NSW & Federal Governments | UF |
| 3.2.14 | Identify opportunities for new land and water based trails and improved local and regional connections as part of the proposed Integrated Recreational Trails Project. | Medium | SP | PAC (L), SE (L), SPUD, ED, RS Community/users Land managers Tourism businesses Aboriginal stakeholders NSW Government | UF |
| 3.2.15 | Enhance streetscapes along pathways that link key open spaces, activity centres and community facilities to delineate connections. | Medium | S | PAC (L), RS Developers | BAU |

3.3 Our parks and open space are more welcoming and inclusive.

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|--------------|--|----------|--------------|---|-------------------------|
| 3.3.1 | Apply the Principles of Inclusion and Universal Design and comply with relevant Australian Standards when upgrading existing or developing new open spaces, outdoor recreational facilities and park infrastructure. | Ongoing | S | PAC (L), SE (L), CCS, RS, PWD stakeholders Sports clubs Developers | BAU |
| 3.3.2 | Review the Access and Inclusion Policy (2014). | High | P | CCS (L) Community/users Community groups PWD stakeholders | BAU |
| 3.3.3 | Implement the Access and Inclusion Plan (2018-2021) in accordance with mandatory requirements of the Disability Inclusion Act (2014). | Ongoing | SP & CW | CCS (L), PAC, SE, RS, D Community/users Community groups PWD stakeholders Developers | Part F |
| 3.3.4 | Conduct disability access audits of existing district and regional open spaces and implement recommendations from the completed audits. | High | SP & CW | PAC (L), CCS(L) PWD stakeholders | (SP) BAU (CW) Part F |
| 3.3.5 | Consult with the Tweed Shire Equal Access Advisory Committee when upgrading existing or developing new regional and district open spaces. | Ongoing | S | PAC (L), CCS, SE PWD stakeholders | BAU |
| 3.3.6 | Implement the recommendations of Council's Access to Foreshores and Waterways Project to improve public access to the Shire's waterways and foreshores for viewing, nature appreciation and water based recreational activities. | Ongoing | AR & CW | PAC (L), SE (L), CCS PWD stakeholders | Part F |
| 3.3.7 | When upgrading or developing new public toilets, incorporate the recommendations from Council's Public Toilet Access Audit to upgrade designated accessible toilet facilities. | Ongoing | AR & CW | PAC (L), CCS | Part F |

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| 3.3.8 | Develop an accessibility checklist (to be included in the Open Space Design Guidelines) for Council and developers to ensure existing and new open spaces, outdoor recreation facilities and park infrastructure are more inclusive and accessible. | High | P | CCS (L), PAC (L) Developers | BAU |
| 3.3.9 | Provide staff and policy makers with training and awareness in the Principles of Inclusion and Universal Design. | Ongoing | SP | CCS (L), HR (L) Council Units | UF |
| 3.3.10 | Develop a program to progressively upgrade non-compliant designated accessible car spaces and kerbed ramps in parks and open spaces in accordance with relevant Australian Standards. | High | AR & CW | PAC (L), RS (L), CCS | UF |
| 3.3.11 | Provide information in accessible formats for residents and visitors about inclusive opportunities in Council parks and open spaces. | High | SP | PAC (L), CCS, SE PWD stakeholders | F |
| 3.3.12 | Continue to ensure that the Council's user fees are affordable and encourage participation in sport and recreation. | Ongoing | S | PAC (L) Community/users PWD stakeholders Sports clubs | BAU |

OUTCOME 4: The Tweed Shire's natural and cultural heritage is protected and enhanced for future generations.

4.1 Conserve and/or manage biodiversity values and ecological integrity.

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|-------------------|---|-----------------|---------------------|--|--------------|
| 4.1.1 | Finalise mapping of vegetation communities. The information will be used to inform the development of vegetation protection overlays for the Tweed Shire, identifying ecologically significant areas for protection and management. | High | P | SE (L) Environment groups Aboriginal stakeholders Land managers NSW Government | UF |
| 4.1.2 | Complete the review and apply Environmental Zones to land managed by Tweed Shire Council to protect land that is of important environmental value. | High | P | SE (L) Land managers Aboriginal stakeholders NSW Government | BAU |
| 4.1.3 | Ensure a regional approach by working with State Government, private land owners, neighbouring Local Government Areas and the Tweed Byron Aboriginal Land Council to protect linkages and biodiversity corridors and ensure cross boundary management of ecologically significant areas and ecosystems. | Ongoing | S | SE (L) Land owners Aboriginal stakeholders Other councils NSW Government | BAU |
| 4.1.4 | Continue to investigate strategic land acquisition to protect additional habitat of high ecological value and to improve habitat and wildlife connectivity. | Ongoing | P | SE (L) Land owners Land managers NSW Government Other councils | UF |
| 4.1.5 | Develop a strategic biodiversity offset framework to counterbalance the significant impact of development on native vegetation. | High to Medium | P | SE (L) Developers NSW Government | BAU |

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| 4.1.6 | Finalise and adopt the Draft Generic Plan of Management for Community Land Categorised as Natural Area. | High | P | SE (L), PAC Community/users Environment groups Aboriginal stakeholders NSW Government | BAU |
| 4.1.7 | Review the Tweed Vegetation Management Strategy. | High | P | SE (L) Community/users Environment groups Aboriginal stakeholders Other councils NSW Government | UF |
| 4.1.8 | Deliver and monitor the Tweed Coast Comprehensive Koala Plan of Management (2015). | Ongoing | SP | SE (L), PAC Community/users Environment groups Land managers Other councils NSW Government | BAU |
| 4.1.9 | Continue to deliver relevant actions of the threatened species recovery programs such as the Glossy Black Cockatoo Plan of Management and the NSW Recovery Plan for the Bush-stone Curlew. | Ongoing | SP | SE (L) Community/users Environment groups Land managers NSW Government | BAU |
| 4.1.10 | Implement the Wildlife Protection Area Policy and enforce declared Wildlife Protection Areas to reduce the impact of domestic animals on native fauna. | Ongoing | SP | SE (L), PAC, R Community/users Environment groups Land managers | BAU |
| 4.1.11 | Retain and manage established green buffers between Tweed's coastal villages and along waterway corridors to protect biodiversity values and improve habitat connectivity. | Ongoing | SP | SE (L) Land managers Developers | Part F |
| 4.1.12 | Develop management plans for operational lands with significant conservation values including Clarrie Hall Dam (Doon Doon), Mount Nullum and Byrill Creek. | High to Medium | P | SE (L), WW, PAC Community/users Environment groups Aboriginal stakeholders Land managers NSW Government | Part F |
| 4.1.13 | As part of the staged Pottsville Open Space Master Plan review management options for Pottsville Environment Park (Pottsville). | High | P | SE (L), PAC (L) Community/users Environment groups TBALC Government agencies | F |
| 4.1.14 | Implement development controls to prevent the degradation of biodiversity, ecological values and water quality in accordance with the Tweed LEP, the Biodiversity Development Control Plan (Section A19 Biodiversity and Habitat Management) and Tweed Coast Comprehensive Koala Plan of Management (2015). | Ongoing | P | SE (L), PR (L) Developers | BAU |
| 4.1.15 | Develop the Tweed Shire Coastal Management Program for the ongoing protection and management of Tweed's coastline. | High | P | SE (L), PAC Community/users Environment groups Land managers Aboriginal stakeholders | F |

| | | | | Other councils NSW Government | |
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| 4.1.16 | Implement the draft Tweed River Estuary Coastal Management Program (2018-2028). | Ongoing | SP | SE (L) Community/users Environment groups Land managers Aboriginal stakeholders Sports clubs NSW Government | Part F |
| 4.1.17 | Implement the Coastal Zone Management Programs: Cobaki Broadwater and Terranora Broadwater and the Tweed Coast Estuaries. | Ongoing | SP | SE (L) Community/users Environment groups Aboriginal stakeholders Sports clubs Land managers NSW Government | Part F |
| 4.1.18 | Continue to deliver water quality, riparian restoration and erosion control programs and studies. | Ongoing | S | SE (L) Environment groups Land managers Aboriginal stakeholders NSW Government | Part F |

4.2 Deliver comprehensive weed and pest management, bushfire management and bush regeneration programs.

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|---|----------|--------------|--|--------|
| 4.2.1 | Implement and monitor programs that target high priority weed species in accordance with the Biosecurity Act 2015 and the North Coast Regional Strategic Weed Management Plan 2017-2022. | Ongoing | SP | SE (L) Environment groups Land owners Land managers NSW Government | Part F |
| 4.2.2 | Implement and monitor pest management programs to manage nuisance insects including mosquitoes, biting midges, Pandanus Planthopper and invasive animals including foxes, wild dogs and cats. | Ongoing | SP | SE (L) Environment groups Land owners Land managers NSW Government | Part F |
| 4.2.3 | Implement and monitor bush fire management programs in accordance with the Rural Fires Act 1997 and the Far North Coast Bush Fire Risk Management Plan. | Ongoing | SP | SE (L) Environment groups Land owners Land managers NSW Government | Part F |
| 4.2.4 | Implement and monitor bush regeneration projects. Management actions will focus on habitat restoration, drainage, weed management and establishing native communities. Continue to work with stakeholders and private land holders to increase ecological diversity and resilience. | Ongoing | SP | SE (L) Community Environment groups Land owners, managers NSW Government | Part F |

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| 4.2.5 | Maximise funding streams and investigate new funding mechanisms for natural resource management programs and initiatives. Provide assistance to community and environment groups to apply for grant funding. | Ongoing | S | SE (L) Environment groups Land managers NSW Government | BAU |
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4.3 Increase the community's awareness of local biodiversity and ecological values.

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|---|----------------|--------------|---|--------|
| 4.3.1 | Promote biodiversity and conservation action through public education programs, educational resources and events such as My Local Native Garden Planting Guide, Environment and Sustainability eNewsletter and World Environment Day. Implement other public awareness activities on natural resource management actions such as illegal dumping, encroachment and pollution. | Ongoing | S & SP | SE (L) Community/users Environment groups Land owners Land managers Government agencies | Part F |
| 4.3.2 | Provide opportunities for environmental interpretation in our parks and open spaces to promote better understanding and protection of biodiversity values and ecological processes. Integrate environmental interpretation into development planning to enrich people's understanding and appreciation of natural heritage. | Ongoing | SP | SE (L), PAC (L) Community/users Environment groups Aboriginal stakeholders Developers NSW Government | UF |
| 4.3.3 | Develop an interpretative plan for Pottsville Environment Park (Pottsville) and Pottsville Wetland to provide opportunities to showcase the environmental and conservation values. | High to Medium | P & CW | SE (L), PAC (L) Community/users Environment groups Aboriginal stakeholders | F |
| 4.3.4 | Deliver environmental education to increase the community's awareness and compliance with laws and policies that protect natural heritage. | Ongoing | SP | SE (L) Community/users Environment groups | Part F |
| 4.3.5 | Include information on natural areas when publishing open space network maps and on Council's website. | Ongoing | S | PAC (L), SE | BAU |

4.4 Ensure nature-based recreation and tourism activities do not compromise environmental values.

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|--|----------|--------------|---|-------|
| 4.4.1 | Explore opportunities for low impact nature-based recreation and tourism activities on Council managed land. When proposing locations for nature based recreation activities ensure the natural and cultural heritage values and environmental impacts are well understood and the management actions respond directly to protect biodiversity values. | High | S | TTTC (L), PAC, SE, WW, ED Community/users Environment groups Aboriginal stakeholders NSW Government | UF |
| 4.4.2 | Convene a multi-agency task force including land managers, recreation and tourism industry groups and community representatives to progress the development of an Integrated Recreational Trails Project. | Medium | SP | SPUD (L), PAC, SE, RS, ED Land managers Tourism businesses Aboriginal stakeholders NSW Government | UF |

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|--------|---|---------|------------|--|--------|
| 4.4.3 | Identify and promote opportunities to use areas identified as ecological setbacks and bushland asset protection zones for walking, cycling and nature appreciation. | Ongoing | SP | SE (L) Developers | BAU |
| 4.4.4 | Implement the Recreation Use Strategy developed as part of Tweed River Estuary Coastal Management Program (2020-2030) to guide the future recreational use of the Tweed estuary and the protection of estuarine values. | Ongoing | SP & CW | SE (L) Community/users Environment groups Aboriginal stakeholders Sports clubs NSW Government | Part F |
| 4.4.5 | Develop and implement a Waterways Asset Management Plan to improve management of waterways infrastructure including boating facilities (e.g. boat ramps, pontoons, jetties and wharfs), fishing facilities, viewing platforms and boardwalks. | High | P | SE (L) | BAU |
| 4.4.6 | Collaborate with Roads and Maritime Services on the development of their Tweed Estuary Boating Plan. | High | S | SE (L) Community/users Government agencies | BAU |
| 4.4.7 | Where parks and sports fields are located adjacent to natural areas, Parks & Active Communities and Sustainability & the Environment Units will work collaboratively to facilitate community use of open spaces for sporting and recreation purposes, and to support the in perpetuity protection of environmental values. Implement mitigation measures such as signage, fencing and where applicable place conditions on development and events to avoid impact where threatened species are at risk. | Ongoing | S | PAC (L), SE Community/users Environment groups Sports clubs Developers | BAU |
| 4.4.8 | Minimise the potential impacts of sports field lighting proximal to known or predicted locations of threatened species and/or their habitat. | Ongoing | S | PAC (L), SE Environment groups Sports clubs Developers | BAU |
| 4.4.9 | Continue to develop and implement community education to encourage responsible pet ownership. | Ongoing | SP | PAC (L), SE (L), PR Community/users Environment groups Land owners | F |
| 4.4.10 | Improve management of public beach and waterway access points to reduce erosion. | High | SP | SE (L), PAC Community/users Environment groups Aboriginal stakeholders NSW Government | Part F |

4.5 Plan, design and manage a network of sustainable open spaces.

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|--|----------|--------------|--|-------|
| 4.5.1 | <p>Integrate Environmentally Sustainable Design (ESD) principles in the planning, design, construction and management of all new and upgraded open spaces and recreational facilities. Implement the following adaptation and mitigation strategies:</p> <ul style="list-style-type: none"> • Be resource efficient in design to avoid/reduce/reuse existing resources, minimise energy and water use and reduce emissions. Include energy and water efficient fittings and appliances e.g. in sport field amenity blocks, public toilets, sport field lighting, park lighting. • Invest in renewable energy sources where possible e.g. solar power lighting. • Consider water conservation through rain water harvesting and the use of recycled water e.g. for the irrigation of sport fields (where practical and feasible). • Implement service level efficiencies. | Ongoing | S | PAC (L), SE Community/users Environment groups Developers NSW Government | BAU |

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| | <ul style="list-style-type: none"> Consider the environmental properties of materials e.g. the use of recycled materials and non-toxic materials in park and playground design. Incorporate natural features in parks and open space design. Maximise natural solutions for shade e.g. (use of hardy native species) to protect users from extreme weather conditions. Include lightly coloured and heat reflective surfaces. Consider permeable pavements in car parks, sports courts and pathways. Consider regular and adequate maintenance and fuel efficiency of equipment and vehicles. Encourage and enable walking and cycling. Planning decisions should reflect community need and the priorities in the Open Space Strategy. | | | | |
| 4.5.2 | Integrate Water Sensitive Urban Design (WSUD) principles into the planning and design of open spaces to help manage flood risk, protect waterways and habitats. | Ongoing | S | RS (L), PAC (L), SE Developers | BAU |
| 4.5.3 | Plan and adapt open space assets to withstand the impact of changing climatic conditions such as sea level rise, coastal and river bank erosion, floods, extreme temperatures, drought and bush fire. When planning new or upgrading existing parks and open spaces include an assessment of the potential climate change risk to open space assets. | High | S | PAC (L), ES (L) | BAU |
| 4.5.4 | Manage the open space system in a collaborative way, with state and regional stakeholders, neighbouring LGA's, various land managers/owners, developers and community working together to achieve sustainability outcomes and address climate change e.g. participation in the Integrated Regional Vulnerability Assessment for the North Coast, Coastal Flood Study and Border Ranges Alliance. | Ongoing | S | PAC (L), SE (L), RS Community groups Environment groups Land managers Other councils | BAU |
| 4.5.5 | Maximise funding streams that help build our open space system's resilience to climate change e.g. funding programs that protect river and coastal foreshores and funding programs for street tree planting. | Ongoing | S | PAC (L), SE (L) | BAU |
| 4.5.6 | Increase awareness of the role of open spaces in the mitigation and adaptation to climate change, particularly in urban areas. | Ongoing | SP | PAC (L), SE (L) | BAU |

4.6 Increase the extent of the tree canopy to create an urban forest.

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|--|----------|--------------|---------------------------------------|-------|
| 4.6.1 | Review existing tree coverage and the provision of natural shade in highly utilised parks and open spaces, and over playgrounds. | High | SP | PAC (L) | F |
| 4.6.2 | Develop and monitor an Urban Street Tree Planting Program to increase tree planting where there are limited trees or where trees are in decline and require replacing. Priority locations include along arterial roads, shared paths, in civic spaces, in urban residential streets with minimal tree coverage, in highly utilised parks, foreshore reserves and over playgrounds. | High | SP | PAC (L), SE, RS | F |
| 4.6.3 | Maximise opportunities to create habitat nesting places for birds and mammals by making artificial hollows or enlarging old ones in older or dead trees. This approach will be considered in context of Council's risk management framework for trees on public land. | High | SP | SE (L), PAC (L) Environment groups | BAU |
| 4.6.4 | Record, categorise and monitor veteran trees in the Tweed Shire to ensure veteran trees in addition to mature trees are protected in accordance with Tweed Development Control Plan - Section D16 Preservation of Trees or Vegetation | Ongoing | SP | PAC, SE | BAU |
| 4.6.5 | Integrate the objectives of the proposed Urban Street Tree Planting Program with Council's structure planning, master planning and infrastructure delivery programs to maximise opportunities for street tree planting. | High | S | PAC (L), RS (L), SE SPUD | BAU |

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| 4.6.6 | Review the Tweed DCP Section A5 – Subdivision Manual and the Development Design Specification D14 Landscaping to reflect best practice landscaping and street tree management. Investigate opportunities to review the design of streets, where appropriate, to widen verges to create more space for street trees. | High | S | PAC (L), RS (L) Developers | BAU |
| 4.6.7 | Monitor the compliance of consent conditions around the planting and protection of street trees. | High | S | PAC (L), RS | BAU |
| 4.6.8 | When upgrading existing or developing new parks and open spaces and in new residential developments, select local indigenous plantings to enhance ecological values and reflect original landscape character (in accordance with Council’s plant selection guidelines for landscaping public open space and the Native Species Planting Guide). | Ongoing | S | PAC (L), SE | BAU |
| 4.6.9 | Ensure the protection of remnant indigenous vegetation (including single remnant mature indigenous trees) within new residential developments in accordance with the relevant planning documents. | Ongoing | S | PAC (L), SE (L) Developers | BAU |
| 4.6.10 | Select tree species that will reach maturity and provide adequate shade without compromising other assets and property in the immediate vicinity. Utilise, where appropriate, root barriers and other technologies to prevent damage to infrastructure. | Ongoing | S | PAC (L), RS | BAU |
| 4.6.11 | Continue to implement a routine pruning and maintenance program to provide regular maintenance of Tweed Shire’s street trees. | Ongoing | SP | PAC (L) Community | BAU |
| 4.6.12 | Increase community’s awareness and knowledge of Tweed Shire’s urban forest, its ecological processes, the benefits it provides and their role in its management. Use events such as National Tree Day, Living for the Future Home Expo and World Environment Day as opportunities to build community capacity. | Ongoing | SP | PAC (L), SE Community Environment groups | F |
| 4.6.13 | Replace vandalised trees (where practical) and increase the community’s awareness of vegetation vandalism. | Ongoing | SP | SE (L), PAC (L), R Community Environment groups Land owners Land Mangers | F |

4.7 Improve the planning and management of cultural heritage and increase awareness in the community.

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|--|----------|--------------|--|-------|
| 4.7.1 | Implement the Aboriginal Cultural Heritage Management Plan (ACHMP) 2017. | Ongoing | SP | SPUD (L), PR, ES, PAC, SE, RS, CSS TBLALC, Aboriginal stakeholders Land Managers Developers NSW Government | BAU |
| 4.7.2 | Develop Aboriginal Cultural Heritage assessment procedures for internal works and development assessment. | High | P | SPUD (L), PR, ES, PAC, SE, RS, CSS TBLALC, Aboriginal stakeholders Developers | BAU |
| 4.7.3 | Deliver training to key Council staff on Aboriginal Cultural Heritage, cultural awareness and the implementation and use of the ACHMP. | Ongoing | SP | HR(L), SPUD, TBLALC, Council units Aboriginal stakeholders | F |

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| 4.7.4 | Develop standard conditions of consent to ensure the protection of Aboriginal cultural heritage. | High | P | SPUD (L), PR TBLALC, Aboriginal stakeholders | BAU |
| 4.7.5 | Prior to upgrading existing or developing new parks and open spaces check the Aboriginal Heritage Information Management System (AHIMS), the Heritage Schedule of the applicable Local Environmental Plan, the Aboriginal Cultural Heritage Mapping and follow the requirements of the applicable LEP, the Aboriginal Cultural Heritage Management Plan and the NPW Act. | Ongoing | S | PAC (L), SE | BAU |
| 4.7.6 | Prior to upgrading existing or developing new open spaces, in an area of <i>Aboriginal Place of Heritage Significance</i> (in accordance with the applicable Local Environmental Plan and Aboriginal Cultural Heritage Management Plan) consult with the Tweed Byron Local Aboriginal Land Council, to ensure Aboriginal cultural heritage is valued, protected, and respected. | Ongoing | S | PAC (L), SE TBLALC Aboriginal stakeholders Developers | BAU |
| 4.7.7 | Partner with Traditional Custodians to facilitate the conservation of their heritage, to build collective knowledge of Tweed's natural and Aboriginal cultural heritage and support the participation of Aboriginal people in open space planning and management. Consider the establishment on a Pilot Indigenous Ranger Program. | Ongoing | S | PAC (L), SE (L) TBLALC, Aboriginal stakeholders Land Managers Developers NSW Government s | BAU |
| 4.7.8 | Maximise funding streams for projects that encourage the management and conservation of cultural heritage in open spaces e.g. Heritage Near Me incentives program and environmental trust. | Ongoing | S | PAC, SE, SPUD Aboriginal stakeholders NSW Government | BAU |
| 4.7.9 | When upgrading existing or developing new parks and open spaces, identify opportunities for cultural heritage interpretation (where appropriate) and the integration of historic or cultural features in consultation with the Aboriginal community, TSC Heritage Advisor, Tweed Shire's Museum staff and heritage/historical groups. | Ongoing | S | PAC, SE, CCS TBLALC, HA, Community groups Aboriginal stakeholders NSW Government | BAU |
| 4.7.10 | Continue to liaise with the Heritage Advisor service on the development and design of new parks and open spaces within Heritage Conservation Areas. | Ongoing | S | SPUD (L), PAC, SE | BAU |
| 4.7.11 | Maintain and keep current Council's significant tree register. | Ongoing | S | PAC, SE | BAU |

4.8 Apply measures to protect valued scenic landscapes, viewing locations and viewsheds within the open space network.

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|--|----------|--------------|---------------------------|-------|
| 4.8.1 | Pending adoption of the Draft Scenic Landscape Strategy, apply the landscape character and visual impact assessment methodology and scenic management principles, as they relate to land classified as public open space. | Ongoing | S | PAC (L), SE | BAU |
| 4.8.2 | Identify highly valued scenic landscapes, viewing locations, viewsheds and important features within the open space network. Where possible, apply measures to protect and enhance the visual quality and viewing experiences to and from these lands, such as, but not limited to: <ul style="list-style-type: none"> Improving access to and visibility of scenic attractions through landscaped space and vegetation management; | Ongoing | S | PAC (L), SE Developers | BAU |

| | | | | | |
|-------|--|---------|---|-------------------------------|-----|
| | <ul style="list-style-type: none"> • Designing and siting park facilities and amenities such as lookouts and viewing platforms to maximise views; • Providing interpretive information to increase awareness of highly valued landscapes; and • Manage vegetation to protect significant viewsheds. | | | | |
| 4.8.3 | Ensure future development and open space design is sympathetic to the scenic qualities and environmental attributes of the landscape, such as topography and vegetation of the local area, and provides opportunities for residents and visitors to appreciate scenic views e.g. open space dedications on significant ridgelines, hillsides, river and creek corridors and coastal foreshores. | Ongoing | S | PAC (L), SE Developers | BAU |
| 4.8.4 | Where proposed development results in a change of use on land classified as public open space undertake a land suitability and visual impact assessment to protect and enhance scenic values or mitigate against adverse impacts as conditions of consent. Examples include built infrastructure located within open spaces such as public utilities, telecommunications services, and other land use activities that may impact on scenic values of the subject land and/or significant viewsheds from other locations. | Ongoing | S | PAC (L), SE, RS Developers | BAU |

OUTCOME 5: Our open space network is well managed and financially sustainable.

5.1 Ensure the long term sustainability of open space assets.

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|--|----------|--------------|--|-------|
| 5.1.1 | All future open space planning, design and management decisions should be informed by the <i>Open Space Strategy 2019–2029</i> , <i>Open Space Design Guidelines</i> and the <i>Sports Field Strategy (2014)</i> , including the desired levels of service for the embellishment of core open space. | Ongoing | S | PAC (L), SE Community Community groups Environment groups Sports clubs | BAU |
| 5.1.2 | Review the Open Space Asset Management Plan. Implement a Total Life Cycle Asset Management System to ensure that assets provide their required levels of services in the most cost effective manner. | High | P | PAC (L), SE (L) | F |
| 5.1.3 | Ensure Council's inventory of open space assets is kept up to date, as an essential management tool. | Ongoing | S | PAC (L) | BAU |
| 5.1.4 | Review Council's Parks and Asset Creation Handover Process. Develop a framework for the implementation, handover and ongoing maintenance of new assets acquired through the subdivision process, as an essential tool for forward planning and resource allocation. | High | P | PAC (L), RS Developers | BAU |
| 5.1.5 | Identify opportunities to reduce costs and/or increase income and efficiencies of the management of Crown Land. | Ongoing | S | PAC (L), SE, D Crown Lands | BAU |
| 5.1.6 | Establish an Open Space Asset Management Reserve to provide an ongoing funding mechanism for open space asset renewals and replacements. In the absence of committed annual budget contributions to this fund, consideration will be given to the transferring of any surplus funds from the overall open space budget at the end of each financial year, to this reserve. | High | P | PAC (L), F | BAU |
| 5.1.7 | Investigate opportunities to supplement general revenue and developer contributions to fund open space asset renewals. For example allowing cafes in parks where revenue generated is reinvested into the open space network. | Medium | SP | PAC (L) Community/users Community groups/services Businesses | BAU |

5.2 Plan for the strategic acquisition and disposal of open space to improve open space and community outcomes.

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|--|----------|--------------|----------------------------|-------|
| 5.2.1 | Develop a framework and methodology for the acquisition and disposal of open space. | Medium | P | PAC (L) Community/users | BAU |
| 5.2.2 | Identify open spaces of low community and/or environmental value. Assess the open spaces to establish if they have potential to perform another open space function before they are considered for disposal. | Medium | SP | PAC (L) | BAU |
| 5.2.3 | Develop an Open Space Acquisition Reserve or similar to assist the purchase, development or improvement of the open space network. | High | P | PAC (L) | BAU |

5.3 Develop strong partnerships to deliver open space, sport and recreation opportunities cost effectively.

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|---|----------|--------------|---|-------|
| 5.3.1 | Ensure Council's priorities align with NSW State Government priorities and strategies. Identify State and Federal Government grant opportunities and align these with open space development priorities, progressing identified projects to a 'shovel ready' status in readiness for grant applications. | Ongoing | S | PAC (L), SE (L) NSW & Federal Governments | BAU |
| 5.3.2 | Continue to encourage sporting clubs to develop business plans ensuring clubs are sustainable and planning for the future. | Ongoing | S | PAC (L) Sport clubs Sports Advisory Committee | BAU |
| 5.3.3 | Continue to accrue the Sports Fields Assets Reserve Fund from the sport field licence fee, and utilise for sports field asset renewal/upgrade program, and encourage contributing clubs to utilise the funds to carry out asset renewal/upgrades on Council sports field assets and use the funds as leverage for grants. | Ongoing | S | PAC (L), F Community/users Sport clubs | BAU |
| 5.3.4 | Develop a lease system for sports fields where there is a sole tenant and encourage greater responsibility on the tenant for asset maintenance/renewal. | High | SP | PAC (L), F Sport clubs | BAU |
| 5.3.5 | Continue to collaborate with other Local Governments Areas to share information and explore partnering opportunities through the North Coast Sports and Recreation Forum. | Ongoing | S | PAC (L) Sport clubs Sports Advisory Committee Other councils | BAU |
| 5.3.6 | Investigate further cross border collaboration with Gold Coast City Council to better coordinate open space facility planning between the two councils. | Ongoing | S | PAC (L) Sport clubs Sports Advisory Committee Other councils | BAU |
| 5.3.7 | Investigate opportunities with the NSW Department of Education and other education institutions for shared use of school facilities, particularly where there is an identified under supply of open space. | Ongoing | S | PAC (L) Schools NSW Government | BAU |
| 5.3.8 | Adopt a coordinated approach to achieve the desired natural resource management outcomes across the region. This can only be achieved by partnerships and/or collaboration with other groups, agencies and stakeholders. | Ongoing | S | SE (L) Land managers Other councils Environment groups NSW Government | BAU |

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|---------------|---|---------|----|--|-----|
| 5.3.9 | Encourage opportunities for community involvement in the maintenance and management of open space. | Ongoing | S | PAC (L), SE (L) Community/users Environment groups | BAU |
| 5.3.10 | Establish cross departmental processes to ensure effective implementation of the <i>Open Space Strategy 2019-2029</i> . | Ongoing | S | PAC (L), SE, RS, CCS, WW | BAU |
| 5.2.11 | Conduct customer satisfaction surveys to ensure Council is directing its limited resources, in the most cost-effective way, to the open space services that the community values. | Ongoing | SP | PAC (L), SE (L) | BAU |

Section 2: Local Actions



1. BOGANAGAR, CABARITA AND TANGLEWOOD

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|---|------------|--------------|--|-------|
| L1.1 | Develop a staged master plan for Norries Headland Park, Johansen Park and Lions Park Cabarita Beach. Consider the following: <ul style="list-style-type: none"> Coastal viewing opportunities; Improve improving accessibility and connectivity between open spaces; Include a review of the design and layout of the car park to maximise the existing car parking spaces and install a Designated Accessible Parking Bay (DAPB); Provision of built shade over the play equipment; and Upgrading the public toilets, including the accessible public toilet. | High | P, SP & CW | PAC (L), SE Community/users Youth & Community groups Environment groups Businesses | UF |
| L1.2 | Monitor and manage beach access along the coastal foreshore to protect vegetation and the coastline. | Ongoing | SP | SE (L), PAC Community/users Community groups Environment groups | UF |
| L1.3 | Consult Crown Lands, NPWS and neighbouring land holders to encourage the development of public recreational opportunities including walking trails in Cudgen Nature Reserve and protect access to the southern foreshore of Cudgen Lake. | Medium (D) | P | PAC(L) Land owners NSW Government | UF |
| L1.4 | Investigate the provision of an off-leash dog area in Paulson Park. | Medium | SP & CW | PAC (L) Community/users | UF |
| L1.5 | Upgrade Barbara Rochester Park and consider providing a neighbourhood playground for children aged 2-12 years. | Low | CW | Community/users Preschool | UF |
| L1.6 | Continue to support Tweed Coast Tigers Juniors and Seniors AFL to upgrade clubhouse facilities, build new change facilities and improve field lighting (including transformer upgrade) at Barry Sheppard Oval. | High | AR & CW | PAC (L) Community/users Sports clubs | F |
| L1.7 | Continue to support Tweed Coast Raiders Junior Rugby League Club to seek funding for the installation of lighting to the junior field area at Les Burger Field. | Medium | CW | PAC (L) Community/users Sports clubs | UF |

As Council reviews the Bike Plan (1999), the following path connections will be considered (listed in the community's order of priority):

| Action |
|---|
| <ul style="list-style-type: none"> Extend the shared-user path from Banksia Ave along Tweed Coast Rd to connect to the existing shared path at the intersection of Hastings Rd. Extend the shared-user path east down Cypress Ave and along the foreshore reserve to Pandanus Pde. Develop an implementation plan for improved line marking, signage and wayfinding along the NSW Coastal Cycleway. Improve connectivity between Cudgen Lake to the NSW Coastal Cycleway and the town centre (pending increase public recreational use of the southern foreshore of Cudgen Lake). A shared path from Bogangar town centre to Tanglewood. |

As Council reviews it's Pedestrian Access and Mobility Plan (PAMP), the following path connections will be considered (listed in order of priority):

| Action |
|---|
| <ul style="list-style-type: none"> Improve pedestrian access between Hastings Rd and Tweed Coast Rd to link the coastal foreshore area, town centre and Hastings Rd West Park. |

2. COBAKI, BILAMBIL, BILAMBIL HEIGHTS, PIGGABEEN AND DISTRICT

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|---|-------------|--------------|---|-------|
| L2.1 | Develop a concept plan and seek funding to upgrade the clubhouse facilities at Bilambil Sports Complex East including the installation of a Designated Accessible Parking Bay (DAPB) and provide an accessible path of travel from the DAPB to high-use facilities. Encourage the use of the clubhouse for community meetings and events. | Medium | SP & CW | PAC (L), CCS, D, BEH Community/users Community groups Sports clubs | UF |
| L2.2 | Develop a concept plan and seek funding to upgrade lighting at Bilambil Sports Complex West, the tennis court, consider the provision of a multi-purpose court, install a Designated Accessible Parking Bay (DAPB) and provide an accessible path of travel from the DAPB to high-use facilities. Encourage the use clubhouse for community meetings and events. | Medium | SP & CW | PAC (L), CCS, D, BEH Community/users Community groups Sports clubs | UF |
| L2.3 | Upgrade Coral Street Reserve (Bilambil Heights) in consultation with the community and retain the swings. | High | CW | PAC (L) Community/users Community groups Preschool/School | F |
| L2.4 | Develop a progressive maintenance program to upgrade the 2km shared-user path from Birds Bay Rd to Peninsula Dve (Bilambil Heights), provide additional park facilities and continue to manage weeds. | Medium | AR & GM | SE (L), PAC Community/users Environment groups | UF |
| L2.5 | Continue to support Landcare's bush regeneration activities in Bilambil. Include bushland environmental interpretative information in Prindable Park. | Ongoing | SP & CW | SE (L) Community/users Environment groups | UF |
| L2.6 | As Council develops its Playground Improvement Action Plan consider providing a new playground in Lamanda Court Park (Bilambil Heights) for children aged 2-12 years and improve access through to Snowgum Drive. | Medium | CW | PAC (L) Community/users Neighbouring residents | UF |
| L2.7 | Upgrade Prindable Park (Bilambil), including the park facilities and extend the internal pathway to connect to Bilambil Creek to provide more accessible viewing opportunities. | High | CW | PAC (L), CCS Community/users Environment groups Business | UF |
| L2.8 | Consider reclassifying Lot 11 DP 262383 (Bilambil) from operational land to community land and continue with bush regeneration activities to protect environmental values. | High | P | SE (L), D Environment group | N/A |
| L2.9 | Support Terranora Lake Equestrian Club (Bilambil) to seek funding for solar lighting and ensure shared use of the public toilet at Bilambil Sports Complex East. | Medium | SP & CW | PAC (L) Sports club | UF |
| L2.10 | As Council develops its Public Toilet Strategy, upgrade the toilet at Piggabeen Hall at the end of its useful life, not as a public toilet but to support the activities associated with the use of the hall. Provide additional park facilities in the open space adjacent to Piggabeen Hall. | High | CW | CCS (L), PAC (L), SE Community/users Community groups | UF |
| L2.11 | The following open space, sport and recreation opportunities should be considered for Cobaki Urban Release Area: <ul style="list-style-type: none"> provision of a range of active and passive open spaces across the open space hierarchy a district off-leash dog area providing a walking, cycling and fitness loop (including outdoor fitness equipment) providing a district level sports field with a staging plan for 20 hectares of active open space. Council will research current participation rates in consultation with local sporting clubs to identify the future use of the site (to determine the sporting codes) and potential for other active recreation uses providing a district level park, including outdoor youth recreation facilities and an inclusive district level playground for children aged 2-12 years; | Ongoing (D) | S | DAC (L), PAC (L) Community Developer | N/A |

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|--------------|--|---------|---------|--|-----|
| | <ul style="list-style-type: none"> an integrated network of pathways to connect parks and open spaces with residential, commercial, schools and community facilities; the use of drainage lines and ecological buffers (greenways) to create improved links through the residential areas for walking and biking, without compromising biodiversity values and environmental quality; and providing civic spaces, streetscapes and landscape features that contribute to the overall character of the area. | | | | |
| L2.12 | Identify locations for additional street tree planting in Bilambil Heights in consultation with the community. | Low | SP & CW | PAC (L), RS Community/users | UF |
| L2.13 | As Council develops its Playground Improvement Action Plan consider providing a new playground in Sierra Vista Estate Park (Bilambil Heights) for children ages 2-12 years. | Low | CW | PAC (L) Community/users | UF |
| L2.14 | Following a NSW Government Trial referred to as 'Share Our Space Program', consult with Bilambil Public School to request community use of their outdoor recreation facilities outside of school hours (including the playground and multi-purpose court). | Low (D) | SP | PAC (L) Community/users School NSW Government | N/A |

As Council reviews the Bike Plan (1999), the following path connections will be considered (listed in the community's order of priority):

| Action | |
|--|--|
| <ul style="list-style-type: none"> Extend the shared-user path from Birds Bay Dve to Pioneer Park (Tweed Heads West). | |

As Council reviews it's Pedestrian Access and Mobility Plan (PAMP), the following path connections will be considered (listed in order of priority):

| Action | |
|--|--|
| <ul style="list-style-type: none"> Extend the footpath to connect Bilambil village to the Bilambil Sports Complex East, Bilambil Sports Complex West and Bilambil Terranora Junior Jets RLFC Inc. | |



3. MID COAST - CASUARINA AND CUDGEN

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|--|-------------|--------------|--|---------------------|
| L3.1 | Consult the community further on the provision of an off-leash dog area in Casuarina. | High | SP & CW | PAC (L), SE (L) Community/users Community groups Environment groups | F |
| L3.2 | Consider installing additional field lighting to the second field at Casuarina North Sports Fields to increase capacity and cater for multiple user groups. | High | CW | PAC (L) Community/users Sport clubs | F |
| L3.3 | As Council develops its Playground Improvement Action Plan consider providing built shade over the play elements in Laceflower Parade Park. | Medium | CW | PAC (L) Community/users | UF |
| L3.4 | When the open space master plan and landscape plan is prepared by the developer for the Kings Forest Urban Release Area consider: <ul style="list-style-type: none"> providing a range of universally accessible passive and active open spaces provide district level park(s), including outdoor youth recreation facilities and a district level playground(s) for 2-12 years providing a district level sports field and include a staging plan for the 17 hectares of active open space. It is likely that 6 hectares will come online during the life of this strategy. Council will research current participation rates in consultation with local sporting clubs to identify the future use of the site (what sporting code) and potential for other active recreation uses a district dog off-leash area an integrated network of pathways to connect parks and open spaces with residential, commercial, schools and community facilities shared-user pathways between Casuarina and the Kings Forest Land Release Area, and the use of drainage reserves and ecological buffers to create linkages through the residential areas for walking and cycling without compromising biodiversity values and environmental quality. | Ongoing (D) | P | PAC (L), CCS, SE, RS Community/users Developer | N/A |
| L3.5 | Develop a concept plan to upgrade Casuarina Central Park with additional youth recreation facilities, such as a multi-court and bike parking facilities. | Medium | P & CW | PAC (L) Community/users Youth & Community groups | UF |
| L3.6 | A new playground will be installed by developers in Casuarina Town Centre for children ages 2-12 years. | (D) | CW | PAC (L) Community/users Developer | F |
| L3.7 | Continue with the progressive maintenance and replacement program to replace the wooden bridges, decking, bollard lighting and wooden park furniture along the NSW Cycleway with a more durable and longer lasting material in keeping with the local amenity. | Ongoing | AR | RS (L), PAC Community/users | Part F |
| L3.8 | Develop a staged open space concept plan for Cudgen Recreation Reserve in consultation local residents and Cudgen Public School to improve the area's key open space, to determine the future use of the reserve for active and passive recreation and demand for upgrading the public toilets. | High | P & CW | PAC (L), RS Community/users Youth & Community groups School | (P) F (CW) UF |

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|--------------|--|----------------|-----------|--|---------------------|
| L3.9 | As Council develops its Playground Improvement Action Plan, upgrade the neighbourhood playground at Chatfield Court Park for children aged 2-12 years, at the end of its useful life (approximately 5 years). | Low | CW | PAC (L) Community/users Community groups | UF |
| L3.10 | Reserve the Depot Road land parcel (8 hectares) for active open space. Develop a staging plan for developing the site with consideration of the progress of Kings Forest Urban Release Area. | Ongoing (D) | P & CW | PAC (L) Community/users Community groups Sport clubs Developer | (P) F (CW) UF |
| L3.11 | Install Designated Accessible Parking Bays (DAPB) and accessible spectator seating at both Casuarina North and Casuarina South sports fields. Provide an accessible path of travel from the DAPB to high-use facilities. | Medium | CW | PAC (L), CCS Community/users Sport clubs | UF |
| L3.12 | As Council develops its Urban Tree Planting Program plant additional street trees in Cudgen. | Medium | CW | PAC (L) Community/users Community groups | UF |

4. MURWILLUMBAH, CONDONG, NUNDERI, KIELVALE AND DISTRICT

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|---|----------|--------------|--|-------------------------------------|
| L4.1 | Continue to implement the Knox Park Master Plan (Murwillumbah). Future improvements will include an entry plaza, removal of the rotunda, bus stop upgrade, lighting improvements, pond upgrade, activation of the event space (including power upgrades), pathway improvements with shaded seating. Provide outdoor exercise equipment. | High | SP & CW | PAC (L), CCS Community/users Community groups Businesses | (Stage 2) F (Stage 3) (UF) |
| L4.2 | Consider providing a fenced dog off-leash dog area in Bray Park Reserve (Murwillumbah). | High | CW | PAC (L), CCS Community/users Community groups | UF |
| L4.3 | As Council develops its Urban Street Tree Planting Program address the health of the street trees in Murwillumbah CBD and replace as required, consider additional street planting in Murwillumbah CBD and streetscaping works along Tweed Valley Way, west from Quarry Rd into Murwillumbah CBD (space permitting). | High | SP & CW | PAC (L) Community/users Community groups Businesses | Part F |
| L4.4 | Continue working in partnership with Murwillumbah Landcare to conduct riparian restoration and bush regeneration works, including exotic weed removal. Continue to monitor and maintain Asset Protections Zones (for bush fire risk) and manage weeds in and around Chinamans Gardens Park (Murwillumbah). | Ongoing | GM | SE (L) Community/users Environment groups | BAU |
| L4.5 | Continue to support Murwillumbah Basketball to develop a full-size basketball court in Knox Park (Murwillumbah). | High | CW | PAC (L) Community/users Sport clubs | F |
| L4.6 | Develop a concept plan for BMX Park (Murwillumbah), Provide a neighbourhood playground for children aged 2-12 years and when provided remove the swing set in Wilward Park (within 100m). | Medium | P & CW,R | PAC (L) Community/users Community groups Sports club | UF |
| L4.7 | Review demand and future management options for Lions Lookout Reservoir (Murwillumbah). | Medium | P | PAC (L), SE, WW Community/users Community groups Environment groups | UF |
| L4.8 | Support Murwillumbah Cricket Club and Murwillumbah Vulcans to develop club development plans and assist with grant applications for facility upgrades including cricket practice nets, field lighting and spectator seating at John Rabjones Oval (Murwillumbah) | Medium | SP & CW | PAC (L) Community/users Sport clubs Businesses | Part F |
| L4.9 | Continue to support Murwillumbah Tennis Club to develop a club development plan, assist with grant applications for clubhouse upgrades. | Medium | SP & CW | PAC (L) Community/users Sport clubs | Part F |
| L4.10 | Continue to support Murwillumbah Football Club to develop a club development plan and assist with grant applications for spectator seating upgrades at Jim Devine Field, Queens Park and Convent Ground. | Medium | SP & CW | PAC (L) Community/users Sports club | Part F |
| L4.11 | Support Tweed Border Hockey to deliver their club development plan, assist with grant applications for clubhouse and change room upgrades at Barrie Smith Fields (Murwillumbah). | High | SP & CW | PAC (L) Community/users Sport clubs Businesses | F |
| L4.12 | Conduct a feasibility study for an upgrade of Stan Sercombe Oval (Murwillumbah). | High | P | PAC (L) Community/users Sports club | F |

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|--------------|--|----------|---------|--|--------|
| L4.13 | Following a NSW Government Trial referred to as 'Share Our Space Program', consult with the following primary schools to request community use of their playgrounds outside of school hours: <ul style="list-style-type: none"> • St Joseph's Primary School (South Murwillumbah) • to request community use of their playground outside of school hours. • Condong Public School (Condong) | High (D) | SP | PAC (L) Community/users School | N/A |
| L4.14 | Continue to support Murwillumbah Croquet Club with grant applications for facility upgrades to meet demand. | High | SP & CW | PAC (L) Community/users Sport clubs | Part F |
| L4.15 | As Council develops its Playground Improvement Action Plan consider upgrading the playground in Martin Watt Park (East Murwillumbah). | Medium | CW | PAC (L) Community/users Community groups | UF |
| L4.16 | As Council develops its Public Toilet Strategy consider removing the public toilet at Buckley Park (Murwillumbah) at the end of its useful life. The public toilet does not comply with current standards, there is another public toilet located within 150m | High | R | PAC (L) Community/users Community groups Businesses | F |
| L4.17 | As Council develops its Playground Improvement Action Plan consider providing a neighbourhood playground in Countryside Drive Park (Murwillumbah). | Low | CW | PAC (L) Community/users Community groups | UF |
| L4.18 | As Council develops its Public Toilet Strategy consider removing the public toilet at Nicholl Park (Murwillumbah). The public toilet does not comply with current standards and there is another public toilet located within 350m in Wharf Park. | High | R | PAC (L) Community/users Community groups Businesses | F |
| L4.19 | Continue to support Murwillumbah Netball to review its club development plan and assist with grant applications for facility upgrades to meet demand. | Medium | SP & CW | PAC (L) Community/users Sport clubs | Part F |
| L4.20 | Upgrade Elva Park North (Nunderi) as a local park. | Medium | CW | PAC (L) Community/users | UF |

As Council reviews the Bike Plan (1999), the following path connections will be considered (listed in the community's order of priority):

Action

- Address the existing gaps and improve connectivity of the shared path network in the following locations:
from Wollumbin Street to Murwillumbah Train Station;
between Sovereign Way and Old Lismore Road;
between Riveroak Dve, Old Lismore Rd and North Arm Road;
between Rous River Way to Murwillumbah CBD;
in East Murwillumbah to key parks and open spaces and the CBD.

As Council reviews it's Pedestrian Access and Mobility Plan (PAMP), the following path connections will be considered (listed in order of priority):

Action

- Improve pedestrian access through the drainage reserve between Outlook Park and Sovereign Way Park.

5. NORTH COAST - KINGSCLIFF, CHINDERAH AND FINGAL HEAD

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|---|-------------|--------------|---|---|
| L5.1 | As Council develops its Outdoor Youth Recreation Action Plan consider the provision of a family and youth recreation park including skate facilities in the area. Consult with the local community to determine a suitable location and design. | High | P | PAC (L) Community/users Community groups Businesses | UF |
| L5.2 | Consult the community on off-leash dog areas in parks and on beaches (Kingscliff and Fingal Head). | High | SP | PAC (L), SE Community/users Community groups Environment groups Businesses | F |
| L5.3 | Review the Kingscliff Foreshore Master Plan and continue to implement. | High | P & CW | PAC (L), SE, CCS Community/users Community groups Environment groups Businesses | Part F |
| L5.4 | Maintain and enhance ecological links and existing wildlife corridors through the area. | Ongoing | SP | SE (L) Community/users Community groups Environment groups | UF |
| L5.5 | Upgrade Corowa Park (Chinderah) as a neighbourhood dog off-leash area, in accordance with the draft hierarchy for off-leash areas. | Medium | CW | PAC (L) Community/users Community groups | F |
| L5.6 | Implement the staged master plan for the Kingscliff Sport and Recreation Complex. | High | P | PAC (L) Community/users Community groups Sports clubs | (Stage 1) F (80%) (Stage 2) UF |
| L5.7 | When the open space master plan and landscape plan is prepared by the developer for the West Kingscliff Urban Release Area consider: <ul style="list-style-type: none"> providing a range of universally accessible passive and active open spaces providing a district level park, including outdoor youth recreation facilities and a district level playground providing a district level sports field a district dog off-leash area an integrated network of pathways to connect open spaces with residential, commercial, schools and community facilities. provide a shared-user path to link Elrond St to Sand St. the use of drainage reserves, ecological buffers and environmentally protected lands (where desirable) to create linkages and pathways for walking and cycling without compromising biodiversity values and environmental quality a new neighbourhood playground for children ages 2-12 years centrally located to residents strengthening pedestrian amenity and the streetscape character of Turnock Street open space and public domain improvements when planning and designing the Commercial/Business/Health and Knowledge precinct. Integration of WSUD principles. | Ongoing (D) | P | PAC (L), SE, RS, CCS Community/users Community groups Developers | N/A |

| | | | | | |
|--------------|--|--|---------|---|-----------------------------------|
| L5.8 | Develop a staged concept plan for Robert Dixon Park and Sutherland Point Park (Kingscliff) to protect and conserve the natural areas and encourage nature-based passive recreation. The upgrade of the public toilet should be consider in Stage 1. | Medium | P & CW | PAC (L), SE (L) Community/users Community groups Environment groups | UF |
| L5.9 | Provide built shade over the play equipment Salt Central Park (South Kingscliff) and in Faulks Park (Kingscliff). | Medium | CW | PAC (L) Community/users Community groups | UF |
| L5.10 | Plant additional street trees and continue to strengthen pedestrian amenity along Marine Pde, Pearly St and the Kingscliff Foreshore (Kingscliff). | Medium | CW | PAC (L), RS Community/users Community groups Businesses | UF |
| L5.11 | As Council develops its Public Toilet Strategy consider upgrading the public toilets in Cudgen Foreshore Park and Ed Parker Rotary Park (Kingscliff) at the end of their useful life. Improve access to the public toilets for people with disabilities. | Low | AR | PAC (L) Community/users Community groups | UF |
| L5.12 | Develop a concept plan for the upgrade of Fingal Foreshore Park to a district level. Improve play equipment, pathways, park facilities and improve access for people with disabilities. | High | P & CW | PAC (L) Community/users Community groups TBALC & Aboriginal stakeholders Sports clubs Businesses | F |
| L5.13 | Consult adjoining land owners adjacent to Chinderah Bay Dve Riverfront Park (Chinderah) with a view to removing private infrastructure from public open space. | High | SP | PAC (L) Community/users Businesses | N/A |
| L5.14 | Consult the community to establish demand for a community garden in Kingscliff. | Low | SP | PAC (L), SE (L) Community/users Community groups | UF |
| L5.15 | Develop a concept plan for the upgrade of Turnock Park (Chinderah) as a neighbourhood park, include a playground for children aged 2-12 years and upgrade the public toilets. | Medium | P & CW | PAC (L) Community/users Community groups Businesses | UF |
| L5.16 | In consultation with the Kingscliff Tennis Club support the development and maintenance of the tennis facility at Harry Hansen Park (Kingscliff) to improve the playing surface of the courts (Stage 1), access for people with disabilities and lighting (Stage 2). | (Stage 1) High (Stage 2) Medium | SP & CW | PAC (L) Community/users Sports club | (Stage 1) F (Stage 2) UF |
| L5.17 | Install an accessible fishing platform in Old Fingal Boat Harbour (Fingal Head). | Medium | CW | SE (L), PAC Community/users Community groups TBALC & Aboriginal stakeholders Environment groups | UF |
| L5.18 | As Council develops its Public Toilet Strategy consider upgrading the public toilets at John Oxley Park (Chinderah). | High | CW | PAC (L) Community/users Community groups Businesses | UF |
| L5.19 | Reduce track width from Lagoon Rd to Fingal Head Quarry (Fingal Head) to a single land emergency vehicle and pedestrian beach access only. Remove the existing car parking bay and relocate to the commencement of the track. Access to Dreamtime Beach is deficient and unauthorised vehicular access and parking in the old quarry site is a | High | CW | SE (L), PAC Community/users Community groups | UF |

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|--------------|---|--------|----|--|----|
| | problem. Install signage to indicate the Beach Emergency Access location and to advise Dreamtime Beach is unsafe for swimming. | | | TBALC & Aboriginal stakeholders Environment groups | |
| L5.20 | Improve access to river for people with disabilities including paths, accessible car parking and upgrade the public toilet at New Fingal Boat Harbour (Fingal Head). | Medium | CW | PAC (L), SE Community/users Community groups TBALC & Aboriginal stakeholders Businesses | UF |
| L5.21 | Upgrade the northern end of Fingal Road Tweed Riverbank Park (Fingal Head) with additional park facilities including seating, picnic tables and pathways, manage beach erosion, user conflicts and car parking. Provide additional seating along the park's length. | Medium | CW | PAC (L), SE Community/users Community groups TBALC & Aboriginal stakeholders Environment groups | UF |
| L5.22 | As Council develops its Open Space Car Park Improvement Program consider reviewing the design and layout of the car parking area at the end of Lighthouse Parade (Fingal Head) as the primary access to Fingal Head Lighthouse. | Medium | CW | SE (L), RS Community/users Community groups Environment groups TBALC & Aboriginal stakeholders Businesses | UF |
| L5.23 | As Council develops its Playground Improvement Action Plan consider removing the swing set at Shore PI Park (Kingscliff) at the end of its useful life. | Low | R | PAC (L) Community/users | UF |

As Council reviews the Bike Plan (1999), the following path connections will be considered (listed in the community's order of priority):

Action

- Extend the off-road shared-user path from the corner of Wommin Bay Rd and Chinderah Bay Dve to connect to Turnock Park and Corowa Park (Chinderah).
- Provide a shared-user path from Old Fingal Boat Harbour Park to Fingal Public School and Fingal Foreshore Park (Fingal Head).
- Provide a shared-user path from Moss St along Sutherland St to Ed Parker Rotary Park (Kingscliff).
- Provide a shared-user path from Turnock St along Elrond Dve to connect to the shared-user path in Mistletoe Circuit Park and Ibis Court Park (Kingscliff).

6. NORTH EAST HINTERLAND - TUMBULGUM

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|---|----------|--------------|--|--------|
| L6.1 | Investigate the provision of an off-leash dog area in Tumbulgum. Consider the use of Council's operational land adjacent to the existing pump station and Brian Breckenridge Field as a potential site (partly fenced). | High | SP & CW | PAC (L), WW Community/users Community groups Sport club | UF |
| L6.2 | Continue to manage Bruce Chick Conservation Park and the foreshore of Stotts Channel to protect and conserve biodiversity values. Management actions will include weed management, bush regeneration, erosion control, the management of illegal rubbish dumping and feral animal management. | Ongoing | GM | SE (L), PAC Environment groups | BAU |
| L6.3 | Develop a staged concept plan for Faith Mussing/Bandler Park in consultation with community. Consider the following improvements: <ul style="list-style-type: none"> providing shaded seating along the stretch of the reserve adding an extra barbeque with shelter improving pathway links to the existing barbeque, picnic tables, pontoons and to the private wharf installing Designated Accessible Parking Bays (DAPB) to improve access to the park facilities providing additional shade tree planting and shade the picnic tables strengthen pedestrian amenity and streetscape character of Riverside Drive and retain the character of the village, protect and enhance its cultural and heritage values; and strengthen streetscape character of Riverside Dve. | Medium | P & CW | PAC (L), SE Community/users Community groups Businesses | UF |
| L6.4 | As Council develops its Public Toilet Strategy, retain and upgrade the public toilet on Government Road at the end of its useful life (approximately | Low | AR | PAC (L) Community/users Community groups | F |
| L6.5 | Continue to support Tumbulgum Sports Club to develop a club development plan, assist with grant applications for facility upgrades, enable increased player participation and development and ensure the sustainability of sport and recreation in the area. Consider demand to convert the tennis court to a multi-purpose court, providing for both tennis and basketball in consultation with the community. | High | SP & CW | PAC (L) Community/users Sports clubs School | Part F |
| L6.6 | Provide a public canoe/kayak launch dock in Bruce Chick Conservation Park. | High | AR | SE (L), PAC Community/users Community groups | F |

As Council reviews it's Pedestrian Access and Mobility Plan, the following path connection will be considered:

Action

- Provide a footpath to link Tumbulgum Public School to Brian Breckenridge Sportsfield, Junction Park and Tumbulgum Community Hall, linking residential areas to the activity centre, community facilities and key open spaces.

7. NORTH WEST HINTERLAND - TYALGUM & CHILLINGHAM

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|--|----------|--------------|---|--------|
| L7.1 | As Council develops its Public Toilet Strategy consider upgrading the public toilet at Tyalgum Memorial Park and providing a path to connect the toilet to the shelter. Seek community grant funding for the upgrade. | High | CW | PAC (L) Community/users Community groups Businesses | UF |
| L7.2 | Upgrade the tennis court at Tyalgum Memorial Park. Seek community grant funding for the upgrade. | Medium | CW | PAC (L) Community/users Community groups | UF |
| L7.3 | Remove the public toilets in Norco Park (Tyalgum) in consultation with the Tyalgum RFS. This is to occur when new public toilets are installed in Tyalgum Memorial Park (located within 200m). Upgrade the picnic tables and seating in Norco Park (Tyalgum) and remove the existing barbeque. A double barbeque is provided in Tyalgum Memorial Park (located within 200m). | High | R AR | PAC (L) Community/users Community groups Businesses Tyalgum RFS | F |
| L7.4 | Participate in discussions to improve public access to Oxley River foreshore for nature-based recreation in consultation with relevant land managers and owners (the land is not owned or managed by Council). | Medium | SP | PAC, SE Community/users Community groups Reserve Trust Crown Land | BAU |
| L7.5 | Continue working in partnership with Tyalgum Landcare to conduct riparian restoration and bush regeneration along the Oxley River corridor. | Ongoing | GM | SE (L) Community/users Community groups Environment groups | BAU |
| L7.6 | Review Council's park signage and wayfinding signage in Tyalgum and Chillingham and upgrade as required. In Tyalgum, work with community to identify grant funding for landscape interpretation signage at Tyalgum Limpinwood Lookout. | Low | AR & CW | PAC (L), SE, CCS Community/users Community groups Businesses | Part F |
| L7.7 | As Council develops its Playground Improvement Action Plan consider providing a playground in Chillingham. | Medium | CW | PAC (L) Community/users Community groups School Businesses | UF |
| L7.8 | Continue working in partnership with Chillingham Landcare to conduct riparian restoration and bush regeneration along the Rous River corridor. | Ongoing | GM | SE (L) Community/users Community groups Environment groups | F |
| L7.9 | Develop a concept plan for the upgrade of Chillingham Tennis Courts. Consider the provision of one tennis and/or a multi-purpose court, decommission the existing clubhouse and improve pathways. | High | P & CW | PAC (L) Community/users Community groups School | UF |
| L7.10 | As Council develops its Public Toilet Strategy consider upgrading the public toilets at Chillingham Community Hall and improve access for people with disabilities. | Medium | CW | PAC (L), CCS Community/users Community groups Businesses | UF |

As Council reviews its Pedestrian Access and Mobility Plan, the following path connection will be considered (listed in order of priority):

Action

- Extend the footpath from Tyalgum Community Hall to Tyalgum Public School to improve access to the open spaces and the village centre. Consider extending the pathway to the Tyalgum Camping Ground.



8. SOUTH COAST - POTTSVILLE, HASTINGS POINT AND WOoyUNG

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Total Cost |
|------------|--|-------------|--------------|---|------------------|
| L.8.1 | <p>Develop a staged Pottsville Open Space Master Plan in consultation with the community including Pottsville District RSL Sub Branch to improve the area's key open spaces including Pottsville Environment Park, Pottsville Memorial Oval, Anzac Park, Phillip St Reserve, Ambrose Brown Park and Hardy Park North. As part of the master planning process consider the following:</p> <ul style="list-style-type: none"> Pottsville Environment Park, the natural environment, Aboriginal heritage, history, and recreational opportunities in the regional park; Determine the future use of Pottsville Memorial Oval as a sports field in consultation with sports clubs; Consider alternative uses for the oval such as youth recreation facilities and an outdoor event space; Consider the provision of additional car parking; Improve access for people with disabilities to comply with Australian Standards and upgrade pathways to improve access to high-use facilities, including Ambrose Brown Park and Hardy Park North; Consider a half-court basketball and playground in Hardy Park North; | High | P & CW | PAC (L), SE, CCS, THP Community/users Community groups Schools Businesses Crown Land | (P) F (CW UF) |
| L.8.2 | <p>Develop a management plan for Hastings Point Headland, and an Aboriginal Cultural Heritage Assessment of the area in consultation with the Aboriginal community and the broader community. As part of the management plan consider the upgrade of the public toilets at Cudgera Creek Park (Hastings Point) with due consideration of the environmental and cultural values of the site.</p> | Medium | P | SE (L), PAC (L), CCS, THP Community/users Community groups Environment groups TBALC & Aboriginal stakeholders Businesses Crown Land | F |
| L.8.3 | <p>Develop a plan of management for Pottsville Environment Centre. Consider creating a more inclusive natural experience in which all visitors can connect to nature and learn about the local environment.</p> | High | P & CW | SE (L), PAC (L), CCS, THP Community/users Community groups Environment groups TBALC & Aboriginal stakeholders Crown Land | F |
| L.8.4 | <p>When the open space master plan and landscape plan is prepared by the developers of Dunloe Park Urban Release Area consider:</p> <ul style="list-style-type: none"> providing a range of universally accessible passive and active open spaces providing district level park(s), including outdoor youth recreation facilities and a district playground(s) for 2-12 yrs providing a district sports field and opportunities for other active recreation activities. Include a staging plan for the embellishment of the active open space. a dog off-leash area an integrated network of pathways to connect parks and open spaces with residential, commercial, schools and community facilities, including shared-user pathways that connect the Dunloe Park Area to Pottsville's town centre the use of drainage reserves and ecological buffers to create linkages through the residential areas for walking and cycling without compromising biodiversity values and environmental quality integration of Water Sensitive Urban Design (WSUD) principles. | Ongoing (D) | P | SE (L), PAC (L), CCS Community/users Developers | N/A |

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|--------------|---|--------|---------|---|------------------|
| L.8.5 | Develop a master plan for Black Rocks Sports Field in consultation with the community. Future use and embellishment of Black Rocks Sports Ground should be in accordance with the Black Rocks Sports Ground Precinct Operational Plan, the Sports Field Strategy and the Generic Plan of Management Categorised as Sportsground. | High | P & CW | PAC (L), SE, CCS Community/users Community groups Environment groups Sports clubs | (P) F (CW) UF |
| L.8.6 | Rationalise beach access points between Hastings Point to Wooyung to address the proliferation of informal access points and damage to the dunal system. | High | SP & CW | SE (L), PAC Community/users Community groups Environment groups | UF |
| L8.7 | As Council develops its Playground Improvement Action Plan consider providing built shade over play equipment in Cudgera Creek Park (Hastings Point). | Low | CW | PAC (L), THP Community/users Businesses | UF |
| L8.8 | Upgrade the reserve at the mouth of Mooball Creek (Lot 7073 DP1113467) and include improvements to park facilities, and pedestrian access to the waterway. | Low | CW | PAC (L), SE (L) Community/users Environment groups | UF |
| L8.9 | As Council develops its Urban Tree Planting Program plant additional shade trees on the western side of Tweed Coast Rd (Hasting Point), and between the service station and Cudgera Ave to shade the shared-user path and improve pedestrian amenity. | Medium | SP & CW | PAC (L), THP Community/users | UF |
| L8.10 | Review the location, condition and functionality of the park facilities and creek access points along Mooball Creek (Overall Drive). | High | AR & CW | PAC (L), SE Community/users Environment groups | Part F |
| L8.11 | As Council develops its Playground Improvement Action Plan, remove the swing set in Hardy Park South. | Low | R | Community/users Neighbouring residents | F |
| L8.12 | Partner with Pottsville Beach Tennis Club Inc. to develop priority facility projects that meet community need, encourages participation and improves access to quality tennis facilities. | Medium | SP & CW | PAC (L) Community/users Sports club Crown Land | UF |
| L8.13 | As Council develops its Playground Improvement Action Plan consider removing the ageing rocker and barbeque in Cudgera Ave Park (Koala Beach). Retain the open space for its natural values and access to the creek. | High | R | PAC (L) Community/users | F |
| L8.14 | Investigate kayak and canoe trails on Cudgera Creek. | Low | SP & CW | PAC (L), SE Community/users | UF |
| L8.15 | Investigate trail opportunities in the following locations: <ul style="list-style-type: none"> along the eastern side of Cudgera Creek from Hastings Point to Pottsville Environment Centre, and the use of Asset Protection Zones (APZ's) on the northern and eastern boundary of Pottsville Wetland. | Low | SP & CW | SE (L), PAC (L) Community/users Environment groups | UF |
| L8.16 | As Council develops its Playground Improvement Action Plan consider removing the play equipment in Euodia Ave Park (Koala Beach) at the end of its useful life. Retain the open space for picnicking and nature appreciation. There are two other playgrounds within 500m and the site is difficult to access | Low | R | PAC (L) Community/users | F |
| L8.17 | Return Stan Hardy Memorial Walking Track as a bushland reserve and remove walking track. | Medium | GM | SE (L) Community/users Community groups Environment groups | UF |
| L8.18 | As Council develops its Playground Improvement Action Plan consider increasing the diversity of play equipment in Sugar Glider Dve Small Park (Koala Beach) for children aged 2-5 years and plant additional shade trees. | Medium | CW | PAC (L) Community/users | UF |

As Council reviews the Bike Plan (1999), the following path connections will be considered (listed in the community's order of priority):

Action

- Extend the off-road shared-user path from Hardy Park North to connect to the existing shared-user path at Black Rocks.
- Improve the shared-user path at Pottsville Beach Community Hall and car park to reduce conflict between path users and motorists.
- Extend the shared-user path at Pottsville Beach Community Hall, along Berkleys Lane (behind Pottsville shopping precinct) to connect with the existing shared-user path.
- Develop an implementation plan for improved line marking, signage and wayfinding along the NSW Coastal Cycleway.



9. SOUTH EAST HINTERLAND - BARRINGBAR, STOKERS SIDING, MOOBALL AND CRABBES CREEK

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|--|------------|--------------|---|-------|
| L.9.1 | As Council develops its Public Toilet Strategy consider the future demand for public toilets in Stokers Siding, Mooball and Crabbes Creek to meet the needs of the local community and visitors, to be considered as part of the Rail Trail Rural Village Enhancement Program. | High | CW | PAC (L), TVRL Community/users Community groups Businesses Land managers | UF |
| L.9.2 | Develop a concept plan for the upgrade of Burringbar Memorial Reserve and Masterton Park, to be considered as part of the Rail Trail Rural Village Enhancement Program. | High | P & CW | PAC (L), TVRL Community/users Community groups School Businesses Land managers | UF |
| L.9.3 | Develop a concept plan for the upgrade of Stokers Siding Park, upgrade the playground for children aged 2-12 years, and review adjacent public car parking to support the use of the park, to be considered as part of the Rail Trail Rural Village Enhancement Program. | High | P & CW | PAC (L), TVRL Community/users Community groups School Businesses | UF |
| L.9.4 | Following a NSW Government Trial referred to as 'Share Our Space Program', consult with Burringbar Public School, Crabbes Creek Public School and Stokers Siding Public School to request community use of their outdoor recreation facilities outside of school hours (including the playground, the multi-purpose courts and the grassed area for informal games). | Medium (D) | SP | PAC (L) Community/users School | N/A |
| L.9.5 | Develop a concept plan for the upgrade of Bernadette Kelly Park (Mooball) and Mooball Picnic Area. Consider upgrading the play equipment in Bernadette Kelly Park (Mooball) for children ages 2-12 years, improve pathway links to the park's facilities, and review car parking to support the use of the park, to be considered as part of the Rail Trail Rural Village Enhancement Program. | High | P & CW | PAC (L), TVRL Community/users Community groups School Businesses | UF |
| L.9.6 | As Council develops its Public Toilet Strategy upgrade the public toilets in Burringbar Memorial Reserve and Masterton Park, at the end of its useful life (approximately 5-8 years), to be considered as part of the Rail Trail Rural Village Enhancement Program. | Medium | CW | PAC (L) Community/users Community groups Businesses | UF |
| L.9.7 | Review the purpose and future use of the community noticeboards and tourism information boards in Burringbar Memorial Reserve and Masterton Park, Mooball Picnic Area (Mooball) and in the bus shelter in front of Crabbes Creek Public School, to be considered as part of the Rail Trail Rural Village Enhancement Program. | Medium | SP | PAC (L), TVRL, ED Community/users Community groups Businesses | UF |
| L.9.8 | Continue to support Burringbar Sports Club to enable increased player participation and sport development and continue to support the club to ensure the adjacent playground is safe and well maintained. | Ongoing | SP | PAC (L) Community/users Sports club | N/A |
| L.9.9 | Upgrade the park facilities in Dallis Park (Dunbible), and provide opportunities to view the Tweed River. | Low | CW | PAC (L), SE Community/users | UF |

As Council reviews it's Pedestrian Access and Mobility Plan, the following path connections will be considered (listed in order of priority):

Action

- Improve footpath links from Stokers Siding Park, Burringbar Memorial Reserve and Masterton Park and Bernadette Kelly Park (Mooball) to the village centres, community facilities and schools.
- Improve path connections between Burringbar village and Cudgera Creek Rd.



10. SOUTH WEST (UKI)

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|---|----------|--------------|---|------------------|
| L.10.1 | Continue to strengthen pedestrian amenity and streetscape character of Kyogle Rd in Uki village. In partnership with Uki Hall & Recreation Reserve Trust and other key stakeholders develop a landscape concept plan for the village. Seek community grant funding for landscape improvements and wayfinding signage. | High | P & CW | PAC (L), RS, CCS, SPUD, SE Community/users Community groups School Environment groups Businesses | (P) F (CW) UF |
| L.10.2 | In partnership with Tweed Valley Mountain Bike Riders Inc. support development of a mountain bike park to be constructed and maintained by the Club on Council owned land (Lot 2 DP550508) located off Smith Creeks Rd, Uki and partially occupied by the Uki Sewage Treatment Plant | High | SP | PAC (L), WW Community/users Community groups Sports club | N/A |
| L.10.3 | Consider low impact nature-based recreational activities at Clarrie Hall Dam and surrounding Council-owned land (the buffer zone). If any activity is to be permitted within the catchment, it will need to be demonstrated that the activity will not impact on water quality or environmental values. The primary function of Clarrie Hall Dam is to provide storage for Tweed's drinking water supply. | Medium | SP | PAC (L), WW, SE, SPUD, ED Community/users Community groups Environment groups Sports club | UF |
| L.10.4 | Support development of a community garden in Kyogle Road Smiths Creek Road West Reserve. | High | SP | PAC (L), SE Community/users Community groups Environment groups | UF |
| L.10.5 | In partnership with key stakeholders, investigate opportunities to develop an Integrated Recreation Trail Network for walking and cycling/mountain biking, linking the Uki village to key open spaces and regional attractions, including the Northern Rivers Rail Trail and National Parks. | Medium | P | PAC (L), WW, SE, SPUD, ED Community/users Community groups Environment groups Sports club | UF |
| L.10.6 | Continue working in partnership with Uki Landcare and contractors to conduct riparian restoration and bush regeneration along the Tweed River and Smiths Creek | Ongoing | SP | SE (L) Community/users Community groups Environment groups | Part F |
| L.10.7 | Continue to support Uki Sports Association in preparing a club development plan, assist with grant applications for facility upgrades, enable increased player participation and development and ensure the sustainability of sport and recreation in the area. | Medium | SP & CW | PAC (L) Community/users Community groups Sports club | UF |
| L.10.8 | Investigate provision of a nature trail to connect Sweetnam Park to Milsoms Lane, via the proposed community garden, and along the Tweed River. | Low | SP & CW | PAC (L), SE (L) Community/users Community groups Environment groups | UF |
| L.10.9 | Consider providing picnic tables and/or seating in Gerald Parker Park. | Medium | CW | PAC (L) Community/users Community groups | UF |

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|----------------|---|---------|----|---|-----|
| L.10.10 | As Council develops its Playground Improvement Action Plan consider upgrading the play equipment in Sweetnam Park at the end of its useful life and providing more inclusive play opportunities for people with disabilities | Low | CW | PAC (L) Community/users Community groups | UF |
| L.10.11 | Following a NSW Government trial referred to as 'Share Our Space Program', consult with Uki Public School to request community use of their outdoor recreation facilities outside school hours (specifically the multi-purpose courts). | Low (D) | SP | PAC (L) Community/users Community groups School | N/A |
| L.10.12 | When Council develops its Public Toilet Strategy consider removing the public toilet adjacent to Vic Bianchetti Sports Ground. | Medium | R | PAC (L) Community/users Community groups Sports club | UF |

As Council reviews it's Pedestrian Access and Mobility Plan, the following path connection will be considered (listed in order of priority):

Action

- Improve footpath link between Mount Warning Hotel and Vic Bianchetti Sports Ground.



11. TERRANORA

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|--|-------------|--------------|--|-------|
| L.11.1 | As Council develops its Playground Improvement Action Plan consider providing built shade over the playground at the Terranora Tennis Courts and additional play equipment to meet the needs of children aged 2 to 12 years. | High | CW | PAC (L) Community/users Community groups Sports club | UF |
| L.11.2 | The following open space, sport and recreation opportunities should be considered for Area E Urban Release Area: <ul style="list-style-type: none"> provide a range of universally accessible passive and active open spaces provide active open space within the Area E Urban Release Area. Include a staging plan for approximately 6.4 hectare active open space contribution. It is preferred the active open space be provided in one centralised location. Where Council is satisfied that active open space cannot be reasonably provided for within the Area E Urban Release Area, off site locations will be considered. provide a district level park, including outdoor youth recreation facilities and an district level playground for 2-12 years upgrade the existing off-leash dog area to a district level provide a community garden adjacent to other community facilities provide a walking, cycling and fitness loop and east-west links within Area E provide outdoor fitness equipment in the park adjacent to Terranora Tennis Courts plan an integrated network of pathways to connect parks and open spaces with residential, commercial, schools and community facilities the use of drainage reserves and ecological buffers to create linkages through the residential areas for walking and cycling without compromising biodiversity values and environmental quality parks and open spaces should provide opportunities to enjoy the area's iconic views provide civic spaces, streetscapes and landscape features that contribute to the overall character of the area. | Ongoing (D) | P | PAC (L), SE, CCS, RS Community/users Community groups Developers | N/A |
| L.11.3 | Continue to work in partnership with Terranora Tennis to increase participation in tennis. Encourage the use of the site as a neighbourhood playground and retain access to a public toilet. | Ongoing | SP & CW | PAC (L) Community/users Sports club/associations | F |
| L.11.4 | Following a New South Wales Government Trial referred to as 'Share Our Space Program', consult with Terranora Public School to request community use of their outdoor recreation facilities outside of school hours (including the sports field, playground and multi-purpose court). | Medium (D) | SP | PAC (L) Community/users Community groups School | N/A |
| L.11.5 | As Council develops its Playground Improvement Action Plan consider removing the swing set in Windley Park and retain as open space at the end of its useful life. | Low | R | PAC (L) Community/users School | UF |
| L.11.6 | In consultation with community, identify locations for additional street tree planting. | Medium | SP & CW | PAC (L) Community/users | UF |
| L.11.7 | Upgrade Bushranger Rd Park, upgrade the playground for children ages 2-12 years, and improve connectivity between Bushranger Rd and Matilda Way. | High | CW | PAC (L) Community/users | F |
| L.11.8 | Develop a progressive maintenance program for Illawong Crescent Bush Path and include off road pathways in Council's Footpath Rehabilitation Program. | Medium | GM & CW | PAC (L), SE Community/users | UF |

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| L.11.9 | <p>The following open space is to be provided in Area E (Altitude Aspire):</p> <ul style="list-style-type: none"> • A new district playground for children aged 2-12 years with additional youth elements; and • Approximately 6 hectares of active open space. It is preferred the active open space be provided in one centralised location. Where Council is satisfied that active open space cannot be reasonably provided for within the Area E Urban Release Area, off site locations will be considered. | Ongoing (D) | S | PAC (L), SPUD Community/users Sports clubs Developers | N/A |
| L.11.10 | <p>Investigate a shared use agreement with Lindisfarne Anglican Grammar School for community use of school facilities including use of their sports fields and outdoor recreation facilities.</p> | Low (D) | SP | PAC (L) School Sports club | N/A |
| L.11.11 | <p>Investigate the suitability of Market Parade Park for passive recreation and as a connection through to Altitude Aspire (Area E). Consider the site's constraints, primary function, public safety and environment values.</p> | Low | SP & CW | PAC (L), RS Community/users Environment groups | UF |



12. TWEED HEADS

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|---|----------|--------------|--|--------|
| L.12.1 | Adopt the draft Jack Evans Boat Harbour (JEBH) Plan of Management to guide the future planning and management of the precinct. The precinct includes Chris Cunningham Park, the boardwalk, McMahons Beach, the ANZAC Memorial, Goorimahbah - Place of Stories and the area to the east of Seascape building, Jack Evans waterway, Ebenezer Park, the Old Aquatic Site and the area north of Coral St. | High | P | PAC (L), CCS Community/users Community groups Aboriginal stakeholders Businesses | F |
| L.12.2 | Develop a concept plan for Goorimahbah, including an upgrade of the playground in Jack Evans Boat Harbour (Tweed Heads) to a regional level and consider integrating nature play elements, inclusive play and cultural heritage values. | High | SP & CW | PAC (L), CCS Community/users Youth & Community groups Aboriginal stakeholders Businesses | UF |
| L.12.3 | Consider providing a fenced off leash dog area in Tweed Heads. | Medium | AR | PAC (L) Community/users | F |
| L.12.4 | Review the provision of park facilities, including barbeques and a public toilet and plant additional shade trees along John Follent Park. | Low | CW | PAC (L) Community/users Youth & Community groups | UF |
| L.12.5 | Provide additional outdoor youth recreation facilities in Quota Park. Consider the provision of a multi-purpose court, handball court and rebound wall. | Medium | P & CW | PAC (L), CCS Community/users Youth & Community groups Preschool/Schools | Part F |
| L.12.6 | Develop a concept plan for Recreation Ground. Consider retaining the green space for markets and events and informal sport use, providing a district level playground including a multi-purpose court and install outdoor fitness equipment, a walking loop and park facilities around the periphery. | High | P & CW | PAC (L), CCS Community Businesses | UF |
| L.12.7 | Identify suitable locations for additional street tree planting along Wharf Street, consider streetscaping works at the roundabout at Wharf Street and Frances Street and in established residential areas throughout Tweed Heads (where possible). | High | | SE (L) Environment groups NSW Government | UF |
| L.12.8 | Continue to support river foreshore nourishment works associated with the maintenance dredging program. | Ongoing | S | RS (L), PAC Community/users Environment groups | UF |
| L.12.9 | Develop a concept plan for Ray Pascoe Park on Kennedy Drive, provide more inclusive play equipment, improve access to the boating and recreational fishing facilities and ensure an accessible path of travel from the car park to the park facilities. As Council develops its Public Toilet Strategy upgrade the public toilets and review the toilet's location within the park. | Medium | CW | SE (L), PAC, CCS Community/users PWD Stakeholders | UF |
| L.12.10 | Review future management options for Tom Beatson Outlook Razorback and consider removing the public toilet. | High | CW | RS (L), PAC Community/users Community groups NSW Government | UF |

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|----------------|--|--------|---------|--|----|
| L.12.11 | Consider upgrading park facilities and improving the amenity of Ducat Park, remove the single swing set and retain as an off leash area. | High | AR & R | PAC (L) Community/users Community groups Environment groups | UF |
| L.12.12 | Develop a concept plan for the upgrade of Uniacke Park in consultation with the local community. | Medium | CW | PAC (L) Community/users School | UF |
| L.12.13 | Upgrade Jack Chard Park as a neighbourhood park in consultation with the local community and St Joseph's Primary School. | Medium | SP & CW | PAC (L) Community/users Sports club | UF |
| L.12.14 | Support Tweed Heads Croquet Club Inc. to develop a club development plan and assist with grant applications for clubhouse upgrades. | Medium | P | PAC (L), CCS Community/users Community groups Aboriginal stakeholders Businesses | F |

As Council reviews the Bike Plan (1999), the following path connections will be considered (listed in the community's order of priority):

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| Action |
| <ul style="list-style-type: none"> • Improve the path linkage from John Follent Park (Keith Compton Drive) to Keith Curran Park (to the end of Island Drive). • Improve east west linkages in the north of Tweed Heads (between Kennedy Drive and Bay Street) and consider a linkage to Recreation Ground. |

13. TWEED HEADS SOUTH (BANORA POINT)

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|---|----------|--------------|---|-------------|
| L.13.1 | Develop a concept plan for the upgrade of the skate park in Tweed Heads South to a regional multi-purpose family and youth recreation precinct to be informed by the Outdoor Youth Recreation Action Plan, Stage 2 of the Arkinstall Park Master Plan and master planning associated with neighbouring community facilities. | High | P & CW | PAC (L), CCS, TRAC Community/users Youth & Community groups Schools NSW Government | UF |
| L.13.2 | Provide outdoor fitness exercise equipment in Banora Community Centre Park and Arkinstall Park. | High | CW | PAC (L), CCS Community/users Youth & Community groups/services Schools | F |
| L.13.3 | Develop a concept plan for the development of Amaroo Park as a district level park and playground for all ages, including car parking, built shade and a public toilet. | High | P & CW | PAC (L), CCS Community/users Youth & Community groups/services Schools | UF |
| L.13.4 | Consider providing a regional dog off-leash dog area (fenced), including agility equipment in John Baker Reserve (formally Banora Green, Banora Point). | High | CW | PAC (L), SE, PR Community/users Community groups | UF |
| L.13.5 | Continue to implement Stage 2 of the Arkinstall Park Master Plan (Tweed Heads South). As part of this process investigate the potential joint venture between Tweed Shire Council and Tweed River High School and the shared usage of the school's indoor and outdoor sport and recreation facilities, to be delivered as part of the proposed redevelopment of Tweed River High School by the NSW State Government | High | SP & CW | PAC (L), CCS Community/users Youth & Community groups/services Sports clubs Schools NSW Government | Council (F) |
| L.13.6 | Provide a neighbourhood dog off-leash dog area (fenced) in Suter Park or Arkinstall Park (Tweed Heads South). | Medium | CW | PAC (L), PR Community/users Community groups | UF |
| L.13.7 | As Council develops its Public Toilet Strategy consider removing the public toilet at Faux Park and providing a public toilet in the proposed youth and family precinct adjacent to Tweed Heads South Skate Park. | Medium | R & CW | PAC (L), CCS Community/users Community groups | UF |
| L.13.8 | Develop Wilson Park as a district level park for all ages consider built shade, a barbeque and a public toilet. When Wilson Park is upgraded, remove the playground in Peter Soloman Park. | Medium | CW & R | PAC (L) Community/users Community groups Sports club | UF |
| L.13.9 | As Council develops its Urban Street Tree Planting Program consider additional street tree planting along Minjungbal Drive (where possible) and identify locations for additional street tree planting in residential areas in Banora Point and Tweed Heads South (in various locations and subject to funding). | High | CW | PAC (L), RS Community Businesses | Part F |
| L.13.10 | Continue to collaborate with the various sporting clubs and associations and assist with grant applications for canteen and spectator seating upgrades at Dave Burns Field and Ron Wilkinson Field (Banora Point). | Medium | SP & CW | PAC (L) Community/users Sports clubs | UF |

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|----------------|--|---------|---------|--|--------|
| L.13.11 | Consider developing a concept plan to improve the recreational amenity of the Western Drainage System, including feedback from the current community engagement work by Conservation Volunteers Australia. Consider providing opportunities to support walking, cycling and nature appreciation activities such as path linkages, upgrading existing park facilities (at the end of its useful life) and providing additional park facilities in parks adjacent to the drainage reserve. Seek grant funding for proposed improvements. | Medium | P & CW | PAC (L), RS (L), SE Community/users Environment groups | UF |
| L.13.12 | Continue to monitor and maintain Asset Protection Zones (for bush fire risk) and manage weeds in bushland reserves in Banora Point and Tweed Heads South (in various locations and subject to funding). | Ongoing | GM | SE (L) Environment groups | Part F |
| L.13.13 | Continue to support Tweed Coolangatta Junior AFC (AFL) to develop and deliver a club development plan and assist with grant applications for change rooms at Greenway Drive Sports Field (Banora Point). | Low | SP & CW | PAC (L) Community/users Sports clubs | UF |
| L.13.14 | As Council develops its Playground Improvement Action Plan consider relocating the playground in Traminer Court Park at the end of its useful life to Botanical and Leisure Drive Park (Banora Point). | Low | CW | PAC (L) Community/users | UF |
| L.13.15 | As Council develops its Playground Improvement Action Plan consider upgrading the neighbourhood park and playground in Medoc Place Park (Banora Point) at the end of its useful life. | Low | CW | PAC (L) Community/users | UF |
| L.13.16 | As Council develops its Playground Improvement Action Plan consider upgrading the neighbourhood park and playground in Champagne Drive Park (Tweed Heads South) at the end of its useful life | Low | CW | PAC (L) Community/users | UF |
| L.13.17 | Improve the visual amenity of Russell Way Park and plant additional shade trees. | High | CW | PAC (L) Community/users | UF |
| L.13.18 | As Council develops its Playground Improvement Action Plan consider providing additional play equipment in Peppermint Place Park (Banora Point). | Medium | CW | PAC (L) Community/users | UF |
| L.13.19 | As Council develops its Playground Improvement Action Plan consider upgrading the park and playground in Trigonie Drive Park (Tweed Heads South) at the end of its useful life. | Low | CW | PAC (L) Community/users | UF |
| L.13.20 | As Council develops its Playground Improvement Action Plan consider upgrading the neighbourhood park and playground in Bosun Boulevard Park (Banora Point) at the end of its useful life. | Medium | CW | PAC (L) Community/users | UF |
| L.13.21 | As Council develops its Playground Improvement Action Plan consider removing the playground in Tuckeroo Springs Park if a district level park is provided in Amaroo Park (Banora Point). | Medium | R | PAC (L) Community/users | UF |
| L.13.22 | As Council develops its Playground Improvement Action Plan consider upgrading the neighbourhood park and playground in Harold Pearce Park (Tweed Heads South) at the end of its useful life. | Low | CW | PAC (L) Community/users | UF |

As Council reviews the Bike Plan (1999), the following path connections will be considered (listed in the community's order of priority):

Action

- Improve path linkages along Fraser Drive in future road upgrades and infill development.
- Improve path linkages on Dry Dock Rd (Tweed Heads South) to improve access to Dry Dock Park and Pauline Itong Park for people of all abilities.

As Council reviews the Pedestrian Access and Mobility Plan (PAMP), the following path connections will be considered (listed in the community's order of priority):

Action

- Improve path linkages along Fraser Drive in future road upgrades and infill development.



14. TWEED HEADS WEST

| Ref Number | Action | Priority | Project Type | Leader (L) & Partners | Funds |
|------------|--|----------------------------|--------------|--|--------|
| L.14.1 | Develop a concept plan and provide a district level park and playground in Pioneer Park (north of Kennedy Drive) to meet the needs of all ages. Consider providing a public toilet and a footpath link to the adjacent park (Cobaki Creek Park – Tweed Waters Estate). | (P) High (CW) Medium | P & CW | PAC (L), CCS Community/users Youth & Community groups Businesses Historical Society | UF |
| L.14.2 | Investigate opportunities for a canoe and kayak launch facility in the vicinity of Birds Bay Drive Park in consultation with Seagulls Club. | High | CW | PAC (L), SE (L), RS Community/users Businesses | UF |
| L.14.3 | Develop a master plan for Piggabeen Sports Complex in consultation with Tweed Heads Seagulls RLFC and the broader community. Consider providing an active open space that can also accommodate passive uses such as a walking and cycling loop, a child's playground and improve path linkages to Piggabeen Rd and the aged care facility at the end of Carramar Drive | High | P & CW | PAC (L), CCS Community/users Sport clubs Businesses | Part F |
| L.14.4 | Upgrade the park facilities in Boyd Family Park at the end of their useful life and retain as an off leash area. | Medium | AR | PAC (L) Community/users | UF |
| L.14.5 | Develop a management strategy for Wyuna Road Reserve to protect and manage the public open space and provide additional park signage. | High | P | PAC (L), SE (L) Community/users | BAU |
| L.14.6 | Upgrade Clarrie Englert Park and the neighbourhood playground. | Medium | CW | PAC (L), CCS Community/users | UF |
| L.14.7 | In consultation with the community, investigate reclassifying and selling Benson St Skyline Dr Park to upgrade other open space in Tweed Heads West. The site is steep and not suitable for recreational uses. | Low | R | PAC (L) Community | N/A |

As Council reviews the Bike Plan (1999), the following path connections will be considered (listed in the community's order of priority):

Action

- Address the gap in the shared-user path between Birds Bay Drive, Golan Street and Kennedy Drive.

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