

TWEED SHIRE COUNCIL
DRAFT
10 YEAR FINANCIAL PLAN
2006/07 to 2015/16



Tweed Shire Council 10 Year Plan

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Tweed Shire Council 10 Year Financial Plan

Introduction

Purpose

The purpose of these projections is to measure future financial capacity based on current trends.

It is anticipated that the information provided by these projections will assist in any decision-making which has long-term financial implications

Scope

This document covers the years 2006/07 to 2015/16. Budget figures for 2005/06 have been included for comparison.

General Fund is included. A separate plan exists for the Water and Sewerage Funds

Method

The 2006/07 draft budget is taken as a base year. Recurring expenditures and incomes are escalated each year, taking into account assumptions regarding inflation and population growth rates. A judgement is made for each line item, estimating any causal relationship between population growth and the relevant expenditure or income item. It is assumed that expenditure/income items will grow at a rate either faster than, equal to or slower than population growth.

Loan repayments for existing borrowing are a known quantity, although there is some uncertainty resulting from the usual borrowing practice where interest rates are fixed for a maximum of 5 years and then renegotiated. A standard annual borrowing program for roads, bridges, drainage, toilets, boat ramps and flood mitigation works has been assumed.

Where new projects have been identified, these has been placed in the projections in the relevant years.

Tweed Shire Council 10 Year Financial Plan

Assumptions

Inflation:	3.00%
Population growth:	2.50%
Interest rate (borrowings):	6.20%

Limitations

This is not a management plan in that it does not constitute a committed program of works. In practice each year would have a balanced budget, but no attempt has been made to adjust the expenditure and income to ensure this. The projections merely indicate an approximate level of surplus or deficit which would occur if the current operations were to continue without change.

Uncertainty necessarily results from uncontrollable factors such as inflation, interest, and population growth rates.

Natural disasters, opportunities, changes in strategy, political decisions and other unforeseen events also cause uncertainty.

Format

The Financial Summary consolidates all projections. The detailed items, in the same format as the budget, follow.

The first section of each page, down to "Operating Result", gives the operating expenses and revenues, or the Income Statement

The section titled "Financial Statement" gives cash transactions of a non-operating nature, involving acquisition and sale of assets as well as reduction in loan liabilities.

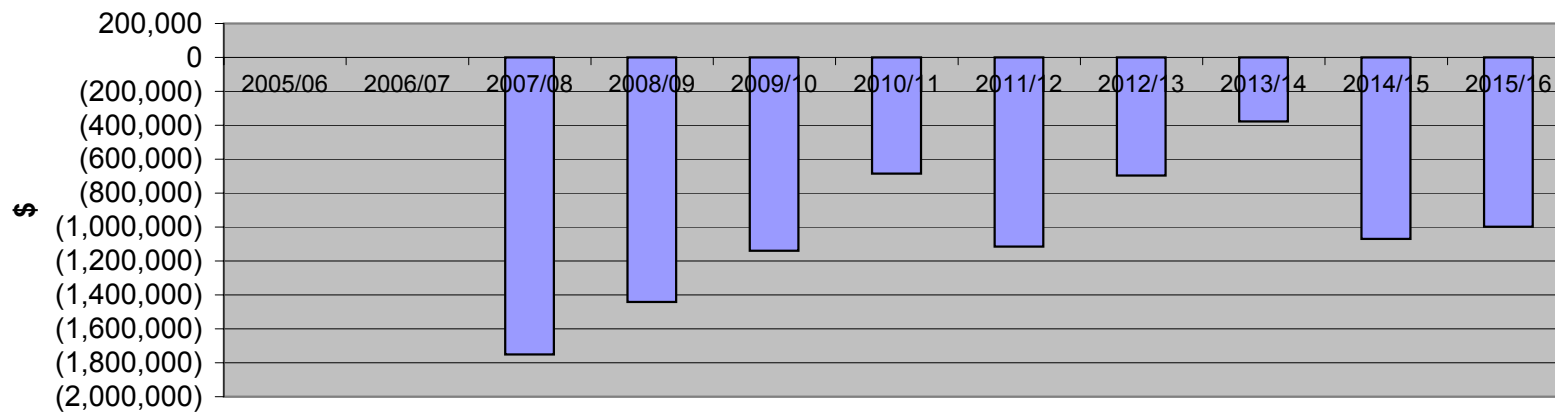
The last two sections contain reversals, internal transactions, and transfers to and from restricted assets

Outcomes

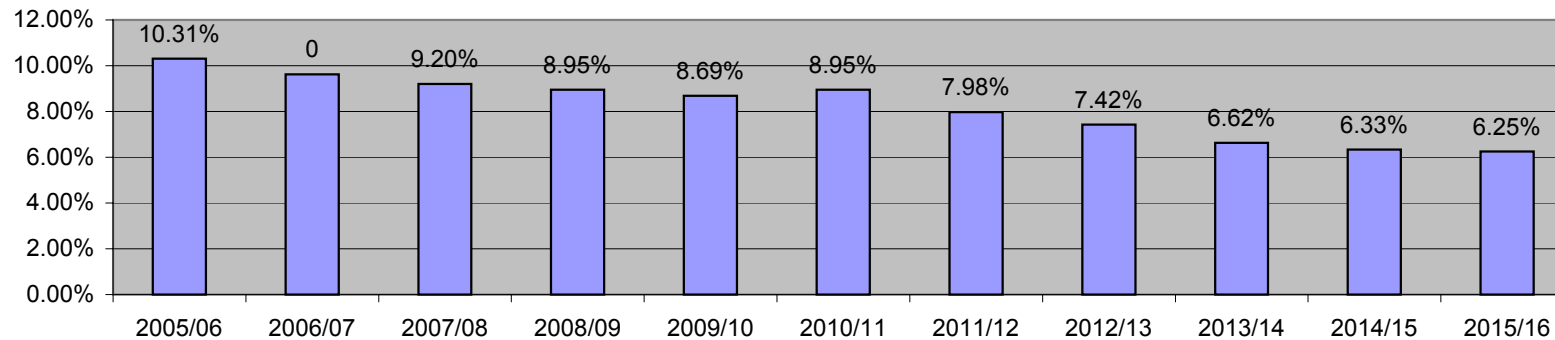
The net budget result is the prime indicator of future financial capacity. A surplus indicates a capacity to undertake new projects or increase levels of service for existing programs. Conversely a deficit may indicate that corrective action is necessary.

	Financial Summary										
	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Budget Summary											
Operating Expenses											
Operating	48,474,115	52,206,652	53,219,791	55,760,960	58,024,413	60,608,287	63,315,470	66,372,057	69,344,452	72,459,385	75,723,926
Interest	2,116,258	2,151,926	2,063,670	2,093,855	2,185,466	2,248,616	2,229,916	2,236,937	2,253,280	2,296,372	2,359,562
Depreciation	15,143,068	15,927,614	15,963,991	16,051,312	16,145,253	16,237,891	16,333,309	16,431,589	16,532,818	16,637,083	16,744,477
	65,733,441	70,286,192	71,247,453	73,906,127	76,355,132	79,094,794	81,878,695	85,040,583	88,130,550	91,392,841	94,827,965
Operating Revenue	0	0	0	0	0	0	0	0	0	0	0
Rates	(26,197,976)	(28,085,591)	(29,470,562)	(30,923,829)	(32,448,760)	(34,048,890)	(34,593,575)	(36,299,471)	(38,089,489)	(39,967,777)	(41,938,688)
Annual Charges	(5,810,910)	(6,125,702)	(6,420,713)	(6,730,059)	(7,054,441)	(7,394,596)	(7,751,291)	(8,125,339)	(8,517,586)	(8,928,923)	(9,360,283)
Interest	(1,001,000)	(1,383,000)	(1,424,490)	(1,467,225)	(1,511,241)	(1,556,579)	(1,603,276)	(1,651,374)	(1,700,916)	(1,751,943)	(1,804,501)
Fees & Charges	(10,429,788)	(11,023,835)	(11,405,688)	(11,801,620)	(12,212,189)	(12,637,978)	(13,079,594)	(13,537,670)	(14,012,868)	(14,505,877)	(15,017,416)
Grants & Contributions	(12,689,619)	(12,640,435)	(13,065,220)	(13,502,164)	(14,046,401)	(14,661,809)	(15,307,440)	(15,984,852)	(16,695,682)	(17,441,656)	(18,224,590)
	(56,129,293)	(59,258,563)	(61,786,673)	(64,424,896)	(67,273,033)	(70,299,850)	(72,335,177)	(75,598,707)	(79,016,540)	(82,596,175)	(86,345,479)
Capital Revenue	0	0	0	0	0	0	0	0	0	0	0
Section 64/94	(6,818,000)	(1,731,500)	(1,783,445)	(1,836,948)	(1,892,057)	(1,948,819)	(2,007,283)	(2,067,502)	(2,129,527)	(2,193,412)	(2,259,215)
Grants	(1,424,145)	(2,810,610)	(1,561,078)	(1,607,911)	(1,656,148)	(1,705,832)	(1,757,007)	(1,809,718)	(1,864,009)	(1,919,929)	(1,977,527)
Grants & Contributions	(871,900)	0	0	0	0	0	0	0	0	0	0
	(9,114,045)	(4,542,110)	(3,344,523)	(3,444,859)	(3,548,205)	(3,654,651)	(3,764,290)	(3,877,219)	(3,993,536)	(4,113,342)	(4,236,742)
Operating Result	490,103	6,485,519	6,116,256	6,036,372	5,533,895	5,140,293	5,779,228	5,564,657	5,120,474	4,683,324	4,245,744
Financial Statement											
Capital	20,315,116	20,734,870	16,124,900	15,671,871	16,242,429	15,845,547	16,597,804	16,726,978	16,983,286	19,134,369	19,194,904
Loan Repayments	3,195,446	3,161,825	3,253,641	3,317,150	3,307,294	3,666,498	3,196,044	3,044,599	2,677,403	2,636,528	2,737,947
Sale of Assets	(1,466,000)	(1,850,000)	(1,850,000)	(1,550,000)	(1,747,088)	(1,609,575)	(2,064,445)	(2,066,924)	(1,764,392)	(2,557,787)	(2,183,261)
	22,044,562	22,046,695	17,528,541	17,439,021	17,802,635	17,902,470	17,729,404	17,704,654	17,896,296	19,213,110	19,749,590
Non-Cash Adjustments	0	0	0	0	0	0	0	0	0	0	0
Depreciation reversal	(15,143,068)	(15,927,614)	(15,963,991)	(16,051,312)	(16,145,253)	(16,237,891)	(16,333,309)	(16,431,589)	(16,532,818)	(16,637,083)	(16,744,477)
ABC	(4,978,797)	(5,278,556)	(5,480,495)	(5,690,923)	(5,910,229)	(6,138,822)	(6,377,132)	(6,625,611)	(6,884,730)	(7,154,988)	(7,436,905)
Internal Transfers	(208,586)	(217,245)	(227,745)	(238,754)	(250,297)	(262,398)	(275,087)	(288,390)	(302,338)	(316,962)	(332,295)
Adjustments	0	0	0	0	0	0	0	0	0	0	0
	(20,330,451)	(21,423,414)	(21,672,232)	(21,980,990)	(22,305,778)	(22,639,112)	(22,985,528)	(23,345,590)	(23,719,886)	(24,109,033)	(24,513,677)
Restricted Funding/Revenue	0	0	0	0	0	0	0	0	0	0	0
Transfers from Reserves	(846,653)	(1,717,225)	(115,897)	(121,612)	(127,609)	(133,901)	(140,504)	(147,433)	(154,703)	(162,332)	(170,337)
Section 64/94 Recoupments	(4,151,238)	(4,050,539)	(868,907)	(876,300)	(883,942)	(891,827)	(873,001)	(877,005)	(885,736)	(875,868)	(841,098)
Section 64/94 Reversal	6,818,000	1,731,500	1,783,445	1,836,948	1,892,057	1,948,819	2,007,283	2,067,502	2,129,527	2,193,412	2,259,215
Transfers to Reserves	1,452,002	2,075,291	2,310,467	2,437,188	2,558,868	2,688,722	2,929,116	3,059,981	3,321,172	3,457,110	3,598,862
Loans	(5,476,325)	(5,147,827)	(3,330,000)	(3,330,000)	(3,330,000)	(3,330,000)	(3,330,000)	(3,330,000)	(3,330,000)	(3,330,000)	(3,330,000)
	(2,204,214)	(7,108,800)	(220,891)	(53,776)	109,374	281,812	592,894	773,044	1,080,259	1,282,322	1,516,642
Net Budget (Surplus)/Deficit	0	0	1,751,675	1,440,628	1,140,125	685,463	1,115,998	696,765	377,144	1,069,723	998,299
Traditional Budget Totals											
Expenses	70,365,554	74,834,764	71,264,230	73,351,347	76,157,945	78,656,449	81,616,132	84,526,551	87,392,525	92,511,815	95,846,001
Revenues	(70,365,554)	(74,834,764)	(69,512,554)	(71,910,719)	(75,017,820)	(77,970,986)	(80,500,134)	(83,829,786)	(87,015,381)	(91,442,092)	(94,847,702)
Net Budget (Surplus)/Deficit	0	0	1,751,675	1,440,628	1,140,125	685,463	1,115,998	696,765	377,144	1,069,723	998,299

Budget Result Surplus/(Deficit)



Debt Service Ratio



ACTION PLAN: COMMUNITY**PROGRAM: RECREATION**

Budget Summary	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Operating Expenses											
Operating	5,284,720	5,865,869	5,975,932	6,272,659	6,584,836	6,913,290	7,258,897	7,622,577	8,005,302	8,408,096	8,832,042
Interest	73,748	72,498	66,795	55,382	54,623	47,801	40,430	32,752	25,305	18,481	12,279
Depreciation	217,000	250,000	217,000	217,000	217,000	217,000	217,000	217,000	217,000	217,000	217,000
	5,575,468	6,188,367	6,259,727	6,545,041	6,856,459	7,178,091	7,516,327	7,872,328	8,247,607	8,643,577	9,061,321
Operating Revenue											
Rates	0	0	0	0	0	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(202,700)	(205,000)	(213,171)	(221,701)	(230,605)	(239,901)	(249,610)	(259,749)	(270,341)	(281,406)	(292,968)
Grants & Contributions	0	0	0	0	0	0	0	0	0	0	0
	(202,700)	(205,000)	(213,171)	(221,701)	(230,605)	(239,901)	(249,610)	(259,749)	(270,341)	(281,406)	(292,968)
Capital Revenue											
Section 64/94	(1,702,000)	(421,800)	(434,454)	(447,488)	(460,912)	(474,740)	(488,982)	(503,651)	(518,761)	(534,324)	(550,353)
Grants	0	0	0	0	0	0	0	0	0	0	0
Contributions	0	0	0	0	0	0	0	0	0	0	0
	(1,702,000)	(421,800)	(434,454)	(447,488)	(460,912)	(474,740)	(488,982)	(503,651)	(518,761)	(534,324)	(550,353)
Operating Result	3,670,768	5,561,567	5,612,102	5,875,853	6,164,942	6,463,450	6,777,736	7,108,928	7,458,505	7,827,847	8,217,999
Financial Statement											
Capital	1,660,975	1,598,000	197,742	208,766	220,405	232,692	245,665	259,361	273,820	289,086	305,202
Loan Repayments	86,587	98,108	101,124	104,553	111,047	117,844	122,467	118,732	114,256	100,022	96,046
Sale of Assets	0	0	0	0	0	0	0	0	0	0	0
	1,747,562	1,696,108	298,866	313,319	331,452	350,537	368,132	378,093	388,076	389,108	401,249
Non-Cash Adjustments											
Depreciation reversal	(217,000)	(250,000)	(217,000)	(217,000)	(217,000)	(217,000)	(217,000)	(217,000)	(217,000)	(217,000)	(217,000)
ABC	536,656	552,755	569,338	586,418	604,010	622,131	640,795	660,018	679,819	700,213	721,220
Internal Transfers	(861,000)	(887,000)	(913,610)	(941,018)	(969,249)	(998,326)	(1,028,276)	(1,059,124)	(1,090,898)	(1,123,625)	(1,157,334)
Adjustments	0	0	0	0	0	0	0	0	0	0	0
	(541,344)	(584,245)	(561,272)	(571,601)	(582,239)	(593,196)	(604,482)	(616,106)	(628,079)	(640,412)	(653,114)
Restricted Funding/Revenue											
Transfers from Reserves	0	(17,000)	0	0	0	0	0	0	0	0	0
Section 64/94 Recoupments	(1,521,080)	(1,422,756)	(12,418)	(12,790)	(13,174)	(13,569)	(13,976)	(14,395)	(14,827)	(15,272)	(15,730)
Section 64/94 Reversal	1,702,000	421,800	434,454	447,488	460,912	474,740	488,982	503,651	518,761	534,324	550,353
Transfers to Reserves	47,000	45,000	46,350	47,741	49,173	50,648	52,167	53,732	55,344	57,005	58,715
Loans	0	0	0	0	0	0	0	0	0	0	0
	227,920	(972,956)	468,386	482,438	496,911	511,818	527,173	542,988	559,278	576,056	593,338
Net Budget Result	5,104,906	5,700,474	5,818,082	6,100,009	6,411,066	6,732,609	7,068,559	7,413,903	7,777,780	8,152,600	8,559,471

Active Recreation C027 [MRS]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A2175 Park Amenities	76,055	104,000	109,798	115,919	122,382	129,205	136,408	144,012	152,041	160,517	169,466
A3000 Sportsfields Maintenance	397,500	457,500	483,006	509,933	538,362	568,376	600,063	633,516	668,835	706,122	745,488
A3005 Turf Wicket Preparation	72,800	75,000	77,250	79,568	81,955	84,413	86,946	89,554	92,241	95,008	97,858
A3020 North Coast Academy of Sport	1,500	5,000	5,150	5,305	5,464	5,628	5,796	5,970	6,149	6,334	6,524
A3025 Loan Repayments Active Recreation	59,699	59,841	50,091	45,801	41,266	36,611	31,506	26,255	21,386	16,216	10,724
A7940 Depreciation	72,000	73,000	72,000	72,000	72,000	72,000	72,000	72,000	72,000	72,000	72,000
	679,554	774,341	797,295	828,525	861,428	896,232	932,718	971,308	1,012,652	1,056,197	1,102,061
Operating Revenue											
A3006 Turf Wicket Preparation Fee	(12,000)	(12,400)	(12,772)	(13,155)	(13,550)	(13,956)	(14,375)	(14,806)	(15,250)	(15,708)	(16,179)
A3191 Bilambil Sportsclub	(12,000)	(12,000)	(12,360)	(12,731)	(13,113)	(13,506)	(13,911)	(14,329)	(14,758)	(15,201)	(15,657)
A3207 Sports Ground Usage	(52,500)	(54,100)	(57,116)	(60,300)	(63,662)	(67,211)	(70,958)	(74,914)	(79,091)	(83,500)	(88,155)
	(76,500)	(78,500)	(82,248)	(86,186)	(90,325)	(94,674)	(99,245)	(104,049)	(109,100)	(114,409)	(119,991)
Capital Revenue											
A3036 South Tweed Skate Park	0	0	0	0	0	0	0	0	0	0	0
01.16 DCP3 Open Space	(347,000)	(4,000)	(4,120)	(4,244)	(4,371)	(4,502)	(4,637)	(4,776)	(4,919)	(5,067)	(5,219)
05.16 Open Space	(137,000)	(75,000)	(77,250)	(79,568)	(81,955)	(84,413)	(86,946)	(89,554)	(92,241)	(95,008)	(97,858)
25.16 Salt Development	(338,000)	(135,000)	(139,050)	(143,222)	(147,518)	(151,944)	(156,502)	(161,197)	(166,033)	(171,014)	(176,144)
26.16 Plan 26 Shirewide Open Space	(591,000)	(67,000)	(69,010)	(71,080)	(73,213)	(75,409)	(77,671)	(80,002)	(82,402)	(84,874)	(87,420)
	(1,413,000)	(281,000)	(289,430)	(298,113)	(307,056)	(316,268)	(325,756)	(335,529)	(345,595)	(355,962)	(366,641)
Operating Result	(809,946)	414,841	425,617	444,226	464,047	485,290	507,718	531,730	557,958	585,826	615,428
Financial Statement											
Capital Expenditure											
A3022 Sportsfields Asset Reserve	52,500	54,100	57,116	60,300	63,662	67,211	70,958	74,914	79,091	83,500	88,155
A3023 Sportsfields Capital Work	129,300	133,200	140,626	148,466	156,743	165,481	174,707	184,447	194,730	205,586	217,047
A3026 Sec 94 Open Space	744,700	705,700	0	0	0	0	0	0	0	0	0
A3030 Chillingham Village Common	0										
A3034 Ron Wilkinson Upgrade s94	133,800	0	0	0	0	0	0	0	0	0	0
A3008 Bilambil Sportsfields Capital											
A3036 South Tweed Skate Park											
Loan Redemptions											
A3025 Loan Repayments Active Recreation	62,695	72,774	68,879	73,170	77,706	82,336	84,693	78,531	83,400	88,571	83,885
	1,122,995	965,774	266,621	281,936	298,111	315,028	330,358	337,892	357,220	377,657	389,087

COMMUNITY:

Recreation

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Other											
Non-Cash Adjustments											
Reverse Depreciation Expense	(72,000)	(73,000)	(72,000)	(72,000)	(72,000)	(72,000)	(72,000)	(72,000)	(72,000)	(72,000)	(72,000)
ABC Charges incurred											
A7054 ABC Active Recreation	249,940	257,438	265,161	273,116	281,309	289,749	298,441	307,394	316,616	326,115	335,898
Restricted Funding/Revenue											
Loan Funds Utilised											
A3009 Sports Capital Funding											
A3036 South Tweed Skate Park											
Transfers from Reserves											
A3031 Sportsfields Funding		0	0	0	0	0	0	0	0	0	0
Reverse s94 Revenue	1,413,000	281,000	289,430	298,113	307,056	316,268	325,756	335,529	345,595	355,962	366,641
Section 94 Recoupments											
A3031 Sportsfields Funding	(878,500)	(705,700)	0	0	0	0	0	0	0	0	0
	712,440	(240,262)	482,591	499,229	516,366	534,017	552,197	570,923	590,211	610,077	630,539
Budget Result	1,025,489	1,140,353	1,174,829	1,225,391	1,278,524	1,334,335	1,390,273	1,440,545	1,505,388	1,573,559	1,635,054

Passive Recreation C028 [MRS]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A0546 Pt Danger Lighthouse Asset Mgt		17,000	0	0	0	0	0	0	0	0	0
A3003 Fingal Boardwalk											
A3017 Env Trust Restore Coastal Vegetation											
A3029 Bitou Bush Removal											
A3050 Maintenance - General	76,200	78,400	82,771	87,385	92,257	97,400	102,830	108,563	114,616	121,005	127,751
A3059 Reserves Mtc/Contracts	113,000	116,400	122,889	129,740	136,973	144,610	152,672	161,183	170,169	179,656	189,672
A3060 M'Bah Reserve Maint/Wk Ex	462,000	513,387	542,008	572,225	604,127	637,807	673,365	710,905	750,538	792,380	836,555
A3063 Village Parks Mtc/Wks Exp	87,800	90,621	95,673	101,007	106,638	112,583	118,860	125,486	132,482	139,868	147,665
A3065 Twd Hds Res Maint/Wkg Exp	476,200	504,911	533,060	562,778	594,153	627,277	662,247	699,168	738,146	779,298	822,744
A3068 Banora Pt Res Maint/Wkg	181,900	202,460	213,747	225,664	238,244	251,526	265,549	280,353	295,983	312,484	329,905
A3070 Nth Coast Res Mtc/Wkg Exp	471,700	400,193	422,504	446,058	470,926	497,180	524,898	554,161	585,056	617,672	652,108
A3071 Casuarina Park Maintenance	267,500	275,500	290,859	307,075	324,194	342,268	361,349	381,494	402,763	425,217	448,923
A3072 South Coast Mtc/Wkg Exp	259,000	266,800	281,674	297,377	313,956	331,459	349,938	369,447	390,044	411,789	434,746
A3073 Parks Rates	12,000	13,825	14,240	14,667	15,107	15,560	16,027	16,508	17,003	17,513	18,038
A3075 Rural Areas	51,600	53,100	54,693	56,334	58,024	59,765	61,557	63,404	65,306	67,265	69,283
A3076 Streetscaping Maintenance	68,400	74,400	76,632	78,931	81,299	83,738	86,250	88,837	91,503	94,248	97,075
A3077 Northern Boatharbour	10,600	11,000	11,330	11,670	12,020	12,381	12,752	13,135	13,529	13,934	14,353
A3080 Electric Barbecues	88,200	94,200	99,452	104,996	110,850	117,029	123,554	130,442	137,714	145,392	153,497
A3085 Public Parks Furniture	51,800	53,400	56,377	59,520	62,838	66,342	70,040	73,945	78,067	82,420	87,014
A3086 Oxley Cove Traffic/Access											
A3087 Salt Maint/Wkg Exp	104,000	214,200	226,142	238,749	252,059	266,112	280,947	296,610	313,146	330,604	349,035
A3090 Park Furn Mtce/Development	72,700	74,900	79,076	83,484	88,138	93,052	98,240	103,717	109,499	115,603	122,048
A3095 Public Reserves-Signs	25,800	26,700	27,501	28,326	29,176	30,051	30,953	31,881	32,838	33,823	34,837
A3097 Botanic Gardens	36,800	37,900	39,037	40,208	41,414	42,657	43,936	45,255	46,612	48,011	49,451
A3100 Nursery	111,500	114,900	121,306	128,068	135,208	142,746	150,704	159,106	167,976	177,341	187,228
A3105 Pottsville Environment Park	49,800	51,400	52,942	54,530	56,166	57,851	59,587	61,374	63,216	65,112	67,065
A3106 Pottsville Env Park (Bond Inc)	30,800	31,700	32,651	33,631	34,639	35,679	36,749	37,851	38,987	40,157	41,361
A3108 Walking Trail Network	6,700	6,900	7,107	7,320	7,540	7,766	7,999	8,239	8,486	8,741	9,003
A3115 Tree Pruning	312,700	322,100	340,057	359,015	379,030	400,161	422,470	446,023	470,889	497,141	524,856
A3118 Sec 94 Street Trees	6,500	6,600	6,798	7,002	7,212	7,428	7,651	7,881	8,117	8,361	8,612
A3120 Crown Land Garb Removal	273,600	281,900	297,616	314,208	331,725	350,219	369,743	390,357	412,119	435,095	459,351
A3122 Fire Hazard Reduction	77,900	80,300	82,709	85,190	87,746	90,378	93,090	95,882	98,759	101,722	104,773
A3130 Water Purchases	144,500	154,500	163,113	172,207	181,807	191,943	202,644	213,941	225,869	238,461	251,755
A3146 Asset Management	102,500	114,619	118,058	121,599	125,247	129,005	132,875	136,861	140,967	145,196	149,552
A3160 Loan Repayments	14,049	12,657	16,704	9,581	13,357	11,190	8,924	6,497	3,919	2,265	1,555
A3223 Krekelberg Environmental Park	7,000	7,200	7,416	7,638	7,868	8,104	8,347	8,597	8,855	9,121	9,394
New area maintenance		155,000									
A7941 Depreciation	125,000	151,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
	4,179,749	4,610,073	4,641,141	4,871,185	5,124,941	5,386,266	5,661,748	5,952,104	6,258,171	6,581,892	6,924,208

COMMUNITY:

Recreation

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Operating Revenue											
A3017 Env Trust Restore Coastal Vegetation											
A3029 Bitou Bush Removal											
A3195 Nursery	(23,700)	(24,400)	(25,760)	(27,196)	(28,713)	(30,313)	(32,003)	(33,788)	(35,671)	(37,660)	(39,759)
A3198 Sale Of Plants - Nursery	(4,100)	(4,200)	(4,326)	(4,456)	(4,589)	(4,727)	(4,869)	(5,015)	(5,165)	(5,320)	(5,480)
A3205 Reserves-Parks-Gardens Income	(49,400)	(50,900)	(52,427)	(54,000)	(55,620)	(57,288)	(59,007)	(60,777)	(62,601)	(64,479)	(66,413)
A3215 Sundry Income Passive Recreation	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)	(615)	(633)	(652)
A3220 Pottsville Environment Park	(1,500)	(1,500)	(1,545)	(1,591)	(1,639)	(1,688)	(1,739)	(1,791)	(1,845)	(1,900)	(1,957)
A5709 Hastings Pt Nth Coastal Dune Rehab			0	0	0	0	0	0	0	0	0
	(79,200)	(81,500)	(84,573)	(87,774)	(91,107)	(94,580)	(98,198)	(101,968)	(105,897)	(109,992)	(114,262)
Capital Revenue											
01.15 Dcp3 Open Space	(34,000)	(5,600)	(5,768)	(5,941)	(6,119)	(6,303)	(6,492)	(6,687)	(6,887)	(7,094)	(7,307)
05.15 O/Space	(28,000)	(30,000)	(30,900)	(31,827)	(32,782)	(33,765)	(34,778)	(35,822)	(36,896)	(38,003)	(39,143)
07.05 West K'Cliff	(4,000)	(1,700)	(1,751)	(1,804)	(1,858)	(1,913)	(1,971)	(2,030)	(2,091)	(2,154)	(2,218)
19.05 Kings Beach	(34,000)	(57,000)	(58,710)	(60,471)	(62,285)	(64,154)	(66,079)	(68,061)	(70,103)	(72,206)	(74,372)
06.08 Contribution Street Trees	(28,000)	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)
26.15 Plan 26 Shirewide Open Space	(161,000)	(45,500)	(46,865)	(48,271)	(49,719)	(51,211)	(52,747)	(54,329)	(55,959)	(57,638)	(59,367)
Sec 94 Passive Recreation	0	0	0	0	0	0	0	0	0	0	0
	(289,000)	(140,800)	(145,024)	(149,375)	(153,856)	(158,472)	(163,226)	(168,123)	(173,166)	(178,361)	(183,712)
Operating Result	3,811,549	4,387,773	4,411,544	4,634,037	4,879,977	5,133,215	5,400,325	5,682,014	5,979,108	6,293,539	6,626,234
Financial Statement											
Capital Expenditure											
A3125 Passive recreation s94 projects	300,675	705,000	0	0	0	0	0	0	0	0	0
A3126 Plan 1 s94 projects	300,000	0	0	0	0	0	0	0	0	0	0
Loan Redemptions											
A3160 Loan Repayments	23,892	25,334	32,245	31,383	33,341	35,508	37,774	40,201	30,856	11,451	12,161
	624,567	730,334	32,245	31,383	33,341	35,508	37,774	40,201	30,856	11,451	12,161
Other											
Non-Cash Transactions											
Reverse depreciation expense	(125,000)	(151,000)	(125,000)	(125,000)	(125,000)	(125,000)	(125,000)	(125,000)	(125,000)	(125,000)	(125,000)
ABC Charges incurred											
A7055 ABC Passive Recreation	401,738	413,790	426,204	438,990	452,160	465,724	479,696	494,087	508,910	524,177	539,902
Other internal Transfers											
A3081 Dumping Fees Pd To Council	21,900	22,600	23,278	23,976	24,696	25,436	26,200	26,986	27,795	28,629	29,488
A3165 Crown Reserves Transfer from TCHP	(861,000)	(887,000)	(913,610)	(941,018)	(969,249)	(998,326)	(1,028,276)	(1,059,124)	(1,090,898)	(1,123,625)	(1,157,334)

COMMUNITY:

Recreation

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Restricted Funding/Revenue											
Transfers from Reserves											
A3215 Sundry Income Passive Recreation		(17,000)									
Reverse s94 Revenue	289,000	140,800	145,024	149,375	153,856	158,472	163,226	168,123	173,166	178,361	183,712
Section 94 Recoupments											
A3225 Sec 94 Funding Passive Recreation	(607,175)	(711,600)	(6,798)	(7,002)	(7,212)	(7,428)	(7,651)	(7,881)	(8,117)	(8,361)	(8,612)
	(880,537)	(1,189,410)	(450,902)	(460,679)	(470,750)	(481,122)	(491,806)	(502,810)	(514,144)	(525,819)	(537,843)
Budget Result	3,555,579	3,928,697	3,992,886	4,204,740	4,442,568	4,687,601	4,946,292	5,219,405	5,495,819	5,779,171	6,100,552

Beaches C029 [MRS/MEH]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A3240 Beach Control	188,600	160,000	164,800	169,744	174,836	180,081	185,484	191,048	196,780	202,683	208,764
A5705 Dune Stabilisation	65,300	67,400	69,422	71,505	73,650	75,859	78,135	80,479	82,893	85,380	87,942
	253,900	227,400	234,222	241,249	248,486	255,941	263,619	271,527	279,673	288,064	296,705
Operating Revenue											
A3250 Beach Income	(47,000)	(45,000)	(46,350)	(47,741)	(49,173)	(50,648)	(52,167)	(53,732)	(55,344)	(57,005)	(58,715)
	(47,000)	(45,000)	(46,350)	(47,741)	(49,173)	(50,648)	(52,167)	(53,732)	(55,344)	(57,005)	(58,715)
Operating Result	206,900	182,400	187,872	193,508	199,313	205,293	211,452	217,795	224,329	231,059	237,991
Other											
Non-Cash Transactions											
A7056 ABC Beaches	132,450	136,424	140,517	144,732	149,074	153,546	158,153	162,897	167,784	172,818	178,002
Restricted Funding/Revenue											
Transfers from Reserves											
A3250 Beach Income	0	0	0	0	0	0	0	0	0	0	0
Transfers to Reserves											
A3250 Beach Income	47,000	45,000	46,350	47,741	49,173	50,648	52,167	53,732	55,344	57,005	58,715
	179,450	181,424	186,867	192,473	198,247	204,194	210,320	216,630	223,129	229,822	236,717
Budget Result	386,350	363,824	374,739	385,981	397,560	409,487	421,772	434,425	447,458	460,881	474,708

Recreation Services Management C030 [MRS]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A3139 Rec Services Admin - Other Costs	31,900	32,800	33,784	34,798	35,841	36,917	38,024	39,165	40,340	41,550	42,797
A3140 Recreation Services Admin Salaries	368,465	495,153	510,008	525,308	541,067	557,299	574,018	591,239	608,976	627,245	646,062
Plans of Manangement, Community Land	20,000	0	0	0	0	0	0	0	0	0	0
A7942 Depreciation	20,000	26,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Operating Result	440,365	553,953	563,792	580,105	596,908	614,216	632,042	650,403	669,316	688,795	708,859
Other											
Non-Cash Transactions											
Reverse depreciation expense	(20,000)	(26,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
ABC Charges incurred											
A7057 ABC Recreation Services Mgt	190,078	195,780	201,653	207,703	213,934	220,352	226,963	233,772	240,785	248,008	255,448
ABC Charges recovered											
A7057 ABC Recreation Services Mgt	(437,550)	(450,677)	(464,197)	(478,123)	(492,467)	(507,241)	(522,458)	(538,132)	(554,276)	(570,904)	(588,031)
Section 94 Recoupments											
A3142 Sec 94 Admin Income Rec Services	(15,405)	(5,456)	(5,620)	(5,788)	(5,962)	(6,141)	(6,325)	(6,515)	(6,710)	(6,911)	(7,119)
A3142 Sec 94 Admin Income POMs	(20,000)	0	0	0	0	0	0	0	0	0	0
	(302,877)	(286,353)	(288,164)	(296,208)	(304,495)	(313,030)	(321,820)	(330,875)	(340,201)	(349,807)	(359,702)
Budget Result	137,488	267,600	275,628	283,897	292,414	301,186	310,222	319,528	329,114	338,988	349,157

ACTION PLAN: COMMUNITY**PROGRAM: HEALTH & COMMUNITY SERVICES**

Budget Summary	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Operating Expenses											
Operating	13,620,135	15,486,645	16,167,581	16,893,462	17,653,489	18,449,325	19,282,716	20,155,492	21,069,579	22,026,994	23,029,860
Interest	748,479	703,657	654,686	635,637	602,832	574,792	534,921	495,544	454,457	418,719	383,907
Depreciation	914,700	1,044,300	1,048,550	1,056,739	1,069,173	1,077,860	1,086,808	1,096,024	1,105,517	1,115,294	1,125,365
	15,283,314	17,234,602	17,870,817	18,585,837	19,325,493	20,101,977	20,904,444	21,747,060	22,629,553	23,561,007	24,539,132
Operating Revenue											
Rates	0										
Annual Charges	(5,810,910)	(6,125,702)	(6,420,713)	(6,730,059)	(7,054,441)	(7,394,596)	(7,751,291)	(8,125,339)	(8,517,586)	(8,928,923)	(9,360,283)
Interest	0										
Fees & Charges	(2,613,800)	(2,580,540)	(2,696,368)	(2,817,703)	(2,944,817)	(3,077,998)	(3,217,550)	(3,363,789)	(3,517,050)	(3,677,685)	(3,846,063)
Grants & Contributions	(996,019)	(1,145,105)	(1,188,778)	(1,234,281)	(1,281,697)	(1,331,115)	(1,382,627)	(1,436,330)	(1,492,325)	(1,550,720)	(1,611,626)
	(9,420,729)	(9,851,347)	(10,305,859)	(10,782,042)	(11,280,955)	(11,803,709)	(12,351,469)	(12,925,458)	(13,526,962)	(14,157,328)	(14,817,973)
Capital Revenue											
Section 64/94	(1,436,000)	(227,000)	(233,810)	(240,824)	(248,049)	(255,490)	(263,155)	(271,050)	(279,181)	(287,557)	(296,184)
Grants	(227,720)	(180,000)	(185,400)	(190,962)	(196,691)	(202,592)	(208,669)	(214,929)	(221,377)	(228,019)	(234,859)
Contributions	(850,000)										
	(2,513,720)	(407,000)	(419,210)	(431,786)	(444,740)	(458,082)	(471,825)	(485,979)	(500,559)	(515,575)	(531,043)
Operating Result	3,348,865	6,976,255	7,145,749	7,372,009	7,599,798	7,840,185	8,081,151	8,335,622	8,602,032	8,888,104	9,190,117
Financial Statement											
Capital	3,185,720	1,834,060	463,948	481,940	503,861	528,741	557,224	590,113	628,407	673,349	726,489
Loan Repayments	639,652	643,578	654,363	642,426	680,750	734,311	711,184	738,134	670,363	666,595	656,377
Sale of Assets	0										
	3,825,372	2,477,638	1,118,311	1,124,366	1,184,611	1,263,052	1,268,408	1,328,247	1,298,769	1,339,944	1,382,865
Non-Cash Adjustments											
Depreciation reversal	(914,700)	(1,044,300)	(1,048,550)	(1,056,739)	(1,069,173)	(1,077,860)	(1,086,808)	(1,096,024)	(1,105,517)	(1,115,294)	(1,125,365)
ABC	11,451	10,522	(12,613)	(37,749)	(65,020)	(94,565)	(126,536)	(161,090)	(198,395)	(238,630)	(281,983)
Internal Transfers	0										
Adjustments	0										
	(903,249)	(1,033,778)	(1,061,163)	(1,094,487)	(1,134,192)	(1,172,425)	(1,213,344)	(1,257,114)	(1,303,912)	(1,353,924)	(1,407,348)
Restricted Funding/Revenue											
Transfers from Reserves	(135,450)	(110,450)	(115,897)	(121,612)	(127,609)	(133,901)	(140,504)	(147,433)	(154,703)	(162,332)	(170,337)
Section 64/94 Recoupments	(1,244,613)	(1,197,626)	(647,985)	(650,004)	(652,082)	(654,223)	(656,429)	(658,700)	(661,040)	(644,556)	(602,932)
Section 64/94 Reversal	1,436,000	227,000	233,810	240,824	248,049	255,490	263,155	271,050	279,181	287,557	296,184
Transfers to Reserves	1,107,087	1,325,662	1,391,034	1,459,629	1,531,607	1,607,134	1,686,386	1,769,546	1,856,807	1,948,371	2,044,450
Loans	(1,445,000)	(1,086,160)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
	(281,976)	(841,574)	760,962	828,838	899,965	974,500	1,052,608	1,134,463	1,220,245	1,329,040	1,467,364
Net Budget Result	5,989,012	7,578,541	7,963,859	8,230,726	8,550,182	8,905,312	9,188,824	9,541,219	9,817,135	10,203,163	10,632,999

Bushfire Control C001 [MEH/RFS]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A2005 Rural Fire Service Contribution	94,000	143,479	151,478	159,923	168,839	178,251	188,189	198,680	209,757	221,451	233,797
A2015 Bush Fire Control Expenses	130,060	135,552	143,109	151,087	159,510	168,403	177,792	187,704	198,168	209,216	220,880
A2015 Council Rates		2,200	2,266	2,334	2,404	2,476	2,550	2,627	2,706	2,787	2,871
A2020 Hazard Reduction	4,600	4,700	4,962	5,239	5,531	5,839	6,165	6,508	6,871	7,254	7,659
A2075 Fire Control Loan Repayments	11,326	10,330	9,267	8,110	6,965	6,105	4,707	3,194	1,588	313	268
A7905 Depreciation	225,000	218,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000
	464,986	514,261	536,082	551,693	568,249	586,075	604,402	623,713	644,090	666,021	690,473
Operating Revenue											
A2090 Hazard Reduction Income	(3,200)	(2,000)	(2,112)	(2,229)	(2,353)	(2,485)	(2,623)	(2,769)	(2,924)	(3,087)	(3,259)
A2095 Bushfire Prevent Grant Revenue	(124,860)	(112,102)	(118,352)	(124,950)	(131,916)	(139,270)	(147,034)	(155,232)	(163,886)	(173,022)	(182,668)
A2095 Prior year reimbursement		(49,334)	(52,084)	(54,988)	(58,054)	(61,290)	(64,707)	(68,314)	(72,123)	(76,144)	(80,389)
	(128,060)	(163,436)	(172,548)	(182,167)	(192,323)	(203,045)	(214,365)	(226,315)	(238,933)	(252,253)	(266,316)
Capital Revenue											
A2096 Bushfire Equip Non Cash	(227,720)	(180,000)	(185,400)	(190,962)	(196,691)	(202,592)	(208,669)	(214,929)	(221,377)	(228,019)	(234,859)
	(227,720)	(180,000)	(185,400)	(190,962)	(196,691)	(202,592)	(208,669)	(214,929)	(221,377)	(228,019)	(234,859)
Operating Result	109,206	170,825	178,134	178,564	179,235	180,438	181,368	182,468	183,780	185,749	189,298
Financial Statement											
Capital Expenditure											
A2030 Bushfire Equipment (non-cash acqn)	227,720	180,000	185,400	190,962	196,691	202,592	208,669	214,929	221,377	228,019	234,859
Loan Redemptions											
A2075 Fire Control Loan Repayments	15,768	16,011	17,074	18,231	19,376	21,269	22,667	24,180	25,786	720	765
	243,488	196,011	202,474	209,193	216,067	223,861	231,336	239,109	247,163	228,739	235,624
Non-Cash Adjustments											
Reverse depreciation expenses	(225,000)	(218,000)	(225,000)	(225,000)	(225,000)	(225,000)	(225,000)	(225,000)	(225,000)	(225,000)	(225,000)
ABC Charges incurred											
A7028 ABC Bushfires	30,060	30,962	32,688	34,510	36,434	38,466	40,610	42,874	45,264	47,788	50,452
	(194,940)	(187,038)	(192,312)	(190,490)	(188,566)	(186,534)	(184,390)	(182,126)	(179,736)	(177,212)	(174,548)
Budget Result	157,754	179,798	188,297	197,267	206,736	217,764	228,315	239,452	251,207	237,275	250,374

Other Fire Prevention Costs C002 [MEH]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A2000 Contribution to NSW Fire Brigade	283,000	300,152	316,885	334,552	353,203	372,894	393,683	415,631	438,802	463,266	489,093
Operating Result	283,000	300,152	316,885	334,552	353,203	372,894	393,683	415,631	438,802	463,266	489,093
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7029 ABC Fire Prevention	13,487	13,892	14,666	15,484	16,347	17,259	18,221	19,237	20,309	21,441	22,637
Budget Result	296,487	314,044	331,552	350,036	369,550	390,153	411,904	434,868	459,111	484,707	511,729

Emergency Services C003 [MEH]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A2035 VMR Point Danger	0	11,000	11,000	11,330	11,670	12,020	12,381	12,752	13,135	13,529	13,934
A2035 Volunteer Coast Guard Kingscliff	11,000	11,000	11,330	11,670	12,020	12,381	12,752	13,135	13,529	13,934	14,353
A2040 Air Sea Rescue Building	4,700	4,841	4,986	5,136	5,290	5,449	5,612	5,780	5,954	6,132	6,316
A2045 SES/Flood Rescue	27,500	28,325	29,175	30,050	30,951	31,880	32,836	33,822	34,836	35,881	36,958
A2048 SES Loan Repayments	41,023	24,101	21,579	19,992	17,818	15,510	13,059	11,196	9,218	7,117	4,886
A2050 Tweed Rescue Organisation	23,100	23,100	23,793	24,507	25,242	25,999	26,779	27,583	28,410	29,262	30,140
A2055 Careflight	10,100	10,100	10,403	10,715	11,037	11,368	11,709	12,060	12,422	12,794	13,178
A2065 Grants To SLSC's	69,000	74,160	76,385	78,676	81,037	83,468	85,972	88,551	91,207	93,944	96,762
A2172 Pandanus Parade Building	4,100	2,060	0	0	0	0	0	0	0	0	0
A7907 Depreciation	6,800	7,500	6,800	6,800	6,800	6,800	6,800	6,800	6,800	6,800	6,800
	197,323	196,187	195,451	198,876	201,864	204,874	207,900	211,678	215,510	219,394	223,328
Capital Revenue											
16.12 Surf Lifesaving	(213,000)	(30,000)	(30,900)	(31,827)	(32,782)	(33,765)	(34,778)	(35,822)	(36,896)	(38,003)	(39,143)
	(213,000)	(30,000)	(30,900)	(31,827)	(32,782)	(33,765)	(34,778)	(35,822)	(36,896)	(38,003)	(39,143)
Operating Result	(15,677)	166,187	164,551	167,049	169,083	171,109	173,122	175,856	178,614	181,391	184,184
Financial Statement											
Capital Expenditure											
A2068 Life Saving	500,000	0	0	0	0	0	0	0	0	0	0
Loan Redemptions											
A2048 SES Loan Repayments	21,142	30,772	33,270	35,055	37,229	39,537	30,044	31,907	33,885	35,986	38,217
	521,142	30,772	33,270	35,055	37,229	39,537	30,044	31,907	33,885	35,986	38,217
Other											
Non-Cash Adjustments											
Reverse depreciation expense	(6,800)	(7,500)	(6,800)	(6,800)	(6,800)	(6,800)	(6,800)	(6,800)	(6,800)	(6,800)	(6,800)
ABC Charges incurred											
A7030 ABC Emergency Services	25,100	25,853	27,294	28,816	30,422	32,119	33,909	35,800	37,795	39,902	42,127
Restricted Funding/Revenue											
Reverse s94 Revenue	213,000	30,000	30,900	31,827	32,782	33,765	34,778	35,822	36,896	38,003	39,143
Section 94 Recoupments											
A2065 Grants To SLSC's	(60,000)	(60,000)	(61,800)	(63,654)	(65,564)	(67,531)	(69,556)	(71,643)	(73,792)	(76,006)	(78,286)
A2171 Emergency Services Funding	(500,000)	0	0	0	0	0	0	0	0	0	0
Loan Funds Utilised											
A2063 SES Building Funding	(328,700)	(11,647)	(10,406)	(9,811)	(9,159)	(8,447)	(7,669)	(6,822)	(5,901)	(4,901)	(3,816)
Budget Result	176,765	185,312	187,415	192,293	197,152	202,199	195,496	200,941	206,598	212,476	218,585

Property Management C004 [MEH]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A0049 Durroon Avenue	1,300	1,300	1,339	1,379	1,421	1,463	1,507	1,552	1,599	1,647	1,696
A0050 113 Wollumbun St	2,000	2,100	2,163	2,228	2,295	2,364	2,434	2,508	2,583	2,660	2,740
A0052 5 Reynolds Street	2,900	3,000	3,090	3,183	3,278	3,377	3,478	3,582	3,690	3,800	3,914
A0055 Buchanan Lane	1,000	1,000	1,030	1,061	1,093	1,126	1,159	1,194	1,230	1,267	1,305
A0061 Other Council Property	91,100	93,800	96,614	99,512	102,498	105,573	108,740	112,002	115,362	118,823	122,388
A3010 Rowing Club Building	3,200	3,300	3,399	3,501	3,606	3,714	3,826	3,940	4,059	4,180	4,306
A7918 Depreciation	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300
	103,800	106,800	109,935	113,164	116,490	119,916	123,444	127,078	130,822	134,677	138,649
Operating Revenue											
A0090 Dwellings Income	(37,200)	(38,300)	(39,449)	(40,632)	(41,851)	(43,107)	(44,400)	(45,732)	(47,104)	(48,517)	(49,973)
A0093 Rents & Sundry Income	(13,700)	(14,100)	(14,523)	(14,959)	(15,407)	(15,870)	(16,346)	(16,836)	(17,341)	(17,861)	(18,397)
	(50,900)	(52,400)	(53,972)	(55,591)	(57,259)	(58,977)	(60,746)	(62,568)	(64,445)	(66,379)	(68,370)
Operating Result	52,900	54,400	55,963	57,573	59,231	60,939	62,698	64,510	66,376	68,299	70,279
Other											
Non-Cash Adjustments											
Reverse depreciation expense	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)
ABC Charges incurred											
A7031 ABC Property Management	40,810	42,034	44,377	46,851	49,463	52,221	55,132	58,206	61,451	64,877	68,494
	38,510	39,734	42,077	44,551	47,163	49,921	52,832	55,906	59,151	62,577	66,194
Budget Result	91,410	94,134	98,040	102,124	106,394	110,860	115,530	120,416	125,527	130,876	136,472

Civic Centres C005 [MEH]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A2120 Civic Centre-Murwillumbah	413,400	425,800	446,797	468,830	491,949	516,208	541,664	568,375	596,403	625,813	656,673
A2125 Civic Centre-Tweed Heads	163,500	168,400	176,704	185,418	194,561	204,156	214,223	224,787	235,872	247,503	259,708
A2135 Loan Repayments	232,512	214,561	197,833	185,974	172,880	158,151	142,950	128,238	112,601	96,113	79,032
A2150 Murwillumbah Auditorium	44,700	46,000	47,380	48,801	50,265	51,773	53,327	54,926	56,574	58,271	60,020
A2155 Tweed Heads Auditorium	3,100	3,200	3,296	3,395	3,497	3,602	3,710	3,821	3,936	4,054	4,175
A2160 Civic Centre Restaurant	1,600	1,600	1,648	1,697	1,748	1,801	1,855	1,910	1,968	2,027	2,088
A7900 Depreciation	228,000	265,000	272,950	281,139	289,573	298,260	307,208	316,424	325,917	335,694	345,765
	1,086,812	1,124,561	1,146,608	1,175,254	1,204,474	1,233,951	1,264,936	1,298,481	1,333,270	1,369,475	1,407,461
Operating Revenue											
A2235 Civic Hall Rental	(37,600)	(38,700)	(39,861)	(41,057)	(42,289)	(43,557)	(44,864)	(46,210)	(47,596)	(49,024)	(50,495)
	(37,600)	(38,700)	(39,861)	(41,057)	(42,289)	(43,557)	(44,864)	(46,210)	(47,596)	(49,024)	(50,495)
Capital Revenue											
18.13 Council Admin - Tech Support	(319,000)	(110,000)	(113,300)	(116,699)	(120,200)	(123,806)	(127,520)	(131,346)	(135,286)	(139,345)	(143,525)
	(319,000)	(110,000)	(113,300)	(116,699)	(120,200)	(123,806)	(127,520)	(131,346)	(135,286)	(139,345)	(143,525)
Operating Result	730,212	975,861	993,447	1,017,498	1,041,985	1,066,588	1,092,552	1,120,926	1,150,387	1,181,106	1,213,441
Financial Statement											
Capital Expenditure											
A0405 Civic Buildings Asset Mgt	49,200	50,700	52,200	53,800	57,076	60,552	64,240	68,152	72,303	76,706	81,377
A2128 Office Extensions	500,000	0	0	0	0	0	0	0	0	0	0
Loan Redemptions											
A2135 Loan Repayments	189,678	188,718	202,854	215,178	228,272	243,001	230,333	245,045	260,682	277,170	294,251
	738,878	239,418	255,054	268,978	285,348	303,553	294,573	313,197	332,985	353,876	375,628
Other											
Non-Cash Adjustments											
Reverse depreciation expense	(228,000)	(265,000)	(272,950)	(281,139)	(289,573)	(298,260)	(307,208)	(316,424)	(325,917)	(335,694)	(345,765)
ABC Charges incurred											
A7032 ABC Civic Centres	83,434	85,937	90,728	95,786	101,126	106,764	112,716	119,000	125,634	132,638	140,033
ABC Charges recovered											
A7032 ABC Civic Centres	(1,077,063)	(1,109,375)	(1,171,223)	(1,236,518)	(1,305,454)	(1,378,233)	(1,455,070)	(1,536,190)	(1,621,833)	(1,712,250)	(1,807,708)
Other internal Transfers											
A2126 Office Rent Internal Chg	(6,500)	(6,500)	(6,695)	(6,896)	(7,103)	(7,316)	(7,535)	(7,761)	(7,994)	(8,234)	(8,481)

COMMUNITY:

Health and Community Services

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Restricted Funding/Revenue											
Loan Funds Utilised											
A2129 Civic Centre Funding	(500,000)	0	0	0	0	0	0	0	0	0	0
Transfers from Reserves											
A2129 Civic Centre Funding											
Reverse s94 Revenue	319,000	110,000	113,300	116,699	120,200	123,806	127,520	131,346	135,286	139,345	143,525
Section 94 Recoupments											
A2129 Civic Centre Funding	(347,713)	(407,713)	(347,713)	(347,713)	(347,713)	(347,713)	(347,713)	(347,713)	(347,713)	(347,713)	(347,713)
	(1,756,842)	(1,592,651)	(1,594,553)	(1,659,781)	(1,728,516)	(1,800,952)	(1,877,290)	(1,957,742)	(2,042,536)	(2,131,908)	(2,226,109)
Budget Result	(287,752)	(377,372)	(346,051)	(373,304)	(401,183)	(430,811)	(490,165)	(523,619)	(559,164)	(596,926)	(637,039)

Public Facilities C006 [MEH]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A2179 Boganger Precinct Toilets	14,800	15,200	15,656	16,126	16,609	17,108	17,621	18,150	18,694	19,255	19,833
A2180 Public Toilets Operations	507,100	522,300	551,418	582,160	614,615	648,880	685,055	723,247	763,568	806,137	851,079
A2181 Precinct Team Toilets	16,800	17,300	17,819	18,354	18,904	19,471	20,055	20,657	21,277	21,915	22,573
A2185 Loan Reps Public Toilets	48,107	48,083	51,283	55,981	59,821	63,644	66,790	69,552	71,933	73,925	75,533
A2195 Town Clock Maintenance	800	800	824	849	874	900	927	955	984	1,013	1,044
A7923 Depreciation	35,000	37,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Operating Result	622,607	640,683	672,000	708,469	745,824	785,003	825,449	867,561	911,456	957,245	1,005,061
Financial Statement											
Capital Expenditure											
A2183 Public Toilets Capital	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Loan Redemptions											
A2185 Loan Reps Public Toilets	37,605	35,795	34,927	38,531	43,565	48,957	54,672	60,772	67,252	74,121	71,586
	137,605	135,795	134,927	138,531	143,565	148,957	154,672	160,772	167,252	174,121	171,586
Other											
Non-Cash Adjustments											
Reverse depreciation expense	(35,000)	(37,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)
ABC Charges incurred											
A7033 ABC Public Facilities	128,806	132,670	136,650	140,750	144,972	149,321	153,801	158,415	163,167	168,062	173,104
Restricted Funding/Revenue											
Loan Funds Utilised											
A2240 Toilets Funding	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Transfers from Reserves											
A2240 Toilets Funding											
	(6,194)	(4,330)	1,650	5,750	9,972	14,321	18,801	23,415	28,167	33,062	38,104
Budget Result	754,018	772,148	808,577	852,749	899,361	948,282	998,922	1,051,748	1,106,875	1,164,429	1,214,751

Community Buildings C007 [MEH]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A2173 Pottsville Beach Neighbourhood Centre	10,800	11,100	11,433	11,776	12,129	12,493	12,868	13,254	13,652	14,061	14,483
A2210 1 Nullum Street	3,300	3,400	3,502	3,607	3,715	3,827	3,942	4,060	4,182	4,307	4,436
A2215 Public Halls	72,400	74,600	76,838	79,143	81,517	83,963	86,482	89,076	91,749	94,501	97,336
A2216 South Tweed Heads Hall Expenses	10,600	20,000	20,600	21,218	21,855	22,510	23,185	23,881	24,597	25,335	26,095
A2219 Public Halls Loan Repayments	6,800	5,791	5,656	5,433	5,228	5,219	4,998	4,764	4,515	4,250	3,969
A2400 Murwillumbah Community Centre Operations	2,400	2,500	2,575	2,652	2,732	2,814	2,898	2,985	3,075	3,167	3,262
A2403 Tweed Multi-Purpose Centre Expenses	37,700	38,800	39,964	41,163	42,398	43,670	44,980	46,329	47,719	49,151	50,625
A2440 Banora Point Comm Centre Operating	83,260	85,800	88,374	91,025	93,756	96,569	99,466	102,450	105,523	108,689	111,950
A2445 Community Ctrs Debt Serv.	46,106	70,890	67,940	65,938	62,549	59,963	56,182	52,160	47,886	45,260	42,473
A2460 Cabarita Beach Sports Centre	32,100	35,000	36,050	37,132	38,245	39,393	40,575	41,792	43,046	44,337	45,667
A7937 Depreciation	40,000	62,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
A7938 Depreciation	11,500	12,000	11,500	11,500	11,500	11,500	11,500	11,500	11,500	11,500	11,500
	356,966	421,881	404,432	410,587	415,625	421,920	427,075	432,251	437,443	444,558	451,796
Operating Revenue											
A2218 Kingscliff Hall Income	(5,200)	(5,400)	(5,562)	(5,729)	(5,901)	(6,078)	(6,260)	(6,448)	(6,641)	(6,841)	(7,046)
A2220 South Tweed Heads Hall Income	(21,000)	(21,600)	(22,248)	(22,915)	(23,603)	(24,311)	(25,040)	(25,792)	(26,565)	(27,362)	(28,183)
A2400 Murwillumbah Community Centre Operations	(2,300)	(2,400)	(2,472)	(2,546)	(2,623)	(2,701)	(2,782)	(2,866)	(2,952)	(3,040)	(3,131)
A2420 Tweed Multi-Purpose Centre Income	(25,500)	(26,300)	(27,089)	(27,902)	(28,739)	(29,601)	(30,489)	(31,404)	(32,346)	(33,316)	(34,316)
A2444 Banora Point Comm Centre	(12,000)	(12,400)	(12,772)	(13,155)	(13,550)	(13,956)	(14,375)	(14,806)	(15,250)	(15,708)	(16,179)
A2460 Cabarita Beach Sports Centre	(4,000)	(4,100)	(4,223)	(4,350)	(4,480)	(4,615)	(4,753)	(4,896)	(5,042)	(5,194)	(5,350)
	(70,000)	(72,200)	(74,366)	(76,597)	(78,895)	(81,262)	(83,700)	(86,211)	(88,797)	(91,461)	(94,205)
Capital Revenue											
03.06 Dcp3 Community Facilities	(38,000)	0	0	0	0	0	0	0	0	0	0
15.06 Community Facilities	(262,000)	(33,000)	(33,990)	(35,010)	(36,060)	(37,142)	(38,256)	(39,404)	(40,586)	(41,803)	(43,058)
19.06 Kings Beach	(27,000)	0	0	0	0	0	0	0	0	0	0
	(327,000)	(33,000)	(33,990)	(35,010)	(36,060)	(37,142)	(38,256)	(39,404)	(40,586)	(41,803)	(43,058)
Operating Result	(40,034)	316,681	296,076	298,980	300,670	303,516	305,119	306,637	308,060	311,294	314,534
Financial Statement											
Asset Sale Proceeds											
A2454 Community Centres Funding	0		0	0	0	0	0	0	0	0	0
Capital Expenditure											
A2428 Tweed Valley Respite Centre	495,000	0	0	0	0	0	0	0	0	0	0
Pottsville Youth Centre	0	986,160	0	0	0	0	0	0	0	0	0
Loan Redemptions											
A2219 Public Halls Loan Repayments	9,293	2,995	3,130	3,353	3,558	3,562	3,783	4,017	4,266	4,531	4,812
A2445 Community Ctrs Debt Serv.	38,179	55,082	58,063	54,243	57,631	60,178	63,959	67,980	41,347	43,972	46,760
	542,472	1,044,237	61,193	57,596	61,189	63,740	67,742	71,997	45,613	48,503	51,572

COMMUNITY:

Health and Community Services

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Other											
Non-Cash Adjustments											
Reverse Depreciation Expense	(51,500)	(74,000)	(51,500)	(51,500)	(51,500)	(51,500)	(51,500)	(51,500)	(51,500)	(51,500)	(51,500)
ABC Charges incurred											
A7034 ABC Community Buildings	118,926	122,494	126,169	129,954	133,853	137,868	142,004	146,264	150,652	155,172	159,827
A7040 ABC Community Centres											
Restricted Funding/Revenue											
Loan Funds Utilised											
A2221 Public Halls Funding	0	0	0	0	0	0	0	0	0	0	0
A2429 Tweed Valley Respite Centre Funding	(495,000)	(986,160)	0	0	0	0	0	0	0	0	0
Transfers from Reserves											
A2221 Public Halls Funding	0	0	0	0	0	0	0	0	0	0	0
Transfers to Reserves											
Reverse s94 Revenue	327,000	33,000	33,990	35,010	36,060	37,142	38,256	39,404	40,586	41,803	43,058
Section 94 Recoupments											
A2454 Community Centres Funding	0		0	0	0	0	0	0	0	0	0
	(100,574)	(904,666)	108,659	113,464	118,412	123,510	128,760	134,168	139,738	145,475	151,384
Budget Result	401,864	456,252	465,928	470,040	480,271	490,766	501,622	512,802	493,411	505,272	517,491

Art & Culture C008 [MEH]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A2245 Cultural Officer	64,802	81,335	83,775	86,288	88,877	91,543	94,290	97,118	100,032	103,033	106,124
A2247 Cultural Development Fund	20,700	35,000	36,050	37,132	38,245	39,393	40,575	41,792	43,046	44,337	45,667
A2250 Acquisitive Prize	2,600	2,600	2,678	2,758	2,841	2,926	3,014	3,105	3,198	3,294	3,392
A2251 Regional Art Board	21,000	21,600	22,248	22,915	23,603	24,311	25,040	25,792	26,565	27,362	28,183
A2253 Art Gallery Salaries	224,524	282,347	290,817	299,542	308,528	317,784	327,318	337,137	347,251	357,669	368,399
A2254 Art Exhibitions	90,250	65,250	67,208	69,224	71,300	73,439	75,643	77,912	80,249	82,657	85,136
A2255 Art Gallery	143,400	202,500	208,575	214,832	221,277	227,916	234,753	241,796	249,049	256,521	264,217
A2256 Touring Exhibitions		43,250	44,548	45,884	47,260	48,678	50,139	51,643	53,192	54,788	56,431
A2257 Art Income Sales/Workshops	28,400	48,000	49,440	50,923	52,451	54,024	55,645	57,315	59,034	60,805	62,629
A2259 Art Gallery (OLD)	20,600	21,200	21,836	22,491	23,166	23,861	24,577	25,314	26,073	26,856	27,661
A2260 Moran Collection Maintenance	35,000		0	0	0	0	0	0	0	0	0
A2263 Prizes	12,050	21,640	22,289	22,958	23,647	24,356	25,087	25,839	26,614	27,413	28,235
A2264 Projects	2,000	8,000	8,240	8,487	8,742	9,004	9,274	9,552	9,839	10,134	10,438
A2265 Loan Reps Portrait Gallery	116,059	111,437	105,896	109,366	106,272	109,182	105,223	101,016	96,545	91,795	86,748
A2270 Acquisitive Prize Community Printmakers	2,600	2,600	2,678	2,758	2,841	2,926	3,014	3,105	3,198	3,294	3,392
A2271 Public Art Maintenance	5,200	5,200	5,356	5,517	5,682	5,853	6,028	6,209	6,395	6,587	6,785
A7936 Depreciation	30,000	84,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
	819,185	1,035,959	1,071,634	1,101,076	1,124,733	1,155,197	1,179,618	1,204,643	1,230,281	1,256,543	1,283,439
Operating Revenue											
A2244 City of the Arts Program Income											
A2257 Art Income Sales/Workshops	(45,000)	(40,250)	(41,458)	(42,701)	(43,982)	(45,302)	(46,661)	(48,061)	(49,502)	(50,987)	(52,517)
A2263 Prizes	(13,400)	(70,000)	(72,100)	(74,263)	(76,491)	(78,786)	(81,149)	(83,584)	(86,091)	(88,674)	(91,334)
A2264 Projects	(7,200)	(25,390)	(26,152)	(26,936)	(27,744)	(28,577)	(29,434)	(30,317)	(31,226)	(32,163)	(33,128)
A2273 Art & Culture Funding	0	(7,200)	(7,416)	(7,638)	(7,868)	(8,104)	(8,347)	(8,597)	(8,855)	(9,121)	(9,394)
A2341 Art Gallery Other Income	(56,400)	(18,100)	(18,643)	(19,202)	(19,778)	(20,372)	(20,983)	(21,612)	(22,261)	(22,929)	(23,616)
A2342 Art Gallery Grant Income	(35,000)	(40,000)	(41,200)	(42,436)	(43,709)	(45,020)	(46,371)	(47,762)	(49,195)	(50,671)	(52,191)
	(1,007,000)	(200,940)	(206,968)	(213,177)	(219,573)	(226,160)	(232,945)	(239,933)	(247,131)	(254,545)	(262,181)
Operating Result	(187,815)	835,019	864,665	887,899	905,161	929,037	946,674	964,710	983,150	1,001,998	1,021,257
Financial Statement											
Capital Expenditure											
Gallery extensions	1,200,000	0	0	0	0	0	0	0	0	0	0
Loan Redemptions											
A2265 Loan Reps Portrait Gallery	72,746	66,319	70,699	49,406	52,500	63,300	67,260	71,467	75,937	80,687	85,735
	1,272,746	66,319	70,699	49,406	52,500	63,300	67,260	71,467	75,937	80,687	85,735

COMMUNITY:

Health and Community Services

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Other											
Non-Cash Adjustments											
Reverse Depreciation Expense	(30,000)	(84,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
ABC Charges incurred											
A7035 ABC Art	106,933	110,141	113,445	116,849	120,354	123,965	127,684	131,514	135,460	139,523	143,709
Restricted Funding/Revenue											
Loan funds utilised											
A2273 Art Gallery funding	(350,000)	0	0	0	0	0	0	0	0	0	0
	(273,067)	26,141	13,445	16,849	20,354	23,965	27,684	31,514	35,460	39,523	43,709
Budget Result	811,864	927,479	948,810	954,153	978,015	1,016,302	1,041,617	1,067,691	1,094,547	1,122,209	1,150,701

Library C009 [MEH]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A2280 Regional Library Contribution	1,388,848	1,501,154	1,584,843	1,673,198	1,766,479	1,864,960	1,968,932	2,078,700	2,194,587	2,316,936	2,446,105
A2283 Library Grant Exp		39,500	41,702	44,027	46,482	49,073	51,809	54,697	57,746	60,966	64,365
A2285 Library Services	26,200	27,000	28,505	30,094	31,772	33,543	35,414	37,388	39,472	41,673	43,996
A2290 Library Asset Expenses	52,300	43,600	46,031	48,597	51,306	54,167	57,186	60,374	63,740	67,294	71,045
A2295 Loan Repayments Libraries	134,348	129,288	123,934	119,764	114,825	108,030	101,654	94,329	86,532	80,794	75,516
A7934 Depreciation	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000
	1,655,696	1,794,542	1,879,015	1,969,681	2,064,864	2,163,773	2,268,994	2,379,488	2,496,078	2,621,662	2,755,027
Operating Revenue											
A2345 Library Subsidies	(156,300)	(200,500)	(211,678)	(223,479)	(235,938)	(249,091)	(262,978)	(277,639)	(293,118)	(309,459)	(326,711)
	(156,300)	(200,500)	(211,678)	(223,479)	(235,938)	(249,091)	(262,978)	(277,639)	(293,118)	(309,459)	(326,711)
Capital Revenue											
11.06 Libraries	(491,000)	(45,000)	(46,350)	(47,741)	(49,173)	(50,648)	(52,167)	(53,732)	(55,344)	(57,005)	(58,715)
	(491,000)	(45,000)	(46,350)	(47,741)	(49,173)	(50,648)	(52,167)	(53,732)	(55,344)	(57,005)	(58,715)
Operating Result	1,008,396	1,549,042	1,620,988	1,698,461	1,779,753	1,864,034	1,953,849	2,048,117	2,147,616	2,255,198	2,369,601
Financial Statement											
Capital Expenditure											
A2282 Library Capital Expenses	88,900	91,600	94,348	97,178	100,094	103,097	106,190	109,375	112,656	116,036	119,517
Loan Redemptions											
A2295 Loan Repayments Libraries	80,918	85,977	91,368	88,524	93,462	100,257	106,633	113,958	84,468	90,206	95,484
	169,818	177,577	185,716	185,702	193,556	203,354	212,823	223,333	197,124	206,242	215,001
Other											
Non-Cash Adjustments											
Reverse Depreciation Expense	(54,000)	(54,000)	(54,000)	(54,000)	(54,000)	(54,000)	(54,000)	(54,000)	(54,000)	(54,000)	(54,000)
ABC Charges incurred											
A7036 ABC Libraries	159,429	164,212	169,138	174,213	179,439	184,822	190,367	196,078	201,960	208,019	214,259
Restricted Funding/Revenue											
Reverse s94 Revenue	491,000	45,000	46,350	47,741	49,173	50,648	52,167	53,732	55,344	57,005	58,715
Section 94 Recoupments											
A2346 Sec 94 Library funding	(258,900)	(261,600)	(170,000)	(170,000)	(170,000)	(170,000)	(170,000)	(170,000)	(170,000)	(170,000)	(170,000)
	337,529	(106,388)	(8,512)	(2,047)	4,612	11,470	18,534	25,810	33,304	41,024	48,974
Budget Result	1,515,743	1,620,231	1,798,192	1,882,117	1,977,921	2,078,857	2,185,205	2,297,260	2,378,045	2,502,464	2,633,576

Museums & Heritage C010 [MEH]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A2310 Museum / Historical Operations	147,000	239,737	246,929	254,337	261,967	269,826	277,921	286,259	294,846	303,692	312,802
A2317 Regional Museums Advisory Service	8,000	0	0	0	0	0	0	0	0	0	0
A2318 Heritage Collections in Museums	30,000	0	0	0	0	0	0	0	0	0	0
A2319 Museums Debt Servicing	20,400	17,372	16,969	16,299	15,684	15,657	14,995	14,291	13,544	12,750	11,908
A2320 Tweed Shire Comm. Based Heritage Study		10,000									
A7935 Depreciation	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
	206,400	268,109	264,898	271,636	278,651	286,483	293,916	301,550	309,390	317,442	325,710
Operating Revenue											
A2317 Regional Museums Advisory Service	(8,000)		0	0	0	0	0	0	0	0	0
A2318 Heritage Collections in Museums	(25,000)		0	0	0	0	0	0	0	0	0
A2321 Museums Funding	(30,000)	(37,800)	(38,934)	(40,102)	(41,305)	(42,544)	(43,821)	(45,135)	(46,489)	(47,884)	(49,320)
A2323 Museum Curator Position		(35,000)	(36,050)	(37,132)	(38,245)	(39,393)	(40,575)	(41,792)	(43,046)	(44,337)	(45,667)
	(63,000)	(72,800)	(74,984)	(77,234)	(79,551)	(81,937)	(84,395)	(86,927)	(89,535)	(92,221)	(94,987)
Operating Result	143,400	195,309	189,914	194,402	199,101	204,546	209,521	214,623	219,855	225,221	230,723
Financial Statement											
Capital Expenditure											
A2311 Museums Capital	0	0	0	0	0	0	0	0	0	0	0
Loan Redemptions											
A2319 Museums Debt Servicing	27,879	8,985	9,389	10,059	10,673	10,685	11,348	12,051	12,799	13,592	14,435
	27,879	8,985	9,389	10,059	10,673	10,685	11,348	12,051	12,799	13,592	14,435
Other											
Non-Cash Adjustments											
Reverse Depreciation Expense	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
ABC Charges incurred											
A7037 ABC Museums & Heritage	51,105	52,638	54,217	55,844	57,519	59,245	61,022	62,853	64,738	66,680	68,681
Restricted Funding/Revenue											
Loan Funds Utilised											
A2321 Museums Funding	0	0	0	0	0	0	0	0	0	0	0
Transfers from Reserves											
Unused Co-ordinator Grant C/O	(25,000)	0	0	0	0	0	0	0	0	0	0
Reverse s94 Revenue	0	0	0	0	0	0	0	0	0	0	0
Section 94 Recoupments											
	25,105	51,638	53,217	54,844	56,519	58,245	60,022	61,853	63,738	65,680	67,681
Budget Result	196,384	255,932	252,520	259,305	266,293	273,476	280,891	288,526	296,393	304,493	312,839

Child Development C011 [MEH]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A2365 Mayal St Daycare Centre	4,800	4,900	5,047	5,198	5,354	5,515	5,680	5,851	6,026	6,207	6,393
A2367 41 Boyd St Daycare Centre	5,900	0	0	0	0	0	0	0	0	0	0
A2370 Baby Health Centres	3,100	3,200	3,296	3,395	3,497	3,602	3,710	3,821	3,936	4,054	4,175
A2390 Life Education	1,800	1,900	1,957	2,016	2,076	2,138	2,203	2,269	2,337	2,407	2,479
A7912 Depreciation	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600
Operating Result	17,200	11,600	11,900	12,209	12,527	12,855	13,193	13,541	13,899	14,268	14,648
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
Reverse Depreciation Expense	(1,600)	(1,600)	(1,600)	(1,600)	(1,600)	(1,600)	(1,600)	(1,600)	(1,600)	(1,600)	(1,600)
ABC Charges incurred											
A7038 ABC Child Development	27,403	28,225	29,072	29,944	30,842	31,767	32,721	33,702	34,713	35,755	36,827
Restricted Funding/Revenue	25,803	26,625	27,472	28,344	29,242	30,167	31,121	32,102	33,113	34,155	35,227
Budget Result	43,003	38,225	39,372	40,553	41,769	43,023	44,313	45,643	47,012	48,422	49,875

Social/Community Work C012 [MEH]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A2375 Community Worker Salaries	90,089	100,016	103,016	106,107	109,290	112,569	115,946	119,424	123,007	126,697	130,498
A2376 Community Worker Other Costs	20,600	21,200	21,836	22,491	23,166	23,861	24,577	25,314	26,073	26,856	27,661
A2380 Community Transport Vehicle	4,000	4,100	4,223	4,350	4,480	4,615	4,753	4,896	5,042	5,194	5,350
A2385 Access Funding	58,000	59,700	61,491	63,336	65,236	67,193	69,209	71,285	73,423	75,626	77,895
A2386 Youth Worker	28,000	28,800	29,664	30,554	31,471	32,415	33,387	34,389	35,420	36,483	37,577
A2387 Anti Drugs Campaign	16,500	17,000	17,510	18,035	18,576	19,134	19,708	20,299	20,908	21,535	22,181
A2393 C.O.P. Operating Costs	208,096	214,300	220,729	227,351	234,171	241,197	248,432	255,885	263,562	271,469	279,613
A2394 C.O.P. Client Subsidies	91,800	94,600	97,438	100,361	103,372	106,473	109,667	112,957	116,346	119,836	123,432
A2398 Social Development Fund	3,600	3,700	3,811	3,925	4,043	4,164	4,289	4,418	4,551	4,687	4,828
A2399 Miscellaneous Grants Expenses	4,400	4,500	4,635	4,774	4,917	5,065	5,217	5,373	5,534	5,700	5,871
A2419 COMPACKS		34,900	35,947	37,025	38,136	39,280	40,459	41,672	42,923	44,210	45,537
A7911 Depreciation	800	2,300	800	800	800	800	800	800	800	800	800
	525,885	585,116	601,100	619,109	637,659	656,765	676,443	696,713	717,590	739,094	761,243
Operating Revenue											
A2410 Community Worker Grant	(24,100)	(24,800)	(25,544)	(26,310)	(27,100)	(27,913)	(28,750)	(29,612)	(30,501)	(31,416)	(32,358)
A2415 Com Options Grant Other	(299,896)	(308,900)	(318,167)	(327,712)	(337,543)	(347,670)	(358,100)	(368,843)	(379,908)	(391,305)	(403,044)
A2419/2 COMPACKS		(34,900)	(35,947)	(37,025)	(38,136)	(39,280)	(40,459)	(41,672)	(42,923)	(44,210)	(45,537)
A2435 Miscellaneous Grants Income	(1,400)	(1,500)	(1,545)	(1,591)	(1,639)	(1,688)	(1,739)	(1,791)	(1,845)	(1,900)	(1,957)
	(325,396)	(370,100)	(381,203)	(392,639)	(404,418)	(416,551)	(429,047)	(441,919)	(455,176)	(468,832)	(482,897)
Operating Result	200,489	215,016	219,897	226,470	233,241	240,214	247,396	254,794	262,414	270,262	278,346
Financial Statement											
	0										
Other											
Non-Cash Adjustments											
Reverse Depreciation Expense	(800)	(2,300)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)
ABC Charges incurred											
A7039 ABC Social Work	118,789	122,353	126,024	129,804	133,698	137,709	141,841	146,096	150,479	154,993	159,643
Restricted Funding/Revenue											
Transfers from Reserves											
A2361 Social Work Funding	0	0	0	0	0	0	0	0	0	0	0
	117,989	120,053	125,224	129,004	132,898	136,909	141,041	145,296	149,679	154,193	158,843
Budget Result	318,478	335,069	345,121	355,475	366,139	377,123	388,437	400,090	412,093	424,455	437,189

Health Services C020 [MEH]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A2695 Immunisation Expenses	3,600	3,700	3,811	3,925	4,043	4,164	4,289	4,418	4,551	4,687	4,828
A2700 Health Education & Equip	9,100	9,400	9,682	9,972	10,272	10,580	10,897	11,224	11,561	11,908	12,265
A2701 Health Legal Expenses	5,800	6,000	6,180	6,365	6,556	6,753	6,956	7,164	7,379	7,601	7,829
A2703 Alcohol Free Zone	7,300	7,500	7,725	7,957	8,195	8,441	8,695	8,955	9,224	9,501	9,786
A2705 Disposal of Dead Animals	1,800	1,800	1,854	1,910	1,967	2,026	2,087	2,149	2,214	2,280	2,349
A2710 Distrib Fluoride Tablets	500	500	515	530	546	563	580	597	615	633	652
A2712 Needle Disposal Bins	4,200	4,300	4,429	4,562	4,699	4,840	4,985	5,134	5,288	5,447	5,611
A2715 Water Sample Testing	7,600	7,700	7,781	7,864	7,950	8,039	8,130	8,224	8,321	8,420	8,523
A2720 Market Inspections	1,000	1,000	1,030	1,061	1,093	1,126	1,159	1,194	1,230	1,267	1,305
A2835 Food Code Book Sales	200	200	206	212	219	225	232	239	246	253	261
A2930 Laboratory Charges	16,400	16,900	17,407	17,929	18,467	19,021	19,592	20,179	20,785	21,408	22,051
A7910 Depreciation	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
	58,500	55,000	56,620	58,289	60,007	61,777	63,601	65,479	67,413	69,406	71,458
Operating Revenue											
A2702 Health Legal Income	(1,000)	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)
A2835 Food Code Book Sales	(200)	(200)	(206)	(212)	(219)	(225)	(232)	(239)	(246)	(253)	(261)
A2842 Health Approvals	(46,900)	(48,300)	(50,682)	(53,181)	(55,804)	(58,555)	(61,443)	(64,473)	(67,652)	(70,988)	(74,489)
A2845 Fines & Costs	(4,700)	(4,800)	(4,944)	(5,092)	(5,245)	(5,402)	(5,565)	(5,731)	(5,903)	(6,080)	(6,263)
	(52,800)	(54,300)	(56,862)	(59,546)	(62,360)	(65,308)	(68,398)	(71,637)	(75,031)	(78,589)	(82,317)
Operating Result	5,700	700	(242)	(1,258)	(2,353)	(3,531)	(4,798)	(6,158)	(7,618)	(9,183)	(10,860)
Financial Statement											
	0										
Other											
Non-Cash Adjustments											
Reverse Depreciation Expense	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
ABC Charges incurred											
A7047 ABC Health Services	306,892	316,099	325,582	335,349	345,410	355,772	366,445	377,439	388,762	400,425	412,437
ABC Charges recovered											
A7047 ABC Health Services	(40,896)	(42,123)	(43,387)	(44,688)	(46,029)	(47,410)	(48,832)	(50,297)	(51,806)	(53,360)	(54,961)
Restricted Funding/Revenue											
Transfers from Reserves											
A2846 Health Services Funding											
	264,996	272,976	281,195	289,661	298,381	307,362	316,613	326,142	335,956	346,065	356,477
Budget Result	270,696	273,676	280,953	288,403	296,028	303,831	311,816	319,983	328,338	336,881	345,617

Animal Control C021 [MEH]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A2733 Companion Animals Act	14,000	14,000	14,420	14,853	15,298	15,757	16,230	16,717	17,218	17,735	18,267
A2734 Animal Control Other Costs	58,300	36,000	37,544	39,153	40,832	42,583	44,408	46,312	48,298	50,369	52,528
A2735 Animal Control Salaries	256,200	90,151	94,016	98,047	102,251	106,635	111,207	115,975	120,947	126,133	131,541
A2740 Straying Cattle	16,300	3,000	3,090	3,183	3,278	3,377	3,478	3,582	3,690	3,800	3,914
A2742 Animal Control Legal Exp	3,600	3,000	3,129	3,263	3,403	3,549	3,701	3,859	4,025	4,197	4,377
A2745 Animal Control Loan Repay	6,826	5,745	5,440	5,043	4,705	4,699	4,500	4,289	4,065	3,827	3,574
A2855 Dogs-Impounding Fees		50,000	52,144	54,379	56,711	59,142	61,678	64,323	67,080	69,956	72,956
A2860 Dogs-Fines & Costs		5,000	5,214	5,438	5,671	5,914	6,168	6,432	6,708	6,996	7,296
A7906 Depreciation	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600
	358,826	210,496	218,596	226,959	235,749	245,255	254,969	265,089	275,631	286,613	298,053
Operating Revenue											
A2855 Dogs-Impounding Fees	(7,900)	(60,000)	(62,573)	(65,255)	(68,053)	(70,971)	(74,014)	(77,187)	(80,497)	(83,948)	(87,547)
A2856 Companions Animals Income	(21,000)	(21,000)	(22,036)	(23,122)	(24,262)	(25,459)	(26,714)	(28,032)	(29,414)	(30,864)	(32,386)
A2860 Dogs-Fines & Costs	(22,800)	(23,000)	(24,134)	(25,324)	(26,573)	(27,883)	(29,259)	(30,701)	(32,215)	(33,804)	(35,471)
A2865 Straying Cattle-Fines	(1,000)	0	0	0	0	0	0	0	0	0	0
A2868 Straying Cattle	(1,000)	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)
A2870 Straying Cattle-Sales	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)	(615)	(633)	(652)
	(54,200)	(105,500)	(110,287)	(115,293)	(120,528)	(126,001)	(131,725)	(137,711)	(143,971)	(150,516)	(157,361)
Operating Result	304,626	104,996	108,309	111,666	115,221	119,254	123,244	127,378	131,661	136,097	140,692
Financial Statement											
Loan Redemptions											
A2745 Animal Control Loan Repay	11,068	5,572	5,877	6,274	3,202	3,207	3,406	3,617	3,841	4,079	4,332
	11,068	5,572	5,877	6,274	3,202	3,207	3,406	3,617	3,841	4,079	4,332
Other											
Non-Cash Adjustments											
Reverse Depreciation Expense	(3,600)	(3,600)	(3,600)	(3,600)	(3,600)	(3,600)	(3,600)	(3,600)	(3,600)	(3,600)	(3,600)
ABC Charges incurred											
A7048 ABC Animal Control	169,873	174,969	180,218	185,625	191,193	196,929	202,837	208,922	215,190	221,645	228,295
Restricted Funding/Revenue											
Loan Funds Utilised	166,273	171,369	176,618	182,025	187,593	193,329	199,237	205,322	211,590	218,045	224,695
Budget Result	481,967	281,937	290,804	299,964	306,016	315,790	325,887	336,317	347,092	358,222	369,719

Swimming Centres C022 [MEH]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A2750 Murwillumbah Swimming Pool	323,300	333,000	342,990	353,280	363,878	374,794	386,038	397,619	409,548	421,834	434,489
A2751 Murwillumbah Pool Kiosk	72,900	75,100	77,353	79,674	82,064	84,526	87,061	89,673	92,364	95,134	97,988
A2755 Tweed Heads Swimming Pool	221,000	227,600	234,428	241,461	248,705	256,166	263,851	271,766	279,919	288,317	296,966
A2756 Tweed Heads Pool Kiosk	11,800	12,200	12,566	12,943	13,331	13,731	14,143	14,567	15,004	15,455	15,918
A2760 Kingscliff Swimming Pool	52,200	53,800	55,414	57,076	58,789	60,552	62,369	64,240	66,167	68,152	70,197
A2775 Loan Repayments - Pools	2,184	1,670	1,059	818	561	289	0	0	0	0	0
A7939 Depreciation	78,000	74,000	74,000	74,000	78,000	78,000	78,000	78,000	78,000	78,000	78,000
	761,384	777,370	797,810	819,252	845,328	868,059	891,463	915,866	941,002	966,893	993,559
Operating Revenue											
A2875 Pool Income-Murwillumbah	(231,700)	(238,700)	(252,008)	(266,057)	(280,890)	(296,549)	(313,082)	(330,536)	(348,964)	(368,418)	(388,958)
A2880 Pool Income-Tweed Heads	(141,100)	(145,300)	(153,400)	(161,953)	(170,981)	(180,514)	(190,577)	(201,202)	(212,419)	(224,261)	(236,764)
	(372,800)	(384,000)	(405,408)	(428,009)	(451,871)	(477,063)	(503,659)	(531,738)	(561,382)	(592,680)	(625,721)
Operating Result	388,584	393,370	392,402	391,242	393,457	390,996	387,804	384,128	379,620	374,213	367,838
Financial Statement											
Capital Expenditure											
A0440 Pools Asset Management	24,900	25,600	32,000	40,000	50,000	62,500	78,125	97,656	122,070	152,588	190,735
A2752 Pool Refurbishment s94		400,000									
Loan Redemptions											
A2775 Loan Repayments - Pools	9,275	9,880	3,893	4,134	4,391	4,663	0	0	0	0	0
	34,175	435,480	35,893	44,134	54,391	67,163	78,125	97,656	122,070	152,588	190,735
Other											
Non-Cash Adjustments											
Reverse Depreciation Expense	(78,000)	(74,000)	(74,000)	(74,000)	(78,000)	(78,000)	(78,000)	(78,000)	(78,000)	(78,000)	(78,000)
ABC Charges incurred											
A7049 ABC Swimming Centres	79,462	81,846	84,301	86,830	89,435	92,118	94,882	97,728	100,660	103,680	106,790
Restricted Funding/Revenue											
Section 94 Recoupments											
A2753 Pool Refurbishment Funding	0	(400,000)			0	0	0	0	0	0	0
Transfers from Reserves											
	1,462	(392,154)	10,301	12,830	11,435	14,118	16,882	19,728	22,660	25,680	28,790
Budget Result	424,221	436,696	438,596	448,206	459,283	472,277	482,810	501,513	524,351	552,481	587,363

Cemeteries C023 [MEH]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A2790 Cemeteries Expenses	510,000	525,000	550,889	578,055	606,560	636,471	667,857	700,791	735,349	771,610	809,660
A2800 Cemeteries Loan Repayment	82,788	64,389	47,830	42,919	35,524	28,343	19,863	12,515	6,030	2,575	
A7922 Depreciation	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
	632,788	629,389	638,719	660,974	682,084	704,814	727,720	753,306	781,379	814,185	849,660
Operating Revenue											
A2890 Cemeteries Income	(255,000)	(288,000)	(304,056)	(321,007)	(338,903)	(357,797)	(377,744)	(398,804)	(421,037)	(444,510)	(469,291)
	(255,000)	(288,000)	(304,056)	(321,007)	(338,903)	(357,797)	(377,744)	(398,804)	(421,037)	(444,510)	(469,291)
Capital Revenue											
13.11 Cemeteries	(86,000)	(9,000)	(9,270)	(9,548)	(9,835)	(10,130)	(10,433)	(10,746)	(11,069)	(11,401)	(11,743)
	(86,000)	(9,000)	(9,270)	(9,548)	(9,835)	(10,130)	(10,433)	(10,746)	(11,069)	(11,401)	(11,743)
Operating Result	291,788	332,389	325,393	330,419	333,346	336,887	339,542	343,756	349,273	358,275	368,626
Financial Statement											
Capital Expenditure											
A2805 Cemetery Asset Management		0	0	0	0	0	0	0	0	0	0
Loan Redemptions											
A2800 Cemeteries Loan Repayment	126,101	137,472	123,819	119,438	126,891	135,695	117,079	103,140	60,100	41,531	
	126,101	137,472	123,819	119,438	126,891	135,695	117,079	103,140	60,100	41,531	
Other											
Non-Cash Adjustments											
Reverse Depreciation Expense	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
ABC Charges incurred											
A7050 ABC Cemeteries	78,863	81,229	83,666	86,176	88,761	91,424	94,167	96,992	99,901	102,898	105,985
Restricted Funding/Revenue											
Transfers from Reserves											
A2895 Cemeteries Funding											
Reverse s94 Revenue	86,000	9,000	9,270	9,548	9,835	10,130	10,433	10,746	11,069	11,401	11,743
Section 94 Recoupments											
A2895 Cemeteries Funding	(63,000)	(63,000)	(63,000)	(63,000)	(63,000)	(63,000)	(63,000)	(63,000)	(63,000)	(44,106)	0
	61,863	(12,771)	(10,064)	(7,276)	(4,404)	(1,446)	1,600	4,738	7,970	30,193	77,728
Budget Result	479,752	457,090	439,148	442,581	455,833	471,136	458,221	451,634	417,343	429,999	446,355

Rangers C024 [MEH]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A3144 Rangers Miscellaneous	8,200	5,200	5,356	5,517	5,682	5,853	6,028	6,209	6,395	6,587	6,785
A3145 Rangers Salaries	20,600	496,305	511,194	526,530	542,326	558,596	575,354	592,614	610,393	628,704	647,565
A3145 Rangers Vehicles		63,180	65,075	67,028	69,038	71,110	73,243	75,440	77,703	80,035	82,436
A3147 Parking Infringements	159,100	193,121	203,887	215,254	227,255	239,924	253,300	267,421	282,330	298,070	314,687
A3622 Advertising Structure Control	26,100	1,000	1,030	1,061	1,093	1,126	1,159	1,194	1,230	1,267	1,305
	214,000	758,806	786,543	815,389	845,394	876,608	909,084	942,879	978,051	1,014,663	1,052,778
Operating Revenue											
A3147 Parking Infringements	(230,000)	(275,000)	(283,250)	(291,748)	(300,500)	(309,515)	(318,800)	(328,364)	(338,215)	(348,362)	(358,813)
	(230,000)	(275,000)	(283,250)	(291,748)	(300,500)	(309,515)	(318,800)	(328,364)	(338,215)	(348,362)	(358,813)
Operating Result	(16,000)	483,806	503,293	523,642	544,894	567,093	590,283	614,514	639,836	666,301	693,965
Financial Statement											
	0										
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7051 ABC Rangers Costs	100,612	103,630	106,739	109,941	113,239	116,636	120,136	123,740	127,452	131,275	135,214
ABC Charges recovered											
A7051 ABC Rangers Costs	(81,709)	(84,160)	(86,685)	(89,285)	(91,964)	(94,723)	(97,565)	(100,491)	(103,506)	(106,611)	(109,810)
	18,903	19,470	20,054	20,656	21,275	21,914	22,571	23,248	23,946	24,664	25,404
Budget Result	2,903	503,276	523,347	544,298	566,169	589,006	612,855	637,763	663,782	690,965	719,369

Environmental Health C025 [MEH]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A2448 Community Services Management	2,300	2,400	2,472	2,546	2,623	2,701	2,782	2,866	2,952	3,040	3,131
A2910 Health Administration	535,323	589,996	619,090	649,619	681,653	715,267	750,539	787,550	826,386	867,137	909,898
A2914 Health Oth Employee Costs	76,000	78,300	80,649	83,068	85,561	88,127	90,771	93,494	96,299	99,188	102,164
A2917 Legal Costs	6,000	47,400	48,822	50,287	51,795	53,349	54,950	56,598	58,296	60,045	61,846
A2920 Sundry Health Admin Exp	9,100	9,400	9,682	9,972	10,272	10,580	10,897	11,224	11,561	11,908	12,265
A7908 Depreciation	9,100	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000
	637,823	751,496	784,715	819,493	855,903	894,025	933,939	975,732	1,019,494	1,065,318	1,113,304
Operating Revenue											
A2950 Sundry Health Income	(55,000)	(90,000)	(92,700)	(95,481)	(98,345)	(101,296)	(104,335)	(107,465)	(110,689)	(114,009)	(117,430)
	(55,000)	(90,000)	(92,700)	(95,481)	(98,345)	(101,296)	(104,335)	(107,465)	(110,689)	(114,009)	(117,430)
Operating Result	582,823	661,496	692,015	724,012	757,558	792,729	829,605	868,268	908,805	951,309	995,875
Financial Statement											
Other											
Non-Cash Adjustments											
Reverse depreciation expense	(9,100)	(24,000)	(24,000)	(24,000)	(24,000)	(24,000)	(24,000)	(24,000)	(24,000)	(24,000)	(24,000)
ABC Charges incurred											
A7052 ABC Environmental Health	225,396	232,158	239,123	246,296	253,685	261,296	269,135	277,209	285,525	294,091	302,914
ABC Charges recovered											
A7052 ABC Environmental Health	(747,497)	(769,922)	(793,020)	(816,810)	(841,315)	(866,554)	(892,551)	(919,327)	(946,907)	(975,314)	(1,004,574)
Section 94 Recoupments											
A2911 Health Sec94 Admin Plan	(15,000)	(5,313)	(5,472)	(5,637)	(5,806)	(5,980)	(6,159)	(6,344)	(6,534)	(6,730)	(6,932)
	(546,201)	(567,077)	(583,369)	(600,150)	(617,435)	(635,238)	(653,575)	(672,462)	(691,916)	(711,954)	(732,592)
Budget Result	36,622	94,419	108,646	123,861	140,123	157,491	176,029	195,805	216,889	239,355	263,282

ECS Divisional Expenses C026

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A3628 Env & Community Training		34,083	35,105	36,159	37,243	38,361	39,512	40,697	41,918	43,175	44,471
A3630 ECS Divisional Sundries	33,500	34,500	35,535	36,601	37,699	38,830	39,995	41,195	42,431	43,704	45,015
A3632 ECS Divisional Expenses		700	721	743	765	788	811	836	861	887	913
A3634 Dir E&CS Vehicle		28,500	29,355	30,236	31,143	32,077	33,039	34,030	35,051	36,103	37,186
A3635 ECS Director/Clerical Salaries	467,682	656,416	676,108	696,392	717,283	738,802	760,966	783,795	807,309	831,528	856,474
	501,182	754,199	776,825	800,130	824,134	848,858	874,323	900,553	927,570	955,397	984,059
Operating Result	501,182	754,199	776,825	800,130	824,134	848,858	874,323	900,553	927,570	955,397	984,059
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7053 ABC ECS Divisional Expenses	180,435	185,848	191,423	197,166	203,081	209,174	215,449	221,912	228,570	235,427	242,489
ABC Charges recovered											
A7053 ABC ECS Divisional Expenses	(864,784)	(890,728)	(917,450)	(944,973)	(973,323)	(1,002,522)	(1,032,598)	(1,063,576)	(1,095,483)	(1,128,348)	(1,162,198)
Transfers from Reserves											
A3633 ECS Divisional Funding	(684,349)	(704,880)	(726,026)	(747,807)	(770,241)	(793,349)	(817,149)	(841,664)	(866,913)	(892,921)	(919,709)
Budget Result	(183,167)	49,319	50,799	52,323	53,892	55,509	57,174	58,889	60,656	62,476	64,350

Domestic Service Charge G001 [MEH]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A2505 Collection	2,386,621	2,419,326	2,538,629	2,663,815	2,795,175	2,933,012	3,077,646	3,229,412	3,388,663	3,555,766	3,731,110
A2507 Bi-Annual Cleanup	170,000	250,000	262,328	275,264	288,838	303,081	318,027	333,710	350,166	367,434	385,553
A2515 Stotts Creek Depot 48%	172,200	307,900	323,083	339,015	355,733	373,275	391,682	410,997	431,264	452,531	474,847
A2535 Bulk Collection	100,000	110,000	115,424	121,116	127,089	133,356	139,932	146,832	154,073	161,671	169,643
A2605 Roadwork Garbage Collection 48%	20,074	24,360	25,561	26,822	28,144	29,532	30,989	32,517	34,120	35,803	37,568
	2,848,895	3,111,586	3,265,026	3,426,033	3,594,979	3,772,256	3,958,276	4,153,468	4,358,286	4,573,204	4,798,720
Operating Revenue											
A2655 Domestic Collection	(2,748,895)	(3,001,586)	(3,149,602)	(3,304,916)	(3,467,890)	(3,638,900)	(3,818,344)	(4,006,636)	(4,204,213)	(4,411,533)	(4,629,077)
A2664 Bulk Collection DWM	(100,000)	(110,000)	(115,424)	(121,116)	(127,089)	(133,356)	(139,932)	(146,832)	(154,073)	(161,671)	(169,643)
	(2,848,895)	(3,111,586)	(3,265,026)	(3,426,033)	(3,594,979)	(3,772,256)	(3,958,276)	(4,153,468)	(4,358,286)	(4,573,204)	(4,798,720)
Operating Result	0	0	0	0	0	0	0	0	0	0	0
Financial Statement											
	0										
Other											
Non-Cash Adjustments											
ABC Charges incurred											
Budget Result	0										

Recycling G002 [MEH]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A2505 Collection	686,562	691,236	725,323	761,090	798,621	838,003	879,327	922,689	968,189	1,015,933	1,066,031
A2524 Recycling Exp Training	4,180	4,180	4,386	4,602	4,829	5,068	5,317	5,580	5,855	6,143	6,446
A2525 Recycling Expenses	84,685	100,880	105,855	111,075	116,552	122,299	128,330	134,659	141,299	148,267	155,578
A2526 Recycling Exp Other Costs	120,270	191,220	200,650	210,544	220,927	231,821	243,253	255,248	267,835	281,043	294,901
	895,697	987,516	1,036,213	1,087,311	1,140,929	1,197,191	1,256,228	1,318,175	1,383,178	1,451,386	1,522,957
Operating Revenue											
A2680 Recycling Income	(965,697)	(987,516)	(1,036,213)	(1,087,311)	(1,140,929)	(1,197,191)	(1,256,228)	(1,318,175)	(1,383,178)	(1,451,386)	(1,522,957)
	(965,697)	(987,516)	(1,036,213)	(1,087,311)	(1,140,929)	(1,197,191)	(1,256,228)	(1,318,175)	(1,383,178)	(1,451,386)	(1,522,957)
Operating Result	(70,000)										
Financial Statement											
	0										
Other											
Non-Cash Adjustments											
Restricted Funding/Revenue											
Transfers to Reserves											
A2552 Provisions - Future Exp	70,000	0	0	0	0	0	0	0	0	0	0
	70,000										
Budget Result	0										

Domestic Waste Management Fee G003 [MEH]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A2506 Pensioner Rebate-Garbage	529,933	545,893	572,812	601,059	630,699	661,800	694,435	728,680	764,613	802,318	841,882
A2524 Recycling Exp Training	4,180	4,180	4,386	4,602	4,829	5,068	5,317	5,580	5,855	6,143	6,446
A2525 Recycling Expenses	136,065	95,880	100,608	105,569	110,775	116,238	121,970	127,984	134,296	140,918	147,867
A2526 Recycling Exp Other Costs	5,000	5,000	5,247	5,505	5,777	6,062	6,361	6,674	7,003	7,349	7,711
A2540 Sundry Expenses	20,000	20,000	20,986	22,021	23,107	24,247	25,442	26,697	28,013	29,395	30,844
A2542 Waste Legal Expenses	30,000	10,000	10,493	11,011	11,554	12,123	12,721	13,348	14,007	14,697	15,422
A2550 Garbage Bins	190,450	190,450	199,842	209,696	220,037	230,887	242,273	254,220	266,756	279,911	293,714
	915,628	871,403	914,374	959,464	1,006,778	1,056,424	1,108,519	1,163,183	1,220,543	1,280,731	1,343,887
Operating Revenue											
A2655 Domestic Collection	(2,096,318)	(2,136,600)	(2,234,898)	(2,337,831)	(2,445,622)	(2,558,504)	(2,676,720)	(2,800,528)	(2,930,195)	(3,066,004)	(3,208,249)
A2657 DWM Pensioner Rebate Subsidy	(291,463)	(300,269)	(309,277)	(318,555)	(328,112)	(337,955)	(348,094)	(358,537)	(369,293)	(380,372)	(391,783)
	(2,387,781)	(2,436,869)	(2,544,175)	(2,656,386)	(2,773,734)	(2,896,459)	(3,024,814)	(3,159,065)	(3,299,488)	(3,446,376)	(3,600,032)
Operating Result	(1,472,153)	(1,565,466)	(1,629,801)	(1,696,922)	(1,766,956)	(1,840,035)	(1,916,295)	(1,995,882)	(2,078,945)	(2,165,645)	(2,256,145)
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
Reverse Depreciation Expense											
ABC Charges incurred											
A7086 ABC Domestic Waste Service Charge	251,491	257,763	265,496	273,461	281,665	290,115	298,818	307,783	317,016	326,526	336,322
A7087 ABC Domestic Waste Recycling	55,464	57,128	58,842	60,607	62,425	64,298	66,227	68,214	70,260	72,368	74,539
A7088 ABC Domestic Waste Management Fee	340,883	351,109	361,642	372,492	383,666	395,176	407,032	419,243	431,820	444,774	458,118
Restricted Funding/Revenue											
Transfers to Reserves											
A2552 Provisions - Future Exp	934,765	1,009,916	1,059,717	1,111,975	1,166,809	1,224,347	1,284,723	1,348,076	1,414,553	1,484,308	1,557,503
Transfers from Reserves											
A2550 Garbage Bins	(110,450)	(110,450)	(115,897)	(121,612)	(127,609)	(133,901)	(140,504)	(147,433)	(154,703)	(162,332)	(170,337)
	1,472,153	1,565,466	1,629,801	1,696,922	1,766,957	1,840,035	1,916,295	1,995,882	2,078,946	2,165,645	2,256,145
Budget Result	0	0	(0)	0	0	(0)	0	(0)	0	(0)	(0)

Commercial Waste G004 [MEH]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A2503/4 Collection - Internal Waste		180,000	188,876	198,190	207,963	218,219	228,980	240,271	252,119	264,552	277,598
A2505 Collection	211,000	215,000	225,602	236,727	248,401	260,650	273,503	286,991	301,143	315,993	331,575
A2513 Disp Contaminated Materials	10,250	10,250	10,755	11,286	11,842	12,426	13,039	13,682	14,357	15,065	15,808
A2515 Stotts Creek Depot 52%	186,560	241,100	252,989	265,465	278,556	292,292	306,705	321,830	337,700	354,353	371,827
A2535 Bulk Collection	12,000	9,000	9,444	9,910	10,398	10,911	11,449	12,014	12,606	13,228	13,880
A2605 Roadwork Garbage Collection 52%	21,746	17,640	18,510	19,423	20,380	21,385	22,440	23,547	24,708	25,926	27,205
A7920 Depreciation	147,000	155,000	155,000	155,000	155,000	155,000	155,000	155,000	155,000	155,000	155,000
	588,556	827,990	861,177	896,000	932,541	970,883	1,011,116	1,053,334	1,097,633	1,144,116	1,192,892
Operating Revenue											
A2654 Non-Domestic Collection	(400,000)	(410,000)	(432,858)	(456,989)	(482,466)	(509,364)	(537,761)	(567,741)	(599,393)	(632,809)	(668,088)
A2660 Dumping Fees	(625,000)	(420,000)	(438,008)	(456,787)	(476,372)	(496,796)	(518,096)	(540,310)	(563,476)	(587,635)	(612,829)
A2665 Bulk Collection Non-Dwm	(80,000)	(26,000)	(27,115)	(28,277)	(29,490)	(30,754)	(32,073)	(33,448)	(34,882)	(36,377)	(37,937)
A2667 Sundry Garbage Income	(5,000)	(5,000)	(5,214)	(5,438)	(5,671)	(5,914)	(6,168)	(6,432)	(6,708)	(6,996)	(7,296)
A2668 Waste Legal Income	(1,000)	(1,000)	(1,043)	(1,088)	(1,134)	(1,183)	(1,234)	(1,286)	(1,342)	(1,399)	(1,459)
	(1,111,000)	(862,000)	(904,237)	(948,579)	(995,133)	(1,044,011)	(1,095,331)	(1,149,217)	(1,205,800)	(1,265,216)	(1,327,609)
Operating Result	(522,444)	(34,010)	(43,060)	(52,579)	(62,593)	(73,128)	(84,215)	(95,884)	(108,167)	(121,099)	(134,717)
Financial Statement											
	0										
Other											
Non-Cash Adjustments											
Reverse Depreciation Expense	(147,000)	(155,000)	(155,000)	(155,000)	(155,000)	(155,000)	(155,000)	(155,000)	(155,000)	(155,000)	(155,000)
ABC Charges incurred											
A7089 ABC Commercial Waste	71,130	73,264	75,462	77,726	80,058	82,459	84,933	87,481	90,105	92,809	95,593
Other Internal Transfers											
A2660 Dumping Fees (internal)	(75,000)	(200,000)	(209,863)	(220,211)	(231,071)	(242,465)	(254,422)	(266,968)	(280,133)	(293,947)	(308,442)
Restricted Funding/Revenue											
Transfers to Reserves											
A2552 Provisions - Future Exp	102,322	315,746	331,316	347,654	364,798	382,787	401,663	421,470	442,254	464,063	486,947
	(48,548)	34,010	41,916	50,169	58,785	67,781	77,175	86,983	97,227	107,924	119,098
Budget Result	(570,992)		(1,145)	(2,410)	(3,808)	(5,347)	(7,040)	(8,900)	(10,940)	(13,175)	(15,619)

Sanitary & Other Waste G005 [MEH]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A2510 Disposal M'Bah Depot	153,625	225,000	236,095	247,738	259,954	272,773	286,224	300,339	315,149	330,690	346,997
A2520 Tyalgum Ck Depot	52,550	125,000	131,164	137,632	144,419	151,541	159,014	166,855	175,083	183,717	192,776
A2527 "Be Tidy" Collection	320,000	280,000	293,808	308,296	323,499	339,451	356,190	373,755	392,186	411,526	431,819
A2530 Anti Litter Campaign	31,500	26,000	27,282	28,627	30,039	31,520	33,075	34,706	36,417	38,213	40,097
A2555 Abandoned Vehicles Disposal	12,000	12,000	12,592	13,213	13,864	14,548	15,265	16,018	16,808	17,637	18,507
A2560 Retail Purchases	10,000	2,000	2,099	2,202	2,311	2,425	2,544	2,670	2,801	2,939	3,084
A2590 Sanitary-Cont Charges	6,000	5,000	5,247	5,505	5,777	6,062	6,361	6,674	7,003	7,349	7,711
A2592 Aerated Septic Tank Tests	1,000	1,000	1,049	1,101	1,155	1,212	1,272	1,335	1,401	1,470	1,542
A2600 Builders Sanitary	25,000	30,000	31,479	33,032	34,661	36,370	38,163	40,045	42,020	44,092	46,266
	611,675	706,000	740,815	777,346	815,679	855,902	898,109	942,397	988,869	1,037,632	1,088,801
Operating Revenue											
A2555 Abandoned Vehicles Disposal		(500)	(515)	(530)	(546)	(563)	(580)	(597)	(615)	(633)	(652)
A2666 Retail Sales	(13,000)	(4,000)	(4,120)	(4,244)	(4,371)	(4,502)	(4,637)	(4,776)	(4,919)	(5,067)	(5,219)
A2670 Sanitary Collection	(85,300)	(80,000)	(82,400)	(84,872)	(87,418)	(90,041)	(92,742)	(95,524)	(98,390)	(101,342)	(104,382)
A2677 Aerated Septic Tanks	(1,000)	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)
	(99,300)	(85,500)	(88,065)	(90,707)	(93,428)	(96,231)	(99,118)	(102,091)	(105,154)	(108,309)	(111,558)
Operating Result	512,375	620,500	652,750	686,639	722,251	759,671	798,991	840,305	883,714	929,323	977,242
Financial Statement											
	0										
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7090 ABC Sanitary & Other Waste	58,617	60,376	62,187	64,053	65,974	67,954	69,992	72,092	74,255	76,483	78,777
Restricted Funding/Revenue	58,617	60,376	62,187	64,053	65,974	67,954	69,992	72,092	74,255	76,483	78,777
Budget Result	570,992	680,876	714,937	750,692	788,225	827,625	868,983	912,397	957,969	1,005,806	1,056,019

ACTION PLAN: ECONOMY**PROGRAM: ECONOMIC DEVELOPMENT**

Budget Summary	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Operating Expenses											
Operating	3,923,722	4,216,461	4,349,502	4,486,857	4,628,671	4,775,095	4,926,285	5,082,402	5,243,613	5,410,091	5,582,016
Interest	131,432	165,181	139,056	113,619	87,790	61,105	33,654	10,597	3,199	1,995	998
Depreciation	479,668	545,014	560,061	575,663	591,733	608,285	625,334	642,894	660,981	679,610	698,798
	4,534,822	4,926,656	5,048,619	5,176,139	5,308,194	5,444,485	5,585,273	5,735,893	5,907,793	6,091,696	6,281,813
Operating Revenue											
Rates	0	0	0	0	0	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0	0	0	0	0	0
Interest	(81,000)	(104,000)	(107,120)	(110,334)	(113,644)	(117,053)	(120,565)	(124,181)	(127,907)	(131,744)	(135,696)
Fees & Charges	(4,507,056)	(5,228,803)	(5,385,667)	(5,547,237)	(5,713,654)	(5,885,064)	(6,061,616)	(6,243,464)	(6,430,768)	(6,623,691)	(6,822,402)
Grants & Contributions	0	0	0	0	0	0	0	0	0	0	0
	(4,588,056)	(5,332,803)	(5,492,787)	(5,657,571)	(5,827,298)	(6,002,117)	(6,182,180)	(6,367,646)	(6,558,675)	(6,755,435)	(6,958,098)
Capital Revenue											
Section 64/94	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Contributions	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0
Operating Result	(53,234)	(406,147)	(444,168)	(481,432)	(519,104)	(557,632)	(596,908)	(631,753)	(650,883)	(663,739)	(676,286)
Financial Statement											
Capital	420,000	105,000	0	0	0	0	0	0	0	0	0
Loan Repayments	421,661	484,058	482,065	484,675	498,218	509,117	415,118	162,561	32,702	28,500	28,500
Sale of Assets	0	0	0	0	0	0	0	0	0	0	0
	841,661	589,058	482,065	484,675	498,218	509,117	415,118	162,561	32,702	28,500	28,500
Non-Cash Adjustments											
Depreciation reversal	(479,668)	(545,014)	(560,061)	(575,663)	(591,733)	(608,285)	(625,334)	(642,894)	(660,981)	(679,610)	(698,798)
ABC	162,377	162,474	167,348	172,369	177,540	182,866	188,352	194,002	199,823	205,817	211,992
Internal Transfers	861,000	887,000	913,610	941,018	969,249	998,326	1,028,276	1,059,124	1,090,898	1,123,625	1,157,334
Adjustments	0	0	0	0	0	0	0	0	0	0	0
	543,709	504,460	520,897	537,724	555,055	572,907	591,294	610,233	629,740	649,832	670,527
Restricted Funding/Revenue											
Transfers from Reserves	(63,203)	0	0	0	0	0	0	0	0	0	0
Section 64/94 Recoupments	0	0	0	0	0	0	0	0	0	0	0
Section 64/94 Reversal	0	0	0	0	0	0	0	0	0	0	0
Transfers to Reserves	0	599,172	765,963	820,984	867,489	918,522	1,076,273	1,120,484	1,290,816	1,331,483	1,373,339
Loans	0	0	0	0	0	0	0	0	0	0	0
	(63,203)	599,172	765,963	820,984	867,489	918,522	1,076,273	1,120,484	1,290,816	1,331,483	1,373,339
Net Budget Result	1,268,933	1,286,543	1,324,757	1,361,951	1,401,659	1,442,914	1,485,778	1,261,525	1,302,376	1,346,076	1,396,081

Economic Enhancement A022 [EM]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A0328 Sust Regions Project Officer	105,000		0	0	0	0	0	0	0	0	0
A0505 Farmers Market Set-up	4,000	1,000	1,030	1,061	1,093	1,126	1,159	1,194	1,230	1,267	1,305
A0518 Economic Modelling Project	2,000	2,000	2,060	2,122	2,185	2,251	2,319	2,388	2,460	2,534	2,610
A0537 Industrial & Economic Developmnt	320,550	339,000	355,717	373,258	391,665	410,978	431,245	452,511	474,825	498,240	522,809
	431,550	342,000	358,807	376,441	394,943	414,355	434,723	456,093	478,515	502,040	526,724
Operating Revenue											
A0328 Sust Regions Project Officer	(105,000)	0	0	0	0	0	0	0	0	0	0
	(105,000)	0	0	0	0	0	0	0	0	0	0
Operating Result	326,550	342,000	358,807	376,441	394,943	414,355	434,723	456,093	478,515	502,040	526,724
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7022 ABC Economic Enhancement	31,687	32,638	33,617	34,626	35,664	36,734	37,836	38,971	40,141	41,345	42,585
	31,687	32,638	33,617	34,626	35,664	36,734	37,836	38,971	40,141	41,345	42,585
Budget Result	358,237	374,638	392,424	411,067	430,607	451,089	472,559	495,064	518,655	543,385	569,309

Tourism Support A023 [EM]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A0532 Festivals	35,500	56,750	58,453	60,206	62,012	63,873	65,789	67,762	69,795	71,889	74,046
A0539 Tourism & Promotion	301,434	351,600	362,148	373,012	384,203	395,729	407,601	419,829	432,424	445,396	458,758
A0542 Festivals In-Kind Support	20,000	40,000	41,200	42,436	43,709	45,020	46,371	47,762	49,195	50,671	52,191
A0586 Festivals & Events Liaison Officer	75,000	75,000	77,250	79,568	81,955	84,413	86,946	89,554	92,241	95,008	97,858
	431,934	523,350	539,051	555,222	571,879	589,035	606,706	624,907	643,654	662,964	682,853
Operating Result	431,934	523,350	539,051	555,222	571,879	589,035	606,706	624,907	643,654	662,964	682,853
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
Reverse Depreciation Expense	0	0	0	0	0	0	0	0	0	0	0
ABC Charges incurred											
A7023 ABC Tourism Promotion	54,831	56,476	58,170	59,915	61,713	63,564	65,471	67,435	69,458	71,542	73,688
Transfers from Reserves											
A0543 Tourism Funding	0	0	0	0	0	0	0	0	0	0	0
A0586 Festivals & Events Liaison Officer	0	0	0	0	0	0	0	0	0	0	0
	54,831	56,476	58,170	59,915	61,713	63,564	65,471	67,435	69,458	71,542	73,688
Budget Result	486,765	579,826	597,221	615,137	633,592	652,599	672,177	692,343	713,113	734,506	756,541

Streetscaping A025 [EM]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A0538 Murwillumbah Main Street											
A0580 Debt Servicing	93,623	82,407	69,820	57,484	44,382	30,469	15,692	0	0	0	0
	93,623	82,407	69,820	57,484	44,382	30,469	15,692	0	0	0	0
Capital Revenue											
A0580 Tweed Hds Main St Funding	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0
Operating Result	93,623	82,407	69,820	57,484	44,382	30,469	15,692	0	0	0	0
Financial Statement											
Capital Expenditure											
A0540 Tweed Heads CBD											
Loan Redemptions											
A0580 Debt Servicing	173,737	184,975	198,975	211,312	224,413	238,327	253,103	0	0	0	0
	173,737	184,975	198,975	211,312	224,413	238,327	253,103	0	0	0	0
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7025 ABC Streetscape - Tweed Heads	1,167	1,202	1,238	1,275	1,313	1,353	1,393	1,435	1,478	1,523	1,568
Restricted Funding/Revenue											
Loan Funds Utilised											
Tweed Heads CBD	0	0	0	0	0	0	0	0	0	0	0
Transfers from Reserves											
A0560 M'Bah Main Street Funding	0	0	0	0	0	0	0	0	0	0	0
	1,167	1,202	1,238	1,275	1,313	1,353	1,393	1,435	1,478	1,523	1,568
Budget Result	268,527	268,584	270,033	270,071	270,108	270,149	270,188	1,435	1,478	1,523	1,568

Villages Program A028 [EM]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A0565 Village projects	100,000	0	0	0	0	0	0	0	0	0	0
Operating Result	100,000	0	0	0	0	0	0	0	0	0	0
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7091 ABC Village Projects	1,755	1,808	1,862	1,918	1,976	2,035	2,096	2,159	2,224	2,290	2,359
Restricted Funding/Revenue											
Transfers from Reserves											
A0567 Village Funding		0	0	0	0	0	0	0	0	0	0
	1,755	1,808	1,862	1,918	1,976	2,035	2,096	2,159	2,224	2,290	2,359
Budget Result	101,755	1,808	1,862	1,918	1,976	2,035	2,096	2,159	2,224	2,290	2,359

Tweed Coast Holiday Parks A018 [MBU]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A0502 Operating Expenses	2,362,368	2,538,292	2,614,441	2,692,874	2,773,660	2,856,870	2,942,576	3,030,853	3,121,779	3,215,432	3,311,895
A0502 Depreciation	439,668	504,914	520,061	535,663	551,733	568,285	585,334	602,894	620,981	639,610	658,798
A0529 TCHP Admin & Expenses	432,166	541,986	558,246	574,993	592,243	610,010	628,310	647,160	666,574	686,572	707,169
A0529 Interest	34,003	79,380	66,273	53,365	41,079	28,794	16,630	9,811	2,993	1,995	998
	3,268,205	3,664,572	3,759,021	3,856,895	3,958,715	4,063,959	4,172,850	4,290,718	4,412,327	4,543,609	4,678,860
Operating Revenue											
A0502 TCHP Summary	(4,365,386)	(5,191,221)	(5,346,958)	(5,507,366)	(5,672,587)	(5,842,765)	(6,018,048)	(6,198,589)	(6,384,547)	(6,576,083)	(6,773,366)
A0529 TCHP Admin & Expenses	(81,000)	(104,000)	(107,120)	(110,334)	(113,644)	(117,053)	(120,565)	(124,181)	(127,907)	(131,744)	(135,696)
	(4,446,386)	(5,295,221)	(5,454,078)	(5,617,700)	(5,786,231)	(5,959,818)	(6,138,612)	(6,322,771)	(6,512,454)	(6,707,828)	(6,909,062)
Operating Result	(1,178,181)	(1,630,649)	(1,695,057)	(1,760,805)	(1,827,516)	(1,895,859)	(1,965,762)	(2,032,053)	(2,100,127)	(2,164,219)	(2,230,202)
Financial Statement											
Capital Expenditure											
A0502 Cabin Refurbishment	420,000	105,000	0	0	0	0	0	0	0	0	0
Loan Redemptions											
A0529 TCHP Admin & Expenses	240,858	291,606	275,177	266,286	266,286	262,784	153,500	153,500	28,500	28,500	28,500
	660,858	396,606	275,177	266,286	266,286	262,784	153,500	153,500	28,500	28,500	28,500
Other											
Non-Cash Adjustments											
Reverse Depreciation Expense	(439,668)	(504,914)	(520,061)	(535,663)	(551,733)	(568,285)	(585,334)	(602,894)	(620,981)	(639,610)	(658,798)
ABC Charges incurred											
A0529 TCHP Admin & Expenses	159,194	252,785	260,369	268,180	276,225	284,512	293,047	301,839	310,894	320,220	329,827
Other Internal Transfers											
A0531 Profit Distribution (Crown Reserves)	861,000	887,000	913,610	941,018	969,249	998,326	1,028,276	1,059,124	1,090,898	1,123,625	1,157,334
Restricted Funding/Revenue											
Transfers from Reserves											
A0531 TCHP Profit Distribution	(63,203)	0	0	0	0	0	0	0	0	0	0
Transfers to Reserves											
A0531 TCHP Profit Distribution	0	599,172	765,963	820,984	867,489	918,522	1,076,273	1,120,484	1,290,816	1,331,483	1,373,339
	517,323	1,234,043	1,419,880	1,494,519	1,561,230	1,633,075	1,812,262	1,878,553	2,071,627	2,135,719	2,201,702
Budget Result	0	0	0	(0)	(0)	0	0	0	0	0	(0)

Saleyards A019 [MBU]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A0533 Sale Yards	23,345	23,345	24,045	24,767	25,510	26,275	27,063	27,875	28,711	29,573	30,460
A0533 Sale Yards Interest	2,621	2,314	1,994	1,922	1,600	1,252	885	493	77		
A7985 Depreciation	2,200	2,300	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200
	28,166	27,959	28,239	28,889	29,310	29,727	30,148	30,568	30,988	31,773	32,660
Operating Revenue											
A0533 Sale Yards	(13,867)	(14,079)	(14,501)	(14,936)	(15,385)	(15,846)	(16,321)	(16,811)	(17,315)	(17,835)	(18,370)
	(13,867)	(14,079)	(14,501)	(14,936)	(15,385)	(15,846)	(16,321)	(16,811)	(17,315)	(17,835)	(18,370)
Operating Result	14,299	13,880	13,738	13,952	13,925	13,881	13,827	13,757	13,673	13,938	14,290
Financial Statement											
Capital Expenditure											
A0534 Sale Yards Capital Works	0	0	0	0	0	0	0	0	0	0	0
Loan Redemptions											
A0533 Sale Yards	5,495	5,802	6,127	5,170	5,492	5,840	6,207	6,599	1,576		
	5,495	5,802	6,127	5,170	5,492	5,840	6,207	6,599	1,576	0	0
Other											
Non-Cash Adjustments											
Reverse Depreciation Expense	(2,200)	(2,300)	(2,200)	(2,200)	(2,200)	(2,200)	(2,200)	(2,200)	(2,200)	(2,200)	(2,200)
ABC Charges incurred											
A7019 ABC Saleyards	10,022	10,323	10,633	10,952	11,280	11,619	11,967	12,326	12,696	13,077	13,469
Restricted Funding/Revenue											
Loan Funds Utilised											
A0533 Sale Yards	0	0	0	0	0	0	0	0	0	0	0
	7,822	8,023	8,433	8,752	9,080	9,419	9,767	10,126	10,496	10,877	11,269
Budget Result	27,616	27,705	28,298	27,874	28,497	29,140	29,801	30,482	25,745	24,815	25,559

Aerodrome A020 [MBU]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A0535 Murwillumbah Aerodrome	36,733	37,782	38,915	40,083	41,285	42,524	43,800	45,114	46,467	47,861	49,297
A0535 Murwillumbah Aerodrome	1,185	1,080	969	848	729	590	447	293	129		
A7981 Depreciation	800	800	800	800	800	800	800	800	800	800	800
	38,718	39,662	40,684	41,731	42,814	43,914	45,047	46,207	47,396	48,661	50,097
Operating Revenue											
A0535 Murwillumbah Aerodrome	(22,803)	(23,503)	(24,208)	(24,934)	(25,682)	(26,453)	(27,246)	(28,064)	(28,906)	(29,773)	(30,666)
	(22,803)	(23,503)	(24,208)	(24,934)	(25,682)	(26,453)	(27,246)	(28,064)	(28,906)	(29,773)	(30,666)
Operating Result	15,915	16,159	16,476	16,797	17,132	17,461	17,800	18,143	18,490	18,888	19,431
Financial Statement											
Capital Expenditure											
A0535 Murwillumbah Aerodrome	0	0	0	0	0	0	0	0	0	0	0
Loan Redemptions											
A0535 Murwillumbah Aerodrome	1,571	1,675	1,786	1,907	2,027	2,166	2,308	2,462	2,626		
	1,571	1,675	1,786	1,907	2,027	2,166	2,308	2,462	2,626	0	0
Other											
Non-Cash Adjustments											
Reverse Depreciation Expense	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)
ABC Charges incurred											
A7020 ABC Aerodrome	11,594	11,942	12,300	12,669	13,049	13,441	13,844	14,259	14,687	15,128	15,582
Transfers from Reserves											
A0546 Aerodrome Funding	10,794	11,142	11,500	11,869	12,249	12,641	13,044	13,459	13,887	14,328	14,782
Budget Result	28,280	28,976	29,763	30,573	31,408	32,268	33,152	34,064	35,004	33,216	34,212

Business Undertakings Management A021 [MBU]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A0549 Business Undertakings Management	105,626	209,706	215,997	222,477	229,151	236,026	243,107	250,400	257,912	265,649	273,619
A7986 Depreciation	37,000	37,000	37,000	37,000	37,000	37,000	37,000	37,000	37,000	37,000	37,000
	142,626	246,706	252,997	259,477	266,151	273,026	280,107	287,400	294,912	302,649	310,619
Operating Result	142,626	246,706	252,997	259,477	266,151	273,026	280,107	287,400	294,912	302,649	310,619
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
Reverse Depreciation Expense	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)
ABC Charges incurred											
A7021 ABC Business Undertakings	23,785	24,500	25,235	25,992	26,772	27,575	28,402	29,254	30,132	31,036	31,967
ABC Charges recovered											
A7021 ABC Business Undertakings	(131,658)	(229,200)	(236,076)	(243,158)	(250,453)	(257,967)	(265,706)	(273,677)	(281,887)	(290,344)	(299,054)
	(144,873)	(241,700)	(247,841)	(254,166)	(260,681)	(267,392)	(274,303)	(281,423)	(288,755)	(296,308)	(304,087)
Budget Result	(2,247)	5,006	5,156	5,311	5,470	5,634	5,803	5,977	6,157	6,341	6,532

ACTION PLAN: ENVIRONMENT**PROGRAM: NATURAL & BUILT ENVIRONMENT**

Budget Summary	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Operating Expenses											
Operating	6,313,815	6,764,804	6,828,107	7,080,313	7,343,878	7,619,328	7,907,216	8,208,119	8,522,642	8,851,420	9,195,116
Interest	447,032	476,449	522,978	567,091	636,323	715,235	773,044	837,111	898,878	957,389	1,032,441
Depreciation	1,514,700	1,606,300	1,639,280	1,685,197	1,732,492	1,781,206	1,831,381	1,883,062	1,936,293	1,991,120	2,047,593
	8,275,547	8,847,553	8,990,365	9,332,601	9,712,693	10,115,769	10,511,641	10,928,291	11,357,813	11,799,929	12,275,151
Operating Revenue											
Rates	0	0	0	0	0	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(2,661,532)	(2,578,792)	(2,663,765)	(2,751,613)	(2,842,437)	(2,936,341)	(3,033,431)	(3,133,821)	(3,237,624)	(3,344,961)	(3,455,956)
Grants & Contributions	(558,500)	(598,500)	(601,455)	(604,499)	(607,634)	(610,863)	(614,188)	(617,614)	(621,143)	(624,777)	(628,520)
	(3,220,032)	(3,177,292)	(3,265,220)	(3,356,112)	(3,450,071)	(3,547,203)	(3,647,620)	(3,751,435)	(3,858,767)	(3,969,738)	(4,084,476)
Capital Revenue											
Section 64/94	(313,000)	(2,500)	(2,575)	(2,652)	(2,732)	(2,814)	(2,898)	(2,985)	(3,075)	(3,167)	(3,262)
Grants	(350,425)	(20,000)	0	0	0	0	0	0	0	0	0
Contributions	(21,900)	0	0	0	0	0	0	0	0	0	0
	(685,325)	(22,500)	(2,575)	(2,652)	(2,732)	(2,814)	(2,898)	(2,985)	(3,075)	(3,167)	(3,262)
Operating Result	4,370,190	5,647,761	5,722,570	5,973,837	6,259,890	6,565,752	6,861,123	7,173,871	7,495,972	7,827,024	8,187,412
Financial Statement											
Capital	2,508,450	1,870,368	1,774,279	1,778,307	1,782,457	1,786,730	1,670,568	1,671,485	1,672,429	1,673,402	1,674,404
Loan Repayments	636,618	533,356	559,023	528,704	601,223	698,597	588,947	625,434	694,339	737,162	817,567
Sale of Assets	(250,000)	0	0	0	0	0	0	0	0	0	0
	2,895,068	2,403,724	2,333,302	2,307,012	2,383,680	2,485,328	2,259,515	2,296,919	2,366,768	2,410,565	2,491,971
Non-Cash Adjustments											
Depreciation reversal	(1,514,700)	(1,606,300)	(1,639,280)	(1,685,197)	(1,732,492)	(1,781,206)	(1,831,381)	(1,883,062)	(1,936,293)	(1,991,120)	(2,047,593)
ABC	1,959,504	2,018,287	2,078,836	2,141,201	2,205,437	2,271,600	2,339,748	2,409,940	2,482,238	2,556,706	2,633,407
Internal Transfers	(208,586)	(217,245)	(227,745)	(238,754)	(250,297)	(262,398)	(275,087)	(288,390)	(302,338)	(316,962)	(332,295)
Adjustments	0	0	0	0	0	0	0	0	0	0	0
	236,218	194,742	211,811	217,249	222,648	227,995	233,280	238,489	243,608	248,623	253,519
Restricted Funding/Revenue											
Transfers from Reserves	0	(334,127)	0	0	0	0	0	0	0	0	0
Section 64/94 Recoupments	(160,000)	(56,668)	(58,824)	(61,070)	(63,411)	(65,849)	(68,391)	(71,041)	(73,804)	(76,685)	(79,689)
Section 64/94 Reversal	313,000	2,500	2,575	2,652	2,732	2,814	2,898	2,985	3,075	3,167	3,262
Transfers to Reserves	0	55,457	57,121	58,834	60,599	62,417	64,290	66,219	68,205	70,251	72,359
Loans	(1,950,425)	(1,700,000)	(1,640,000)	(1,640,000)	(1,640,000)	(1,640,000)	(1,640,000)	(1,640,000)	(1,640,000)	(1,640,000)	(1,640,000)
	(1,797,425)	(2,032,838)	(1,639,128)	(1,639,584)	(1,640,079)	(1,640,618)	(1,641,203)	(1,641,838)	(1,642,524)	(1,643,267)	(1,644,068)
Net Budget Result	5,704,051	6,213,389	6,628,555	6,858,514	7,226,138	7,638,456	7,712,714	8,067,441	8,463,823	8,842,945	9,288,834

Insects & Vermin Control C014 [MEH]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A3500 Insect/Vermin Control	102,100	105,200	108,356	111,607	114,955	118,404	121,956	125,614	129,383	133,264	137,262
A3503 Insect/Vermin Cnt Other	50,600	52,100	53,663	55,273	56,931	58,639	60,398	62,210	64,076	65,999	67,979
	152,700	157,300	162,019	166,880	171,886	177,043	182,354	187,824	193,459	199,263	205,241
Operating Revenue											
A3501 Sundry Income		0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0
Operating Result	152,700	157,300	162,019	166,880	171,886	177,043	182,354	187,824	193,459	199,263	205,241
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7041 ABC Insects / Vermin	43,778	45,091	46,444	47,837	49,272	50,750	52,273	53,841	55,456	57,120	58,834
	43,778	45,091	46,444	47,837	49,272	50,750	52,273	53,841	55,456	57,120	58,834
Budget Result	196,478	202,391	208,463	214,717	221,158	227,793	234,627	241,665	248,915	256,383	264,074

Rivers Lakes & Waterways C015 [MEH]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A3505 Water Quality Control	45,800	42,000	43,260	44,558	45,895	47,271	48,690	50,150	51,655	53,204	54,800
A3510 Cudgen Lake Acid Mgt	11,200	11,500	11,845	12,200	12,566	12,943	13,332	13,732	14,144	14,568	15,005
A3520 On-Site Sewage Management	136,692	137,755	141,888	146,144	150,529	155,044	159,696	164,487	169,421	174,504	179,739
A3539 Floodplain Project Officer		67,128	69,142	71,216	73,353	75,553	77,820	80,154	82,559	85,036	87,587
	193,692	258,383	266,134	274,119	282,342	290,812	299,537	308,523	317,778	327,312	337,131
Operating Revenue											
A3520 On-Site Sewage Management	(54,000)	(70,000)	(72,100)	(74,263)	(76,491)	(78,786)	(81,149)	(83,584)	(86,091)	(88,674)	(91,334)
	(54,000)	(70,000)	(72,100)	(74,263)	(76,491)	(78,786)	(81,149)	(83,584)	(86,091)	(88,674)	(91,334)
Operating Result	139,692	188,383	194,034	199,856	205,851	212,027	218,388	224,939	231,687	238,638	245,797
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7042 ABC Rivers / Lakes / Waterways	94,678	97,518	100,444	103,457	106,561	109,757	113,050	116,442	119,935	123,533	127,239
Transfers from Reserves											
A3546 Rivers Lakes Waterways Funding		(84,127)	0	0	0	0	0	0	0	0	0
	94,678	13,391	100,444	103,457	106,561	109,757	113,050	116,442	119,935	123,533	127,239
Budget Result	234,370	201,774	294,478	303,312	312,412	321,784	331,438	341,381	351,622	362,171	373,036

Pollution Control C016 [MEH]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A3550 Noxious Weeds	112,900	130,700	134,621	138,660	142,819	147,104	151,517	156,063	160,745	165,567	170,534
A3555 Lantana Task Force	1,000		0	0	0	0	0	0	0	0	0
A3560 Emergency Management	4,900	5,000	5,150	5,305	5,464	5,628	5,796	5,970	6,149	6,334	6,524
A3561 Environment Legal Exp	2,200	2,300	2,369	2,440	2,513	2,589	2,666	2,746	2,829	2,914	3,001
	121,000	138,000	142,140	146,404	150,796	155,320	159,980	164,779	169,723	174,814	180,059
Operating Revenue											
A3562 Environment Legal Income	(1,000)	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)
	(1,000)	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)
Operating Result	120,000	137,000	141,110	145,343	149,704	154,195	158,821	163,585	168,493	173,548	178,754
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7043 ABC Pollution Control	164,751	169,694	174,785	180,028	185,429	190,992	196,722	202,624	208,702	214,963	221,412
ABC Charges recovered											
A7043 ABC Pollution Control	(32,380)	(33,351)	(34,352)	(35,382)	(36,444)	(37,537)	(38,663)	(39,823)	(41,018)	(42,248)	(43,515)
	132,371	136,343	140,433	144,646	148,986	153,455	158,059	162,801	167,685	172,715	177,897
Budget Result	252,371	273,343	281,543	289,990	298,689	307,650	316,879	326,386	336,177	346,263	356,651

Flora & Fauna Protection C017 [MEH]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A3615 Significant Tree Identification	4,200	4,300	4,429	4,562	4,699	4,840	4,985	5,134	5,288	5,447	5,611
A3620 Koala Beach	19,100	19,700	20,291	20,900	21,527	22,173	22,838	23,523	24,229	24,955	25,704
	23,300	24,000	24,720	25,462	26,225	27,012	27,823	28,657	29,517	30,402	31,315
Operating Result	23,300	24,000	24,720	25,462	26,225	27,012	27,823	28,657	29,517	30,402	31,315
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7044 ABC Flora & Fauna Protection	98,310	101,259	104,297	107,426	110,648	113,968	117,387	120,909	124,536	128,272	132,120
Restricted Funding/Revenue											
Transfers from Reserves											
A3618 Flora & Fauna Funding	0	0	0	0	0	0	0	0	0	0	0
	98,310	101,259	104,297	107,426	110,648	113,968	117,387	120,909	124,536	128,272	132,120
Budget Result	121,610	125,259	129,017	132,887	136,874	140,980	145,210	149,566	154,053	158,674	163,435

Environment Management C018 [MEH]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A2384 Agenda 21	65,257	67,599	69,627	71,716	73,867	76,083	78,366	80,717	83,138	85,632	88,201
A3625 State Of The Environment Report	13,600	14,000	14,420	14,853	15,298	15,757	16,230	16,717	17,218	17,735	18,267
	78,857	81,599	84,047	86,568	89,165	91,840	94,596	97,433	100,356	103,367	106,468
Operating Revenue											
	0	0	0	0	0	0	0	0	0	0	0
Operating Result	78,857	81,599	84,047	86,568	89,165	91,840	94,596	97,433	100,356	103,367	106,468
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7045 ABC Environment Management	14,745	15,187	15,643	16,112	16,595	17,093	17,606	18,134	18,678	19,238	19,816
ABC Charges recovered											
A7045 ABC Environment Management	(95,174)	(98,029)	(100,970)	(103,999)	(107,119)	(110,333)	(113,642)	(117,052)	(120,563)	(124,180)	(127,906)
Restricted Funding/Revenue											
Transfers from Reserves											
A2369 Environment Funding	0	0	0	0	0	0	0	0	0	0	0
	(80,429)	(82,842)	(85,327)	(87,887)	(90,524)	(93,239)	(96,037)	(98,918)	(101,885)	(104,942)	(108,090)
Budget Result	(1,572)	(1,243)	(1,280)	(1,319)	(1,358)	(1,399)	(1,441)	(1,484)	(1,529)	(1,575)	(1,622)

Waterways E020 [MWtr]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A0450 Coastal Mgt Planning	11,600	12,000	12,360	12,731	13,113	13,506	13,911	14,329	14,758	15,201	15,657
A5700 Foreshore Protection	42,900	50,300	51,809	53,363	54,964	56,613	58,311	60,061	61,863	63,719	65,630
A5720 Sand Bypass	1,000	1,030	1,061	1,093	1,126	1,159	1,194	1,230	1,267	1,305	1,344
A5723 Slipway	10,000										
A5725 Tumbulgum foreshore	30,000	30,000									
A5750 Boat Ramps Maintenance	14,000	14,400	14,832	15,277	15,735	16,207	16,694	17,194	17,710	18,241	18,789
A5755 Wharves Maintenance	16,500	17,000	17,510	18,035	18,576	19,134	19,708	20,299	20,908	21,535	22,181
A5757 Southern Boatharbour Maintenance	24,500	25,235	25,992	26,772	27,575	28,402	29,254	30,132	31,036	31,967	32,926
A5760 Canal Maintenance	34,900	36,000	37,080	38,192	39,338	40,518	41,734	42,986	44,275	45,604	46,972
A5765 Waterways Loan Repayments	29,207	30,424	27,224	26,320	25,132	23,845	21,947	19,867	17,201	15,196	31,990
A5779 Total Catchment Resource Centre	28,000	34,825	35,870	36,946	38,054	39,196	40,372	41,583	42,830	44,115	45,439
A5786 Catchment Water Quality	175,586	184,245	189,772	195,466	201,329	207,369	213,590	219,998	226,598	233,396	240,398
A7982 Depreciation	97,000	91,000	91,000	91,000	91,000	91,000	91,000	91,000	91,000	91,000	91,000
	515,193	526,459	504,510	515,195	525,943	536,950	547,716	558,678	569,447	581,279	612,325
Operating Revenue											
A5758 Southern Boatharbour Income	(80,332)	(80,692)	(83,113)	(85,606)	(88,174)	(90,820)	(93,544)	(96,350)	(99,241)	(102,218)	(105,285)
A5799 Clean Seas Project											
	(80,332)	(80,692)	(83,113)	(85,606)	(88,174)	(90,820)	(93,544)	(96,350)	(99,241)	(102,218)	(105,285)
Capital Revenue											
A5718 Wadamp Boat Ramp Grant Income	(100,425)	(20,000)		0	0	0	0	0	0	0	0
A5780 Waterways Funding	(250,000)	0	0	0	0	0	0	0	0	0	0
	(350,425)	(20,000)	0	0	0	0	0	0	0	0	0
Operating Result	84,436	425,767	421,397	429,588	437,769	446,131	454,171	462,328	470,206	479,060	507,041
Financial Statement											
Capital Expenditure											
A0455 Waterways Asset Mgt	25,600	26,368	27,159	27,974	28,813	29,677	30,568	31,485	32,429	33,402	34,404
A5751 Wadamp Boat Ramps	200,850	40,000	0	0	0	0	0	0	0	0	0
A5787 Coastline management plan	580,000	0	0	0	0	0	0	0	0	0	0
A5756 Boat Ramps Construction			40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Loan Redemptions											
A5765 Waterways Loan Repayments	44,892	54,199	57,701	58,789	59,960	68,446	71,187	80,483	72,053	75,764	72,658
	851,342	120,567	124,860	126,763	128,773	138,124	141,754	151,968	144,482	149,167	147,063

ENVIRONMENT:

Natural and Built Environment

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Other											
Non-Cash Adjustments											
Reverse Depreciation Expense	(97,000)	(91,000)	(91,000)	(91,000)	(91,000)	(91,000)	(91,000)	(91,000)	(91,000)	(91,000)	(91,000)
ABC Charges incurred											
A7081 ABC Waterways	59,907	61,704	63,555	65,462	67,426	69,448	71,532	73,678	75,888	78,165	80,510
Other Internal Transfers											
A5778 Dividend from Water & Sewer	(175,586)	(184,245)	(193,330)	(202,864)	(212,867)	(223,364)	(234,379)	(245,937)	(258,065)	(270,791)	(284,144)
Restricted Funding/Revenue											
Loan Funds Utilised											
A5780 Waterways Funding	(350,425)		(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
Transfers from Reserves											
A5780 Waterways Funding											
Transfers to Reserves											
Southern Boathbr Inc to Land Dev Res	0	55,457	57,121	58,834	60,599	62,417	64,290	66,219	68,205	70,251	72,359
	(563,104)	(158,084)	(203,654)	(209,568)	(215,842)	(222,499)	(229,557)	(237,041)	(244,971)	(253,374)	(262,275)
Budget Result	372,674	388,250	342,603	346,784	350,699	361,755	366,369	377,255	369,717	374,853	391,828

Tweed River E021 [MWtr]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A5781 Lwr Tweed Mgt Plan	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
A5785 Tweed River Festival		30,000	30,900	31,827	32,782	33,765	34,778	35,822	36,896	38,003	39,143
A5787 Coastline Management Study/Plan			0	0	0	0	0	0	0	0	0
A5788 Twd Coast Estuary Mgmt	80,000	100,000	103,000	106,090	109,273	112,551	115,927	119,405	122,987	126,677	130,477
	1,080,000	1,130,000	1,133,900	1,137,917	1,142,055	1,146,316	1,150,706	1,155,227	1,159,884	1,164,680	1,169,621
Operating Revenue											
A5785 Tweed River Festival		(30,000)	(30,900)	(31,827)	(32,782)	(33,765)	(34,778)	(35,822)	(36,896)	(38,003)	(39,143)
A5795 Tweed Coastal Est Mgt	(40,000)	(50,000)	(51,500)	(53,045)	(54,636)	(56,275)	(57,964)	(59,703)	(61,494)	(63,339)	(65,239)
A5798 Twd River Mgt Plan	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
	(540,000)	(580,000)	(582,400)	(584,872)	(587,418)	(590,041)	(592,742)	(595,524)	(598,390)	(601,342)	(604,382)
Operating Result	540,000	550,000	551,500	553,045	554,636	556,275	557,964	559,703	561,494	563,339	565,239
Financial Statement											
Asset Sale Proceeds											
A5798 Sale of Land	(250,000)	0	0	0	0	0	0	0	0	0	0
Capital Expenditure											
A5772 Coast & Clean Seas 99005		0	0	0	0	0	0	0	0	0	0
	(250,000)	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7082 ABC Tweed River	101,660	104,710	107,851	111,087	114,419	117,852	121,388	125,029	128,780	132,643	136,623
Transfers from reserves											
A5798 Twd River Mgt Plan		(250,000)									
	101,660	(145,290)	107,851	111,087	114,419	117,852	121,388	125,029	128,780	132,643	136,623
Budget Result	391,660	404,710	659,351	664,132	669,056	674,127	679,351	684,732	690,274	695,982	701,861

Waterways Program Management E023 [MWtr]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A5900 Waterways Salaries	65,981	71,511	73,656	75,866	78,142	80,486	82,901	85,388	87,950	90,588	93,306
	65,981	71,511	73,656	75,866	78,142	80,486	82,901	85,388	87,950	90,588	93,306
Operating Result	65,981	71,511	73,656	75,866	78,142	80,486	82,901	85,388	87,950	90,588	93,306
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7084 ABC Waterways Management	18,505	19,060	19,632	20,221	20,827	21,452	22,096	22,759	23,441	24,145	24,869
ABC Charges recovered											
A7084 ABC Waterways Management	(65,804)	(67,778)	(69,811)	(71,906)	(74,063)	(76,285)	(78,573)	(80,930)	(83,358)	(85,859)	(88,435)
	(47,299)	(48,718)	(50,180)	(51,685)	(53,235)	(54,833)	(56,478)	(58,172)	(59,917)	(61,715)	(63,566)
Budget Result	18,682	22,793	23,477	24,181	24,907	25,654	26,423	27,216	28,033	28,873	29,740

Drainage E013 [MWks]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A4690 Western Drainage Sch Mtce	83,600	86,108	88,691	91,352	94,093	96,915	99,823	102,817	105,902	109,079	112,351
A4700 Drainage Loan Repayments	417,825	446,025	495,754	540,771	611,191	691,390	751,097	817,244	881,677	942,193	1,000,452
A7953 Depreciation	1,400,000	1,486,000	1,530,580	1,576,497	1,623,792	1,672,506	1,722,681	1,774,362	1,827,593	1,882,420	1,938,893
	1,901,425	2,018,133	2,115,025	2,208,620	2,329,075	2,460,811	2,573,601	2,694,423	2,815,172	2,933,693	3,051,696
Capital Revenue											
02.01 Western Drainage	(6,000)	0	0	0	0	0	0	0	0	0	0
07.01 West K'Cliff	(307,000)	(2,500)	(2,575)	(2,652)	(2,732)	(2,814)	(2,898)	(2,985)	(3,075)	(3,167)	(3,262)
	(313,000)	(2,500)	(2,575)	(2,652)	(2,732)	(2,814)	(2,898)	(2,985)	(3,075)	(3,167)	(3,262)
Operating Result	1,588,425	2,015,633	2,112,450	2,205,968	2,326,344	2,457,997	2,570,702	2,691,438	2,812,097	2,930,526	3,048,434
Financial Statement											
Capital Expenditure											
A0720 Asset Management - 2004/05 Rates	102,000	104,000	107,120	110,334	113,644	117,053		0	0	0	0
A4750 Drainage Construction	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000
Loan Redemptions											
A4700 Drainage Loan Repayments	591,726	479,157	501,322	469,915	541,263	630,151	517,760	544,951	622,286	661,398	744,908
	2,293,726	2,183,157	2,208,442	2,180,249	2,254,907	2,347,204	2,117,760	2,144,951	2,222,286	2,261,398	2,344,908
Other											
Non-Cash Adjustments											
Reverse Depreciation Expense	(1,400,000)	(1,486,000)	(1,530,580)	(1,576,497)	(1,623,792)	(1,672,506)	(1,722,681)	(1,774,362)	(1,827,593)	(1,882,420)	(1,938,893)
ABC Charges incurred											
A7074 ABC Drainage	218,216	224,762	231,505	238,450	245,604	252,972	260,561	268,378	276,429	284,722	293,263
Restricted Funding/Revenue											
Loan Funds Utilised											
A4750 Drainage Const Funding	(1,600,000)	(1,600,000)	(1,600,000)	(1,600,000)	(1,600,000)	(1,600,000)	(1,600,000)	(1,600,000)	(1,600,000)	(1,600,000)	(1,600,000)
Reverse s94 Revenue	313,000	2,500	2,575	2,652	2,732	2,814	2,898	2,985	3,075	3,167	3,262
Section 94 Recoupments											
	(2,468,784)	(2,858,738)	(2,896,500)	(2,935,395)	(2,975,457)	(3,016,721)	(3,059,222)	(3,102,999)	(3,148,089)	(3,194,532)	(3,242,368)
Budget Result	1,413,367	1,340,052	1,424,392	1,450,822	1,605,794	1,788,481	1,629,241	1,733,390	1,886,294	1,997,392	2,150,975

Development Assessment D001 [MDA]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A1000 Development Control - Other Costs	1,650,885	1,716,355	1,800,993	1,889,804	1,982,995	2,080,782	2,183,390	2,291,059	2,404,036	2,522,585	2,646,980
A1010 Legal Expenses	140,000	144,200	148,526	152,982	157,571	162,298	167,167	172,182	177,348	182,668	188,148
A1020 Reports And Printing	2,500	0	0	0	0	0	0	0	0	0	0
A1027 Office Expenses	109,500	106,500	111,066	115,828	120,794	125,973	131,374	137,007	142,881	149,007	155,396
A1035 Furniture	5,000	5,000	5,150	5,305	5,464	5,628	5,796	5,970	6,149	6,334	6,524
	1,907,885	1,972,055	2,065,735	2,163,919	2,266,824	2,374,681	2,487,728	2,606,218	2,730,415	2,860,595	2,997,049
Operating Revenue											
A1024 Koal Beach Stg7 LEP Amendment	(21,900)										
A1055 Section 149 Certificates	(220,000)	(185,000)	(192,932)	(201,204)	(209,830)	(218,827)	(228,209)	(237,994)	(248,198)	(258,839)	(269,937)
A1065 Development Legal Income	(20,000)	(286,000)	(298,262)	(311,050)	(324,387)	(338,295)	(352,799)	(367,925)	(383,700)	(400,151)	(417,308)
A1067 Information/Search Fees	(12,000)	(12,000)	(12,515)	(13,051)	(13,611)	(14,194)	(14,803)	(15,437)	(16,099)	(16,790)	(17,509)
A1072 Dev Ext Certifier	(400)		0	0	0	0	0	0	0	0	0
A1075 Dev Ccl Appl EP&A Act	(1,067,000)	(731,000)	(752,930)	(775,518)	(798,783)	(822,747)	(847,429)	(872,852)	(899,038)	(926,009)	(953,789)
A1076 DWY & SWD App s68/38	(2,500)	(5,000)	(5,214)	(5,438)	(5,671)	(5,914)	(6,168)	(6,432)	(6,708)	(6,996)	(7,296)
	(1,343,800)	(1,219,000)	(1,261,853)	(1,306,261)	(1,352,282)	(1,399,977)	(1,449,408)	(1,500,641)	(1,553,743)	(1,608,784)	(1,665,839)
Operating Result	564,085	753,055	803,882	857,658	914,542	974,704	1,038,320	1,105,578	1,176,672	1,251,811	1,331,210
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7058 ABC Development Assessment	648,579	668,036	688,077	708,719	729,981	751,880	774,437	797,670	821,600	846,248	871,635
ABC Charges recovered											
A7058 ABC Development Assessment	(111,508)	(114,853)	(118,299)	(121,848)	(125,503)	(129,268)	(133,146)	(137,140)	(141,255)	(145,492)	(149,857)
	537,071	553,183	569,778	586,872	604,478	622,612	641,291	660,529	680,345	700,756	721,778
Budget Result	1,101,156	1,306,238	1,373,660	1,444,530	1,519,020	1,597,316	1,679,611	1,766,107	1,857,017	1,952,566	2,052,988

Strategic Planning Operations D002 [MSP]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A1100 Strategic Planning Salaries	721,700	763,246	800,884	840,377	881,818	925,303	970,932	1,018,811	1,069,051	1,121,769	1,177,086
A1101 Strategic Planning - Other Costs	54,000	54,000	55,620	57,289	59,007	60,777	62,601	64,479	66,413	68,406	70,458
A1105 Community Project Officer	3,500	2,000	2,060	2,122	2,185	2,251	2,319	2,388	2,460	2,534	2,610
A1111 Legal Expenses	7,700	50,000	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339	65,239
A1120 Reports And Printing	10,000	10,000	10,300	10,609	10,927	11,255	11,593	11,941	12,299	12,668	13,048
A1122 Office Expenses	31,000	45,000	46,350	47,741	49,173	50,648	52,167	53,732	55,344	57,005	58,715
A1130 Drafting Services	1,500	1,500	1,545	1,591	1,639	1,688	1,739	1,791	1,845	1,900	1,957
A1142 Furniture	10,000	10,000	10,300	10,609	10,927	11,255	11,593	11,941	12,299	12,668	13,048
	839,400	935,746	978,559	1,023,382	1,070,314	1,119,453	1,170,907	1,224,785	1,281,204	1,340,287	1,402,159
Operating Revenue											
A1155 Rezoning Application Fees	(2,500)	(2,500)	(2,575)	(2,652)	(2,732)	(2,814)	(2,898)	(2,985)	(3,075)	(3,167)	(3,262)
A1170 Community Project Officer	(18,500)	(18,500)	(19,055)	(19,627)	(20,215)	(20,822)	(21,447)	(22,090)	(22,753)	(23,435)	(24,138)
	(21,000)	(21,000)	(21,630)	(22,279)	(22,947)	(23,636)	(24,345)	(25,075)	(25,827)	(26,602)	(27,400)
Operating Result	818,400	914,746	956,929	1,001,103	1,047,366	1,095,817	1,146,562	1,199,710	1,255,377	1,313,684	1,374,759
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
Reverse Depreciation Expense	0	0	0	0	0	0	0	0	0	0	0
ABC Charges incurred											
A7059 ABC Strategic Planning Operations	214,583	221,020	227,651	234,480	241,515	248,760	256,223	263,909	271,827	279,982	288,381
Section 94 Recoupments											
A1128 Sect 94 Admin - Income	(110,000)	(38,959)	(40,128)	(41,332)	(42,572)	(43,849)	(45,164)	(46,519)	(47,915)	(49,352)	(50,833)
	104,583	182,061	187,523	193,149	198,943	204,911	211,059	217,390	223,912	230,629	237,548
Budget Result	922,983	1,096,807	1,144,451	1,194,252	1,246,309	1,300,729	1,357,621	1,417,100	1,479,289	1,544,314	1,612,307

Strategic Planning Projects D003 [MSP]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A1104 Audio Program	500	500	515	530	546	563	580	597	615	633	652
A1110 Regional Public Transport Project		3,000									
A1141 Survey-LES Zone Boundary	1,500	2,000	2,060	2,122	2,185	2,251	2,319	2,388	2,460	2,534	2,610
	2,000	5,500	2,575	2,652	2,732	2,814	2,898	2,985	3,075	3,167	3,262
Capital Revenue											
A5647 Non Urban Transport	0	0	0	0	0	0	0	0	0	0	0
A5651 Country Passenger Transport Interchange	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0
Operating Result	2,000	5,500	2,575	2,652	2,732	2,814	2,898	2,985	3,075	3,167	3,262
Financial Statement											
Capital Expenditure											
A1135 Land Purchase -Open Space	0	100,000	0	0	0	0	0	0	0	0	0
A5636 Bus Shelters & Signage	0	0	0	0	0	0	0	0	0	0	0
A5692 Country Passenger Transport Interchange	0	0	0	0	0	0	0	0	0	0	0
	0	100,000	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7060 ABC Strategic Planning Projects	125,216	128,972	132,841	136,826	140,931	145,159	149,514	153,999	158,619	163,378	168,279
Restricted Funding/Revenue											
Loan Funds Utilised											
A1136 Open Space Funding	0	(100,000)	0	0	0	0	0	0	0	0	0
Transfers from Reserves											
A7201 Strategic Planning Funding	0	0	0	0	0	0	0	0	0	0	0
	125,216	28,972	132,841	136,826	140,931	145,159	149,514	153,999	158,619	163,378	168,279
Budget Result	127,216	134,472	135,416	139,479	143,663	147,973	152,412	156,984	161,694	166,545	171,541

Management Expenses D004 [DPE]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A1400 Planning & Environment Management	138,654	148,761	156,097	163,794	171,871	180,347	189,240	198,572	208,364	218,639	229,421
A1401 Planning & Environment - Other Costs	14,918	8,000	8,240	8,487	8,742	9,004	9,274	9,552	9,839	10,134	10,438
A1402 Planning & Environment Training	47,246	21,276	22,325	23,426	24,581	25,793	27,065	28,400	29,801	31,270	32,812
A1403 Director P&E Vehicle	27,800	27,680	28,510	29,366	30,247	31,154	32,089	33,051	34,043	35,064	36,116
A1125 Planning reform	45,000	145,047	0	0	0	0	0	0	0	0	0
A7919 Depreciation	15,000	22,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
	288,618	372,764	230,172	240,073	250,441	261,298	272,668	284,576	297,047	310,108	323,787
Operating Result	288,618	372,764	230,172	240,073	250,441	261,298	272,668	284,576	297,047	310,108	323,787
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
Reverse depreciation expense	(15,000)	(22,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
ABC Charges incurred											
A7061 ABC P&E Management	106,036	109,217	112,494	115,868	119,344	122,925	126,612	130,411	134,323	138,353	142,503
ABC Charges incurred											
A7061 ABC P&E Management	(308,166)	(317,411)	(326,933)	(336,741)	(346,844)	(357,249)	(367,966)	(379,005)	(390,375)	(402,087)	(414,149)
Section 94 Recoupments											
A1451 Sec 94 Admin Plan Income	(50,000)	(17,709)	(18,696)	(19,739)	(20,839)	(22,001)	(23,227)	(24,522)	(25,889)	(27,333)	(28,857)
	(267,130)	(247,903)	(248,136)	(255,612)	(263,338)	(271,325)	(279,581)	(288,117)	(296,942)	(306,067)	(315,502)
Budget Result	21,488	124,861	(17,964)	(15,538)	(12,897)	(10,027)	(6,913)	(3,541)	105	4,041	8,285

Building Control C019 [MBS]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A1300 Building Control Salaries Etc.	950,796	996,403	1,045,538	1,097,096	1,151,197	1,207,965	1,267,533	1,330,038	1,395,626	1,464,447	1,536,663
A1304 Building Control - Other Costs	110,000	111,000	115,759	120,722	125,898	131,296	136,925	142,796	148,919	155,303	161,962
A1305 Building Control Sundries	20,000	19,500	20,336	21,208	22,117	23,066	24,054	25,086	26,161	27,283	28,453
A1310 Legal Expenses	22,000	21,900	22,839	23,818	24,839	25,904	27,015	28,173	29,381	30,641	31,955
A7943 Depreciation	2,700	7,300	2,700	2,700	2,700	2,700	2,700	2,700	2,700	2,700	2,700
	1,105,496	1,156,103	1,207,172	1,265,545	1,326,752	1,390,931	1,458,228	1,528,793	1,602,787	1,680,375	1,761,733
Operating Revenue											
A1350 Building Control Permits	(1,500)	(1,500)	(1,564)	(1,631)	(1,701)	(1,774)	(1,850)	(1,930)	(2,012)	(2,099)	(2,189)
A1355 Building Control Legal Income	(2,000)	(2,000)	(2,086)	(2,175)	(2,268)	(2,366)	(2,467)	(2,573)	(2,683)	(2,798)	(2,918)
A1356 DWY & SWD Applications (S68 & S38)	(17,000)	(17,000)	(17,510)	(18,035)	(18,576)	(19,134)	(19,708)	(20,299)	(20,908)	(21,535)	(22,181)
A1360 Building Control Sundry Income	(40,000)	(40,300)	(42,028)	(43,830)	(45,709)	(47,669)	(49,713)	(51,844)	(54,067)	(56,385)	(58,802)
A1367 Plumbing Inspection Fee	(80,000)	(80,000)	(82,400)	(84,872)	(87,418)	(90,041)	(92,742)	(95,524)	(98,390)	(101,342)	(104,382)
A1370 Conveyancing Drainage Diagrams	(90,000)	(90,000)	(92,700)	(95,481)	(98,345)	(101,296)	(104,335)	(107,465)	(110,689)	(114,009)	(117,430)
A1375 Plumbing/Drainage Permit	(20,000)	(21,000)	(21,630)	(22,279)	(22,947)	(23,636)	(24,345)	(25,075)	(25,827)	(26,602)	(27,400)
A1376 Back Flow Prevention Devices	(13,000)	(14,000)	(14,420)	(14,853)	(15,298)	(15,757)	(16,230)	(16,717)	(17,218)	(17,735)	(18,267)
A1377 Essential Fire Services	(15,000)	(20,000)	(20,600)	(21,218)	(21,855)	(22,510)	(23,185)	(23,881)	(24,597)	(25,335)	(26,095)
A1380 Sewer Plans	(90,000)	(90,000)	(92,700)	(95,481)	(98,345)	(101,296)	(104,335)	(107,465)	(110,689)	(114,009)	(117,430)
A1382 Bldg Ext Certifier - EP&A Act	(43,300)	(45,200)	(47,138)	(49,159)	(51,267)	(53,465)	(55,757)	(58,148)	(60,641)	(63,241)	(65,952)
A1385 Bldg Council Appl EP&A Act	(775,000)	(770,600)	(793,718)	(817,530)	(842,055)	(867,317)	(893,337)	(920,137)	(947,741)	(976,173)	(1,005,458)
A2675 Septic Tanks Income	(15,000)	(14,000)	(14,600)	(15,226)	(15,879)	(16,560)	(17,270)	(18,010)	(18,783)	(19,588)	(20,428)
	(1,201,800)	(1,205,600)	(1,243,094)	(1,281,770)	(1,321,665)	(1,362,819)	(1,405,273)	(1,449,067)	(1,494,245)	(1,540,851)	(1,588,932)
Operating Result	(96,304)	(49,497)	(35,922)	(16,225)	5,086	28,112	52,955	79,727	108,542	139,524	172,801
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
Reverse depreciation expense	(2,700)	(7,300)	(2,700)	(2,700)	(2,700)	(2,700)	(2,700)	(2,700)	(2,700)	(2,700)	(2,700)
ABC Charges incurred											
A7046 ABC Building Control	663,572	683,479	703,983	725,103	746,856	769,262	792,339	816,110	840,593	865,811	891,785
Other Internal Transfers											
A1320 Building Control Contribution from W&S	(33,000)	(33,000)	(34,415)	(35,890)	(37,429)	(39,034)	(40,708)	(42,453)	(44,273)	(46,171)	(48,151)
Restricted Funding/Revenue											
Transfers from Reserves											
A1390 Building Services Funding		0	0	0	0	0	0	0	0	0	0
	627,872	643,179	666,868	686,512	706,727	727,528	748,932	770,957	793,620	816,939	840,934
Budget Result	531,568	593,682	630,947	670,287	711,813	755,640	801,887	850,684	902,162	956,463	1,013,735

ACTION PLAN: INFRASTRUCTURE**PROGRAM: ROADS & TRANSPORT**

Budget Summary	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Operating Expenses											
Operating	7,267,217	7,014,196	7,440,068	7,811,537	8,201,596	8,611,178	9,041,262	9,492,876	9,967,100	10,465,068	10,987,972
Interest	621,379	635,667	578,295	637,382	730,568	776,619	775,925	790,178	801,920	831,249	862,773
Depreciation	11,741,000	12,416,000	12,433,100	12,450,713	12,468,854	12,487,540	12,506,786	12,526,610	12,547,028	12,568,059	12,589,721
	19,629,596	20,065,863	20,451,463	20,899,632	21,401,019	21,875,337	22,323,974	22,809,664	23,316,048	23,864,377	24,440,465
Operating Revenue											
Rates	0	0	0	0	0	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(251,600)	(251,200)	(258,736)	(266,498)	(274,493)	(282,728)	(291,210)	(299,946)	(308,944)	(318,213)	(327,759)
Grants & Contributions	(3,546,000)	(3,683,000)	(3,796,709)	(3,914,008)	(4,035,016)	(4,159,854)	(4,288,649)	(4,421,530)	(4,558,633)	(4,700,097)	(4,846,068)
	(3,797,600)	(3,934,200)	(4,055,445)	(4,180,506)	(4,309,509)	(4,442,582)	(4,579,858)	(4,721,476)	(4,867,577)	(5,018,310)	(5,173,827)
Capital Revenue											
Section 64/94	(3,367,000)	(1,080,200)	(1,112,606)	(1,145,984)	(1,180,364)	(1,215,775)	(1,252,248)	(1,289,815)	(1,328,510)	(1,368,365)	(1,409,416)
Grants	(846,000)	(2,610,610)	(1,375,678)	(1,416,949)	(1,459,457)	(1,503,241)	(1,548,338)	(1,594,788)	(1,642,632)	(1,691,911)	(1,742,668)
Contributions	0	0	0	0	0	0	0	0	0	0	0
	(4,213,000)	(3,690,810)	(2,488,284)	(2,562,933)	(2,639,821)	(2,719,015)	(2,800,586)	(2,884,603)	(2,971,142)	(3,060,276)	(3,152,084)
Operating Result	11,618,996	12,440,853	13,907,734	14,156,193	14,451,689	14,713,740	14,943,529	15,203,584	15,477,329	15,785,791	16,114,554
Financial Statement											
Capital	12,534,415	15,221,720	13,683,038	13,196,786	13,729,454	13,290,944	14,117,715	14,199,187	14,401,592	16,491,284	16,481,343
Loan Repayments	1,164,467	1,138,230	1,183,551	1,269,717	1,344,248	1,529,311	1,280,067	1,320,304	1,090,993	1,023,201	1,083,893
Sale of Assets	(1,166,000)	(1,800,000)	(1,800,000)	(1,500,000)	(1,697,088)	(1,559,575)	(2,014,445)	(2,016,924)	(1,714,392)	(2,507,787)	(2,133,261)
	12,532,882	14,559,950	13,066,589	12,966,503	13,376,614	13,260,680	13,383,336	13,502,568	13,778,193	15,006,698	15,431,975
Non-Cash Adjustments											
Depreciation reversal	(11,741,000)	(12,416,000)	(12,433,100)	(12,450,713)	(12,468,854)	(12,487,540)	(12,506,786)	(12,526,610)	(12,547,028)	(12,568,059)	(12,589,721)
ABC	(90,765)	(93,486)	(116,423)	(141,171)	(167,846)	(196,573)	(227,482)	(260,713)	(296,412)	(334,737)	(375,853)
Internal Transfers	0	0	0	0	0	0	0	0	0	0	0
Adjustments	0	0	0	0	0	0	0	0	0	0	0
	(11,831,765)	(12,509,486)	(12,549,523)	(12,591,884)	(12,636,701)	(12,684,113)	(12,734,268)	(12,787,322)	(12,843,440)	(12,902,796)	(12,965,574)
Restricted Funding/Revenue											
Transfers from Reserves	0	(100,000)	0	0	0	0	0	0	0	0	0
Section 64/94 Recoupments	(1,052,711)	(1,252,275)	(86,629)	(87,494)	(88,385)	(89,288)	(63,241)	(59,775)	(60,779)	(61,812)	(62,877)
Section 64/94 Reversal	3,367,000	1,080,200	1,112,606	1,145,984	1,180,364	1,215,775	1,252,248	1,289,815	1,328,510	1,368,365	1,409,416
Transfers to Reserves	0	0	0	0	0	0	0	0	0	0	0
Loans	(1,530,000)	(1,565,000)	(1,530,000)	(1,530,000)	(1,530,000)	(1,530,000)	(1,530,000)	(1,530,000)	(1,530,000)	(1,530,000)	(1,530,000)
	784,289	(1,837,075)	(504,023)	(471,510)	(438,022)	(403,514)	(340,993)	(299,960)	(262,270)	(223,447)	(183,461)
Net Budget Result	13,104,402	12,654,242	13,920,777	14,059,302	14,753,581	14,886,793	15,251,605	15,618,870	16,149,811	17,666,246	18,397,495

Landsurvey E001 [MPD]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A5000 Landsurveying Salaries	197,771	206,724	216,918	227,615	238,839	250,617	262,975	275,943	289,551	303,829	318,812
A5020 Land Survey Expenses	24,400	25,132	25,886	26,663	27,462	28,286	29,135	30,009	30,909	31,836	32,792
A5637 Road Closures	27,372	35,000	36,050	37,132	38,245	39,393	40,575	41,792	43,046	44,337	45,667
	249,543	266,856	278,854	291,409	304,547	318,296	332,685	347,744	363,506	380,003	397,271
Operating Revenue											
A5650 Road Closure Income	(5,000)	(5,000)	(5,150)	(5,305)	(5,464)	(5,628)	(5,796)	(5,970)	(6,149)	(6,334)	(6,524)
	(5,000)	(5,000)	(5,150)	(5,305)	(5,464)	(5,628)	(5,796)	(5,970)	(6,149)	(6,334)	(6,524)
Operating Result	244,543	261,856	273,704	286,104	299,083	312,668	326,889	341,774	357,356	373,669	390,747
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7062 ABC Landsurvey	50,954	52,483	54,057	55,679	57,350	59,070	60,842	62,667	64,547	66,484	68,478
ABC Charges recovered											
A7062 ABC Landsurvey	(111,190)	(114,526)	(117,962)	(121,501)	(125,146)	(128,900)	(132,767)	(136,750)	(140,853)	(145,078)	(149,430)
	(60,236)	(62,043)	(63,904)	(65,821)	(67,796)	(69,830)	(71,925)	(74,083)	(76,305)	(78,594)	(80,952)
Budget Result	184,307	199,813	209,800	220,283	231,287	242,838	254,964	267,691	281,051	295,075	309,795

Traffic Management E004 [MWks]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A5045 Traffic Counting	12,000	12,000	12,360	12,731	13,113	13,506	13,911	14,329	14,758	15,201	15,657
A5604 Traff Fac-Classified Rds	156,000	214,000	220,420	227,033	233,844	240,859	248,085	255,527	263,193	271,089	279,221
A5605 Traff Fac Council Rds	198,200	198,200	204,146	210,270	216,578	223,076	229,768	236,661	243,761	251,074	258,606
A5605 Minor traffic facilities		65,000	66,950	68,959	71,027	73,158	75,353	77,613	79,942	82,340	84,810
A5638 Traffic Management	187,528	197,601	203,529	209,635	215,924	222,402	229,074	235,946	243,024	250,315	257,824
A5907 Road Safety Off Ancillary	8,000	8,000	8,240	8,487	8,742	9,004	9,274	9,552	9,839	10,134	10,438
A5908 Road Safety Officer	67,500	71,218	73,355	75,555	77,822	80,156	82,561	85,038	87,589	90,217	92,923
A5909 Road Safety Programs	19,000	19,000	19,570	20,157	20,762	21,385	22,026	22,687	23,368	24,069	24,791
Loan repayments		217	2,170	2,007	1,834	1,650	1,454	1,247	1,026	792	544
	648,228	785,236	810,740	834,834	859,645	885,195	911,506	938,601	966,501	995,231	1,024,816
Operating Revenue											
A5648 s68/s138	(95,000)	(95,000)	(97,850)	(100,786)	(103,809)	(106,923)	(110,131)	(113,435)	(116,838)	(120,343)	(123,953)
A5940 Road Safety Grant Income	(59,000)	(59,000)	(60,770)	(62,593)	(64,471)	(66,405)	(68,397)	(70,449)	(72,563)	(74,739)	(76,982)
	(154,000)	(154,000)	(158,620)	(163,379)	(168,280)	(173,328)	(178,528)	(183,884)	(189,401)	(195,083)	(200,935)
Capital Revenue											
A5640 Traffic Facilities Income	(156,000)	(214,000)	(220,420)	(227,033)	(233,844)	(240,859)	(248,085)	(255,527)	(263,193)	(271,089)	(279,221)
	(156,000)	(214,000)	(220,420)	(227,033)	(233,844)	(240,859)	(248,085)	(255,527)	(263,193)	(271,089)	(279,221)
Operating Result	338,228	417,236	431,700	444,422	457,522	471,008	484,894	499,189	513,907	529,060	544,659
Financial Statement											
Capital Expenditure											
A5620 Round-about Chinderah	0	0	0	0	0	0	0	0	0	0	0
Round-about Pottsville	0	35,000	0	0	0	0	0	0	0	0	0
Loan Redemptions											
Traffic Facilities	0	0	2,631	2,794	2,967	3,151	3,347	3,554	3,775	4,009	4,257
	0	35,000	2,631	2,794	2,967	3,151	3,347	3,554	3,775	4,009	4,257
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7065 ABC Traffic	147,200	151,616	156,164	160,849	165,675	170,645	175,764	181,037	186,469	192,063	197,824
Restricted Funding/Revenue											
Loan Funds Utilised											
Traffic facilities		(35,000)									
	147,200	116,616	156,164	160,849	165,675	170,645	175,764	181,037	186,469	192,063	197,824
Budget Result	485,428	568,852	590,495	608,066	626,164	644,805	664,005	683,781	704,150	725,131	746,741

Streetlighting E006 [MWks]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A5500 Street Lighting Expenses	706,000	814,000	859,381	907,291	957,872	1,011,274	1,067,652	1,127,174	1,190,014	1,256,357	1,326,399
	706,000	814,000	859,381	907,291	957,872	1,011,274	1,067,652	1,127,174	1,190,014	1,256,357	1,326,399
Operating Revenue											
A5550 Street Lighting Income	(123,000)	(125,000)	(131,969)	(139,326)	(147,093)	(155,294)	(163,952)	(173,092)	(182,742)	(192,930)	(203,685)
	(123,000)	(125,000)	(131,969)	(139,326)	(147,093)	(155,294)	(163,952)	(173,092)	(182,742)	(192,930)	(203,685)
Operating Result	583,000	689,000	727,412	767,965	810,779	855,980	903,701	954,082	1,007,272	1,063,428	1,122,714
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7067 ABC Street Lights	4,521	4,657	4,797	4,941	5,089	5,241	5,399	5,561	5,728	5,899	6,076
	4,521	4,657	4,797	4,941	5,089	5,241	5,399	5,561	5,728	5,899	6,076
Budget Result	587,521	693,657	732,208	772,906	815,868	861,221	909,100	959,643	1,013,000	1,069,327	1,128,790

Council Roads Construction E009 [MWks]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A3760 AC Resurfacing	262,500	265,000	272,950	281,139	289,573	298,260	307,208	316,424	325,917	335,694	345,765
A3792 Road Const Loan Repayment	140,699	150,449	146,025	186,571	192,063	197,696	198,452	194,924	188,682	189,308	189,133
	403,199	415,449	418,975	467,710	481,636	495,956	505,660	511,348	514,598	525,003	534,898
Capital Revenue											
A3701 Roads To Recovery Program	(650,000)	(1,028,110)	(1,058,953)	(1,090,722)	(1,123,444)	(1,157,147)	(1,191,861)	(1,227,617)	(1,264,446)	(1,302,379)	(1,341,450)
A3805 FAG Road Grant	(1,695,000)	(1,830,000)	(1,884,900)	(1,941,447)	(1,999,690)	(2,059,681)	(2,121,472)	(2,185,116)	(2,250,669)	(2,318,189)	(2,387,735)
	(2,345,000)	(2,858,110)	(2,943,853)	(3,032,169)	(3,123,134)	(3,216,828)	(3,313,333)	(3,412,733)	(3,515,115)	(3,620,568)	(3,729,185)
Operating Result	(1,941,801)	(2,442,661)	(2,524,878)	(2,564,459)	(2,641,498)	(2,720,872)	(2,807,673)	(2,901,385)	(3,000,516)	(3,095,566)	(3,194,287)
Financial Statement											
Capital Expenditure											
A0710 Bus Route Sealing 2004/05 Rates	475,000	480,000	494,400	509,232	524,509	540,244					
A0750 Asphalt Resheeting 2004/05 Rates	322,000	330,000	339,900	350,097	360,600	371,418					
A3650 Urban Street Reconstruction	2,100,000	2,163,000	2,269,663	2,381,586	2,499,028	2,622,261	2,751,571	2,887,258	3,029,636	3,179,035	3,335,801
A3652 Rural Road Reconstruction	1,357,000	1,397,710	1,466,635	1,538,958	1,614,848	1,694,480	1,778,039	1,865,719	1,957,722	2,054,262	2,155,563
A3700 Roads To Recovery Program	650,000	1,028,110	1,058,953	1,090,722	1,123,444	1,157,147	1,191,861	1,227,617	1,264,446	1,302,379	1,341,450
A3900 Federal Assistance Program	1,695,000	1,830,000	1,884,900	1,941,447	1,999,690	2,059,681	2,121,472	2,185,116	2,250,669	2,318,189	2,387,735
A3939 Repair Program	0	0	0	0	0	0	0	0	0	0	0
A3832 North Arm Road	0	0	0	0	0	0	0	0	0	0	0
Loan Redemptions											
A3792 Road Const Loan Repayment	376,406	424,183	366,013	424,424	419,313	482,124	549,946	593,520	500,782	499,854	500,731
	6,975,406	7,653,003	7,880,464	8,236,465	8,541,431	8,927,355	8,392,889	8,759,230	9,003,255	9,353,719	9,721,280
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7070 ABC Road Construction	502,847	517,932	533,470	549,474	565,958	582,937	600,425	618,438	636,991	656,101	675,784
Restricted Funding/Revenue											
Loan Funds Utilised											
A3820 Road Construction Funding	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
Transfers from Reserves											
A3820 Road Construction Funding											
Reverse s94 Revenue											
Section 94 Recoupments											
A3810 Contribution To Works	(10,000)		0	0	0	0	0	0	0	0	0
	(7,153)	17,932	33,470	49,474	65,958	82,937	100,425	118,438	136,991	156,101	175,784
Budget Result	5,026,452	5,228,274	5,389,055	5,721,480	5,965,891	6,289,420	5,685,641	5,976,282	6,139,729	6,414,254	6,702,777

Council Roads Maintenance E010 [MWks]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A4025 Heavy Haulage Maintenance	13,000	13,000	13,390	13,792	14,205	14,632	15,071	15,523	15,988	16,468	16,962
A4070 Streetscaping Maintenance	42,000	43,000	44,290	45,619	46,987	48,397	49,849	51,344	52,885	54,471	56,105
A4850 Car Parks	45,000	46,000	47,380	48,801	50,265	51,773	53,327	54,926	56,574	58,271	60,020
A4854 Loan Repayments	28,764	27,143	24,570	22,723	20,762	18,679	16,467	14,118	11,624	8,975	6,161
A5635 Bus Shelters	19,000	19,570	20,157	20,762	21,385	22,026	22,687	23,368	24,069	24,791	25,534
A6002 Roadside Park Maintenance	45,000	45,450	47,399	49,431	51,550	53,760	56,065	58,469	60,976	63,590	66,317
A6600 Council Road Maintenance	4,295,000	4,423,850	4,642,001	4,870,910	5,111,107	5,363,148	5,627,618	5,905,130	6,196,327	6,501,883	6,822,507
A7954 Depreciation, roads	10,360,000	8,730,000	8,730,000	8,730,000	8,730,000	8,730,000	8,730,000	8,730,000	8,730,000	8,730,000	8,730,000
A7954 Depreciation, kerb & gutter		1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000
A7975 Depreciation, footpaths	64,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000
A7976 Depreciation, carparks	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
	14,986,764	15,093,013	15,314,187	15,547,037	15,791,262	16,047,416	16,316,084	16,597,878	16,893,443	17,203,450	17,528,607
Operating Revenue											
A2842 Footpath dining fees	(35,000)	(35,000)	(36,050)	(37,132)	(38,245)	(39,393)	(40,575)	(41,792)	(43,046)	(44,337)	(45,667)
A3822 Heavy Haulage Income	(13,000)	(13,000)	(13,390)	(13,792)	(14,205)	(14,632)	(15,071)	(15,523)	(15,988)	(16,468)	(16,962)
	(48,000)	(48,000)	(49,440)	(50,923)	(52,451)	(54,024)	(55,645)	(57,315)	(59,034)	(60,805)	(62,629)
Capital Revenue											
12.10 Bus Shelters	(14,000)	(200)	(206)	(212)	(219)	(225)	(232)	(239)	(246)	(253)	(261)
23.04 Shirewide Parking	(68,000)	(110,000)	(113,300)	(116,699)	(120,200)	(123,806)	(127,520)	(131,346)	(135,286)	(139,345)	(143,525)
97.04 Carparking Contributions	0	0	0	0	0	0	0	0	0	0	0
	(82,000)	(110,200)	(113,506)	(116,911)	(120,419)	(124,031)	(127,752)	(131,585)	(135,532)	(139,598)	(143,786)
Operating Result	14,856,764	14,934,813	15,151,241	15,379,203	15,618,392	15,869,360	16,132,686	16,408,979	16,698,877	17,003,047	17,322,191
Financial Statement											
Capital Expenditure											
A4865 Regional pool complex & carpark	60,000	400,000	0	0	0	0	0	0	0	0	0
A5633 Sec 94 Bus Shelter Construction	43,000	28,000	28,840	29,705	30,596	31,514	32,460	33,433	34,436	35,470	36,534
Loan Redemptions											
A4854 Loan Repayments	25,750	27,381	29,784	31,631	33,592	35,674	37,886	40,235	42,730	45,379	48,193
	128,750	455,381	58,624	61,336	64,188	67,188	70,346	73,668	77,166	80,849	84,727
Other											
Non-Cash Adjustments											
Reverse Depreciation Expense	(10,499,000)	(10,475,000)	(10,475,000)	(10,475,000)	(10,475,000)	(10,475,000)	(10,475,000)	(10,475,000)	(10,475,000)	(10,475,000)	(10,475,000)
Restricted Funding/Revenue											
Reverse s94 Revenue	82,000	110,200	113,506	116,911	120,419	124,031	127,752	131,585	135,532	139,598	143,786
Section 94 Recoupments											
A5616 Sec 94 Cp23 Car Park Recoupment	(60,000)	(400,000)	0	0	0	0	0	0	0	0	0
A5634 Bus Shelter Construction	(43,000)	(28,000)	(28,840)	(29,705)	(30,596)	(31,514)	(32,460)	(33,433)	(34,436)	(35,470)	(36,534)

	(9,997,037)	(10,254,148)	(9,835,522)	(9,816,338)	(9,796,578)	(9,776,226)	(9,755,262)	(9,733,670)	(9,711,430)	(9,688,523)	(9,664,929)
Budget Result	4,988,477	5,136,046	5,374,342	5,624,201	5,886,002	6,160,323	6,447,770	6,748,977	7,064,613	7,395,372	7,741,989

Regional Roads E011 [MWks]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
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Financial Performance

Operating Expenses											
A6010 Maintenance MR7733	1,669,000	1,669,000	1,719,070	1,770,642	1,823,761	1,878,474	1,934,828	1,992,873	2,052,659	2,114,239	2,177,666
Operating Revenue											
A6950 M & I Reg Rds	(1,669,000)	(1,669,000)	(1,719,070)	(1,770,642)	(1,823,761)	(1,878,474)	(1,934,828)	(1,992,873)	(2,052,659)	(2,114,239)	(2,177,666)
Operating Result	0	0	0	0	0	0	0	0	0	0	0

Financial Statement

	0	0	0	0	0	0	0	0	0	0	0
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Non-Cash Adjustments

ABC Charges incurred											
A7072 ABC Regional Roads	201,288	207,327	213,547	219,953	226,552	233,348	240,349	247,559	254,986	262,636	270,515
Budget Result	201,288	207,327	213,547	219,953	226,552	233,348	240,349	247,559	254,986	262,636	270,515

Bridges E012 [MWks]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A7954 Depreciation		570,000	587,100	604,713	622,854	641,540	660,786	680,610	701,028	722,059	743,721
A4540 Bridges Loan Repayments	419,788	430,051	383,806	406,383	498,267	542,508	545,752	566,845	588,070	620,216	655,571
	419,788	1,000,051	970,906	1,011,096	1,121,121	1,184,048	1,206,538	1,247,455	1,289,098	1,342,275	1,399,291
Capital Revenue											
Regional roads timber bridge replacement grant		(1,000,000)									
Salt Contribution Cudgen Ck bridge		(275,000)									
	0	(1,275,000)	0	0	0	0	0	0	0	0	0
Operating Result	419,788	(274,949)	970,906	1,011,096	1,121,121	1,184,048	1,206,538	1,247,455	1,289,098	1,342,275	1,399,291
Financial Statement											
Capital Expenditure											
A4550 Bridge Construction	1,030,000	745,000	1,030,000	1,030,000	1,030,000	1,030,000	1,030,000	1,030,000	1,030,000	1,030,000	1,030,000
A4514 Cudgen Creek Pedestrian/Cycleway Bridge		560,000	0	0	0	0	0	0	0	0	0
Loan Redemptions											
A4540 Bridges Loan Repayments	708,078	650,415	751,228	774,784	850,063	968,323	673,361	670,944	530,907	460,368	516,277
	1,738,078	1,955,415	1,781,228	1,804,784	1,880,063	1,998,323	1,703,361	1,700,944	1,560,907	1,490,368	1,546,277
Other											
Non-Cash Adjustments											
Reverse Depreciation Expense	0	(570,000)	(587,100)	(604,713)	(622,854)	(641,540)	(660,786)	(680,610)	(701,028)	(722,059)	(743,721)
ABC Charges incurred											
A7073 ABC Bridges	184,136	189,660	195,350	201,210	207,247	213,464	219,868	226,464	233,258	240,256	247,463
Restricted Funding/Revenue											
Loan Funds Utilised											
A4550 Bridge Construction Funding	(1,030,000)	(1,030,000)	(1,030,000)	(1,030,000)	(1,030,000)	(1,030,000)	(1,030,000)	(1,030,000)	(1,030,000)	(1,030,000)	(1,030,000)
	(845,864)	(1,410,340)	(1,421,750)	(1,433,503)	(1,445,608)	(1,458,076)	(1,470,918)	(1,484,146)	(1,497,770)	(1,511,803)	(1,526,257)
Budget Result	1,312,002	270,126	1,330,384	1,382,377	1,555,577	1,724,295	1,438,981	1,464,253	1,352,235	1,320,840	1,419,311

Traffic, Foot & Cycleways E014 [MWks]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
Debt Servicing	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0
Capital Revenue											
A4826 Chillingham Cycle/Walkway Grant Funding	0	0	0	0	0	0	0	0	0	0	0
A4828 Sextons Hill Ped Overpass Grant Funding	0	0	0	0	0	0	0	0	0	0	0
A4832 Coastline Cycleway	0	0	0	0	0	0	0	0	0	0	0
A4843 Rta Cycleway Funding	0	(93,500)	(96,305)	(99,194)	(102,170)	(105,235)	(108,392)	(111,644)	(114,993)	(118,443)	(121,996)
A5642 Pedestrian Fac Grant	(40,000)	0	0	0	0	0	0	0	0	0	0
19.07 Kings Beach	(12,000)	(20,000)	(20,600)	(21,218)	(21,855)	(22,510)	(23,185)	(23,881)	(24,597)	(25,335)	(26,095)
22.07 Shirewide Cycleways	(123,000)	0	0	0	0	0	0	0	0	0	0
	(175,000)	(113,500)	(116,905)	(120,412)	(124,025)	(127,745)	(131,578)	(135,525)	(139,591)	(143,778)	(148,092)
Operating Result	(175,000)	(113,500)	(116,905)	(120,412)	(124,025)	(127,745)	(131,578)	(135,525)	(139,591)	(143,778)	(148,092)
Financial Statement											
Capital Expenditure											
Concrete footpath construction		100,000	103,000	106,090	109,273	112,551	115,927	119,405	122,987	126,677	130,477
A0740 Pedestrian Facilities 04/05 rates	51,000	51,000	52,530	54,106	55,729	57,401		0	0	0	0
A4822 Cycleways Program	162,900	187,000	192,610	198,388	204,340	210,470	216,784	223,288	229,986	236,886	243,993
A5606 Pedestrian Facilities	80,000	80,000	82,400	84,872	87,418	90,041	92,742	95,524	98,390	101,342	104,382
A5608 Footpaths	76,900	76,900	79,207	81,583	84,031	86,552	89,148	91,823	94,577	97,415	100,337
Loan Redemptions											
Debt Servicing	0	0	0	0	0	0	0	0	0	0	0
	370,800	494,900	509,747	525,039	540,791	557,014	514,602	530,040	545,941	562,319	579,189
Other											
Non-Cash Adjustments											
Reverse Depreciation Expense	0	0	0	0	0	0	0	0	0	0	0
ABC Charges incurred											
A7075 ABC Cycleways & Pedestrian Facilities	74,338	76,568	78,865	81,231	83,668	86,178	88,763	91,426	94,169	96,994	99,904
Restricted Funding/Revenue											
Loan Funds Utilised											
Transfers from Reserves											
A5654 Traffic Foot & Cycleways Funding	0	0	0	0	0	0	0	0	0	0	0
Reverse s94 Revenue	135,000	20,000	20,600	21,218	21,855	22,510	23,185	23,881	24,597	25,335	26,095
Section 94 Recoupments											
A4844 Cycleways Program	(72,000)	0	0	0	0	0	0	0	0	0	0
	137,338	96,568	99,465	102,449	105,522	108,688	111,949	115,307	118,766	122,329	125,999
Budget Result	333,138	477,968	492,307	507,076	522,289	537,957	494,973	509,822	525,117	540,870	557,096

Plant P001 [MWks]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
P4860 Operating Cost	1,960,000	1,960,000	2,018,800	2,079,364	2,141,745	2,205,997	2,272,177	2,340,343	2,410,553	2,482,869	2,557,355
P4875 Hire Earned	(4,406,000)	(5,000,000)	(5,150,000)	(5,304,500)	(5,463,635)	(5,627,544)	(5,796,370)	(5,970,261)	(6,149,369)	(6,333,850)	(6,523,866)
A0102 Fringe Benefits Tax	76,000	77,520	81,343	85,354	89,563	93,980	98,614	103,477	108,579	113,934	119,552
A7902 Depreciation	1,197,000	1,197,000	1,197,000	1,197,000	1,197,000	1,197,000	1,197,000	1,197,000	1,197,000	1,197,000	1,197,000
	(1,173,000)	(1,765,480)	(1,852,857)	(1,942,782)	(2,035,327)	(2,130,567)	(2,228,579)	(2,329,442)	(2,433,237)	(2,540,047)	(2,649,958)
Operating Revenue											
A0300 Lease-Back Vehicles	(83,600)	(83,600)	(86,108)	(88,691)	(91,352)	(94,093)	(96,915)	(99,823)	(102,817)	(105,902)	(109,079)
	(83,600)	(83,600)	(86,108)	(88,691)	(91,352)	(94,093)	(96,915)	(99,823)	(102,817)	(105,902)	(109,079)
Operating Result	(1,256,600)	(1,849,080)	(1,938,965)	(2,031,473)	(2,126,679)	(2,224,660)	(2,325,495)	(2,429,265)	(2,536,055)	(2,645,949)	(2,759,037)
Financial Statement											
Asset Sale Proceeds											
P4866 Trade-ins & Sales	(1,166,000)	(1,800,000)	(1,800,000)	(1,500,000)	(1,697,088)	(1,559,575)	(2,014,445)	(2,016,924)	(1,714,392)	(2,507,787)	(2,133,261)
Capital Expenditure											
P4866 Capital Purchases	3,562,000	4,800,000	4,600,000	3,800,000	4,005,949	3,227,184	4,697,710	4,440,004	4,288,742	6,009,630	5,615,071
	2,396,000	3,000,000	2,800,000	2,300,000	2,308,861	1,667,609	2,683,265	2,423,080	2,574,350	3,501,843	3,481,810
Other											
Non-Cash Adjustments											
Reverse Depreciation Expense	(1,197,000)	(1,197,000)	(1,197,000)	(1,197,000)	(1,197,000)	(1,197,000)	(1,197,000)	(1,197,000)	(1,197,000)	(1,197,000)	(1,197,000)
ABC Charges incurred											
P7000 ABC Plant	241,918	249,176	256,651	264,351	272,281	280,450	288,863	297,529	306,455	315,649	325,118
ABC Charges recovered											
P7000 ABC Plant	(378,611)	(389,969)	(401,668)	(413,718)	(426,130)	(438,914)	(452,081)	(465,643)	(479,613)	(494,001)	(508,821)
	(1,333,693)	(1,337,793)	(1,342,017)	(1,346,367)	(1,350,848)	(1,355,464)	(1,360,218)	(1,365,114)	(1,370,158)	(1,375,352)	(1,380,703)
Budget Result	(194,293)	(186,873)	(480,982)	(1,077,841)	(1,168,667)	(1,912,514)	(1,002,447)	(1,371,299)	(1,331,863)	(519,459)	(657,930)

Works Depots E015 [MWks]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A4900 Depot/Workshop Expenses	106,600	110,000	114,716	119,635	124,764	130,113	135,692	141,510	147,577	153,904	160,503
A4905 Depots Loan Repayments	32,128	28,024	23,894	21,705	19,477	17,736	15,254	14,291	13,544	12,750	11,908
	138,728	138,024	138,610	141,340	144,241	147,849	150,946	155,801	161,121	166,654	172,411
Operating Result	138,728	138,024	138,610	141,340	144,241	147,849	150,946	155,801	161,121	166,654	172,411
Financial Statement											
Capital Expenditure											
A4910 Depot Extensions	0	0	0	0	0	0	0	0	0	0	0
Loan Redemptions											
A4905 Depots Loan Repayments	54,233	36,251	33,895	36,084	38,312	40,038	15,527	12,051	12,799	13,592	14,435
	54,233	36,251	33,895	36,084	38,312	40,038	15,527	12,051	12,799	13,592	14,435
Other											
Non-Cash Adjustments											
Reverse Depreciation Expense											
ABC Charges incurred											
A7076 ABC Works Depot	52,511	54,086	55,709	57,380	59,101	60,874	62,700	64,582	66,519	68,515	70,570
ABC Charges recovered											
A7076 ABC Works Depot	(61,886)	(63,743)	(65,655)	(67,625)	(69,654)	(71,743)	(73,896)	(76,112)	(78,396)	(80,748)	(83,170)
Restricted Funding/Revenue											
Loan Funds Utilised											
A4912 Depot Extensions Funding	0	0	0	0	0	0	0	0	0	0	0
Section 94 Recoupments											
A4912 Depot Extensions Funding	(86,361)	(64,275)	(57,789)	(57,789)	(57,789)	(57,774)	(30,781)	(26,342)	(26,343)	(26,342)	(26,343)
	(95,736)	(73,932)	(67,736)	(68,034)	(68,341)	(68,643)	(41,976)	(37,873)	(38,220)	(38,575)	(38,943)
Budget Result	97,225	100,343	104,770	109,390	114,212	119,244	124,497	129,979	135,700	141,671	147,903

Quarries E016 [MWks]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A4930 Quarries Gravel Pits	1,400,000	1,400,000	1,442,000	1,485,260	1,529,818	1,575,712	1,622,984	1,671,673	1,721,823	1,773,478	1,826,682
	1,400,000	1,400,000	1,442,000	1,485,260	1,529,818	1,575,712	1,622,984	1,671,673	1,721,823	1,773,478	1,826,682
Operating Revenue											
A4950 Gravel Quarries	(1,600,000)	(1,600,000)	(1,648,000)	(1,697,440)	(1,748,363)	(1,800,814)	(1,854,839)	(1,910,484)	(1,967,798)	(2,026,832)	(2,087,637)
	(1,600,000)	(1,600,000)	(1,648,000)	(1,697,440)	(1,748,363)	(1,800,814)	(1,854,839)	(1,910,484)	(1,967,798)	(2,026,832)	(2,087,637)
Operating Result	(200,000)	(200,000)	(206,000)	(212,180)	(218,545)	(225,102)	(231,855)	(238,810)	(245,975)	(253,354)	(260,955)
Financial Statement											
A4940 Quarry Improvements	88,265	100,000	0	0	0	0	0	0	0	0	0
	88,265	100,000	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
Reverse Depreciation Expense	0	0	0	0	0	0	0	0	0	0	0
ABC Charges incurred											
A7077 ABC Quarries	92,069	94,831	97,676	100,606	103,624	106,733	109,935	113,233	116,630	120,129	123,733
Transfers from Reserves Quarries Funding		(100,000)									
	92,069	(5,169)	97,676	100,606	103,624	106,733	109,935	113,233	116,630	120,129	123,733
Budget Result	(19,666)	(105,169)	(108,324)	(111,574)	(114,921)	(118,369)	(121,920)	(125,577)	(129,345)	(133,225)	(137,222)

Works Management E017 [MWks]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A4960 Works Unit Salaries	796,643	832,033	873,063	916,116	961,291	1,008,695	1,058,436	1,110,631	1,165,399	1,222,867	1,283,170
	796,643	832,033	873,063	916,116	961,291	1,008,695	1,058,436	1,110,631	1,165,399	1,222,867	1,283,170
Operating Result	796,643	832,033	873,063	916,116	961,291	1,008,695	1,058,436	1,110,631	1,165,399	1,222,867	1,283,170
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7078 ABC Works Management	210,917	217,245	229,356	242,143	255,643	269,895	284,941	300,827	317,598	335,304	353,997
ABC Charges recovered											
A7078 ABC Works Management	(969,997)	(999,097)	(1,054,797)	(1,113,602)	(1,175,685)	(1,241,229)	(1,310,428)	(1,383,484)	(1,460,613)	(1,542,043)	(1,628,011)
	(759,080)	(781,852)	(825,440)	(871,459)	(920,042)	(971,335)	(1,025,487)	(1,082,658)	(1,143,016)	(1,206,739)	(1,274,014)
Budget Result	37,563	50,181	47,622	44,657	41,249	37,360	32,950	27,973	22,383	16,128	9,155

Private Works E018 [MWks]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A4980 Private Works Sec 499/500	15,000	15,000	15,450	15,914	16,391	16,883	17,389	17,911	18,448	19,002	19,572
	15,000	15,000	15,450	15,914	16,391	16,883	17,389	17,911	18,448	19,002	19,572
Operating Revenue											
A4980 Private Works Sec 499/500	(15,000)	(15,000)	(15,450)	(15,914)	(16,391)	(16,883)	(17,389)	(17,911)	(18,448)	(19,002)	(19,572)
A4983 Sundry Income Airspace	(4,500)	(4,500)	(4,635)	(4,774)	(4,917)	(5,065)	(5,217)	(5,373)	(5,534)	(5,700)	(5,871)
	(19,500)	(19,500)	(20,085)	(20,688)	(21,308)	(21,947)	(22,606)	(23,284)	(23,983)	(24,702)	(25,443)
Operating Result	(4,500)	(4,500)	(4,635)	(4,774)	(4,917)	(5,065)	(5,217)	(5,373)	(5,534)	(5,700)	(5,871)
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7079 ABC Private Works	56,819	58,524	60,280	62,088	63,951	65,869	67,845	69,881	71,977	74,136	76,361
ABC Charges recovered											
	56,819	58,524	60,280	62,088	63,951	65,869	67,845	69,881	71,977	74,136	76,361
Budget Result	52,319	54,024	55,645	57,314	59,033	60,804	62,629	64,507	66,443	68,436	70,489

Tweed Roads Contributions Plan E019 [Inf Eng]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A4000 TRCP Debt Servicing	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0
Capital Revenue											
4.02	(3,150,000)	(950,000)	(978,500)	(1,007,855)	(1,038,091)	(1,069,233)	(1,101,310)	(1,134,350)	(1,168,380)	(1,203,432)	(1,239,535)
	(3,150,000)	(950,000)	(978,500)	(1,007,855)	(1,038,091)	(1,069,233)	(1,101,310)	(1,134,350)	(1,168,380)	(1,203,432)	(1,239,535)
Operating Result	(3,150,000)	(950,000)	(978,500)	(1,007,855)	(1,038,091)	(1,069,233)	(1,101,310)	(1,134,350)	(1,168,380)	(1,203,432)	(1,239,535)
Financial Statement											
Capital Expenditure											
A3647 Sec 94 4 lane upgrade Twd Cst Rd	400,000	550,000	0	0	0	0	0	0	0	0	0
A4010 TRCP Design/Investigation	0			0	0	0	0	0	0	0	0
A5216 Sec 94 Kirkwood Rd	350,000	200,000	0	0	0	0	0	0	0	0	0
A5217 Sec 94 Seabreeze/Koala Beah Link Rd	31,350	10,000	0	0	0	0	0	0	0	0	0
Loan Redemptions											
A4000 TRCP Debt Servicing											
	781,350	760,000	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7080 ABC Tweed Roads Contribution Plan	28,957	29,826	30,721	31,642	32,592	33,569	34,577	35,614	36,682	37,783	38,916
Restricted Funding/Revenue											
Reverse s94 Revenue	3,150,000	950,000	978,500	1,007,855	1,038,091	1,069,233	1,101,310	1,134,350	1,168,380	1,203,432	1,239,535
Section 94 Recoupments											
A4002 TRCP s94 Recoupment	(781,350)	(760,000)	0	0	0	0	0	0	0	0	0
	2,397,607	219,826	1,009,221	1,039,497	1,070,682	1,102,803	1,135,887	1,169,963	1,205,062	1,241,214	1,278,451
Budget Result	28,957	29,826	30,721	31,642	32,592	33,569	34,577	35,614	36,682	37,783	38,916

Stores & Purchasing E005 [MWks]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A5800 Storekeeping	160,300	165,100	173,241	181,784	190,749	200,155	210,025	220,382	231,250	242,653	254,619
A5805 Indirect Expenditure	59,300	61,100	62,933	64,821	66,766	68,769	70,832	72,957	75,145	77,400	79,722
A5808 Rural Numbers	500	100	103	106	109	113	116	119	123	127	130
A5810 Tools & small plant oncosts	(128,000)	(131,800)	(135,754)	(139,827)	(144,021)	(148,342)	(152,792)	(157,376)	(162,097)	(166,960)	(171,969)
	92,100	94,500	100,523	106,885	113,602	120,694	128,180	136,082	144,421	153,219	162,502
Operating Revenue											
A5808 Rural Numbers	(500)	(100)	(103)	(106)	(109)	(113)	(116)	(119)	(123)	(127)	(130)
	(500)	(100)	(103)	(106)	(109)	(113)	(116)	(119)	(123)	(127)	(130)
Operating Result	91,600	94,400	100,420	106,779	113,493	120,582	128,064	135,963	144,298	153,092	162,371
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7066 ABC Stores & Purchasing	90,858	93,584	96,392	99,283	102,262	105,330	108,490	111,744	115,097	118,549	122,106
ABC Charges recovered											
A7066 ABC Stores & Purchasing	(213,130)	(219,524)	(226,110)	(232,893)	(239,880)	(247,076)	(254,488)	(262,123)	(269,987)	(278,086)	(286,429)
	(122,272)	(125,940)	(129,718)	(133,610)	(137,618)	(141,747)	(145,999)	(150,379)	(154,890)	(159,537)	(164,323)
Budget Result	(30,672)	(31,540)	(29,298)	(26,831)	(24,125)	(21,165)	(17,935)	(14,416)	(10,593)	(6,445)	(1,952)

Engineering & Operations E024

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A4972 Engineering & Operations Training	32,048	41,235	42,472	43,746	45,059	46,410	47,803	49,237	50,714	52,235	53,802
A5901 Engineering & Operations Div Other Costs	12,300	12,669	13,049	13,441	13,844	14,259	14,687	15,127	15,581	16,049	16,530
A5910 Office Expenses	30,200	31,106	32,039	33,000	33,990	35,010	36,060	37,142	38,256	39,404	40,586
A5949 Dir Eng Serv Vehicle	29,236	29,355	30,236	31,143	32,077	33,039	34,030	35,051	36,103	37,186	38,302
A5950 Engineering & Operations Div Dir/Secr	415,722	427,493	448,574	470,694	493,905	518,261	543,818	570,635	598,774	628,301	659,284
A5952 Contracts Section	313,097	262,323	270,193	278,298	286,647	295,247	304,104	313,227	322,624	332,303	342,272
Contract management software oncosts		(70,000)									
A7901 Depreciation	45,000	174,000	174,000	174,000	174,000	174,000	174,000	174,000	174,000	174,000	174,000
	877,603	908,181	1,010,562	1,044,322	1,079,522	1,116,227	1,154,502	1,194,420	1,236,053	1,279,478	1,324,777
Operating Result	877,603	908,181	1,010,562	1,044,322	1,079,522	1,116,227	1,154,502	1,194,420	1,236,053	1,279,478	1,324,777
Financial Statement											
Capital Expenditure											
Contract management software		70,000									
	0	70,000	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
Reverse depreciation expense	(45,000)	(174,000)	(174,000)	(174,000)	(174,000)	(174,000)	(174,000)	(174,000)	(174,000)	(174,000)	(174,000)
ABC Charges incurred											
A7085 ABC Engineering Managment	204,690	210,831	217,156	223,671	230,381	237,292	244,411	251,743	259,296	267,074	275,087
ABC Charges recovered											
A7085 ABC Engineering Managment	(1,022,937)	(1,053,625)	(1,085,234)	(1,117,791)	(1,151,324)	(1,185,864)	(1,221,440)	(1,258,083)	(1,295,826)	(1,334,701)	(1,374,742)
	(863,247)	(1,016,794)	(1,042,078)	(1,068,120)	(1,094,944)	(1,122,572)	(1,151,029)	(1,180,340)	(1,210,530)	(1,241,626)	(1,273,655)
Budget Result	14,356	(38,613)	(31,515)	(23,798)	(15,421)	(6,346)	3,473	14,080	25,522	37,852	51,122

ACTION PLAN: INFRASTRUCTURE

PROGRAM: INFRASTRUCTURE PLANNING

Budget Summary	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Operating Expenses											
Operating	2,974,984	2,177,962	1,797,231	1,869,851	1,945,994	2,025,839	2,109,577	2,197,409	2,289,545	2,386,208	2,487,631
Interest	46,629	62,518	78,288	74,362	73,330	73,066	71,942	70,755	69,520	68,540	67,164
Depreciation	0	0	0	0	0	0	0	0	0	0	0
	3,021,613	2,240,480	1,875,519	1,944,213	2,019,324	2,098,905	2,181,520	2,268,164	2,359,065	2,454,747	2,554,795
Operating Revenue											
Rates	0	0	0	0	0	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(11,400)	(5,000)	(5,150)	(5,305)	(5,464)	(5,628)	(5,796)	(5,970)	(6,149)	(6,334)	(6,524)
Grants & Contributions	(1,199,100)	(257,533)	(144,200)	(144,200)	(144,200)	(144,200)	(144,200)	(144,200)	(144,200)	(144,200)	(144,200)
	(1,210,500)	(262,533)	(149,350)	(149,505)	(149,664)	(149,828)	(149,996)	(150,170)	(150,349)	(150,534)	(150,724)
Capital Revenue											
Section 64/94	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Contributions	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0
Operating Result	1,811,113	1,977,947	1,726,169	1,794,709	1,869,660	1,949,077	2,031,523	2,117,994	2,208,716	2,304,214	2,404,071
Financial Statement											
Capital	5,556	5,722	5,894	6,070	6,253	6,440	6,633	6,832	7,037	7,248	7,466
Loan Repayments	73,678	80,109	76,741	79,099	71,808	77,317	78,262	79,434	74,751	81,047	55,564
Sale of Assets	0	0	0	0	0	0	0	0	0	0	0
	79,234	85,831	82,635	85,169	78,060	83,757	84,895	86,266	81,788	88,296	63,030
Non-Cash Adjustments											
Depreciation reversal	0	0	0	0	0	0	0	0	0	0	0
ABC	(534,145)	(570,168)	(587,273)	(604,891)	(623,038)	(641,729)	(660,981)	(680,810)	(701,235)	(722,272)	(743,940)
Internal Transfers	0	0	0	0	0	0	0	0	0	0	0
Adjustments	0	0	0	0	0	0	0	0	0	0	0
	(534,145)	(570,168)	(587,273)	(604,891)	(623,038)	(641,729)	(660,981)	(680,810)	(701,235)	(722,272)	(743,940)
Restricted Funding/Revenue											
Transfers from Reserves	(5,000)	0	0	0	0	0	0	0	0	0	0
Section 64/94 Recoupments	(92,834)	(32,880)	(33,866)	(34,882)	(35,929)	(37,007)	(38,117)	(39,260)	(40,438)	(41,651)	(42,901)
Section 64/94 Reversal	0	0	0	0	0	0	0	0	0	0	0
Transfers to Reserves	0	0	0	0	0	0	0	0	0	0	0
Loans	(550,900)	(396,667)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)
	(648,734)	(429,547)	(93,866)	(94,882)	(95,929)	(97,007)	(98,117)	(99,260)	(100,438)	(101,651)	(102,901)
Net Budget Result	707,468	1,064,063	1,127,664	1,180,104	1,228,754	1,294,099	1,357,320	1,424,189	1,488,831	1,568,586	1,620,260
Total Budget Results	707,468	1,064,063	1,127,664	1,180,104	1,228,754	1,294,099	1,357,320	1,424,189	1,488,831	1,568,586	1,620,260

Design E003 [MPD]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A5030 GIS Salaries	57,779	56,900	58,607	60,365	62,176	64,041	65,963	67,942	69,980	72,079	74,242
A5040 GIS Expenses	5,067	5,219	5,376	5,537	5,703	5,874	6,050	6,232	6,419	6,611	6,810
A5100 Design Salaries	703,070	886,613	936,042	988,226	1,043,320	1,101,485	1,162,892	1,227,724	1,296,169	1,368,431	1,444,721
A5110 Design Expenses	29,800	30,694	31,615	32,563	33,540	34,546	35,583	36,650	37,750	38,882	40,049
	795,716	979,426	1,031,639	1,086,691	1,144,739	1,205,947	1,270,488	1,338,547	1,410,318	1,486,003	1,565,821
Operating Revenue											
A5300 Planning & Design Income	(11,000)	(5,000)	(5,150)	(5,305)	(5,464)	(5,628)	(5,796)	(5,970)	(6,149)	(6,334)	(6,524)
A5305 Survey Control I.M.S	(400)	0	0	0	0	0	0	0	0	0	0
	(11,400)	(5,000)	(5,150)	(5,305)	(5,464)	(5,628)	(5,796)	(5,970)	(6,149)	(6,334)	(6,524)
Operating Result	784,316	974,426	1,026,489	1,081,387	1,139,275	1,200,319	1,264,692	1,332,577	1,404,168	1,479,670	1,559,297
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7063 ABC GIS	227,965	234,804	241,848	249,104	256,577	264,274	272,202	280,368	288,779	297,443	306,366
A7064 ABC Design	228,884	235,751	242,824	250,108	257,611	265,340	273,300	281,499	289,944	298,642	307,602
ABC Charges recovered											
A7063 ABC GIS	(116,882)	(120,388)	(124,000)	(127,720)	(131,551)	(135,498)	(139,563)	(143,750)	(148,062)	(152,504)	(157,079)
A7064 ABC Design	(780,259)	(823,667)	(848,377)	(873,828)	(900,043)	(927,044)	(954,856)	(983,501)	(1,013,007)	(1,043,397)	(1,074,699)
Other internal Transfers											
A5307 Contribution To Salaries	(36,000)	0	0	0	0	0	0	0	0	0	0
	(476,292)	(473,500)	(487,705)	(502,336)	(517,406)	(532,928)	(548,916)	(565,384)	(582,345)	(599,816)	(617,810)
Budget Result	308,024	500,926	538,784	579,051	621,869	667,391	715,775	767,193	821,823	879,854	941,487

Infrastructure Planning E007 [Inf Eng]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A5200 Infrastructure Planning	170,103	160,948	165,776	170,750	175,872	181,148	186,583	192,180	197,946	203,884	210,001
A5205 Advance Survey/Invest/Des	73,943	76,752	79,055	81,426	83,869	86,385	88,977	91,646	94,395	97,227	100,144
	244,046	237,700	244,831	252,176	259,741	267,533	275,559	283,826	292,341	301,111	310,145
Operating Result	244,046	237,700	244,831	252,176	259,741	267,533	275,559	283,826	292,341	301,111	310,145
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7068 ABC Infrastructure Planning	118,821	122,386	126,058	129,839	133,734	137,747	141,879	146,135	150,519	155,035	159,686
ABC Charges recovered											
A7068 ABC Infrastructure Planning	(142,016)	(146,276)	(150,664)	(155,184)	(159,840)	(164,635)	(169,574)	(174,661)	(179,901)	(185,298)	(190,857)
Restricted Funding/Revenue											
Section 94 Recoupments											
A5290 S94 Admin Income	(75,375)	(26,696)	(27,497)	(28,322)	(29,171)	(30,047)	(30,948)	(31,876)	(32,833)	(33,818)	(34,832)
	(98,570)	(50,586)	(52,104)	(53,667)	(55,277)	(56,935)	(58,643)	(60,402)	(62,214)	(64,081)	(66,003)
Budget Result	145,476	187,114	192,727	198,509	204,465	210,598	216,916	223,424	230,127	237,030	244,141

Planning & Design Management E008 [MPD]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A5400 Management Salaries	96,170	102,818	105,903	109,080	112,352	115,723	119,194	122,770	126,453	130,247	134,154
A5405 Management Oth Costs P&D	26,052	26,833	27,638	28,467	29,321	30,201	31,107	32,040	33,001	33,991	35,011
	122,222	129,651	133,541	137,547	141,673	145,923	150,301	154,810	159,454	164,238	169,165
Operating Result	122,222	129,651	133,541	137,547	141,673	145,923	150,301	154,810	159,454	164,238	169,165
Financial Statement											
Capital Expenditure											
A5120 Design Capital Purchases	5,556	5,722	5,894	6,070	6,253	6,440	6,633	6,832	7,037	7,248	7,466
	5,556	5,722	5,894	6,070	6,253	6,440	6,633	6,832	7,037	7,248	7,466
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7069 ABC Planning & Design Management	68,084	70,127	72,231	74,398	76,630	78,929	81,296	83,735	86,247	88,835	91,500
ABC Charges recovered											
A7069 ABC Planning & Design Management	(196,657)	(202,557)	(208,634)	(214,893)	(221,340)	(227,980)	(234,819)	(241,864)	(249,120)	(256,593)	(264,291)
Restricted Funding/Revenue											
A5440 Salaries Sec 94 Admin	(17,459)	(6,184)	(6,370)	(6,561)	(6,757)	(6,960)	(7,169)	(7,384)	(7,606)	(7,834)	(8,069)
	(146,032)	(138,614)	(142,772)	(147,056)	(151,467)	(156,011)	(160,692)	(165,512)	(170,478)	(175,592)	(180,860)
Budget Result	(18,254)	(3,241)	(3,338)	(3,438)	(3,542)	(3,648)	(3,757)	(3,870)	(3,986)	(4,106)	(4,229)

Flood Mitigation E022 [MWtr]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A5660 Flood Mit Maintenance	115,000	130,000	133,900	137,917	142,055	146,316	150,706	155,227	159,884	164,680	169,621
A5662 Flood Mitigation Salaries	69,000	71,185	73,321	75,520	77,786	80,119	82,523	84,999	87,549	90,175	92,880
A5675 Flood Mit Loan Repayments	46,629	62,518	78,288	74,362	73,330	73,066	71,942	70,755	69,520	68,540	67,164
A5686 Flood Awareness	15,000	0	0	0	0	0	0	0	0	0	0
A5694 Floodgate replacement 2:1		0	0	0	0	0	0	0	0	0	0
	245,629	263,703	285,509	287,799	293,170	299,502	305,171	310,981	316,953	323,395	329,665
Operating Revenue											
A5790 Flood Mitigation Funding	(1,189,100)	(257,533)	(144,200)	(144,200)	(144,200)	(144,200)	(144,200)	(144,200)	(144,200)	(144,200)	(144,200)
A5790 Flood Awareness	(10,000)	0	0	0	0	0	0	0	0	0	0
	(1,199,100)	(257,533)	(144,200)	(144,200)	(144,200)	(144,200)	(144,200)	(144,200)	(144,200)	(144,200)	(144,200)
Operating Result	(953,471)	6,170	141,309	143,599	148,970	155,302	160,971	166,781	172,753	179,195	185,465
Financial Statement											
Capital Expenditure											
A5680 Flood Mit Cons2:1	300,000	400,000		0	0	0	0	0	0	0	0
A5682 Flood Mit Cons2:1	0	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000
A5683 Flood Mit 2:1 Mooball/Crb	0	0	0	0	0	0	0	0	0	0	0
A5685 East Murwillumbah/Dorothy St Levee 2:1	1,350,000	0	0	0	0	0	0	0	0	0	0
Flood model, coastal creeks		50,000	0	0	0	0	0	0	0	0	0
Loan Redemptions											
A5675 Flood Mit Loan Repayments	73,678	80,109	76,741	79,099	71,808	77,317	78,262	79,434	74,751	81,047	55,564
	1,723,678	710,109	256,741	259,099	251,808	257,317	258,262	259,434	254,751	261,047	235,564
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7083 ABC Flooding	57,915	59,652	61,442	63,285	65,183	67,139	69,153	71,228	73,364	75,565	77,832
Restricted Funding/Revenue											
Loan Funds Utilised											
A5790 Flood Mitigation Funding	(550,900)	(396,667)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)
Transfers from Reserves											
A5790 Flood Mitigation Funding	(5,000)	0	0	0	0	0	0	0	0	0	0
	(497,985)	(337,015)	1,442	3,285	5,183	7,139	9,153	11,228	13,364	15,565	17,832
Budget Result	272,222	379,264	399,491	405,983	405,962	419,757	428,386	437,442	440,868	455,808	438,861

ACTION PLAN: GOVERNANCE**PROGRAM: CORPORATE GOVERNANCE**

Budget Summary	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Operating Expenses											
Operating	9,089,522	10,680,715	10,661,369	11,346,281	11,665,950	12,214,231	12,789,517	13,613,182	14,246,672	14,911,507	15,609,288
Interest	47,559	35,956	23,572	10,382	0	0	0	0	0	0	0
Depreciation	276,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000
	9,413,081	10,782,671	10,750,941	11,422,663	11,731,950	12,280,231	12,855,517	13,679,182	14,312,672	14,977,507	15,675,288
Operating Revenue											
Rates	(26,197,976)	(28,085,591)	(29,470,562)	(30,923,829)	(32,448,760)	(34,048,890)	(34,593,575)	(36,299,471)	(38,089,489)	(39,967,777)	(41,938,688)
Annual Charges	0	0	0	0	0	0	0	0	0	0	0
Interest	(920,000)	(1,279,000)	(1,317,370)	(1,356,891)	(1,397,598)	(1,439,526)	(1,482,712)	(1,527,193)	(1,573,009)	(1,620,199)	(1,668,805)
Fees & Charges	(181,700)	(174,500)	(182,831)	(191,564)	(200,720)	(210,318)	(220,381)	(230,930)	(241,991)	(253,587)	(265,744)
Grants & Contributions	(6,390,000)	(6,956,297)	(7,334,079)	(7,605,176)	(7,977,854)	(8,415,776)	(8,877,776)	(9,365,178)	(9,879,381)	(10,421,861)	(10,994,175)
	(33,689,676)	(36,495,388)	(38,304,841)	(40,077,460)	(42,024,931)	(44,114,510)	(45,174,444)	(47,422,772)	(49,783,869)	(52,263,423)	(54,867,412)
Capital Revenue											
Section 64/94	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Contributions	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0
Operating Result	(24,276,595)	(25,712,717)	(27,553,900)	(28,654,797)	(30,292,982)	(31,834,279)	(32,318,927)	(33,743,590)	(35,471,197)	(37,285,916)	(39,192,124)
Financial Statement											
Capital	0	100,000	0	0	0	0	0	0	0	0	0
Loan Repayments	172,783	184,386	196,774	207,976	0	0	0	0	0	0	0
Sale of Assets	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
	122,783	234,386	146,774	157,976	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Non-Cash Adjustments											
Depreciation reversal	(276,000)	(66,000)	(66,000)	(66,000)	(66,000)	(66,000)	(66,000)	(66,000)	(66,000)	(66,000)	(66,000)
ABC	(7,023,875)	(7,358,940)	(7,579,708)	(7,807,099)	(8,041,312)	(8,282,551)	(8,531,028)	(8,786,959)	(9,050,568)	(9,322,085)	(9,601,747)
Internal Transfers	0	0	0	0	0	0	0	0	0	0	0
Adjustments	0	0	0	0	0	0	0	0	0	0	0
	(7,299,875)	(7,424,940)	(7,645,708)	(7,873,099)	(8,107,312)	(8,348,551)	(8,597,028)	(8,852,959)	(9,116,568)	(9,388,085)	(9,667,747)
Restricted Funding/Revenue											
Transfers from Reserves	(643,000)	(1,155,648)	0	0	0	0	0	0	0	0	0
Section 64/94 Recoupments	(80,000)	(88,334)	(29,184)	(30,060)	(30,961)	(31,890)	(32,847)	(33,832)	(34,847)	(35,893)	(36,969)
Section 64/94 Reversal	0	0	0	0	0	0	0	0	0	0	0
Transfers to Reserves	297,915	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Loans	0	(400,000)	0	0	0	0	0	0	0	0	0
	(425,085)	(1,593,982)	20,816	19,940	19,039	18,110	17,153	16,168	15,153	14,107	13,031
Net Budget Result	(31,878,772)	(34,497,253)	(35,032,018)	(36,349,980)	(38,431,255)	(40,214,721)	(40,948,802)	(42,630,381)	(44,622,612)	(46,709,893)	(48,896,841)

Civic Business A002 [GO]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	
Financial Performance												
Operating Expenses												
A0001	Election Expenses	0	0	0	200,000	0	0	0	220,000	220,000	220,000	220,000
A0004	Mayoral Allowance	0	0	0	30,000	41,190	42,425	43,698	45,009	46,359	47,750	49,183
A0005	Mayoral Support	75,299	0	0	37,500	51,487	53,032	54,623	56,261	57,949	59,688	61,478
A0006	Administrators' expenses	152,560	185,000	190,550	49,075	0	0	0	0	0	0	0
A0007	Members Fees	0	0	0	120,000	164,759	169,702	174,793	180,036	185,437	191,001	196,731
A0010	Travel & Subsistence	0	0	0	60,000	82,379	84,851	87,396	90,018	92,719	95,500	98,365
A0014	Members' Equipment	0	5,000	5,150	5,400	7,414	7,637	7,866	8,102	8,345	8,595	8,853
A0016	Elected Members Training	0	0	0	7,500	10,297	10,606	10,925	11,252	11,590	11,938	12,296
A0019	Civic Business	28,500	29,000	29,870	30,800	31,724	32,676	33,656	34,666	35,706	36,777	37,880
A0019	Donations	21,000	30,000	30,900	31,800	32,754	33,737	34,749	35,791	36,865	37,971	39,110
A0099	Cncl Business Refreshment	0	0	0	5,625	7,723	7,955	8,193	8,439	8,692	8,953	9,222
A2315	Australia Day Celebrations	12,200	15,000	15,450	16,000	16,480	16,974	17,484	18,008	18,548	19,105	19,678
	Administrative support		160,000	164,800	42,425	0	0	0	0	0	0	0
		289,559	424,000	436,720	636,125	446,208	459,594	473,382	707,583	722,211	737,277	752,795
Operating Revenue												
	Administrative support		(160,000)	(164,800)	(42,425)							
		0	(160,000)	(164,800)	(42,425)	0	0	0	0	0	0	0
Operating Result												
		289,559	264,000	271,920	593,700	446,208	459,594	473,382	707,583	722,211	737,277	752,795
Financial Statement												
		0	0	0	0	0	0	0	0	0	0	0
Other												
Non-Cash Adjustments												
ABC Charges incurred												
A7002	ABC Civic Business	277,041	285,352	293,913	302,730	311,812	321,166	330,801	340,725	350,947	361,475	372,320
ABC Charges recovered												
A7002	ABC Civic Business	(107,890)	(111,127)	(114,461)	(117,895)	(121,431)	(125,074)	(128,827)	(132,691)	(136,672)	(140,772)	(144,996)
Restricted Funding/Revenue												
Transfers from Reserves												
A0020	Civic Business Funding	0	0	0	0	0	0	0	0	0	0	0
Transfers to Reserves												
A0001	Election Expenses	0	0	0	0	0	0	0	0	0	0	0
		169,151	174,225	179,452	184,835	190,380	196,092	201,975	208,034	214,275	220,703	227,324
Budget Result												
		458,710	438,225	451,372	778,535	636,588	655,686	675,356	915,617	936,485	957,980	980,119

Governance A003 [GO]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	
Financial Performance												
Operating Expenses												
A0027	Office of General Manager Advertising	10,000	10,000	10,300	10,609	10,927	11,255	11,593	11,941	12,299	12,668	13,048
A0028	Community Report	15,000	20,000	20,600	21,218	21,855	22,510	23,185	23,881	24,597	25,335	26,095
A0031	Sub L G Shires Assoc	40,000	42,000	44,342	46,814	49,423	52,179	55,088	58,159	61,401	64,824	68,438
A0033	Regional Organisations	56,500	57,000	58,710	60,471	62,285	64,154	66,079	68,061	70,103	72,206	74,372
		121,500	129,000	133,952	139,112	144,491	150,098	155,945	162,041	168,400	175,033	181,954
Operating Result												
		121,500	129,000	133,952	139,112	144,491	150,098	155,945	162,041	168,400	175,033	181,954
Financial Statement												
Other												
Non-Cash Adjustments												
ABC Charges incurred												
A7003	ABC Administration Governance	2,636,472	2,715,566	2,797,033	2,880,944	2,967,372	3,056,393	3,148,085	3,242,528	3,339,804	3,439,998	3,543,198
ABC Charges recovered												
A7003	ABC Administration Governance	(715,102)	(736,555)	(758,652)	(781,411)	(804,854)	(828,999)	(853,869)	(879,485)	(905,870)	(933,046)	(961,037)
Restricted Funding/Revenue												
Transfers from Reserves												
A0316	Governance Funding	0	0	0	0	0	0	0	0	0	0	0
	Centenary of TSC	(15,000)	0	0	0	0	0	0	0	0	0	0
		1,906,370	1,979,011	2,038,381	2,099,533	2,162,519	2,227,394	2,294,216	2,363,043	2,433,934	2,506,952	2,582,160
Budget Result												
		2,027,870	2,108,011	2,172,333	2,238,645	2,307,009	2,377,492	2,450,161	2,525,084	2,602,334	2,681,985	2,764,114

Executive Management A001 [EM]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	
Financial Performance												
Operating Expenses												
A0042,5,6 A0272,A0	General Managers Section	375,800	412,557	424,934	437,682	450,812	464,337	478,267	492,615	507,393	522,615	538,293
320,2,4	Governance & Corporate Services	274,351	255,700	263,371	271,272	279,410	287,793	296,426	305,319	314,479	323,913	333,631
A0340	Corporate Performance	246,329	224,869	231,615	238,564	245,720	253,092	260,685	268,505	276,561	284,857	293,403
A0341	Management Development Program	4,000	7,000	7,210	7,426	7,649	7,879	8,115	8,358	8,609	8,867	9,133
A0275	Governance & Corporate Services Trai	32,042	38,846	40,762	42,772	44,881	47,094	49,416	51,853	54,410	57,093	59,909
A0301	Civic Liaison/Consultation	25,000	25,750	26,523	27,318	28,138	28,982	29,851	30,747	31,669	32,619	33,598
A0301	Centenary of TSC	15,000		0	0	0	0	0	0	0	0	0
A0303	Civic Liaison/Consultation Employee Cc	70,907	73,452	75,656	77,925	80,263	82,671	85,151	87,706	90,337	93,047	95,838
A0310	Shire Newsletter	228,000	293,400	302,202	311,268	320,606	330,224	340,131	350,335	360,845	371,670	382,820
A0311	Journalist	37,623	38,974	40,143	41,348	42,588	43,866	45,182	46,537	47,933	49,371	50,852
A0315	Resource Centre Loan Reps	265	174	77	0	0	0	0	0	0	0	0
		1,309,317	1,370,722	1,412,492	1,455,574	1,500,068	1,545,936	1,593,224	1,641,975	1,692,236	1,744,054	1,797,478
Operating Revenue												
A0312	Newsletter External Income	(8,000)	(8,000)	(8,240)	(8,487)	(8,742)	(9,004)	(9,274)	(9,552)	(9,839)	(10,134)	(10,438)
A0323	Filming	(1,200)	(1,200)	(1,236)	(1,273)	(1,311)	(1,351)	(1,391)	(1,433)	(1,476)	(1,520)	(1,566)
		(9,200)	(9,200)	(9,476)	(9,760)	(10,053)	(10,355)	(10,665)	(10,985)	(11,315)	(11,654)	(12,004)
Operating Result		1,300,117	1,361,522	1,403,016	1,445,814	1,490,014	1,535,582	1,582,559	1,630,990	1,680,921	1,732,399	1,785,474
Financial Statement												
Loan Redemptions												
A0315	Resource Centre Loan Reps	1,719	1,810	1,911	0	0	0	0	0	0	0	0
		1,719	1,810	1,911	0	0	0	0	0	0	0	0
Other												
Non-Cash Adjustments												
ABC Charges incurred												
A7001	ABC Executive Management	188,172	193,817	199,632	205,620	211,789	218,143	224,687	231,428	238,370	245,522	252,887
ABC Charges recovered												
A7001	ABC Executive Management	(1,119,148)	(1,152,722)	(1,187,304)	(1,222,923)	(1,259,610)	(1,297,399)	(1,336,321)	(1,376,410)	(1,417,703)	(1,460,234)	(1,504,041)
Other Internal Transfers												
A0310	Shire Newsletter	(170,000)	(170,000)	(175,100)	(180,353)	(185,764)	(191,336)	(197,077)	(202,989)	(209,079)	(215,351)	(221,811)
Restricted Funding/Revenue												
Transfers from Reserves												
A0316	Governance Funding	0	0	0	0	0	0	0	0	0	0	0
		(1,100,976)	(1,128,905)	(1,162,772)	(1,197,655)	(1,233,585)	(1,270,593)	(1,308,710)	(1,347,972)	(1,388,411)	(1,430,063)	(1,472,965)
Budget Result		200,860	234,427	242,155	248,159	256,429	264,989	273,848	283,018	292,510	302,336	312,509

Information Technology A004 [CIO]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A0062	New Business Systems	0	35,000	0	0	0	0	0	0	0	0
A0063	Hardware Maintenance	50,450	81,513	86,057	90,855	95,920	101,268	106,913	112,874	119,167	125,810
A0065	Software Maintenance	507,350	530,586	560,166	591,395	624,366	659,174	695,923	734,721	775,681	818,926
A0066	Computer Loan Repayments	47,294	35,782	23,495	10,382	0	0	0	0	0	0
A0067	Computer Salaries	934,050	1,093,016	1,153,952	1,218,284	1,286,204	1,357,910	1,433,613	1,513,537	1,597,917	1,687,001
A0068	Misc Operating Costs	86,000	175,526	185,312	195,643	206,550	218,065	230,222	243,057	256,607	270,913
A0069	New Computer Items	10,000	353,792	373,516	394,339	416,324	439,534	464,038	489,908	517,220	546,055
A0081	Internet/Intranet	38,000	41,995	44,336	46,808	49,418	52,173	55,081	58,152	61,394	64,817
A0083	Leases - Hardware	714,982	727,665	768,232	811,061	856,278	904,015	954,414	1,007,623	1,063,798	1,123,105
A0084	I.T. Sundries	5,000	5,000	5,279	5,573	5,884	6,212	6,558	6,924	7,310	7,717
		2,393,126	3,079,875	3,200,345	3,364,341	3,540,943	3,738,350	3,946,763	4,166,795	4,399,094	4,644,343
Operating Revenue											
A0086	GIS Revenue	(15,000)	(5,000)	(5,150)	(5,305)	(5,464)	(5,628)	(5,796)	(5,970)	(6,149)	(6,334)
		(15,000)	(5,000)	(5,150)	(5,305)	(5,464)	(5,628)	(5,796)	(5,970)	(6,149)	(6,334)
Operating Result											
		2,378,126	3,074,875	3,195,195	3,359,037	3,535,479	3,732,723	3,940,967	4,160,825	4,392,945	4,638,010
Financial Statement											
Capital Expenditure											
A0410	IT Server room relocation/data cabling		100,000								
Loan Redemptions											
A0066	Computer Loan Repayments	171,064	182,576	194,863	207,976	0	0	0	0	0	0
		171,064	182,576	194,863	207,976	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
Reverse Depreciation Expense											
ABC Charges incurred											
A7004	ABC Information Technology	85,906	88,483	91,137	93,872	96,688	99,588	102,576	105,653	108,823	112,088
ABC Charges recovered											
A7004	ABC Information Technology	(2,821,658)	(3,007,962)	(3,098,201)	(3,191,147)	(3,286,882)	(3,385,488)	(3,487,053)	(3,591,664)	(3,699,414)	(3,810,397)
Restricted Funding/Revenue											
Loan Funds Utilised											
A0087	Info Tech Funding	0	(100,000)	0	0	0	0	0	0	0	0
Transfers from Reserves											
A0087	Info Tech Funding	0	(278,792)	0	0	0	0	0	0	0	0
Section 94 Recoupments											
A0087	Info Tech Funding	0	(60,000)	0	0	0	0	0	0	0	0
		(2,735,752)	(3,358,271)	(3,007,064)	(3,097,276)	(3,190,194)	(3,285,900)	(3,384,477)	(3,486,011)	(3,590,591)	(3,698,309)
											(3,809,258)

Budget Result	(186,562)	(820)	382,994	469,737	345,285	446,823	556,490	674,814	802,353	939,700	1,087,483
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Records Management A006 [CIO]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A0072 Records Storage/Disposal	0	459,664	0	0	0	0	0	0	0	0	0
A0073 Records Management	418,500	501,872	516,928	532,436	548,409	564,861	581,807	599,261	617,239	635,756	654,829
A0420 Records Loan Repayments	0	0	0	0	0	0	0	0	0	0	0
	418,500	961,536	516,928	532,436	548,409	564,861	581,807	599,261	617,239	635,756	654,829
Operating Result	418,500	961,536	516,928	532,436	548,409	564,861	581,807	599,261	617,239	635,756	654,829
Financial Statement											
Loan Redemptions											
A0420 Records Loan Repayments	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7006 ABC Records Management	170,663	175,783	181,056	186,488	192,083	197,845	203,781	209,894	216,191	222,677	229,357
ABC Charges recovered											
A7006 ABC Records Management	(668,206)	(696,804)	(717,708)	(739,239)	(761,417)	(784,259)	(807,787)	(832,021)	(856,981)	(882,691)	(909,171)
Restricted Funding/Revenue											
Loan Funds Utilised											
A0425 Records Funding	0	(300,000)	0	0	0	0	0	0	0	0	0
Transfers from Reserves											
A0425 Records Funding	0	(146,856)	0	0	0	0	0	0	0	0	0
Section 94 Recoupments											
A0425 Records Funding	0	0	0	0	0	0	0	0	0	0	0
	(497,543)	(967,877)	(536,652)	(552,751)	(569,334)	(586,414)	(604,006)	(622,126)	(640,790)	(660,014)	(679,814)
Budget Result	(79,043)	(6,341)	(19,724)	(20,315)	(20,925)	(21,552)	(22,199)	(22,865)	(23,551)	(24,257)	(24,985)

Administration A007 [GO]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A0079 Governance	241,221	266,423	274,416	282,648	291,128	299,861	308,857	318,123	327,667	337,497	347,622
A0253 Printing/Stationery/Equip	150,000	150,000	154,500	159,135	163,909	168,826	173,891	179,108	184,481	190,016	195,716
A0256 Postage	80,000	82,000	84,460	86,994	89,604	92,292	95,060	97,912	100,850	103,875	106,991
A0259 Telephone	360,000	400,000	419,725	440,423	462,141	484,930	508,843	533,936	560,266	587,894	616,884
A0268 Office Expenses	20,000	22,000	22,660	23,340	24,040	24,761	25,504	26,269	27,057	27,869	28,705
A0271 Office Library	3,000	4,000	4,120	4,244	4,371	4,502	4,637	4,776	4,919	5,067	5,219
A7900 Depreciation	276,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000
	1,130,221	990,423	1,025,881	1,062,783	1,101,192	1,141,173	1,182,793	1,226,124	1,271,240	1,318,217	1,367,137
Operating Result	1,130,221	990,423	1,025,881	1,062,783	1,101,192	1,141,173	1,182,793	1,226,124	1,271,240	1,318,217	1,367,137
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
Reverse depreciation expense	(276,000)	(66,000)	(66,000)	(66,000)	(66,000)	(66,000)	(66,000)	(66,000)	(66,000)	(66,000)	(66,000)
ABC Charges incurred											
A7005 ABC Governance	0	0	0	0	0	0	0	0	0	0	0
A7007 ABC Administration	89,781	92,474	95,248	98,106	101,049	104,080	107,203	110,419	113,731	117,143	120,658
A7015 ABC Corporate Services Office Expens	0	0	0	0	0	0	0	0	0	0	0
ABC Charges recovered											
A7005 ABC Governance	0	0	0	0	0	0	0	0	0	0	0
A7007 ABC Administration	(339,796)	(349,990)	(360,490)	(371,304)	(382,444)	(393,917)	(405,734)	(417,906)	(430,444)	(443,357)	(456,658)
A7015 ABC Corporate Services Office Expens	(697,734)	(718,666)	(740,226)	(762,433)	(785,306)	(808,865)	(833,131)	(858,125)	(883,869)	(910,385)	(937,696)
	(1,223,749)	(1,042,182)	(1,071,467)	(1,101,631)	(1,132,700)	(1,164,701)	(1,197,662)	(1,231,612)	(1,266,581)	(1,302,598)	(1,339,696)
Budget Result	(93,528)	(51,759)	(45,587)	(38,848)	(31,508)	(23,528)	(14,869)	(5,488)	4,659	15,619	27,441

Grants A008 [CFO]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A2351 CDAT Launch	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0
Operating Revenue											
A0096 Financial Assistance Grant - General	(5,450,000)	(5,876,297)	(6,203,911)	(6,549,779)	(6,914,929)	(7,300,437)	(7,707,436)	(8,137,126)	(8,590,770)	(9,069,706)	(9,575,342)
	(5,450,000)	(5,876,297)	(6,203,911)	(6,549,779)	(6,914,929)	(7,300,437)	(7,707,436)	(8,137,126)	(8,590,770)	(9,069,706)	(9,575,342)
Operating Result	(5,450,000)	(5,876,297)	(6,203,911)	(6,549,779)	(6,914,929)	(7,300,437)	(7,707,436)	(8,137,126)	(8,590,770)	(9,069,706)	(9,575,342)
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7008 ABC Grants	16,888	17,395	17,917	18,454	19,008	19,578	20,166	20,771	21,394	22,035	22,697
ABC Charges recovered											
A7008 ABC Grants	(16,734)	(17,236)	(17,753)	(18,286)	(18,834)	(19,399)	(19,981)	(20,581)	(21,198)	(21,834)	(22,489)
	154	159	164	169	174	179	184	190	196	201	207
Budget Result	(5,449,846)	(5,876,138)	(6,203,747)	(6,549,610)	(6,914,756)	(7,300,258)	(7,707,252)	(8,136,936)	(8,590,575)	(9,069,504)	(9,575,134)

Financial Management A009 [CFO]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A0074 Vehicles operating costs	20,400	21,000	21,630	22,279	22,947	23,636	24,345	25,075	25,827	26,602	27,400
A0114 Finance Salaries	1,774,550	1,764,196	1,851,193	1,942,480	2,038,268	2,138,781	2,244,249	2,354,919	2,471,046	2,592,899	2,720,761
A0117 Travelling Expenses	20,000	15,000	15,740	16,516	17,330	18,185	19,082	20,023	21,010	22,046	23,133
A0126 Valuation Fees	125,000	119,000	124,868	131,026	137,487	144,267	151,381	158,846	166,679	174,898	183,523
A0129 Legal Expenses	25,000	10,000	10,493	11,011	11,554	12,123	12,721	13,348	14,007	14,697	15,422
A0138 Interest On Overdraft	5,000	5,000	5,247	5,505	5,777	6,062	6,361	6,674	7,003	7,349	7,711
A0141 Office Expenses	88,400	81,500	86,044	90,841	95,905	101,252	106,896	112,856	119,148	125,790	132,803
A0142 Office Uniforms	1,000	1,000	1,030	1,061	1,093	1,126	1,159	1,194	1,230	1,267	1,305
A0151 Rates Notices	73,800	73,800	77,439	81,258	85,265	89,470	93,882	98,511	103,369	108,466	113,815
A0152 Overdue Rates Expenses		3,000	3,148	3,303	3,466	3,637	3,816	4,005	4,202	4,409	4,627
A0153 Advertising	5,000	1,000	1,049	1,101	1,155	1,212	1,272	1,335	1,401	1,470	1,542
A0154 Debtors Notices	2,000	3,000	3,090	3,183	3,278	3,377	3,478	3,582	3,690	3,800	3,914
A0165 Finance Furniture/Equip	10,000	10,000	10,493	11,011	11,554	12,123	12,721	13,348	14,007	14,697	15,422
A0257 Rate Postage - Water	50,000	30,000	31,479	33,032	34,661	36,370	38,163	40,045	42,020	44,092	46,266
	2,200,150	2,137,496	2,242,943	2,353,605	2,469,740	2,591,618	2,719,526	2,853,761	2,994,637	3,142,483	3,297,645
Operating Revenue											
A0170 Rates & Charges Income	(26,197,976)	(28,085,591)	(29,470,562)	(30,923,829)	(32,448,760)	(34,048,890)	(34,593,575)	(36,299,471)	(38,089,489)	(39,967,777)	(41,938,688)
A0170 Rate variation			0	0	0	0	0	0	0	0	0
A0170 Rate variation - business rate			0	0	0	0	0	0	0	0	0
A0175 Pensioner Rate Subsidy	(940,000)	(920,000)	(965,368)	(1,012,972)	(1,062,924)	(1,115,340)	(1,170,340)	(1,228,052)	(1,288,611)	(1,352,155)	(1,418,834)
A0184 Section 603 Certificates	(132,500)	(132,000)	(138,509)	(145,339)	(152,507)	(160,027)	(167,918)	(176,199)	(184,888)	(194,005)	(203,572)
A0190 General Income	(1,000)	(1,300)	(1,364)	(1,431)	(1,502)	(1,576)	(1,654)	(1,735)	(1,821)	(1,911)	(2,005)
A0192 Building & Const Industry	(14,000)	(12,000)	(12,592)	(13,213)	(13,864)	(14,548)	(15,265)	(16,018)	(16,808)	(17,637)	(18,507)
A0196 Sundry Income	(10,000)	(15,000)	(15,740)	(16,516)	(17,330)	(18,185)	(19,082)	(20,023)	(21,010)	(22,046)	(23,133)
A0199 Interest On Investments	(920,000)	(1,279,000)	(1,317,370)	(1,356,891)	(1,397,598)	(1,439,526)	(1,482,712)	(1,527,193)	(1,573,009)	(1,620,199)	(1,668,805)
	(28,215,476)	(30,444,891)	(31,921,504)	(33,470,191)	(35,094,485)	(36,798,091)	(37,450,546)	(39,268,691)	(41,175,635)	(43,175,729)	(45,273,542)
Operating Result	(26,015,326)	(28,307,395)	(29,678,561)	(31,116,587)	(32,624,746)	(34,206,473)	(34,731,020)	(36,414,930)	(38,180,998)	(40,033,246)	(41,975,897)
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7009 ABC Finance	499,270	514,248	529,675	545,566	561,933	578,791	596,154	614,039	632,460	651,434	670,977
ABC Charges recovered											
A7009 ABC Finance	(3,019,222)	(3,109,799)	(3,203,093)	(3,299,186)	(3,398,161)	(3,500,106)	(3,605,109)	(3,713,263)	(3,824,661)	(3,939,400)	(4,057,582)
Section 94 Recoupments											
A0195 Sec 94 Admin Plan	(80,000)	(28,334)	(29,184)	(30,060)	(30,961)	(31,890)	(32,847)	(33,832)	(34,847)	(35,893)	(36,969)
Restricted Funding/Revenue	(2,599,952)	(2,623,885)	(2,702,602)	(2,783,680)	(2,867,190)	(2,953,206)	(3,041,802)	(3,133,056)	(3,227,048)	(3,323,859)	(3,423,575)

Budget Result	(28,615,278)	(30,931,280)	(32,381,162)	(33,900,266)	(35,491,936)	(37,159,678)	(37,772,822)	(39,547,986)	(41,408,045)	(43,357,105)	(45,399,472)
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Ancillary Financial Overheads A010 [CFO]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A0102 Fringe Benefits Tax	45,000	49,000	51,416	53,952	56,612	59,404	62,333	65,407	68,633	72,017	75,568
A0108 Bank Charges	180,000	155,000	162,643	170,664	179,080	187,911	197,177	206,900	217,103	227,809	239,043
A0111 Payroll Tax	15,000	25,000	26,233	27,526	28,884	30,308	31,803	33,371	35,017	36,743	38,555
A0132 Audit Fees	41,000	43,000	45,120	47,345	49,680	52,130	54,701	57,398	60,229	63,199	66,315
A0135 Provision For Bad Debts	5,000	5,000	5,247	5,505	5,777	6,062	6,361	6,674	7,003	7,349	7,711
	286,000	277,000	290,660	304,993	320,033	335,814	352,374	369,751	387,984	407,116	427,192
Operating Revenue											
A0097 Employment Subsidy	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0
Operating Result	286,000	277,000	290,660	304,993	320,033	335,814	352,374	369,751	387,984	407,116	427,192
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
ABC Charges incurred	0	0	0	0	0	0	0	0	0	0	0
ABC Charges recovered	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0
Budget Result	286,000	277,000	290,660	304,993	320,033	335,814	352,374	369,751	387,984	407,116	427,192

Risk Management A011 [GO]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A0220 Insurance Fidelity Guarantee	2,300	2,300	2,369	2,440	2,513	2,589	2,666	2,746	2,829	2,914	3,001
A0223 Public Liability	700,000	750,000	791,813	835,956	882,561	931,763	983,709	1,038,551	1,096,450	1,157,577	1,222,112
A0224 Risk Management Program	108,000	80,000	84,460	89,169	94,140	99,388	104,929	110,779	116,955	123,475	130,359
A0226 Insurance Miscellaneous	15,000	25,000	26,394	27,865	29,419	31,059	32,790	34,618	36,548	38,586	40,737
	825,300	857,300	905,035	955,430	1,008,632	1,064,799	1,124,095	1,186,694	1,252,782	1,322,552	1,396,209
Operating Result	825,300	857,300	905,035	955,430	1,008,632	1,064,799	1,124,095	1,186,694	1,252,782	1,322,552	1,396,209
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7011 ABC Risk Management	121,400	125,042	128,793	132,657	136,637	140,736	144,958	149,307	153,786	158,399	163,151
ABC Charges recovered											
A7011 ABC Risk Management	(944,523)	(972,859)	(1,002,045)	(1,032,106)	(1,063,069)	(1,094,961)	(1,127,810)	(1,161,645)	(1,196,494)	(1,232,389)	(1,269,360)
Restricted Funding/Revenue											
Transfers from Reserves											
A0227 Risk Management Funding	0	0	0	0	0	0	0	0	0	0	0
	(823,123)	(847,817)	(873,252)	(899,449)	(926,433)	(954,226)	(982,852)	(1,012,338)	(1,042,708)	(1,073,989)	(1,106,209)
Budget Result	2,177	9,483	31,784	55,981	82,200	110,573	141,243	174,357	210,074	248,562	290,000

Human Resources A012 [HRC]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	
Financial Performance												
Operating Expenses												
A0231	HR/Administration	25,900	28,400	29,800	31,270	32,812	34,430	36,128	37,909	39,779	41,740	43,799
A0232	Consultative Committee	4,000	4,000	4,197	4,404	4,621	4,849	5,088	5,339	5,603	5,879	6,169
A0234	Employee Health & Fitness	19,400	24,500	25,708	26,976	28,306	29,702	31,167	32,704	34,316	36,008	37,784
A0235	Human Resources Salaries	410,364	467,042	490,073	514,240	539,598	566,207	594,128	623,426	654,169	686,428	720,277
		459,664	523,942	549,779	576,890	605,338	635,188	666,511	699,379	733,867	770,055	808,029
Operating Result												
		459,664	523,942	549,779	576,890	605,338	635,188	666,511	699,379	733,867	770,055	808,029
Financial Statement												
		0	0	0	0	0	0	0	0	0	0	0
Other												
Non-Cash Adjustments												
ABC Charges incurred												
A7012	ABC Personnel Management	128,582	132,439	136,412	140,505	144,720	149,061	153,533	158,139	162,883	167,770	172,803
ABC Charges recovered												
A7012	ABC Personnel Management	(866,643)	(906,783)	(933,987)	(962,006)	(990,866)	(1,020,592)	(1,051,210)	(1,082,747)	(1,115,229)	(1,148,686)	(1,183,146)
Restricted Funding/Revenue												
Transfers from Reserves												
A0249	Human Resources Funding	0	0	0	0	0	0	0	0	0	0	0
		(738,061)	(774,344)	(797,574)	(821,502)	(846,147)	(871,531)	(897,677)	(924,607)	(952,346)	(980,916)	(1,010,343)
Budget Result												
		(278,397)	(250,402)	(247,796)	(244,612)	(240,809)	(236,343)	(231,166)	(225,229)	(218,479)	(210,861)	(202,315)

Health & Safety A013 [GO]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	
Financial Performance												
Operating Expenses												
A0238	Occ Health & Safety/Admin	142,244	191,477	200,919	210,827	221,223	232,133	243,580	255,591	268,195	281,420	295,298
A0239	Workers Compensation Wages		75,000	77,250	79,568	81,955	84,413	86,946	89,554	92,241	95,008	97,858
A0240	Workers Compensation	1,600,000	2,000,000	2,060,000	2,121,800	2,185,454	2,251,018	2,318,548	2,388,105	2,459,748	2,533,540	2,609,546
A0245	Workers Compensation Oncosts	(1,600,000)	(2,075,000)	(2,137,250)	(2,201,368)	(2,267,409)	(2,335,431)	(2,405,494)	(2,477,659)	(2,551,988)	(2,628,548)	(2,707,404)
A0245	North Coast Safety Group NCSG	3,000	5,800	6,086	6,386	6,701	7,031	7,378	7,742	8,124	8,524	8,945
		145,244	197,277	207,005	217,213	227,924	239,164	250,958	263,333	276,319	289,945	304,243
Operating Result												
		145,244	197,277	207,005	217,213	227,924	239,164	250,958	263,333	276,319	289,945	304,243
Financial Statement												
		0	0	0	0	0	0	0	0	0	0	0
Other												
Non-Cash Adjustments												
ABC Charges incurred												
A7013	ABC Health & Safety	29,092	29,965	30,864	31,790	32,744	33,726	34,738	35,780	36,853	37,959	39,098
Restricted Funding/Revenue												
Transfers from Reserves												
A7213	OHS Funding	0	(130,000)	0	0	0	0	0	0	0	0	0
		29,092	(100,035)	30,864	31,790	32,744	33,726	34,738	35,780	36,853	37,959	39,098
Budget Result												
		174,336	97,242	237,869	249,003	260,668	272,890	285,695	299,113	313,172	327,904	343,340

Training A014 [HRC]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	
Financial Performance												
Operating Expenses												
A0237	Field Staff Trning/Admin	4,000	4,100	4,302	4,514	4,737	4,971	5,216	5,473	5,743	6,026	6,323
A0241	Field Staff Training	240,000	225,000	231,750	238,703	245,864	253,239	260,837	268,662	276,722	285,023	293,574
A0241	Field Staff Training Oncosts	(240,000)	(225,000)	(231,750)	(238,703)	(245,864)	(253,239)	(260,837)	(268,662)	(276,722)	(285,023)	(293,574)
A0252	NORTRAIN	500		0	0	0	0	0	0	0	0	0
		4,500	4,100	4,302	4,514	4,737	4,971	5,216	5,473	5,743	6,026	6,323
Operating Result												
		4,500	4,100	4,302	4,514	4,737	4,971	5,216	5,473	5,743	6,026	6,323
Financial Statement												
		0	0	0	0	0	0	0	0	0	0	0
Other												
Non-Cash Adjustments												
ABC Charges incurred												
A7014	ABC Human Resources Training	6,925	7,133	7,347	7,567	7,794	8,028	8,269	8,517	8,773	9,036	9,307
		6,925	7,133	7,347	7,567	7,794	8,028	8,269	8,517	8,773	9,036	9,307
Budget Result												
		11,425	11,233	11,649	12,082	12,531	12,999	13,485	13,990	14,515	15,062	15,630

Employees' Entitlements A016 [MFS]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A0281 Leave Entitlements	3,900,000	4,480,500	4,614,915	4,753,362	4,895,963	5,042,842	5,194,127	5,349,951	5,510,450	5,675,763	5,846,036
A0284 Oncosts Charged	(3,900,000)	(4,480,500)	(4,614,915)	(4,753,362)	(4,895,963)	(5,042,842)	(5,194,127)	(5,349,951)	(5,510,450)	(5,675,763)	(5,846,036)
	0	0	0	0	0	0	0	0	0	0	0
Operating Result	0	0	0	0	0	0	0	0	0	0	0
Financial Statement											
	0	0	0	0	0	0	0	0	0	0	0
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7016 ABC Employee Entitlements	26,424	27,217	28,034	28,875	29,741	30,633	31,552	32,499	33,473	34,478	35,512
Restricted Funding/Revenue											
Transfers from Reserves											
A0281 Funding superannuation obligation	(600,000)	(600,000)	0	0	0	0	0	0	0	0	0
Maternity Leave reserve	(28,000)	0	0	0	0	0	0	0	0	0	0
Transfers to Reserves											
A0281 Leave Entitlements	247,915	0	0	0	0	0	0	0	0	0	0
	(353,661)	(572,783)	28,034	28,875	29,741	30,633	31,552	32,499	33,473	34,478	35,512
Budget Result	(353,661)	(572,783)	28,034	28,875	29,741	30,633	31,552	32,499	33,473	34,478	35,512

Property Development A017 [EM]

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Performance											
Operating Expenses											
A0571 Pandanus Parade Land Development	0	0	0	0	0	0	0	0	0	0	0
A0572 Lot 490	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0
Operating Result	0	0	0	0	0	0	0	0	0	0	0
Financial Statement											
Asset Sale Proceeds											
A0511 Land Sale To SCU	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Other											
Non-Cash Adjustments											
ABC Charges incurred											
A7017 ABC Property Development	16,165	16,650	17,150	17,664	18,194	18,740	19,302	19,881	20,477	21,092	21,724
Restricted Funding/Revenue											
Transfers from Reserves											
A0573 Property Development Funding	0	0	0	0	0	0	0	0	0	0	0
Transfers to Reserves											
A0510 S.C.U. Tweed Campus	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
	66,165	66,650	67,150	67,664	68,194	68,740	69,302	69,881	70,477	71,092	71,724
Budget Result	16,165	16,650	17,150	17,664	18,194	18,740	19,302	19,881	20,477	21,092	21,724

CAPITAL WORKS:

Capital Works 2006/07 to 2015/16

Activity	Type	Funding	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
			Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount
Recreation												
Sportsfields asset reserve	Asset	Revenue	54,100	57,116	60,300	63,662	67,211	70,958	74,914	79,091	83,500	88,155
Sportsfields	New	Revenue	133,200	140,626	148,466	156,743	165,481	174,707	184,447	194,730	205,586	217,047
Section 94 Projects - Active Recreation	New	Contributions	705,700									
Section 94 Projects - Passive Recreation	New	Contributions	705,000									
Health & Community Services												
Bushfire Equipment	New	Grant	180,000	185,400	190,962	196,691	202,592	208,669	214,929	221,377	228,019	234,859
Civic Buildings Asset management	Asset	Revenue	50,700	52,200	53,800	57,076	60,552	64,240	68,152	72,303	76,706	81,377
Public Toilets	New	Loan	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Library projects	New	Contributions	91,600	94,348	97,178	100,094	103,097	106,190	109,375	112,656	116,036	119,517
Swimming Pools Asset Management	Asset	Revenue	25,600	32,000	40,000	50,000	62,500	78,125	97,656	122,070	152,588	190,735
Regional pool complex & carpark	New	Contributions	400,000									
Respite centre	New	Loan	986,160									
Economy												
TCHP Cabins	New	Revenue	105,000									
Environment												
Waterways Asset Management	Asset	Revenue	26,368	27,159	27,974	28,813	29,677	30,568	31,485	32,429	33,402	34,404
Boat Ramps	Asset	Grant	20,000									
Boat Ramps	Asset	Revenue	20,000									
Boat Ramps	Asset	Loan		40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Drainage	Asset	Revenue	104,000	107,120	110,334	113,644	117,053					
Drainage	Asset	Loan	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000
Open Space land	New	Loan	100,000									
Roads & Transport												
Urban Street Reconstruction	Asset	Revenue	1,663,000	1,769,663	1,881,586	1,999,028	2,122,261	2,251,571	2,387,258	2,529,636	2,679,035	2,835,801
Urban Street Reconstruction	Asset	Loan	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Rural Road Reconstruction	Asset	Revenue	1,397,710	1,466,635	1,538,958	1,614,848	1,694,480	1,778,039	1,865,719	1,957,722	2,054,262	2,155,563
Rural Roads Sealing	Asset	Revenue	480,000	494,400	509,232	524,509	540,244					
Asphalt resheeting	Asset	Revenue	330,000	339,900	350,097	360,600	371,418					
Roads to Recovery Program	Asset	Grant	1,028,110	1,058,953	1,090,722	1,123,444	1,157,147	1,191,861	1,227,617	1,264,446	1,302,379	1,341,450
Federal Assistance Program	Asset	Grant	1,830,000	1,884,900	1,941,447	1,999,690	2,059,681	2,121,472	2,185,116	2,250,669	2,318,189	2,387,735
Regional pool complex & carpark	New	Contributions	400,000									
Bus Shelters	New	Contributions	28,000	28,840	29,705	30,596	31,514	32,460	33,433	34,436	35,470	36,534
Footpaths	New	Revenue	227,900	234,737	241,779	249,032	256,503	205,076	211,228	217,565	224,092	230,814
Bridge Construction	Asset	Loan	1,030,000	1,030,000	1,030,000	1,030,000	1,030,000	1,030,000	1,030,000	1,030,000	1,030,000	1,030,000
Bridge Construction	New	Contributions	275,000									
Pedestrian Facilities	New	Revenue	80,000	82,400	84,872	87,418	90,041	92,742	95,524	98,390	101,342	104,382
Cycleways	New	Contributions	187,000	192,610	198,388	204,340	210,470	216,784	223,288	229,986	236,886	243,993
Quarries	New	Reserves	100,000									
Plant Replacement	Asset	Sale of Asset	1,800,000	1,800,000	1,500,000	1,697,088	1,559,575	2,014,445	2,016,924	1,714,392	2,507,787	2,133,261
Plant Replacement	Asset	Revenue	3,000,000	2,800,000	2,300,000	2,308,861	1,667,609	2,683,265	2,423,080	2,574,350	3,501,843	3,481,810
Tweed Roads Contributions Plan	New	Contributions	760,000									
Roundabout Pottsville	New	Loan	35,000									
Contracts management software	New	Revenue	70,000									
Infrastructure Planning												
Design Equipment	New	Revenue	5,722	5,894	6,070	6,253	6,440	6,633	6,832	7,037	7,248	7,466
Corporate Governance												
Information technology	New	Loan	100,000									
Flood mitigation (not classified as capital)	New	Loan	396,667	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
			21,131,537	16,184,900	15,731,871	16,302,429	15,905,547	16,657,804	16,786,978	17,043,286	19,194,369	19,254,904

Type

New Asset	5,775,282	1,064,855	1,097,421	1,131,167	1,166,138	1,143,260	1,179,057	1,216,178	1,254,678	1,294,612
Asset Renewal/Replacement	14,959,588	15,060,046	14,574,449	15,111,262	14,679,409	15,454,544	15,547,921	15,767,108	17,879,691	17,900,292

CAPITAL WORKS:

Capital Works 2006/07 to 2015/16

	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
	20,734,870	16,124,900	15,671,871	16,242,429	15,845,547	16,597,804	16,726,978	16,983,286	19,134,369	19,194,904
Funding Sources										
Grant	3,058,110	3,129,253	3,223,131	3,319,825	3,419,420	3,522,002	3,627,662	3,736,492	3,848,587	3,964,044
Sale of Asset	1,800,000	1,800,000	1,500,000	1,697,088	1,559,575	2,014,445	2,016,924	1,714,392	2,507,787	2,133,261
Loan	4,847,827	3,330,000	3,330,000	3,330,000	3,330,000	3,330,000	3,330,000	3,330,000	3,330,000	3,330,000
Reserves	100,000	0	0	0	0	0	0	0	0	0
Contributions	3,552,300	315,798	325,272	335,030	345,081	355,433	366,096	377,079	388,392	400,043
Revenue	7,773,300	7,609,849	7,353,468	7,620,486	7,251,472	7,435,924	7,446,296	7,885,322	9,119,603	9,427,555
	21,131,537	16,184,900	15,731,871	16,302,429	15,905,547	16,657,804	16,786,978	17,043,286	19,194,369	19,254,904
Less Flood Mitigation	-396,667	-60,000	-60,000	-60,000	-60,000	-60,000	-60,000	-60,000	-60,000	-60,000
	20,734,870	16,124,900	15,671,871	16,242,429	15,845,547	16,597,804	16,726,978	16,983,286	19,134,369	19,194,904

LOANS

New Loans

Purpose	Term of loan	Loan Amount	Full year debt servicing	Portion of year applicable	2006/07	
					Interest	Principal
2006/07						
New loans						
Bridges	20	1,030,000	91,264	10%	6,386	-
Drainage	20	1,600,000	141,769	10%	9,920	-
Road Construction	10	500,000	68,579	10%	3,100	-
Public Toilets	20	100,000	8,861	10%	620	-
Boat Ramps	7	-	-	10%	-	-
Flood Mitigation	20	396,667	35,147	10%	2,459	-
Traffic facilities	10	35,000	4,801	10%	217	-
Land Purchase -Open Space	10	100,000	13,716	10%	620	-
		3,761,667	364,137			

2007/08						
New loans						
Bridges	20	1,030,000	91,264	10%		
Drainage	20	1,600,000	141,769	10%		
Road Construction	10	500,000	68,579	10%		
Public Toilets	20	100,000	8,861	10%		
Boat Ramps	7	40,000	7,216	10%		
Flood Mitigation	20	-	-	10%		
Land Purchase -Open Space	10	-	-	10%		
		3,270,000	317,689			

2008/09						
Purpose	Term of loan	Loan Amount	Full year debt servicing	Portion of year applicable		
New loans						
Bridges	20	1,030,000	91,264	10%		
Drainage	20	1,600,000	141,769	10%		
Road Construction	10	500,000	68,579	10%		
Public Toilets	20	100,000	8,861	10%		
Boat Ramps	7	40,000	7,216	10%		
Flood Mitigation	20	60,000	5,316	10%		
Land Purchase -Open Space	10	-	-	10%		
		3,330,000	323,005			

LOANS

New Loans

2006/07

Purpose	Term of loan	Loan Amount	Full year debt servicing	Portion of year applicable	Interest	Principal
2009/10						

Purpose	Term of loan	Loan Amount	Full year debt servicing	Portion of year applicable
New loans				
Bridges	20	1,030,000	91,264	10%
Drainage	20	1,600,000	141,769	10%
Road Construction	10	500,000	68,579	10%
Public Toilets	20	100,000	8,861	10%
Boat Ramps	7	40,000	7,216	10%
Flood Mitigation	20	60,000	5,316	10%
Land Purchase -Open Space	10		-	10%
		<u>3,330,000</u>	<u>323,005</u>	

LOANS



2007/08

Balance	Interest	Principal
1,030,000	63,860	27,404
1,600,000	99,200	42,569
500,000	31,000	37,579
100,000	6,200	2,661
-	-	-
396,667	24,593	10,554
35,000	2,170	2,631
100,000	6,200	7,516
	<u>233,223</u>	<u>130,914</u>
	6,386	-
	9,920	-
	3,100	-
	620	-
	248	-
	-	-
	-	-
	<u>20,274</u>	<u>-</u>

Growth Factors

	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Inflation Rate including Salaries	3.000%	3.000%	3.000%	3.000%	3.000%	3.000%	3.000%	3.000%	3.000%	3.000%
Population Growth	2.500%	2.500%	2.500%	2.500%	2.500%	2.500%	2.500%	2.500%	2.500%	2.500%

Population Correlation, i.e. the relationship between population growth and costs/revenues

A	Costs/revenues grow faster than population	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20
B	Costs/revenues growth = population growth	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
C	Moderate direct correlation	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75
D	Weak direct correlation	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50
E	Population growth does not effect costs/revenues	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

Modified Population Growth Factor

A	Costs/revenues grow faster than population	3.000%	3.000%	3.000%	3.000%	3.000%	3.000%	3.000%	3.000%	3.000%
B	Costs/revenues growth = population growth	2.500%	2.500%	2.500%	2.500%	2.500%	2.500%	2.500%	2.500%	2.500%
C	Moderate direct correlation	1.875%	1.875%	1.875%	1.875%	1.875%	1.875%	1.875%	1.875%	1.875%
D	Weak direct correlation	1.250%	1.250%	1.250%	1.250%	1.250%	1.250%	1.250%	1.250%	1.250%
E	Population growth does not effect costs/revenues	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%

Combined Inflation & Growth Factors

	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
A	Costs/revenues grow faster than population	106.090%	106.090%	106.090%	106.090%	106.090%	106.090%	106.090%	106.090%	106.090%
B	Costs/revenues growth = population growth	105.575%	105.575%	105.575%	105.575%	105.575%	105.575%	105.575%	105.575%	105.575%
C	Moderate direct correlation	104.931%	104.931%	104.931%	104.931%	104.931%	104.931%	104.931%	104.931%	104.931%
D	Weak direct correlation	104.288%	104.288%	104.288%	104.288%	104.288%	104.288%	104.288%	104.288%	104.288%
E	Population growth does not effect costs/revenues	103.000%	103.000%	103.000%	103.000%	103.000%	103.000%	103.000%	103.000%	103.000%