

## Late Addendum Report

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### REPORTS THROUGH THE GENERAL MANAGER

### REPORTS FROM THE GENERAL MANAGER

#### b9 [GM-CM] National Stronger Regions Fund

**SUBMITTED BY:** General Manager

Valid



### Strengthening the Economy

#### LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK:

- 3 Strengthening the Economy
  - 3.1 Expand employment, tourism and education opportunities
- 

#### SUMMARY OF REPORT:

On 1 October 2014 the Australian Government announced the first round of the \$1 billion National Stronger Regions Fund. This funding grant is available to local governments seeking matching funding for a range of local and regional development initiatives that are designed to spur economic growth.

This report reviews the guidelines for the grant fund and reviews the potential projects from Council that are eligible.

Five projects are identified, which could be considered for grant funding and this report reviews their budget, funding sources and planning requirements.

Significantly, Council must be able to identify matching funding for all projects. Implementation of the Kingscliff Foreshore Master Plan in the Kingscliff CBD has strong community support, guarantees security for Kingscliff Foreshore, provides 8,000m<sup>2</sup> of new open space, enhances and sustains the profitability of the Holiday Park, protects the main commercial precinct and the many shops fronting the foreshore, will assist to maintain a beach and foreshore, which is a major economic driver and tourism attraction of the area, creates a more functional community centre in the middle of the town and creates additional parking capacity to support local businesses and the foreshore park. Ultimately, this project supports a wide cross section of the community with a number of options available to Council for matching funding and provides the greatest opportunity for the community to secure a reasonable share of Federal Government funds.

## Late Addendum Report

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The report therefore recommends Kingscliff Foreshore Master Plan as Council's priority, as it meets the desired outcomes of the program as follows:

- *improved level of economic activity in regions;*
- *increased productivity in the regions;*
- *increased employment and a more skilled workforce in regions;*

The Kingscliff Foreshore Master Plan will provide an increase in economic activity, productivity and employment during the construction phase, which could be up to 18 months. Major components including seawall construction, Holiday Park upgrade and the Central Park will all require skilled workers.

The Kingscliff Foreshore Master Plan will contribute to the creation of new jobs and add value to the Gross Regional Product through retention of Regional Income and attraction of Inter-Regional Income (generated by visitors to the Tweed).

- *increased capacity and improved capability of regions to deliver major projects, and to secure and manage investment funding;*

The financial management of Local Governments in New South Wales is closely monitored by the NSW State Government. Through the Local Government Act 1993 (NSW) Councils are required to report their independently audited financial performance to both the State Government and the local Community. Council has a proven track record of administering public monies which include council rates as well as government grants. Tweed Shire Council has undertaken extensive planning and risk assessment to ensure that the use of resources is carried out in an efficient, effective and ethical manner and the project is undertaken in an accountable and transparent manner.

In recent years, Tweed Shire Council has delivered major infrastructure projects such as the Kingscliff Waste Water Treatment Plant (\$37m), Bray Park Water Treatment Plant (\$62m) and Kirkwood Road extension (\$17m). Delivering the Kingscliff Foreshore Master Plan would build on the experience and expertise gained through these major projects.

- *improved partnerships between local, state and territory governments, the private sector and community groups; and*

The project would enhance local and state government partnerships, as enacting the Kingscliff Foreshore Master Plan satisfies the state government's initiative of Coastal Zone Management. Throughout the development of Council's Coastal Zone Management Plan Council Officers have developed partnerships with various state government departments and the Coastal Committee. It is envisaged that most of the construction activity would be carried out by the Private Sector, utilising many local subcontractors and tradesmen. Local community groups, including the Kingscliff Ratepayers and Progress Association and the Kingscliff and District Chamber of Commerce have been included as major stakeholders during the development of the Kingscliff Foreshore Master Plan.

- *more stable and viable communities, where people choose to live.*

## Late Addendum Report

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The project will provide protection to the main commercial precinct of Kingscliff and the many shops fronting the foreshore. As well, it will assist to maintain a beach and foreshore, which is a major economic driver and tourism attraction of the area.

### **RECOMMENDATION:**

#### **That Council:**

- 1. Nominates Kingscliff Foreshore Master Plan as its priority project for grant funds under the National Stronger Regions Fund; and**
- 2. Approves the execution of all documents necessary to complete such applications.**

## Late Addendum Report

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### REPORT:

#### National Stronger Regions Fund - Background

On 1 October the Australian Government announced round one of the National Stronger Regions Fund (NSRF) was open. The grant fund has been developed to promote economic development in Australia's regions. The Government is providing \$1 billion over five years, commencing in 2015-2016, to fund priority infrastructure in local communities.

*The desired outcomes of the programme are:*

- *improved level of economic activity in regions;*
- *increased productivity in the regions;*
- *increased employment and a more skilled workforce in regions;*
- *increased capacity and improved capability of regions to deliver major projects, and to secure and manage investment funding;*
- *improved partnerships between local, state and territory governments, the private sector and community groups; and*
- *more stable and viable communities, where people choose to live.*

The ranges of grants being offered are between \$20,000 and \$10 million and are offered as a minimum, dollar for dollar basis. Also the proposed project must be completed before 31 December 2019. There can only be one active application per Round of NSRF.

#### Key Dates

Below are the key dates for the NSRF:

##### **National Stronger Regional Fund - Key Dates**

NSRF Announced	1 October 2014
NSRF Guidelines Published	1 October 2014
Round One Applications Open	1 October 2014
Round One Applications Close	28 November 2014
Round One Application Assessment Completed	31 March 2015
Announcements of Round One Projects to be Funded	May 2015
Round Two Applications Open	1 May 2015
Round Two Applications Close	31 July 2015
Round Two Application Assessment Completed	31 October 2015
Announcements of Round Two Projects to be Funded	December 2015
Project Completion	31 December 2019

#### Project Eligibility

The NSRF guidelines identify that the grant funding will only be provided for capital projects which involve the construction of new infrastructure, or the upgrade, extension or enhancement of existing infrastructure. It provides examples of the following types of projects:

## Late Addendum Report

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- upgrade transport networks to support connectivity and freight movement (transport hubs, intermodal services, airports, or upgrades to wharves or cargo loading facilities which cannot be funded by the market);
- enhance the efficient movement of freight, support an industrial estate or strengthen supply chains;
- increase access to water and waste services, support improved water management or enhance irrigation services (routine upgrades and repairs will not be funded);
- extend or enhance services to regions, for example deliver gas pipelines to new industrial estates, upgrade water pipes to support irrigation and industrial growth, or more efficiently manage waste water;
- convention centres and community or performance centres which deliver economic benefits or support increases in tourism; or
- construct large flagship or signature multi-purpose sporting facilities which generate significant long term economic and social benefits and/or support leadership in local communities, for example a state-of-the-art facility which will act as the state hub and will host national, state and elite events on a regular and ongoing basis
- upgrades to or the expansion of local sporting facilities or the construction of sporting facilities which are otherwise available in the state or territory are unlikely to be supported; or
- facilities which support a single sport or which can be funded by state and national bodies are unlikely to be supported.

The NSRF will not fund infrastructure projects which:

- does not deliver sustainable economic benefits, including job creation;
- are eligible for funding under the National Disaster Relief and Recovery Arrangements;
- shift costs from state, territory or local governments to the Commonwealth; and/or
- are integral elements of hospitals, as they are funded by other Government initiatives.

Grant funding from the NSRF cannot be used for the following:

- expenditure incurred prior to the announcement that the project has been successful in its application for NSRF funding;
- provision of services and support activities;
- soft infrastructure, including computer software or hardware that is not an integral part of the funded capital project;
- payment of salaries for new or existing staff or contractors; or
- administrative overhead items, including office equipment, vehicles or mobile capital equipment, for example trucks and earthmoving equipment.

## Late Addendum Report

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### Projects Summary

Below is the estimated project costing for five (5) projects that are considered to meet the selection criterion for the National Stronger Regions Fund.

Project	Estimated Project Cost
1. Kingscliff Foreshore Master Plan	\$20,411,500
2. Jack Evans Boat Harbour - Tweed Cultural Centre and Library	\$27,000,000
3. Tweed Coast Road Upgrade	\$25,132,172
4. Arkinstall Park Stage 2	\$37,240,000
5. Kennedy Drive Upgrade-Limososa Road to Cobaki Bridge	\$4,050,000

### PROJECT 1: Kingscliff Foreshore Master Plan

#### Project Summary

The Kingscliff Foreshore Master Plan, which was adopted by Council in July 2007, established a vision for future upgrade works along the Kingscliff Foreshore from Cudgen Creek in the south, to the North Kingscliff Holiday Park.

Council, through the Coastline Hazard Study, has identified that the Kingscliff Beach foreshore has major public assets within the Immediate Hazard Zone, which are therefore subject to immediate risk from coastal erosion and inundation. Severe coastal erosion in recent years has highlighted the vulnerability of these public assets and prevented implementation of major features of the Foreshore Master Plan.

Extensive community consultation and consideration of issues has confirmed the desire by the community for Council to address the erosion hazard risk to enable the protection and enhancement of the public facilities at Kingscliff Beach foreshore. Preliminary and conceptual studies and some on-ground works have been completed, however the foreshore protection measures need to be installed to give certainty that the public assets proposed in the Kingscliff Foreshore Master Plan are protected. Furthermore, funding of the Master Plan elements cannot be guaranteed until the foreshore is protected.

The Kingscliff Foreshore Master Plan project is therefore a three step process:

1. To implement the adopted public foreshore protection option at Kingscliff, being construction of a seawall and implementation of sand amenity nourishment.
2. Upgrade the Kingscliff Beach Holiday Park and reduce its size to create open space for a central Park.
3. Construction of a Central Park in the open space provided by the reduction in the Holiday park area.

#### Project Intent

The intent of the Kingscliff Foreshore Master Plan is to open up the enclosed feel of Marine Parade as you pass through the business hub, by creating sight lines to the ocean, with tree

## Late Addendum Report

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plantings and connecting pathways. These elements will provide a stronger relationship between the park and the Central Business District of Kingscliff.

The project intent will be realised by upgrading the existing Holiday Park and reducing its area to allow for the creation of a park opposite the Kingscliff CBD.

The proposed features for the park include an enlarged Cenotaph area, new amenities block, boardwalk with viewing platforms, a children's playground, a youth space, barbeques, picnic shelters and landscaping. The park will connect with the existing community/amenities hall to allow the park/hall to be used for performances and festivals.

### Scope of Project

The Project will involve four main elements:

1. Foreshore Protection
  - 10,000 m<sup>3</sup> of sand to restore amenity to Kingscliff Beach
  - Rock Seawall Protection of Kingscliff Beach Holiday Park
  - Stepped Concrete seawall opposite Kingscliff Central Park
  - Accessible beach access points
  - Stormwater Drainage runoff quality and control
2. Redevelopment of Kingscliff Beach Holiday Park
  - New amenities block / park buildings
  - Reduction in area to 60 sites
  - Improved facilities to provide a high standard park
  - New access road and improved landscaping
3. Kingscliff Central Park and Lions Park
  - Enlarged Cenotaph Area
  - Board walk/cycleway with connectivity to north of the Kingscliff Beach Bowls Club and south to Cudgen Creek
  - Additional public parking
  - New park furniture / amenities / viewing platforms landscaping
4. Kingscliff Amenities Hall
  - Refurbishment of existing Hall to allow it to be more accessible and to better facilitate community uses
  - New fixtures including audio-visual and lighting to facilitate entertainment and performances
  - Landscape forecourt and front of building including public art installation

## Late Addendum Report

### Budget Summary

#### Proposed Expenditure

Foreshore Protection	\$6,961,500	
Amenity Sand to Kingscliff Beach	\$200,000	
Kingscliff Beach Holiday Park Upgrade	\$6,900,000	
Kingscliff Central Park	\$4,200,000	
Car parking	\$500,000	
Amenities Hall Upgrade	\$550,000	
Design, Approvals, Project Management, Tendering, Consultants Fees.	\$1,100,000	
<b>Total Expenditure</b>		<b>\$20,411,500</b>

#### Sources of Funds

Council Section 94 Developer Contributions	\$1,000,000	
7 year plan	\$2,000,000	
State Government Coastal program (Matched \$ for \$ by TSC)	\$500,000	
TSC wages for staff and consultants	\$600,000	
TCHP Capital Works	\$6,900,000	
<b>Total Tweed Shire Council Funding</b>	<b>\$11,000,000</b>	
National Stronger Regions Fund	\$9,411,500	
<b>Total Expenditure</b>		<b>\$20,411,500</b>

### Approvals

Planning Approval	Additional Reports / Work	Status
EPA Act Part 5 Approval Foreshore Protection	Detailed Concept Design of Rock and Concrete Seawalls (Underway)	Approval Required
EPA Act Part 5 Approval Central Park	Concept Design of Park (Completed)	Approval Required
EPA Act Part 4 Approval Upgrade of Kingscliff Beach Holiday Park	Detailed design of Kingscliff Beach Holiday Park	Underway but on hold until foreshore protection measures are approved and implemented.
	Community Consultation	Reported to Council and presented to the community for public review and input.

Due to the cycleway, toilet block and lighting an EP and A Act - Part 5 approval is required. The project has a high level of support in the community and was the subject of extensive consultation during development of the Kingscliff Foreshore Master Plan and the Coastal Management Plan. There is a high level of expectation currently in the community that



## Late Addendum Report

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these works will be undertaken as soon as possible following the recent major erosion, as evidenced by media and public interest. Considering the amount of public consultation that has already occurred for this project it is believed the approvals pathway would be relatively non controversial.

The Holiday Park redevelopment will require a Development Application. Many of the supporting environmental studies and engineering design work has begun and is ready to be completed subject to the foreshore protection measures being confirmed.

### **PROJECT 2: Jack Evans Boat Harbour - Tweed Cultural Centre and Library**

#### ***Project Summary***

In June 2013 Council commenced the analysis of sites and/or locations that would be suitable for a cultural precinct and community centre in the Banora Point/Tweed Heads area. A further review and update of work completed by SGS Economics and Planning in 2007 has resulted in the development of the Community Infrastructure Framework to ensure that planning for and delivery of new or expanded community facilities contribute to the network of community facilities and spaces required across the Shire. The needs assessment and network planning for community infrastructure has not yet commenced however preliminary site analysis identified a site (2/1150839) at the end of Bay Street on Jack Evans Boat Harbour, Tweed Heads that could be appropriate for a cultural centre and library.

The current interim solution approved by Council for the expansion of the library and inclusion of community meeting spaces within the existing Tweed Heads Civic and Community Centre, may not address the long term requirement for library or community and cultural space. This site at Jack Evans Boat Harbour has the potential to deliver on longer term needs for cultural space in Tweed Heads.

#### **Scope of Project**

The concept plan for the Cultural Centre included:

- 10m building height
- a green roof,
- the retention of existing car spaces on site,
- an option for the car park as a market space.
- 6,400m<sup>2</sup> GFA + 430m<sup>2</sup> balcony:
  - 3,400m<sup>2</sup> community;
  - 3,000m<sup>2</sup> retail/commercial.
- Tenancies to activate Bay St.

The site is TSC Crown land; public recreation.

#### **Budget Summary**

With a maximum of \$10M available from the National Stronger Regions Fund, TSC would need a funding strategy for the balance - in the order of \$17 Million, possibly including community/private investment/joint development. As this option has only been proposed as a concept, no partnerships or detailed budget has been developed. The budget estimate for this concept is a very conservative estimate based on \$4,000/ sqm over 6,830sqm.

## Late Addendum Report

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As there are no Council funds allocated for this project and funding via loans is not sustainable, this project is not considered appropriate for this round of funding.

### Proposed Expenditure

Design and Construction Costs	\$27,000,000	
<b>Total Expenditure</b>		\$27,000,000

### Sources of Funds

<b>Total Tweed Shire Council Funding</b>	\$17,000,000	
National Stronger Regions Fund	\$10,000,000	
<b>Total Expenditure</b>		\$27,000,000

### Approvals

<b>Planning Approval</b>	<b>Additional Reports / Work</b>	<b>Status</b>
EPA Act Part 4 Approval	Concept and Detailed design has not begun	DA required. Only very preliminary work and site analysis carried out

## PROJECT 3: Tweed Coast Road Upgrade

### Project Summary

The Tweed Coast Road is currently a two lane rural road extending south from the Pacific Motorway interchange at Chinderah to Cudgen, Depot Road, Casuarina and Cabarita Beach/Bogangar. The construction of the section from Chinderah to Casuarina (previously named "Old Bogangar Road") was funded by Section 94 contributions as required by the Tweed Coast Contribution Pan.

To facilitate a standard of road network to cater for the increasing population growth along the Tweed Coast and its accompanying traffic generation this project was identified as being required in the Tweed Road Development Strategy, which was last updated in 2007.

The project involves an upgrade from the existing two lanes to four lanes for the Tweed Coast Road from the new signalised intersection at Grand Parade, Casuarina to the Pacific Motorway at Chinderah. The project includes upgrading of the north and south on ramps to the Motorway and the installation of a roundabout at the intersection of the Tweed Coast Road and Kings Forest Parkway.

Concept designs have been completed along with property acquisitions for the road widening.

There are significant benefits in constructing the road upgrade as it will facilitate further development of residential and commercial land along the coastal areas of the Tweed. As well, without the upgrade the road capacity to access Kings Forest and other developments further to the south is constrained. The number of housing lots that can be developed at

## Late Addendum Report

Kings Forest will be reduced from 4,500 back to 1,267. This effectively will also constrain other developments in the West Kingscliff and Tweed Coast localities.

### Scope of Project

This project will provide Council with a progressive transport link in its future transport system. An additional benefit of the project will be that it provides further incentive for progressive development of the Coastal areas whilst catering for the anticipated population growth of the Tweed.

### Budget Summary

The project is currently included in the Section 94 Plan Tweed Roads Contribution Plan No. 4. However, the Plan is reliant on contributions received from development (primarily residential) and is unlikely to have sufficient funds to complete the works listed below to satisfy the grant timeframes. The fund currently has a balance of \$8.4m.

Whilst the Kings Forest development is conditioned to construct the roundabout at the intersection of Tweed Coast Road and Kings Forest Parkway, a credit would be given to the Developer for these works identified in the Plan.

### Proposed Expenditure

Tweed Coast Road widening to 4 lanes (Pacific Motorway to Cudgen Rd)	\$4,365,792	
Upgrade north and south on ramps to Pacific Motorway	\$1,278,160	
Tweed Coast Rd widening to 4 lanes (Cudgen Rd to Cudgen Ck)	\$14,855,820	
Construct new intersection at Tweed Coast Road and Kings Forest Parkway (Roundabout)	\$972,400	
Duplicate the existing bridge over Cudgen Creek	\$3,660,000	
<b>Total Expenditure</b>		<b>\$25,132,172</b>

### Sources of Funds

Council Section 94 Developer Contributions	\$8,400,000	
TSC	\$6,732,172	
<b>Total Tweed Shire Council Funding</b>	<b>\$15,132,172</b>	
National Stronger Regions Fund	\$10,000,000	
<b>Total Expenditure</b>		<b>\$25,132,172</b>

### Approvals

EP and A Act - Part 5 planning approvals are required for the project as the project is contained within the road reserve. Whilst no significant environment constraints are envisioned any constraints from the duplication of the Cudgen Creek Bridge are as yet unknown.

## Late Addendum Report

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### PROJECT 4: Arkinstall Park Stage 2

#### ***Project Summary***

The site is located in Tweed Heads, on the junction of Cunningham Street and Oxley Street (partially a paper road) and is bounded by Kirkwood Road extension on the southern site. The western side of the site is bounded by residential properties, reserve, and the Lindisfarne Anglican School.

In 2006 Stratcorp, a sports and recreation planning firm, was engaged to undertake a feasibility study and develop a general Master Plan for Arkinstall Park. This Master Plan was developed over a period of three years, and approved by Council in 2009, with the implementation of the Master Plan to be funded by the Section 94 Contribution Plan 26 Shirewide Regional Open Space. Implementation of this Master Plan is constrained by the lack of contribution funding.

A feasibility assessment undertaken as part of the recent Master Plan process identified upgrades to existing facilities, as well as assessing the feasibility of a number of new facilities consistent with developing Arkinstall Park as a regional sports complex.

This project will provide improved regional level sporting facilities in Arkinstall Park, primarily providing facilities for higher levels of competition, such as enabling state level competitions for netball, and providing a regional tennis facility which complies with the facility requirements identified by Tennis Australia/NSW. Future stages will provide regional football and indoor facilities. The project will provide improved parking on site, and recreation facilities for families.

Stage 1 of the project is currently being completed and has included such features as netball building and court upgrades, new tennis building, lighting and courts and construction of formalised car parking and access roads.

#### **Scope of Project**

The scope of this project encompasses project planning, design, approvals and stage 2 construction implementation which includes;

- Upgrades to 3 sports fields, spectator facilities and lighting
- Spectator grandstand
- Additional car and bus parking
- Indoor sports centre and club house

#### **Budget Summary**

Currently all funds in Section 94 Contribution Plan 26 Shirewide Regional Open Space are committed to the completion of Stage 1 of the project. The Plan is reliant on contributions received from development (primarily residential) and is unlikely to have sufficient funds to complete the works listed below to satisfy the grant timeframes. Project 4 is therefore not recommended for consideration as at this stage.

## Late Addendum Report

### Proposed Expenditure

Upgrades to 3 sports fields, including turf, spectator facilities and lighting	\$1,600,000	
Spectator grandstand and player facilities.	\$8,400,000	
car and bus parking and taxi rank	\$2,700,000	
Indoor sports centre and club house	\$21,000,000	
Consultant/design/project management fees	\$3,540,000	
<b>Total Expenditure</b>		<b>\$37,240,000</b>

### Sources of Funds

Council Section 94 Developer Contributions		
<b>Total Tweed Shire Council Funding</b>	<b>\$27,240,000</b>	
National Stronger Regions Fund	\$10,000,000	
<b>Total Expenditure</b>		<b>\$37,240,000</b>

### Approvals

All works identified as deliverables in Stage 2 are Permissible Without Consent under the State environmental planning policy 'Infrastructure' 2007, Division 12 Parks and Other Public Reserves, Clause 65. This means that the project falls under Part 5 approval of the EP&A Act.

<b>Planning Approval</b>	<b>Additional Reports</b>	<b>Status</b>
EPA Act Part 5 Approval		Approval Required
	Feasibility & Master Plan Study	Completed
	Stakeholder & Community Consultation	Undertaken as part of Master Plan Study. Community engagement Undertaken as part of Stage 1.
	Cultural Heritage Assessment	Undertaken as part of Stage 1.
	Environmental Assessment	Undertaken as part of Stage 1

## PROJECT 5: Kennedy Drive Upgrade - Limosa Road to Cobaki Bridge

### Project Summary

The scoping of works and design for the upgrade of Kennedy Drive between the Pacific Motorway and the Cobaki Bridge to dual lanes within each direction was undertaken by Council during 2010. Phase 1 of the project, Gray Street to Limosa Road, funded by Council was constructed during 2011.

Following a commitment by the Federal Government to support further stages of works, the Department of Infrastructure and Regional Development has confirmed \$3.3M has been approved under its Infrastructure Investment Program for Phase 2 of the works between the

## Late Addendum Report

Pacific Motorway and Gray Street. This phase of works has been programmed to commence on 20 October 2014 with completion due in early 2015.

The final phase of works shall see the upgrade of Kennedy Drive from Limosa Road to the Cobaki Bridge, resulting in dual traffic lanes in each direction, improved drainage and a safer road network for traffic volumes of 19,000 traffic movements per day.

### Scope of Project

The upgrade of Kennedy Drive, Limosa Road to the Cobaki Bridge (670m) involves the following components:

- Replace the existing fatigued road pavement
- Reconstruct the existing kerb and gutter at a higher level to achieve a maximum road cross-fall of 3%
- Relocate / install water mains to within the nature strip area on each side to the road and remove all cross pavement connections.
- Reconstruct pedestrian paving and barriers as required to reflect the new pavement levels.
- Install additional drainage to reduce the extent of low rainfall event flooding.
- Reconstruct private property access points to increase access / egress speed and reflect the new road pavement levels.
- Provision of improved signage and pavement markings.

### Budget Summary

The project is currently included in the Section 94 Plan Tweed Roads Contribution Plan No. 4. The fund currently has \$8.4M.

### Proposed Expenditure

Traffic Management	\$428,770	
Stormwater Drainage	\$899,665	
Water Mains	\$418,240	
Earthworks/pavement	\$640,900	
K&G / paths / access	\$681,520	
Wearing Surface	\$940,285	
Line marking / signage	\$40,620	
<b>Total Expenditure</b>		\$4,050,000

### Source of Funds

Council - TRCP (50%)	\$2,025,000	
National Stronger Regions Fund (50%)	\$2,025,000	
<b>Total Expenditure</b>		\$4,050,000

## Late Addendum Report

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### Planning Approval Process

Planning approval notice, PTV11/0007 for the project was approved under Part V of the EP&A Act on 8 August 2011 subject to standard conditions of consent. These conditions included the requirement for Council to acquire a Fisheries Permit from the Department of Primary Industries in addition to a Controlled Activity Approval from the Department of Water for any dewatering undertaken on the site. These applications have been approved and remain in force.

### OPTIONS:

The five project options for consideration are detailed above.

### CONCLUSION:

Implementation of the Kingscliff Foreshore Master Plan in the Kingscliff CBD meets the grant criteria, has strong community support, guarantees security for Kingscliff Foreshore, provides 8,000m<sup>2</sup> of new open space, enhances the profitability of the Holiday Park, creates a more functional community centre in the middle of the town and creates additional parking capacity to support local businesses and the foreshore park. Ultimately, this project supports a wide cross section of the community with a number of options available to Council for matching funding and provides the greatest opportunity for the community to secure a reasonable share of Federal Government funds.

The report therefore recommends Kingscliff Foreshore Master Plan as Council's priority.

### COUNCIL IMPLICATIONS:

**a. Policy:**

Corporate Policy Not Applicable.

**b. Budget/Long Term Financial Plan:**

This report proposes several scenarios which propose to commit Council funds to proposed capital works projects if the grant funding application becomes successful.

**c. Legal:**

Not Applicable.

**d. Communication/Engagement:**

**Inform** - We will keep you informed.

### UNDER SEPARATE COVER/FURTHER INFORMATION:

Nil.

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**Late Addendum Report**

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