

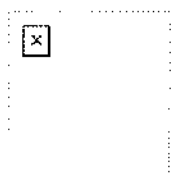
2045838

**From:** Lisa Townsend [lisat@y7mail.com]

**Sent:** Wednesday, 6 May 2009 9:20:56 AM

**To:** Corporate Email

**Subject:** Draft Budget currently on exhibition - unable to see any provision for safety fences for childrens playgrounds - please clarify the situation urgently



To :  
The General Manager  
Tweed Shire Council.

Dear Sir,

I am writing to you with regard to the draft budget that is currently up for public comment.

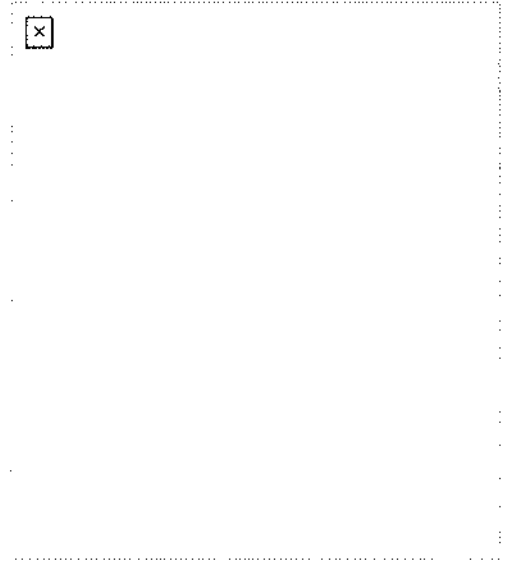
As I was unable to attend the "community access workshops"( due to not being on the magic list of people eligible to attend) I am writing to you to ask you if there is any provision for safety fences for children's playgrounds in the Tweed Shire.

I have examined the document on exhibition fairly closely, and I am unable to see any such provision.

Could you or Mr Green please clarify the situation urgently, as I am sure a great many members of the public will wish to comment, if indeed there is no provision for this item in the budget.

Thank you for your help.  
Yours Sincerely,

Lisa Townsend  
107 River St  
Murwillumbah  
0412699921



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The new Internet Explorer 8 optimised for Yahoo!7: Faster, Safer, Easier. Get it now..

2046400

**From:** Mike Rayner [MikeR@tweed.nsw.gov.au]  
**Sent:** Thursday, 7 May 2009 2:17:20 PM  
**To:** Kim Radnedge  
**Subject:** FW: PUBLIC CONSULTATION- Draft Management PAn

Kim -- Please register if you haven't already and task to Troy Green.

Thanks  
 Mike

---

**From:** Julie Boyd [mailto:info@julieboyd.com.au]  
**Sent:** Wednesday, 6 May 2009 8:45 AM  
**To:** Troy Green; Mike Rayner  
**Cc:** Katie Milne; Dot Holdom; Barry Longland; Kevin Skinner; Joan van Lieshout  
**Subject:** PUBLIC CONSULTATION- Draft Management PAn

**PUBLIC CONSULTATION: TWEED SHIRE COUNCIL'S DRAFT MANAGEMENT PLAN//BUDGET 2009/10**

Thank you for the opportunity for a face to face consultation. It is important for the Tweed Residents Community to know that there is an avenue for them to raise issues and suggestions in a non-confrontational environment. A dialogue rather than a formal presentation schedule is often conducive to mutually useful outcomes. We do note that one of the definitions of empowerment is the uptake of suggestions and proposals which are tabled by the community.

***Hastings Point Progress Association:***

1. Fully supports the call by Pottsville Residents Association for an increased budget for restoration, reclamation and repurchase of riparian zones around Cudgera and Christie's Creeks. \$300,000 is insufficient. Tweed Waterways must be treated as precious assets.
2. Supports the continued immediate development of the Hastings Point DCP and Locality Plan.
3. Calls for council to take a proactive and preventative approach in concert with the **ESD Principles** and to adopt a further principle of considering **7 generations** hence in all decisions made in preference to enabling short term individual economic gain. A seven generation approach is proposed as at any one time there are a maximum of 4-5 generations of people in existence.
4. Notes that past Council **inaction and simple mistakes** have proven extremely costly to a community which is focussed on the greater good rather than individual profit. e.g. failure to implement Land and Environment findings on Lot 156, Creek St means that it is extremely difficult for the community and council to require restoration of the original estuarine flow path as part of the flood plain management in Hastings Point. Further, the issuing of a construction certificate in the claimed absence of knowledge of the concerns around this lot has now created possibly irreparable damage, possibly endangering the entire north Hastings Point community
5. **Damage to the estuaries and impact of overdevelopment has cost Hastings Point residents a very conservatively estimated \$500k in lost personal and business productivity, actual legal costs, personal lifestyle impact and stress-related medical bills** (including 2 people no longer able to work because of the stress of living with the

impact of this- one of whom is still being pressured by a HP developer to sell out to him) in an attempt to counter overdevelopment enabled through past questionable decisions and actions. This is no small impost on a tiny community. And this is not over yet. These real, negative costs **must** to be factored into any claimed 'benefit' of large developments.

Both Council and community are suffering badly from the impact of past decisions. This can form the basis, or at least the beginnings of a Council climate change response rather than a 'selected management' approach. A blanket strategy of **100metre riparian zones** would account for most residential development issues and many impending climate threats around waterways.

6. We submit that there is a community base across the Tweed which fully supports Council's rhetoric of an integrated social, environmental, economic and governance strategy. We see that the most effective way for this to work will be through a Whole Of Council approach to resolving issues. **Past planning approaches of considering only the plan at foot must be replaced by a broad, proper and real consideration of the cumulative impact of each development on social and environmental community impacts as well as the economic value for individuals.** This could form the basis of that Council taking a proactive rather than reactive approach to leadership in the Shire. This would also increase Council's accountability to their own, and the local government, charters.

7. We fully support a **food and visual based tourism industry** in the shire and see that all arable land must be retained for food production into the future. Models to support the economic validity of such an industry need to be developed from world's best practice (including the Tasmanian cottage and eco-tourism industry model) and strategies to create economic benefit for the shire developed. We see that subgroups could be created immediately which include members from the broader community to develop creative proposals for the development of such an economic base.

8. While existing compliance staff do a good job and we thank them for the work they do out of work hours, productivity gains for compliance could be further achieved through:

a. requirement that all developments submit notice of major construction traffic movements. These would then be submitted by Council to police and RTA- enabling close monitoring, reducing staff time wastage across all three departments, slowing traffic as they know they are being monitored, and reducing major noise and other inconvenience such as public safety. Right now, construction traffic is a major source of noise and speed pollution in the community

b. Flexibility of rangers hours to accommodate holiday 'hotspot' times and weekends. Possible creation of a community watch system to support ranger activities.

9. Hastings Point supports the creation of Tourism Scenic Routes and have proposed in the past that the stretch of road between Cabarita Beach and Pottsville down to Wooyung be considered as such for a 'Villages Trail' and that the Terranora concept of wild gardens be integrated into a family friendly tourism strategy along this route.

10. HPPA asks whether resources are available to source and prepare, or assist preparation of grants for both Council and Community organizations

11. Attendees at the HPPA meeting of Tuesday 5 May ask that the Hastings Point residential community be placed on the endangered species list, and be accorded the same protections!

Julie Boyd  
Secretary  
Hastings Point Progress Association  
PO Box 66  
Hastings Point, NSW 2489



# BANORA POINT & DISTRICT RESIDENTS ASSOCIATION Inc.



BANORA POINT COMMUNITY CENTRE  
RATES LEVYING

President: John Sweeney 5524 5282    Secretary: Pat Tate 5524 2957    Treasurer: Warren Shardlow 5523 1357  
Vice President: Rod Bates 5524 2761    Vice President: Bill Pinkstone 5524 5217    Mobile: 0432 333 653  
Correspondence: The Secretary, P.O. Box 936, Banora Point, NSW 2486

Friday, 8 May 2009

The General Manager,  
Tweed Shire Council,  
P.O. Box 816,  
MURWILLUMBAH, NSW 2484  
Fax: (02) 6670 2429

BUDGET / MANAGEMENT PLAN

TWEED SHIRE COUNCIL  
 FILE No. PUBLIC MEETINGS  
 DOC No.  
 RECD - 8 MAY 2009  
 ASSIGNED TO RAYNER, M  
 HARD COPY  IMAGE

Dear Mike,

**RE: Draft Management Plan 2009/2012**

We wish to make the following submission following the Community Group Consultation Session which I attended on behalf of the Association on the 5/5/2009.

This session was dominated by one group and this denied the other groups in attendance, the opportunity to ask all the questions they had in regard to the Draft Management Plan.

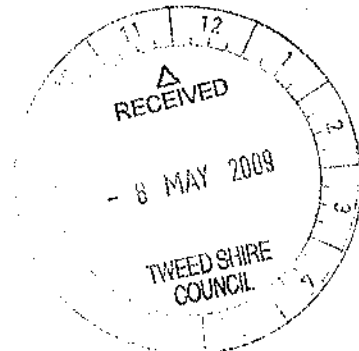
Unanswered questions our members have put forward are as follows:

- Page 30.** Development of a regional car pooling program - \$80,000. Can you inform us just what this entails, and what are the anticipated long term benefits of such a program.
- Page 42.** Governance Action Plan. "Council must be responsible, accountable and transparent in all areas of business both to its local community and to other areas of government".

This Association would like to see Councillors and Council staff pay more attention to this Governance Action Plan.

**Page 53.** It appears that new positions are being created; if this is correct, why are they not being sourced from the staff already employed by Council.

- Recreational Boating Strategy implementation. What does this involve.
- Building Compliance Officer
- Health and Building Surveyor
- Administrative Assistant for Building
- Bushland Maintenance Officer
- Landscape Planner



2.

1981553

**Rate Increase – 9.5%:**

Once again, (refer correspondence dated 6/2/2009) we wish to lodge our objection to the 9.5% base rate increase.

This increase, along with increases in statutory and ancillary charges, imposes further hardship to the already stretched budget of many families living in the Tweed Shire.

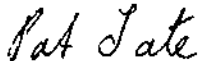
As suggested in our previous objection, surely there are other areas within the running costs of Council that could be made leaner rather than hitting the ratepayers every time. Is it not time for all areas of expenditure to be examined and asked to tighten their belts.

**Draft Fees and Charges 2009-2010**

Item 101 Hall Hire – Banora Point Community Centre, no mention is made of any charges for the permanent occupiers of rooms at this centre. Our members wish to know what they are being charged and if they are not being charged a fee, then why not.

We trust the answers to the above questions will be forthcoming shortly.

Yours sincerely,



**PAT TATE**  
Secretary

c.c. Please copy this correspondence to all Councillors.



TSC Draft Management Plan 2009-12  
Submission: 5 May 2009 from Friends of Terranora  
c/- G J Burgis 8 Carrington Ct Terranora 2486

TWEED SHIRE COUNCIL	
FILE No. <u>BUDGET</u>	
DOC. No. ....	
RECD - 8 MAY 2009	
ASSIGNED TO <u>GREEN, T</u>	
HARD COPY <input type="checkbox"/>	IMAGE <input checked="" type="checkbox"/>

Congratulations on the highly readable presentation of the draft Management Plan. We endorse your desire to prepare locality plans with individual communities to 'plan and shape a built environment and public realm' for each community. [Page 31 of Draft].

[1] Designated Tourist/Scenic Drives and Lookouts

*Summary: Visual Assessment must be a major consideration of all DA's along Scenic Routes. Encourage development of commercial potential of lookouts.*

Plan of Management should investigate a larger network of Tourist /scenic routes throughout the Shire. Emphasis on the journey as well as desirable destinations. Any proposal for development along scenic sections of scenic routes, including rezoning, clearing and buildings, should not be approved unless the visual impact is net positive. Low key uses such as roadside fruit stalls [locally grown produce only] and cafes/ tearooms, at/near lookouts, should be encouraged with minimal approval charges and no conditions which make them non-viable. Example: carspaces for a small casual operation might just be an existing grassed area, not formal sealed parking spaces.

Spec. Terranora Rd - full length of road used to be a scenic drive many years ago. If no longer one then it should be designated one again. In any case it is used as one but has no practical lookout. In 2008 we asked for a lookout site to be designated east of Nicholls dam on sloping land opposite the entry of Sunnycrest Dr & Terranora Rd. Nothing happened. The lookouts at south end of Fraser Drive and opposite the reservoir at Bungalora should be decommissioned as they have no view.

We believe Council should, through allowed uses, encourage up to two lookouts to be created as part of small commercial enterprises [eg café/restaurant with or without dwelling] on the north side of Terranora Rd, east of Mahers Lane and west from Fraser Drive- surely one of the Shire's best views. There would be no cost to ratepayers to create the lookout but the public would have to use the business to take in the view.

Of course, we'd prefer a public lookout but Council may balk at acquisition costs. A high point in area 'E' Mahers Lane should also be dedicated as a public lookout as per our previous submission on Area'E'.

*Note- there is presently an application before Council to rezone a group of 8 small lots opposite the north end of Nassau Av Terranora from Agricultural Protection to Urban Expansion thereby permitting 8 houses. Area 'E' zoning should not be extended to Terranora Road and should not include this land. The intention was always to maintain the openness of the scenic drive with no urban clutter along Terranora Road- 8 houses would strongly detract from the scenic amenity of the route and should not be permitted. However, this site is ideal for the type of café/restaurant/residence envisaged along scenic routes. Why not promote this as a preferred use and give the Shire a new worthwhile destination with economic merit?*

[2] Memorial Walk/Footpath connection to Terranora Village

Designate the walk through the row of Norfolk pines along Nassau Av Terranora as a Memorial walk to those Terranorians who served defending our country [including those who stayed in Australia to do so]. We have funds to place a name plaque on each tree. The trees should be protected as a Shire icon as requested by us in 2008. It appears the latest tree now dying may have been poisoned by a neighbour. Protection is essential. Most of the footpath along Terranora Rd was built by locals, not Council. We had to go on TV to get Council to build a safe walking path for school children. We need a safe/scenic loop walking route to the Memorial row of pines. Build a link footpath from Mahers Ln. to the park in Azure estate near the Telecom tower. Build a link from The Terranora Rd end of the row of pines west 100m along Terranora Rd to Sunnycrest Av. We have spoken to Council about this several times over the last 10 years. No success yet.

[3] Anti beautification Policy needs to be over turned. For 5 years Council would not pay half the cost of a 1 metre high bonded rock wall opposite Terranora General Store [soon to be a cafe]. Why? Because it was for beautification not for retaining! Our Shire is losing its appeal because Council does not protect/ enhance beauty adequately. Please build this wall in the heart of our Village.

[4] Council has benefited from our community's historic success in Country Energy agreeing to remove 2 lattice towers near the General Store and Pre-school plus undergrounding of several high voltage power lines. This will improve the Village's visual appeal. Council will be able to sell the old hall site free from powerline blight. Sale proceeds should fund buying a local lookout site.

[5] Arboreal Wild Garden with walking trails [minimum 10 ha].  
Plan to have the land dedicated or purchased now.

Area 'E' has ideal soil/wet climate for an arboreal garden focussing on very large or rare and unusual trees from around the world and in Australia. Very large trees are endearing to many people as they span many generations. They rarely become pest species. In the long term such a park would become a must see destination. Terranora was famous for many gigantic fig trees only 20 years ago – most are now chopped down – the latest magnificent specimen was this year! Bring them back to life plus the banyans of such places in NSW as Lord Howe Island, the boabs & bottle trees of our north west & north, China's ginkgo [giant maiden hair tree] and the house size baobabs from Mozambique. We should allow special [usually rare] trees from other countries that do not go wild.

[6] Most Shire streetscapes have low visual appeal. Uniform street plantings are a failure with low survival rates on narrow streets. Need to plant spot copses of long living, larger trees. Make street scapes interesting by using surprise – signature tree or dense plantings. Plan now by identifying suitable locations where a road reserve may be wide in one place. We also support Council's education promotion to empower locals to take care of their street tree plantings.

[7] Roadside slashing and street rubbish/graffiti :

More regular mowing verges with frequency based on growing seasons. The Shire looks so unkempt most of the time- hardly appealing for visitors. Pass on vegetation & rubbish clean up costs on RTA medium strips/verges as these are prominent to tourists.

Need strong education programme to reduce littering and increase local pride. Target groups are smokers and drinkers

Introduce daily fine [at one third cost of clean up] for owners who don't remove graffiti within 3 days. Profit after clean up to educate school kids on respect/caring for their environment/ positive use of their energy. GCCC have a graffiti hotline; so should Tweed Shire.





**FINGAL HEAD COMMUNITY ASSOCIATION INC**  
**PO Box 29 Fingal Head**  
**NSW 2487**

TWEED SHIRE COUNCIL	
FILE No.	BUDGET
DOC. No.	
RECD	- 8 MAY 2009
ASSIGNED TO	GREEN, T
HARD COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

5<sup>TH</sup> May, 2009

Tweed Shire Council – Consultation session - Council Chambers Murwillumbah.

Fingal Head Issues: --

Fingal Head attracts large numbers of day trippers and Campers who enjoy the Boating, the Beach and the Riverside park land.

The Village has a strong environmental theme with natural bushland along its Peninsular. This must be not only preserved but enhanced.

There is a two storey building limit in Fingal Head and this must remain in place.

The Park land and facilities there on the northern side of the Old Boat Harbour have fallen into disrepair and now attract vandalism such as Graffiti. The items of concern are: --

The picnic shelter has rotten main roof supports which are completely UN attached from the ground stirrups

The Barbecue side panels are rusted through

The Public Toilets are in need of renovation – Aboriginal art work to the outside.

The park land needs natural barriers to prevent car hooning

Strategic placement of bollards to prevent launching of boats in the old boat harbour – as per the signage there.

Overnight camping in the Parkland whilst forbidden is common and not policed.

The old Quarry car park and entrance road – This area attracts use by unregistered motorcycles and can be dangerous to other users. The requirement is for an entrance and parking area with a strong emphasis on the local remnant rain forest environment.

The Beach area Park needs picnic table facilities increased and a viewing platform to be constructed overlooking the beach to the southern end of the car park.

Fingal Road: --

Completion of the last small section of road renovation/re construction of Fingal Road near Lagoon Road

Provision of traffic calming device in that area

40/50 Kph speed limit in the residential areas of Fingal Rd – because:--

It is quite difficult to drive at 60Kph and not cross the double lines

Many motorists speed and 'straight line' the curves

The Cycle way is extremely close to the edge of the road in several sections of the residential parts of Fingal Road. – Children on Bikes/Scooters and elderly People walking.

Other issues: --

Possible future boat launching facilities in Fingal Head: --

We believe that the existing facilities are adequate and that any increase would put excessive pressure on the limited road access to the village.

We believe that it does not make sense to haul boats up Fingal Rd and back again (total over 5Km) just to launch them. It would be a much better proposition environmentally and convenience wise to provide any extra facilities close to the existing main roads of the Tweed Shire.

Jack Evans Boat Harbour: -- This project is costly to Rate Payers and seems to be too 'hard edged'. Most of the comment received so far from both locals and visitors is that they think that it is quite amazing to have the natural existing asset as it is with the grass leading to the sandy beach at the edge. Not many CBD areas have such an existing asset, but others try to create similar things with the hard edges. Cycles probably need to be kept from the edge with a background path.

Yours faithfully,

A handwritten signature in black ink, appearing to read 'Evan Matthews', written in a cursive style.

Evan Matthews

President

Fingal Head Community Association Inc.

**Access and Disability in the Tweed Shire**

The Tweed Shire has one of the highest rates of disability in NSW (27% vs 20%) and yet ranks as one of the lowest in terms of dollars spent per capita on Community Services (which includes Access and Disability).<sup>1</sup>

**Community Services - \$ per capita (NSW Councils, 2006-2007)**

NSW mean               \$ 54  
Tweed                   \$ 16.57

TWEED SHIRE COUNCIL  
 FILE No. ....  
 DOC. No. ....  
 RECD - 8 MAY 2009  
 ASSIGNED TO GREEN, T.  
 HARD COPY  IMAGE

Group	Mean expenditure (\$/capita)
1	83
2	55
3	49
4	63
5	23 (Tweed: \$16.57)
6	34
7	56
8	45
9	134
10	191
11	76
NSW	54

NB Tweed Council occupies the **lowest position** in the **lowest ranking group** (Group 5).

NB Overall, Tweed comes in at 131/152 ie within the **bottom 10%** of the state.

People with significant disabilities living in Tweed Shire: 4000  
 Council allocation for Disability Action Plan: \$10, 000 per year for 3 years  
**Expenditure per person = 4000/\$10000pa = 40 CENTS PER PERSON PER ANNUM**

<sup>1</sup> [http://www.dlg.nsw.gov.au/dlg/dlghome/documents/Comparatives/Comparatives\\_2006\\_07.pdf](http://www.dlg.nsw.gov.au/dlg/dlghome/documents/Comparatives/Comparatives_2006_07.pdf)





PARKS - JACK EVANS.  
RIVERS + STREAMS.

TRAFFIC - ROUNDABOUTS SN: 1426, 196  
WATER HOWKS - DAMS - CLARIE HALL - CREN  
FENCING

PARKS - KNOX PK

BUDGET / MANAGEMENT PLAN.

TWEED SHIRE COUNCIL	
CCCS 7 YR INFRASTRUCTURE +	
SERVICE PLAN	
DATE 11 MAY 2009	
ASSIGNED TO	BRACK, P
HARD COPY <input type="checkbox"/>	IMAGE <input checked="" type="checkbox"/>

To The General Manager  
Tweed Shire Council

8<sup>th</sup> May, 2009.

24 Dorset Street  
Murwillumbah 2484

### RE Management Plan

As there are no specifics in the Draft Management Plan it is difficult to gain much understanding. The presentation of your plan seems only to let people know what your restrictions and obligations are, with little detail of how you propose to accomplish it.

I would like to see things such as park maintenance and upgrading of:

- + The BMX Track and repairs in Murwillumbah
- + A fence around the children's play equipment at Knox Park.
- + The upgrading of the Clarie Hall Dam wall
- + The proposed roundabouts on Byangum Road at William and Woollumbin Streets
- + A quick and efficient outcome at Jack Evans Boat Harbour
- + River and Coastal monitoring to continue
- + A DCP for the residential areas of Murwillumbah
- + Ecologically sustainable developments to be approved
- + The enforcement and speedier inspections of developments, with penalties for breaches.

I look forward to seeing these issues resolved sooner than latter.

Sincerely,



Robyn Lemaire  
Resident of Murwillumbah



**From:** Lisa Townsend [lisat@y7mail.com]

**Sent:** Tuesday, 12 May 2009 9:16:35 AM

**To:** Corporate Email

**Subject:** Fw: Draft Budget currently on exhibition re Children' safety fences.

2048940

As the time for submissions is so short, could you please reply as soon as possible.

Yours etc,

Lisa Townsend  
107 River St  
Murwillumbah.

----- Forwarded Message -----

**From:** Lisa Townsend <lisat@y7mail.com>

**To:** tsc@tweed.nsw.gov.au

**Sent:** Wednesday, 6 May, 2009 9:20:56 AM

**Subject:** Draft Budget currently on exhibition re Children' safety fences.



To :  
The General Manager  
Tweed Shire Council.

Dear Sir,

I am writing to you with regard to the draft budget that is currently up for public comment.

As I was unable to attend the "community access workshops"( due to not being on the magic list of people eligible to attend) I am writing to you to ask you if there is any provision for safety fences for children's playgrounds in the Tweed Shire.

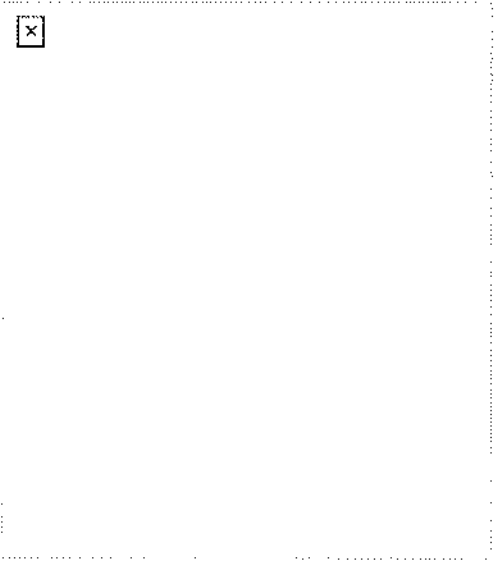
I have examined the document on exhibition fairly closely, and I am unable to see any such provision.

Could you or Mr Green please clarify the situation urgently, as I am sure a great many members of the public will wish to comment, if indeed there is no provision for this item in the budget.

Thank you for your help.  
Yours Sincerely,

Lisa Townsend

107 River St  
Murwillumbah  
0412699921



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# POTTSVILLE COMMUNITY ASSOCIATION INC

PO BOX 56  
POTTSVILLE BEACH 2489  
(<http://pottsvilleca.googlepages.com>)



The General Manager  
Tweed Shire Council  
MURWILLUMBAH

Attention also to :

Troy Green  
Cr Barry Longland  
Cr Dot Holdom

MEETINGS  
TWEED SHIRE COUNCIL  
AGENDA BUDGET/management PLAN 8<sup>TH</sup> May 2009  
12 MAY 2009  
BROWN, N  
BRACK, P

Re: Community Consultative Process of the Draft Management Plan 2009-2012

Our Association representatives wish to thank the top management team of Council for the opportunity to attend last Tuesday's consultation. It was cordial and open.

The ability to pre-examine a draft budget and how it may affect our local area forms part of the importance of a community participation into the planning process.

If perhaps this is the time to respectfully suggest that for any of these consultation formats for the future, we would have preferred a more appropriate small grouping of local Associations, perhaps in our case only Hastings Point, Pottsville, and Wooyung, that could attend a clean cut time slot of say 30 minutes, that would have been sufficient for us to put our case and leave our submissions with the chairman, and depart.

We trust Council received sufficient public input via the local Associations.

Yours faithfully

Mike Wells, President.



2052071

**From:** Troy Green [TGreen@tweed.nsw.gov.au]  
**Sent:** Friday, 15 May 2009 1:52:07 PM  
**To:** Kerrie McConnell; Paula Telford; Peter Brack  
**Subject:** FW: Playground Fencing - Management Plan Inquiry

Kerrie – Please register and associate to incoming correspondence

**From:** Troy Green  
**Sent:** Friday, 15 May 2009 1:51 PM  
**To:** 'lisat@y7mail.com'  
**Subject:** Playground Fencing - Management Plan Inquiry

Council Ref: ECM 2045838 & 2048940

Dear Lisa,

In response to your email dated 6 May 2009, addressed to the general manager, concerning the draft budget which is currently on public exhibition I advise the following:

- Council at its meeting 16 December 2008 resolved to undertake an audit of the Shire's playgrounds.
- In response to Council's resolution of 16 December 2008 an audit process was commenced. At the announcement of a State Coroners enquiry into the death of Travis McCarron at a park in Russell Way, Banora Point, it was considered prudent to delay the audit until after the enquiry as the Coroners recommendations may have altered the framework or assumptions under which an audit would be conducted.
- The enquiry was not finalised in April as per the allocated timeframe. Another sitting has been scheduled for August 2009. With consideration to this delay it was decided to proceed with the playground audit without further delay and accordingly, a risk management company has been instructed to commence the audit.
- The 2009/2010 Draft Budget does not have an allocation for any provision of safety fences for children's playgrounds in the Tweed Shire. It is intended that Council would make a decision on the matter following consideration of the final audit report on the playgrounds.

I trust this information will assist you as you consider any submissions you may make to the draft management plan and budget.

Regards

Troy Green

	<p><b>Tweed Shire Council</b></p> <p><b>Troy Green</b> Director, Technology &amp; Corporate Services</p> <p>Civic &amp; Cultural Centre, P.O. Box 816, Murwillumbah NSW 2484 Telephone: (02) 6670 2414 Facsimile: (02) 6670 2483 Email: tgreen@tweed.nsw.gov.au Website: www.tweed.nsw.gov.au</p>
---	---





From: Jenny Morgan (JMorgan@tweed.nsw.gov.au)  
Sent: Thursday, 14 May 2009 2:20:06 PM  
To: Kim Radnage  
Subject: FW:

Kim - Please register and ask to Patrick Knight.

Thanks

Ms Jenny Morgan  
Executive Secretary  
Tweed Shire Council  
PO Box 816  
Murwillumbah 2484  
AUSTRALIA

Phone: (02) 6670 2412  
Fax: (02) 6670 2425  
Email: jmorgan@tweed.nsw.gov.au

-----Original Message-----

From: David Oxenham  
Sent: Thursday, 14 May 2009 2:23 PM  
To: Patrick Knight  
Cc: Jenny Morgan  
Subject: FW:

Pat can you please respond and cc Cr Holden.

Jenny please register.

EO

-----Original Message-----

From: Dot Holden  
Sent: Thursday, 14 May 2009 1:58 PM  
To: David Oxenham  
Subject: FW:

Hello again David,  
Thought I'd pop this one through as well.  
Do you want staff to respond?  
Can I be included in the response if staff are to respond?  
Thank you.  
Regards  
Dot H

-----Original Message-----

From: John Meertens (mailto:john.meertens@optusnet.com.au)  
Sent: Thursday, May 14, 2009 01:53 PM AEST Eastern Standard Time  
To: Dot Holden  
Subject:

dear councillor,

I am attempting to determine the progress of budgeted drainage works for elanora avenue, pottsville.  
the area was extensively flooded in 2008, and also raw sewage was pumped onto the street

This year's budget allowed for \$750000 for drainage for the area and I am inquiring re its progress

I am writing to you because I cannot find the works committee details anywhere, perhaps because of health issues the health committee m.

regards

john meertens  
55 elanora av  
pottsville

Doc No: 2052219



**From:** Lisa Townsend [lisat@y7mail.com]  
**Sent:** Monday, 18 May 2009 2:54:58 PM  
**To:** Corporate Email  
**Subject:** Budget submission re Fencing Children's Playgrounds

2053000

Dear Sir/Madam,

I understand from Troy Green that it has been difficult to formulate a policy for fencing children's playgrounds, in the current legal circumstances. However I am still concerned that when you are able to have a plan of action, there will be no money available to pay for it.

Surely provision could be made for carrying out the recommendations and safety audit results, immediately that they are available? I have spoken to hundreds of people about this issue, and everyone wants toddler proof fencing for playgrounds in the Shire. There is a clear community expectation that election promises will be kept and playgrounds provided with safety fences in the near future.

I would respectfully request that a sum of money (say \$100 000) is put aside for immediate possible action on this issue. Putting it off will have very adverse effects on the lives of young children and their families. I would not support the removal of any childrens current facilities.

Yours Faithfully,

Lisa Townsend  
107 River St  
Murwillumbah

Knox Park Safety Fence Committee

---

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**From:** Lisa Townsend [lisat@y7mail.com]  
**Sent:** Monday, 18 May 2009 2:26:16 PM  
**To:** Corporate Email  
**Subject:** Re: Budget Submission - Cemetery fees

2053046

Dear Sir/Madam,

I am writing to you in regard to the cemetery fees that you are proposing to raise.

I would object to any raising of the fees for the burial of a child.

When I buried my baby daughter in 2004, I was in the fortunate circumstance of money not being a big issue for me, as I was older and more established than most families around here. However for a lot of families to find an extra \$200 at such a time, may mean weeks of overtime for a parent, at a time when the family does not need any extra stress. Many of these children would also have young brothers and sisters who would also suffer extra stress because of this. Most marriage's break down after the loss of a child, and putting an additional burden on grieving families, to save maybe one thousand dollars a year for the council, is hardly worth it.

Parents do not send their children away for burial to save money, so I don't think you will attract extra demand by not putting this fee up.

If you want to do anything about this section of the cemetery, could you please do something about the "vases" on offer. At the moment they are branded unpainted PVC pipe with a spike on them. For about \$20 for a couple of cans of gold/silver spray paint- and an hour of a staff members time, they could be much, much nicer. At the moment they are an insult to our loved ones. This action would be greatly appreciated.

Yours faithfully,

Lisa Townsend  
107 River St  
Murwillumbah  
Phone 0412 699921

---

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**From:** Lisa Townsend [lisat@y7mail.com]

**Sent:** Monday, 18 May 2009 3:17:07 PM

**To:** Corporate Email

**Subject:** Budget Submission - wish support Jenny Hayes & Team Koala - agree we should have a koala plan of management

2053049

Dear Sir/Madam,

I would like to support Jenny Hayes and Team Koala in their submission. I agree that we should have a Koala Plan of Management for the Tweed Shire. I would support any budgetary measures to facilitate this happening.

Helping the koalas is urgent and this issue has widespread community support. I once had to argue in a high school debate "that we should drill the Great Barrier Reef", and I have to say this koala issue is like finally being on the easy side of the debate. From 90 years old to nine year old, people want our Tweed Koalas to survive, especially with so much development expected. This can only happen with a strong Plan of Management in place.

Yours Faithfully,

Lisa Townsend  
107 River St  
Murwillumbah  
0412699921

---

Need a Holiday? Win a \$10,000 Holiday of your choice. Enter now..





The General Manager,  
Tweed Shire Council,  
Murwillumbah, NSW.,

20/5/2009

Dear Sir.

Re 2009/12 Draft Management Plan.

When the Draft 7 Year Plan was first raised by the Administrators, Australia along with many other parts of the World were experiencing a period of growth and prosperity, we all know how this has unfortunately changed, and I therefore feel Serious consideration should be given to the method of charging for these special increases from year to year above the normal Government increases.

If Rates increases are required for these projects, to improve our Shire facilities, then this special cost should be borne by all Ratepayers on an equal basis, the current system of adding it to normal raisings and charging on the valuation basis, is now placing a very unreasonable burden on a great many of us aged people who have resided in the area and payed rates here for many years. Many in this area I feel can expect increases in Rates of perhaps 25% or more if projected increases are approved. We need to realise these increases carry over to the next year. So if we fund all this revenue on this current basis, we will be paying this years increase again next year and so on, I have yet to see increases taken off.

Perhaps there is some Government Regulation preventing this action, we all pay same Garbage, Sewerage and Water Rates, to share those costs why not when we have these Special Increases. I am certainly not against Rate increases for worthwhile Projects for the Shire, but feel we should wear them more evenly. With a reported 40% being on the minimum Rate bracket seems high when we are all basically living in a similar enviroment.

I respectfully request that you inform Our Councillors of my views and I shall appreciate your advices in due course. My wife and I have been ratepayers of the shire for over 30 years.

Yours faithfully,

*N.C. Manthey*

N.C. Manthey. 10 Olga St, Kingscliff, NSW 2487

Noel Charles .

RATES - LEVYING  
BUDGET / MANAGEMENT PLAN

TWEED SHIRE COUNCIL	
FILE No.	COUNCILS 7 YEAR PLAN
DOC No.	
RECD	21 MAY 2009
ASSIGNED TO	BALDWIN, N
HARD COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

BRACK, P

NOTE

Copy sent to Cheryl Jackson .



The question is asked: Can a government effectively act as both promoter and as the guardian of public interest issues such as protection of the environment, ensuring safety and shielding the taxpayer against unnecessary financial risk? ... The answer is negative. There is a conflict of interest for the government here and as a result accountability suffers, the borderlines of public and private involvement [need to be redrawn], shifting risk from the public to the private sector and establishing a substantially clearer role for government by means of the arm's length principle and by shifting government involvement from project promotion to formulation and auditing public interest objectives to be met by megaprojects [or rallies].

## Issues and Challenges

Issues placing the aquatic ecosystems under increased pressures are:

- Population growth is increasing the demand for water extraction,
- Urbanisation is increasing the volumes of stormwater and wastewater discharged into waterways,
- Nutrient runoff and soil erosion from rural lands and
- Historic patterns of land use in the shire that have created a general trend towards habitat loss in the lowlands and coastal plains and contributed to weed infested regrowth in bushland areas.

## Pressures on the Natural Environment

### Waterway Health

- Stormwater pollution:
- Sewage effluent discharge,
- Town water extraction and irrigation,
- Stream bank erosion and vegetation degradation and
- Acid sulphate soil runoff.

- 1) Population growth is identified as an, 'issue and challenge' in terms of managing the natural environment, especially aquatic ecosystems. **When can we expect from council some idea of a maximum sustainable population figure for the Tweed?**
- 2) Given that urbanization is increasing, and has been identified as a contributing factor to the degradation of the waterways, what concrete steps has council taken (other than statements of intent, plans or other documents eg. water sensitive urban design) to limit the impact of new urban areas,?
- 3) Why should existing residents pay thousands of dollars per ratepayer to compensate the costs of new developments? The services of many rural ratepayers are not as good today as they were thirty years ago (eg. Maintenance to end of rural roads).

### Biodiversity

- Habitat loss associated with:
  - Clearing of native vegetation,
  - Invasive environmental weeds,
- Predation on native fauna by cats, dogs and foxes,
- Competition from pest animals and
- Altered fire patterns.

**Coastal protection**

- Coastal flooding and inundation,
- Coastal erosion and recession hazards,
- Invasive coastal environmental weeds and
- Urban expansion and encroachment.

**Sustainability**

- End-point greenhouse gas emissions associated with vehicle usage and electricity consumption and
- Embodied greenhouse gas emissions associated with the consumption of goods and services.

- 1) Biodiversity/Habitat loss, if TSC is concerned then **why does it still promote coastal developments?**
- 2) Coastal erosion and recession – what about potential impacts of **sea level rise from climate change**, given that IPCC has predicted 1m sea level rise by the end of the century? NB: This is a *conservative* prediction, other studies predict a rise of up to 15m
- 3) How feasible is it to control pets or feral animals given that many are naturalised?
- 4) Invasive weeds? Council has a brochure, but that's about it. **What proactive steps are being taken?**
- 5) Urban expansion is listed as a threat to coastal habitats, **why then does council not do more to resist development in coastal areas and inappropriate sensitive locations (eg. Red soil)?** The words sound like council is concerned, but the **actions** tell a different story.
- 6) Sustainability – These two items are relevant to climate change, sustainability is about more than carbon pollution. CO<sub>2</sub> emissions are an issue that people who are concerned about sustainability already take into account. **How are these issues being brought to the attention of the wider community?**
  - a. Given that mass consumption is a direct cause of Greenhouse gases (in terms of supply of raw materials, production and shipping of items), can TSC lead the way by creating a sustainability initiative NOT predicated on further consumption? Eg. “**buy** energy saving globes (which are full of mercury and need to be treated as hazardous waste), **buy** energy and water saving appliances, **buy** a compost bin, **buy** a worm farm, **buy** whatever else we tell you is needed.”
- 7) Also, there ought to be more emphasis on the promotion of local food crops, it is noted above that agriculture is receding as a sector of the economy, given the concern about sustainability, **there needs to more emphasis given to promoting local production.**

**Priority projects Targets 2009/10**

**Budget**

Upgrade of Ambrose Brown Park, Pottsville 2009 \$500,000  
Upgrade of Jack Bayliss Park Kingscliff 2009 \$300,000  
South Tweed Skate Park landscaping 2009 \$250,000  
Jack Evans Boatharbour Infrastructure project 2012 \$5,000,000

**A Total of \$6 million is to be spent on beautification of parks, etc.** This dwarfs the money to be spent elsewhere, for example **sustainable agriculture is to receive only \$20 000 in 2010. A sustainable planner will receive over \$74 000**

**All environmental work and sustainable initiatives will receive only \$2.4 million**

*It is good that so much is being spent on the environment and sustainability but we believe that the priorities are skewed in favour of large monumental projects, where the real issue is environmental and social sustainability.*

A further \$1.77 million is being spent on water improvement projects, the majority of that (\$839 000) will concern sewerage overflow abatement. Some of this money also includes revegetation around the water plants at Tyalgum

It can be said that approx. \$4.2 million is being spent on environment and water initiatives.

Annual reused effluent is 10% can we expect this to be raised? This should be a priority instead of raising dam heights.

## **Infrastructure Action Plan**

*To prepare sustainable social, environmental and financial strategic plans, policy and infrastructure specifications aligned to Council's Vision, Mission and Charter to ensure capacity availability and essential infrastructures can be provided prior to the approval of development whilst maintaining and improving existing levels of services. Infrastructure planning is a major component of growth management for both existing and future communities. Urban expansion creates a need for additional infrastructure and improvements to transport, water, and sewage infrastructures, drainage, flood controls along with community facilities. Council is also obligated to provide a range of public amenities and services in a timely manner. Council is implementing an Integrated Water Cycle Management strategy to secure a sustainable water supply for future demand needs and reuse options.*

**No mention of sustainability or environment, this seems to have no connection with the statements that are made in preceding sections about the threats posed by urbanization to the natural environment, particularly on the coast.**

**What does the TSC define as sustainable growth? The statement is made several times but there is little substance to it. Firstly, there is little money being put towards it and secondly there is no action happening on the ground, developments today are more unsustainable than ever.**

p. 43 Council considers all social, economic and environmental aspects in the decision-making process. Council must balance competing interests openly, and fairly while upholding legislation and having regard to local community values.

These are **nice words**, but the Repco rally would contradict this statement, not to mention several other development proposals within the shire.

### **Conclusion**

While we respect and admire the progress that the Tweed Shire Council has made in previous years we ask the council to be courageous and do more than what is the bare necessity to meet regulatory requirements. We fully acknowledge that TSC responsibilities are vast and we do not mean to criticise the work that is being done to maintain the current assets of the Shire. We contest the priorities assigned in the budget to park maintenance and beautification of coastal areas and the comparative neglect of rural areas. Natural assets are of equal, if not greater value than material assets, our natural assets will live into the future (if we choose to look after them now), while buildings and roads will have only a limited lifespan (check out Mt Warning Dam).

With the post-oil world on the horizon serious steps need to be taken by council to prepare for these inevitable energy shocks. This can be achieved through greater localisation of production and encouraging the nascent sustainable initiatives within the community, which up till now have been self funded and self motivated, due to a feeling of despair at the current inertia witnessed in our political systems. Sustainability can be enhanced, also, through greater public participation in decision making, for example by involving community in decision making rather than noting concerns and proceeding with the project anyways. This would lead to fewer developments that were contrary to the sentiments of the residents (which, typically are unsustainable).

The Council is our community leader; we want them to show us the way rather than us having to tell them what is necessary. A first major, courageous step towards greater sustainability would be announcing a forum to discuss the maximum population of the Tweed Shire, this could be done in partnership with other regional councils. A second step would be to foster a system of sustainable and ecologically sound community values (we do acknowledge that council already does do this through the catchment model, biodiversity and river grants and the newly established natural resource management unit). But we advocate, always, for more, this then is the growth of the future, this can be a reinvigoration of Council's motto – In pursuit of (environmental and sustainable) excellence!

Prepared on behalf of the Caldera Environment Centre by,  
Samuel K. Dawson  
BAS (Hons)  
May 2009



# MURWILLUMBAH THEATRE COMPANY INC

ABN: 98 974 702 064

P.O. Box 1068  
Murwillumbah  
N.S.W 2484

General Manager,  
Tweed Shire Council  
PO Box 816  
Murwillumbah,  
NSW 2484

21 May 2009

Dear Sir,

**The Use of the Murwillumbah Auditorium by Murwillumbah Theatre Company- A Response to Proposed Amendments to the Fees and Charges.**

Please find attached a submission prepared by the Murwillumbah Theatre Company in response to the proposed Fees and Charges for 2009-10. Should you require any further explanation or material in respect of this submission please do not hesitate to contact me on 6672 2842.

Yours Sincerely

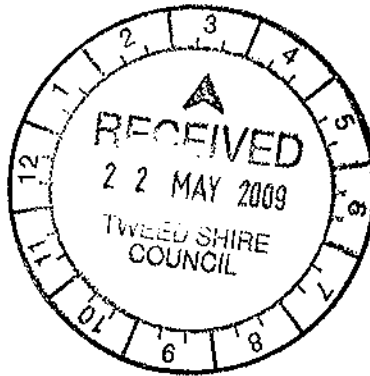
Robyn Crossan  
President

FEES & CHARGES.

BUDGET/MANAGEMENT PLAN

TWEED SHIRE COUNCIL	
FILE No.	CIVIC CENTRE - MIBAH - HIRE
DOC. No.	2056392
RECD	22 MAY 2009
ASSIGNED TO	BALDWIN, N
HARD COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

BRACK, P.



The first part of the document is a list of names and addresses. The names are:
   
 1. Mr. J. H. Smith, 123 Main St., New York, N.Y.
   
 2. Mr. W. B. Jones, 456 Elm St., Chicago, Ill.
   
 3. Mr. R. L. Brown, 789 Oak St., Boston, Mass.
   
 4. Mr. T. M. Green, 1010 Pine St., Philadelphia, Pa.
   
 5. Mr. S. K. White, 1111 Cedar St., St. Louis, Mo.
   
 6. Mr. P. Q. Black, 1212 Birch St., San Francisco, Cal.
   
 7. Mr. M. N. Gray, 1313 Spruce St., Portland, Ore.
   
 8. Mr. L. O. Yellow, 1414 Fir St., Seattle, Wash.
   
 9. Mr. K. P. Purple, 1515 Willow St., Denver, Colo.
   
 10. Mr. J. R. Blue, 1616 Ash St., Salt Lake City, Utah.



# **The Use of the Murwillumbah Auditorium by Murwillumbah Theatre Company- A Response to Proposed Amendments to the Fees and Charges.**

## **Introduction**

Murwillumbah Theatre Company (MTC) has enjoyed a special relationship with Council in respect of the use of the Auditorium. Council has provided MTC with

- a flat rate of \$10 for the use of the auditorium for rehearsals, bump in and out, and set construction (3 hours duration)
- a charge of 10% of door takings for the use of the auditorium for any performance
- the use of a room for storage of costumes, props and equipment adjoining the up-stairs dressing room

MTC does not have a permanent base of its own for its activities, although over many years countless endeavours have been made to achieve this. Therefore the relationship with Council, and Council staff (particularly the caretaker of the Auditorium) are greatly appreciated. As will be argued later these arrangements have been mutually advantageous.

However, in order to provide transparency, equity and administrative convenience in the hiring of the Auditorium, Council is proposing to amend the fees and charges for the use of the Auditorium, as follows:

- Performance - \$221
- Rehearsals and other uses of the Auditorium - \$27 an hour

MTC understands the reasons for this and that this is not a revenue raising exercise. No doubt other organisations see the current arrangements as preferential treatment and wish for similar arrangements. However, MTC consider that the current arrangements benefit Council and the Tweed community. MTC has concerns that the proposed fees and charges will inhibit the type of productions and use of the Auditorium by MTC and thereby restrict the opportunity for the local community to experience 'good' live theatre. This will be to the disadvantage of MTC, Council and the broader community.

## **Background information about MTC**

It is doubtful if the community appreciates to work that goes into MTC's programme, and therefore set out below is a little background information on the Company.

- MTC is a 'not for profit' community theatre. It provides cultural opportunities for the Tweed community through live theatre and allied activities. The schools matinee of the annual pantomime provides the first experience for some children of live theatre. The current production, *Ruby Moon*, is a HSC text this year. This will provide local senior students an opportunity to study the play at first hand, an opportunity they do not usually have available

in this part of NSW. Students are anticipated to travel from macros Tweed Shire as well as Byron Shire.

- The majority of the funding for MTC activities is from door-takings. Wherever possible grants are sought to supplement these takings. This has included grants from the SALT fund from Council, and Work for the Dole. These grants are greatly appreciated and acknowledged.
- All productions are undertaken on a volunteer basis. Considerable time and effort is put into each production (both time and money) by members. Appendix 1 sets out a typical production schedule; and Appendix 2 budgets for recent productions
- MTC provides equitable access to all community members who participate in productions. All costume, props and scenery costs are borne by MTC. However, for insurance purposes participants are required to join MTC (\$15 a year).
- Many members have considerable skills and experience in theatre (acting, directing, costuming, writing etc). In addition to providing the basis for good theatre productions, this provides a considerable resource for training.
- MTC provides training for community members (including young people, disabled) in a wide range of skills. In addition to acting these include public speaking, lighting, sound, publicity, script writing, costuming, set construction to name a few.
- MTC programme includes 4/5 productions each year
  - Over the last 12/18 months this has included (with numbers in the audience)
    - *Money and Friends (606)*
    - *'Allo 'Allo (934)*
    - *A Roomful of Magic (377)*
    - *Thank Goodness You Are Here (200 – one night only)*
    - *Ruby Moon*
  - This represents a more diverse range of works than other local companies (eg Neptune Theatre Co only stage musicals, Tugun Theatre Co 'who done it's', Tweed Theatre Co musicals.
  - This programme is being enjoyed by increasing numbers.
- MTC has established an extensive collection of wardrobe, props and theatre equipment which is available to other groups at little or no charge.
- The quality of productions by MTC requires a great deal of coordinated effort to achieve, as well as resources. By way of example set out below are the costs associated with MTC generally, and also in respect of recent productions:
  - Insurance
  - Royalties
  - Publicity
  - Hall hire
- MTC has assisted Council directly in staging costume walks and re-enactments for the centenary celebrations of local government in the Tweed.
- MTC is possibly the greatest user of the Auditorium.

## Response to Audience Surveys

- Ages of audience members generally range from teenagers through to those over 60, with a large proportion in the age range over 50
- Pantomimes attract whole families and young children from 2 to 12
- Over the last 5 or so years audience numbers have increased considerably with numbers per performance averaging 50 to 133
- Audience members come from a very wide area, with predominance from the Tweed (in particular Murwillumbah and surrounding villages, the coastal areas and Tweed Heads) and the Gold Coast, including the northern areas such as Southport. Patrons also regularly travel from the Ballina and Lismore areas and coastal towns such as Ocean Shores and Evans Head
- Large number of regular audience members attend almost every performance. Also as numbers have increased over the last few years, surveys from each production show around 30-40% of first time audience members.
- Comments about performances are overwhelmingly very positive. The few negative comments have generally been about sound and MTC has taken this on board with the expensive hiring of personal microphones for our next production, *Ruby Moon* as well as overhead microphones for other productions
- Some quotes from audience members

"Well cast, great sets and costumes and excellent direction" (*Money and Friends, May 2008*)

"Pleasing to see so many members of the community so involved and enjoying themselves"  
(*'Allo 'Allo, March 2009*)

"Very impressed. Brought back some great memories. Keep up the good work" (*'Allo 'Allo, March 2009*)

"Very entertaining. Some great talent in the Tweed. Thank you for a great evening at an excellent price" (*Thank Goodness You Are Here, Feb 2009*)

## Local performance space

Other than the Auditorium itself, there are no decent performance spaces in the local district. There are no longer stages at the clubs. Multi-purpose buildings are not suitable for theatre. MTC finds it very difficult to get alternative rehearsal and performance space that is affordable and comparable to the Auditorium. It is generally accepted that the professionalism of a production is due to rehearsing in the performance venue.

## Indirect off-shoots from MTC productions

There are indirect but no less significant off-shoots from the activities of MTC

- Many patrons come from outside the town, often including a meal to provide income to the town
- Productions have attracted 'work for the dole' grants and provide the means of further training for local community members in set design, construction and painting etc

Council is not subsidising our activities but contributing towards the cultural development of the community

### **Cultural Development in the Tweed**

MTC is a major contributor to the cultural fabric of the Tweed valley. The importance of cultural development in the Shire has been recognised by Council over many years. This has been recognised in a number of activities: the development of the Regional Art Gallery, the appointment of a Cultural Development Officer, the City of the Arts, and, of course, Council's current support for MTC.

The draft Management Plan details Council's nominated responsibilities in respect of cultural development in the following terms, "*The Social Plan establishes the strategic role of human services, networking and community capacity building. Council facilitates services and support of the ... culturally disadvantaged .. and general community. Council sponsors the development of culturally minded and heritage aware communities .. and is responsible for ..*" To monitor the effective implementation of this policy the draft Management Plan identifies relevant key performance indicators, as follows:

- Development of partnerships
- Cultural Arts project development/participants/audience attendance.

The arrangements for the use of the auditorium by MTC and the resultant programme of productions goes considerably towards Council achieving those indicators

### **Implications of the proposed fees and charges**

MTC is not just about a bunch of locals who want to put on amateur theatricals. No theatre group, professional or community, survives without external financial support. The support currently provided by Council, as described above, contributes considerably towards the success of MTC.

As already detailed MTC provides quality theatrical experiences for the Murwillumbah community, which go significantly towards Council meeting its obligations to cultural development in the Shire. One of the reasons for the success of MTC's programmes is the 'home' provided by the auditorium, and the arrangements for the use of that 'home'. To bring a production together requires a great deal of rehearsal and preparation, and the access to the Auditorium provided by Council for MTC present allows it to ensure each production is of the highest quality. It takes 10 weeks of rehearsals, and set and lighting preparation to get a production on the stage. This takes a great deal of commitment.

Any significant increase in the costs of the use of the Auditorium, as represented by the draft fees and charges, will

- inhibit that preparation and consequently the quality of performance and consequently the reputation of MTC.
- Restrict the choice of productions to those that will guarantee 'putting bums on seats' to ensure that costs are covered. MTC acknowledges that any production must be economically realistic but this would discourage more 'adventurous' productions.

Murwillumbah people like light farces. With the benefit of current arrangements for the use of the Auditorium MTC has taken some risks in its programme, as follows:

- o *Money and Friends* - whilst this turned out to be a commercial success it was not the usual production and attracted a different patronage. Success also due to the ability to access the auditorium
- o *Thank goodness You Are Here* – small charge, one-off and as much about providing training as to providing live theatre
- o *Ruby Moon* – HSC text and our students do not get access to theatre as do 'city' kids

This approach to the programme has been a success and broadened the cultural experience for the local community

Moreover, the Auditorium is currently being upgraded and MTC likes to think that it provides Council with the opportunity to showcase the benefits of the upgrades. By all means bring in commercial productions when available, but MTC has an on-going programme of 4-5 productions each year.

### **Recommendation**

MTC would like to continue to work with Council to encouraging cultural development in the Shire. The most effective means of achieving this is by

- dealing with the use by MTC of the Auditorium on the basis of an entire production, rather than individual components charged hourly (set preparation, rehearsal, bump in, performance, bump out); and
- continuing to charge MTC a percentage of door takings.

These arrangements are put forward not on the basis of a 'special deal for MTC, but a reflection of the contribution MTC makes towards the cultural development of the Tweed ; and how that contribution may best be delivered to the local community. They are based on the acknowledgement of the current track record of MTC. To ensure that standards are maintained it is further recommended that

- they be renewed every 3 or 5 years enabling both parties to review their effectiveness
- Council nominate an Officer to work with MTC on the annual programme.



CULTURAL DEVELOPMENT - GENERAL  
SOCIAL PLAN

BUDGET/MANAGEMENT PLAN.

TWEED SHIRE COUNCIL	
FILE No.	MUSEUM - GENERAL
DOC. No.	2056393
RECD	22 MAY 2009
ASSIGNED TO	BALDWIN, N
HARD COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

BRACK, P

20<sup>th</sup> May 2009

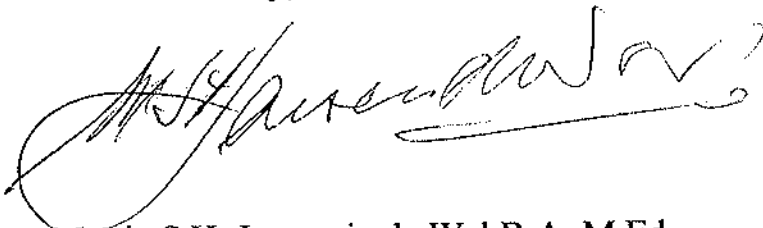
The General Manager  
Tweed Shire Council  
PO Box 816  
MURWILLUMBAH NSW 2484

SUBMISSION RE. 2009/2912 DRAFT MANAGEMENT PLAN

Dear Sir,

I submit the attached Comment on the 2009/2012 Draft Management Plan/Social Action Plan/Community and Cultural Services/C010/Cultural Development Museum for your consideration.

Yours faithfully,



Martin S.H. Jansen in de Wal B.A. M.Ed  
52/192 Piggabeen Road  
TWEED HEADS WEST NSW 2485

Phone: 07 5599 7193  
Email: mjansen1@bigpond.com

COMMENT ON THE 2009/2012 DRAFT MANAGEMENT PLAN  
CULTURAL DEVELOPMENT MUSEUM  
(M Jansen in de Wal)

This submission addresses the aim of the Social Plan as stated on p. 19: “Deliver quality community services that are responsive to the needs of the community and assist each individual to realise their full potential”

The specific matter addressed is the provision by Council of opportunities to individual citizens to offer their services as volunteers, i.e. of their own free will and without any expectation of financial reward.

Furthermore, the focus of this submission is on older citizens no longer in full-time employment who have a capacity and a desire to contribute to the Tweed River Regional Museum, as established by the Memorandum of Understanding signed by the three Historical Societies and the Council in July 2004.

The definition of “volunteering” used in this submission is that of Volunteering Australia in “A National Agenda on Volunteering”:

“an activity which takes place through not-for-profit organisations or projects and is undertaken:

- to be of benefit to the community,
- of the volunteer’s own free will and without coercion,
- for no financial payment, and
- in designated volunteer positions only”

The aim of this submission is to assist Council to strengthened the Draft Management Statement in those areas which relate to volunteer activity and a number of detailed suggestions are made to give effect to this aim.



COMMENT ON THE 2009/2012 DRAFT MANAGEMENT PLAN  
CULTURAL DEVELOPMENT MUSEUM  
(M Jansen in de Wal)

This submission addresses the aim of the Social Action Plan as stated:  
“Deliver quality community services that are responsive to the needs of  
the community and assist each individual to realise their full potential”

The specific matter addressed in this submission is the provision by  
Council of opportunities to individual citizens to offer their services as  
volunteers, i.e. of their own free will and without any expectation of  
financial reward, to realise their full potential.

The focus of this submission is on older citizens no longer in full-time  
employment who have a capacity and a desire to contribute to the Tweed  
River Regional Museum, established by the Memorandum of Under-  
standing signed by the three Historical Societies and the Council in 2004.

The definition of “volunteering” used in this submission is that of  
Volunteering Australia in “A National Agenda on Volunteering”:

“an activity which takes place through not-for-profit organisations  
or projects and is undertaken:

- to be of benefit to the community,
- of the volunteer’s own free will and without coercion,
- for no financial payment, and
- in designated volunteer positions only”

The aim of this submission is to assist Council to clarify and strengthen  
the Draft Management Statement in those parts of the Statement that  
relate to the Museum and more particularly those that relate to volunteer  
activity in the operations of the Museum.

A number of detailed suggestions are made to give effect to this aim. These suggestions have been text boxed as shown here.
--

Although, as mentioned, the Social Action Plan targets the delivery of  
“quality community services”, the Draft Management Plan does not  
provide any indicators of quality except by inference from quantities.  
This submission necessarily confines itself to the numbers given but  
“more does not necessarily mean better” as we all know.

COMMENT ON THE 2009/2012 DRAFT MANAGEMENT PLAN  
CULTURAL DEVELOPMENT MUSEUM  
(M Jansen in de Wal)

The following documents and statements have been consulted in preparing this submission:

A National Agenda on Volunteering published by Volunteering Australia

United Nations Universal Declaration on Volunteering

Tweed River Regional Museum Strategic Plan

Constitutions of Tweed Heads Historical Society Inc  
Friends of the Tweed River Regional Museum Inc

Tweed Shire Council Draft Management Plan 2009-2012

Tweed Shire Council Draft Budget 2009-2010

“Museum to preserve joint history”

Article in the “Tweed Weekly”, Jan 18-24, 2009

[Copy attached as Appendix]

COMMENT ON THE 2009/2012 DRAFT MANAGEMENT PLAN  
CULTURAL DEVELOPMENT MUSEUM  
(M Jansen in de Wal)

The Draft Management Plan lists five Action Plans.

One of these is the Social Action Plan which has as one of its aims, “to promote a sense of ... community cohesiveness” through the delivery of “human services” to various groups and to “the general community”.

The Plan classifies the Museum as a Cultural Development aimed at “the development of culturally minded and heritage aware communities”. However the same could be said of the Libraries and Art Gallery.

The Plan classifies the Libraries and the Art Gallery as Community Developments contributing to “community cohesiveness”. However the same could be said of the Museum

It would seem more appropriate to classify the Museum, along with the Art Gallery and the Libraries, as a Community Development, or alternatively to classify all three as Cultural Developments. There is nothing in the Plan to support the distinction between the Art Gallery and the Libraries as Community Developments and the Museum as a Cultural Development and the terms have not been defined.

Concept Analysis.

The Museum can be seen as –

1. A physical entity housing and displaying a collection of objects, artifacts and records of geological, historical, sociological, political, economic, etc interest.
2. An organisation of people employed, whether in a paid or unpaid capacity, to preserve and exhibit the collection.
3. A community of people dedicated to the establishment, maintenance and development of the Museum – donors, researchers, supporters, volunteers and visitors.

COMMENT ON THE 2009/2012 DRAFT MANAGEMENT PLAN  
CULTURAL DEVELOPMENT MUSEUM  
(M Jansen in de Wal)

The Draft Management Plan identifies a Quadruple Bottom Line of objectives, indicators, measures and forecast targets for each of the various developments listed.

For the Cultural Development Museum, the objectives are (briefly) “promote equity and access”, “invest in existing communities and plan for future growth” and “distribute available resources equally”

For the Museum the indicators include:

- “400 Museum memberships and volunteers”,
- “3120 visitors to the exhibition programs” and
- “training for 30 volunteers”

X.X.X.X.X

1. Membership.

It is unclear what is meant by “Museum membership”.

One common meaning of the term “membership” is membership of a club or similar association. The Museum is not an “association” which people can apply to join by paying the appropriate subscription. It has not been registered as an association, nor has it (to date) advertised itself as one.

There is no suggestion in either the Strategic Plan or the Memorandum of Understanding signed by the three Historical Societies and the Council in 2004 that the Regional Museum would be set up as an association, over and above the three existing incorporated associations (the three Historical Societies), nor is there any indication that a member of those associations would be able or expected to join this association by paying a subscription in addition to the subscription he or she is already paying for membership of one of the existing associations.

The Strategic Plan seems to suggest that membership of one of the then (in 2004) three existing incorporated associations (the three Historical Societies) will automatically confer “membership” of the Museum but the Plan is less than clear about the meaning of the terms “member” and “volunteer” and the confusion between the two terms has its genesis in that document.

COMMENT ON THE 2009/2012 DRAFT MANAGEMENT PLAN  
CULTURAL DEVELOPMENT MUSEUM  
(M Jansen in de Wal)

The setting up last year of the Friends of the Museum has further complicated the issue of “membership” of the Museum by adding another incorporated association associated with the Museum. Apart from an initial offer of automatic membership of the Friends for members of the Historical Societies for one year, in future anyone with a commitment to the Museum may have to pay for membership of both the Friends and one of the Historical Societies to demonstrate this commitment.

By law none of the four incorporated associations can claim to represent more than their own members and membership of these associations therefore does not and cannot constitute membership of the Museum. It seems clear that the Museum does not have any members in the sense normally associated with membership of associations.

It is suggested that the term “membership of the Museum” be defined to be separate and distinct from membership of one of the four incorporated and voluntary associations currently associated with the Museum or any other association, incorporated or otherwise, that may in future be, or wish to be, associated with the Museum.

The Museum is a Council-owned and operated facility, whilst the four incorporated associations currently associated with the Museum are separate and distinct voluntary bodies with their own constitutions and a membership not limited to residents of the Tweed Shire.

Any attempt to conflate membership of the Museum with membership of the four current or any other future associations is bound to cause confusion and could pose a threat to the legal and constitutional rights of members of the incorporated associations guaranteed by the NSW Associations Incorporation Act 1984

It is suggested that the phrase “Museum memberships and volunteers” be amended to read “Museum volunteers”

COMMENT ON THE 2009/2012 DRAFT MANAGEMENT PLAN  
CULTURAL DEVELOPMENT MUSEUM  
 (M Jansen in de Wal)

A common meaning of the term “membership” is with reference to membership of an institution physically located in an establishment of some sort, for instance a school, hospital or shire office.

The Museum is physically located in three different locations in the Shire. Each represents an institution which was originally established as separate from the other two but is now part of the one institution, the Regional Museum, “operating”, in the words of the Strategic Plan, “as a single entity” under the control of Council.

2. Employment of volunteers.

Membership of institutions usually comprises a number of staff providing services and a number of clients/customers using the services provided by the staff, for instance teachers and students, doctors/nurses and patients, shire officers and ratepayers. The Regional Museum currently has one paid Council employee, the Senior Curator, and a small staff of volunteer operators providing research services for students in three different locations as well as providing a tourist service for the general public.

In January this year, the Senior Curator was reported in the local press as stating that “there (are) about 450 volunteers serving shire museums”. This contrasts markedly with the repeated assertion in the Strategic Plan’s SWOT analysis of each of the three museums of the “threat” posed by “limited volunteer numbers”. However these numbers may have increased dramatically since the appointment of the Senior Curator.

It is suggested that the Draft Management Plan identify the services currently provided by the Senior Curator and the team of volunteers under her direction, and make provision for an extension of those services by, for instance, extending the operating hours of the Museum.

It is suggested that there is no need to plan for more volunteers to serve the Museum than currently employed on the available data.

It is suggested that a realistic target figure for volunteer employment in the three existing branches of the Museum would be 400 volunteers.

COMMENT ON THE 2009/2012 DRAFT MANAGEMENT PLAN  
CULTURAL DEVELOPMENT MUSEUM  
 (M Jansen in de Wal)

3. Opportunities to volunteer.

All volunteers currently employed at the three branches of the Museum are members of the relevant Historical Society. However since the Museum is now owned and operated by Council, in accordance with the Memorandum of Agreement, there is no longer any need for the societies to provide the volunteers and so membership of a society should not be a requirement for employment as a volunteer. However this does not preclude a member of one of the four associations from volunteering as an individual since the Universal Declaration on Volunteering gives him or her the right to volunteer.

Currently each of the societies has elected to insure its members, although no longer required by law to do so, chiefly to protect those of their members who volunteer their services to the Museum. Now that the volunteers are no longer employed by the societies, there is no need for the societies to insure them or their members generally and the moneys thus saved can be spent on the appropriate historical projects.

It is suggested that, within the guidelines laid down by Council, volunteering for the Museum be open to any member of the Tweed community who is able to offer his or her services and desires to do so.

It is suggested that volunteers employed at the Museum be covered by Council insurance in the same way as any paid or volunteer employed at any other Council facility would be.

3. The older volunteer.

One of the common “weaknesses” identified in the SWOT analysis of the three museums in the Strategic Plan was that of an “aging volunteer base” for two of the museums and “aging members” for the third one. Apart from the patently “ageist” implications of such a statement, it seems a particularly inappropriate reference for volunteers employed by a museum. Naturally people get older and die and other people have to take their place but there is no point in reminding people of this patent fact anymore than of the fact that people become too ill to volunteer.

COMMENT ON THE 2009/2012 DRAFT MANAGEMENT PLAN  
CULTURAL DEVELOPMENT MUSEUM  
(M Jansen in de Wal)

It would be more to the point, at a time when a growing proportion of people in the Tweed community are over 65, to emphasise the strengths that flow from having more older, wiser and more experienced people in the community than ever before. The problem is surely one of finding suitable employment for these people. Volunteering for institutions such as the Museum is an obvious solution, providing this employment is carefully thought out, sensitively coordinated and properly rewarded.

Lack of sensitivity to the contribution that older people can make seems to be amply illustrated by the comment attributed to the Senior Curator, as reported in the local media, that “the current batch of volunteers (are) in the ‘baby boomer’ age bracket and younger people (are) not coming forward to help”. Such “baby boomers” are now retiring and therefore at the beginning of their useful volunteer employment lives, not at the end of it. These are just the people we are looking for to replace the older generation of pre-boomer age. Many of these newly retired people can expect to live active lives for another twenty years or more thanks to modern medicine and good facilities. Many of them are enthusiastic and keen to volunteer their services. Most of them are in excellent health as can be witnessed on any golf course or at any aquatic centre in the Shire on any day of the week.

Moreover, it is unrealistic to expect people of pre-retirement age to provide daily weekday museum services. This provision will always depend on the employment by Council of paid Museum staff as well as unpaid volunteer staff who are no longer in the paid work force.

The Draft Management Plan does not set a separate target figure of volunteers to be employed but a figure of 400 has been suggested above. This figure is based on the reported assertion by the Senior Curator that there are already 450 volunteers currently employed and the expectation that 10% of these will vacate their position each year.

<p>It is suggested that a concerted effort be made to target newly retired people as potential volunteers to replace current volunteers as these become too old or ill to continue their employment and that a realistic “turn-over” target figure would be 40 or 50 new volunteers a year.</p>
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COMMENT ON THE 2009/2012 DRAFT MANAGEMENT PLAN  
CULTURAL DEVELOPMENT MUSEUM  
(M Jansen in de Wal)

4. Training of volunteers.

The Draft Management Plan sets a training target of 30 volunteers but this is clearly inadequate in relation to the 450 volunteers already employed in the three Museums, according to the Senior Curator (as reported in the local media), unless, as seems unlikely, all of these volunteers are already adequately trained.

If the current volunteers need training or re-training, the target figure of 30 trained volunteers means that it would take fifteen years to train even just the currently employed ones let alone any future ones.

Ideally only trained volunteers are employed in something like a museum but in a less than ideal world having one in three trained is probably more realistic, providing the untrained ones are properly supervised by a trained volunteer or paid member of staff.

The assertion that all citizens have a right to volunteer does not imply that an organisations does not have a right to select its volunteers any more than that the right to work prevents an employer from rejecting an applicant on grounds appropriate to that employment, including lack of training or skill for the kind of job applied for.

It is suggested that a target figure of at least 100 trained volunteers is realistic, allowing one trained volunteer for every three untrained volunteers currently employed, priority to be given to those volunteers already employed who have an expected "volunteer life expectancy" of three years or more.

No new volunteers should be employed until they have satisfactorily completed the required period of training and have satisfied the set objectives of the training course, endorsed by the Senior Curator.

To maintain quality Museum services, all volunteers should have access to refresher courses and other forms of in-service training as directed by the Senior Curator.

COMMENT ON THE 2009/2012 DRAFT MANAGEMENT PLAN  
CULTURAL DEVELOPMENT MUSEUM  
(M Jansen in de Wal)

5. The Museum Community.

In as far as the Museum may be said to be a “culturally minded and heritage aware community” (in the words of the Social Action Plan), this community can be said to include the donors, whether of objects and records or of financial support (such as the Friends), the Council-appointed administrators, the volunteer and paid staff, the students and writers using the Museum for research and publications, the members of any voluntary association, including but not only the three historical societies, with an interest in any of the exhibitions mounted by the Museum, not just the historical ones, and the visitors, local, national and international, who provide the core clientele of the Museum.

The Draft Management Plan sets a target of 3,120 visitors to 10 Public Exhibition Programs, based presumably on records of current and past patronage of the three Museums averaged out over a period of time.

It is not clear whether repeat visitors have been separately counted in this figure or whether the figure refers to “visits” rather than visitors.

It is suggested that the Museum community be defined as all those who have shown an interest in the Museum and can therefore be said to be “culturally minded and heritage aware”. Indicators of interest include but are not limited to membership of an association linked to the museum by objectives and operations, donations, employment, research and publication, and attendance at exhibitions and events conducted at or under the auspices of the Museum.

It is suggested that a figure of 5,000 members of the Museum community including 3,000 visitors would be a reasonable target.

Although the Draft Management Plan does not attempt to determine any qualities that cannot be quantified, nevertheless many of the targets set for the Museum, such as volunteering and training, have a qualitative dimension which is at least as important as any quantitative aspect.

It is to be hoped that the Council has sufficient means to hand to guarantee that the community services to be provided by the Museum as a community facility are adequate in quality as well as quantity.

COMMENT ON THE 2009/2012 DRAFT MANAGEMENT PLAN  
CULTURAL DEVELOPMENT MUSEUM  
(M Jansen in de Wal)

6. Future Development of the Museum.

Although the Regional Museum had its genesis in the museums set up by the three historical societies, it would be a mistake to see the Museum as purely a historical museum.

The Mission Statement of the Tweed Heads Historical Society clearly envisages the expansion of the Society into one with much broader objectives than the current historical ones:

“to promote an awareness and understanding of the past, present and future of the Shire . . . . . through research (and the) integrated presentation of appropriate material in the fields of maritime and local history, the environment and science, technology, industry, design and the arts . . . . .”

Similarly the Objects of the Friends of the Tweed River Regional Museum “acknowledge the institution of the Museum and its contributory arms, the three historical societies that collectively provided (sic) the assets of the Museum” but clearly they leave the way open for future assets to be provided by other organisations, such assets obviously being of a nature other than historical.

It seems clear from the above that the people currently closest to the institution of the Museum have in mind that the Museum will host exhibition programs focused on the environment, both present and future, on scientific subjects (as in a museum of natural history), on current and projected technological innovations (as in a museum of technology), on current and projected industrial activities of local interest in such areas as sugar cane farming or banana growing (as in a museum of industrial arts) and on the design of every day objects (as in a museum of arts and crafts), the latter obviously overlapping with the objectives of the Tweed River Art Gallery.

The West Tweed Museum currently advertises itself as a Maritime Museum as well as a Historical Museum thus leaving the way open for hosting exhibitions on present and future occupations and developments related to the sea, not just historical ones.

COMMENT ON THE 2009/2012 DRAFT MANAGEMENT PLAN  
CULTURAL DEVELOPMENT MUSEUM  
(M Jansen in de Wal)

SUMMARY

1. It would seem appropriate to classify the Museum, along with the Art Gallery and the Libraries, as a Community Development, or alternatively to classify all three as Cultural Developments or Community Cultural Developments.
2. It is suggested that the term “membership of the Museum” be defined to be separate and distinct from membership of one of the four incorporated and voluntary associations currently associated with the Museum or any other association, incorporated or otherwise, that may in future be, or wish to be, associated with the Museum.
3. It is suggested that the Museum is a Council-owned and operated community facility like the Tweed River Art Gallery.
4. It is suggested that the four associations currently associated with the Museum are voluntary not-for-profit bodies with their own constitutions and membership.
5. It is suggested that the phrase “Museum memberships and volunteers” in the Draft Plan be amended to read “Museum volunteers”
6. It is suggested that the Draft Management Plan identify the services currently provided by the Senior Curator and the team of volunteers under her direction, and make provision for an extension of those services by, for instance, extending the operating hours of the Museum.
7. It is suggested that a realistic target figure for volunteer employment in the three existing branches of the Museum would be 400.
8. It is suggested that, within the guidelines laid down by Council, volunteering for the Museum be open to any member of the Tweed community who is able to offer his or her services and desires to do so.
9. It is suggested that volunteers employed at the Museum be covered by Council insurance in the same way as any paid or volunteer employed at any other Council facility would be.

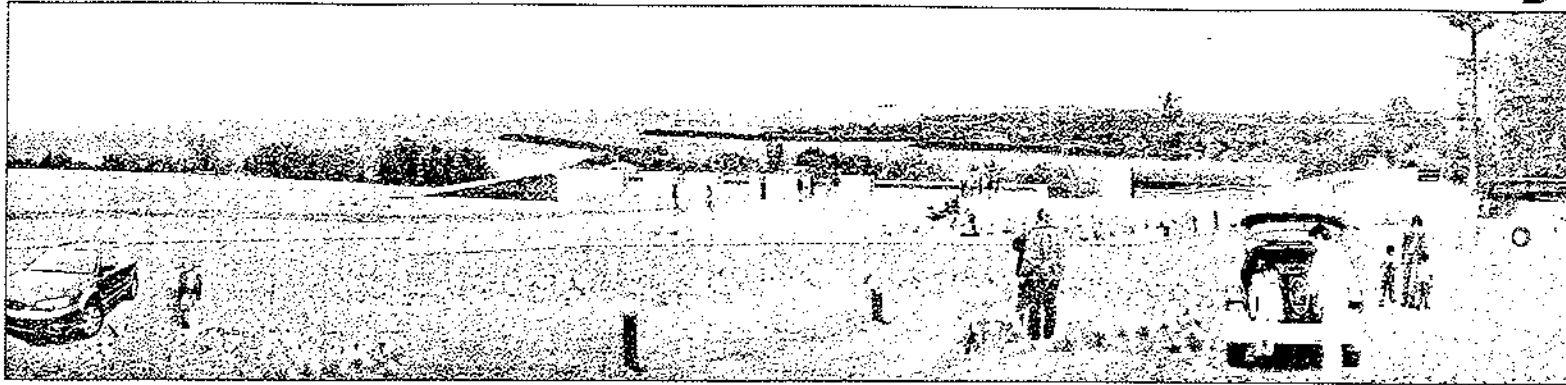
COMMENT ON THE 2009/2012 DRAFT MANAGEMENT PLAN  
CULTURAL DEVELOPMENT MUSEUM  
(M Jansen in de Wal)

SUMMARY

10. It is suggested that a concerted effort be made to target newly retired people as potential volunteers to replace current volunteers as these become too old or ill to continue their employment and that a realistic target figure would be 40 or 50 new volunteers a year.
11. It is suggested that a target figure of 100 trained volunteers is realistic, allowing one trained volunteer for every three untrained volunteers currently employed, priority to be given to those volunteers already employed who have an expected “volunteer life expectancy” of three years or more.
12. It is suggested that no new volunteers should be employed until they have satisfactorily completed the required period of training and have satisfied the set objectives of the training course, endorsed by the Senior Curator.
13. It is suggested that to maintain quality Museum services, all volunteers should have access to refresher courses and other forms of in-service training as directed by the Senior Curator.
14. It is suggested that the Museum community be defined as all those who have shown an interest in the Museum and can therefore be said to be “culturally minded and heritage aware”. Indicators of interest include but are not limited to membership of an association linked to the museum by objectives and operations, donations, employment, research and publication, and attendance at exhibitions and events conducted at or under the auspices of the Museum.
15. It is suggested that a figure of 5,000 members of the Museum community including 3,000 visitors would be a reasonable target.

End of suggestions

# Museum to preserve joint history



An artist's rendition of the new \$4m district museum to be constructed at Point Danger, Tweed Heads. The museum will result from collaboration between the communities of Uki, Murwillumbah and Tweed Heads, together with the Tweed Shire Council.

**By John Pickford**

A NEW multi-million-dollar museum soon to be built into the hillside overlooking Point Danger in Tweed Heads will be a first for NSW.

Its uniqueness stems from the fact that three separate historical societies in the Tweed Shire — at Uki, Murwillumbah and Tweed Heads — have signed a memorandum of understanding with council to jointly develop the regional facility.

Tweed Shire Council has committed \$4m towards building the new museum, which will complement rather than replace existing museums.

In 2003, the council received funding from the NSW Ministry for the Arts for the preparation of a combined strategic plan for the project.

It appointed a senior museum curator, Sally Watterson, who holds a bachelor's degree in fine arts (history) and has primarily worked for the Powerhouse Museum and the Museum of Sydney.

Sally said there were about 450 volunteers serving shire museums. They were cemented together by the launch of the Friends of Tweed River Museum group last May.

She said the museum project would be launched in three stages: the planning and construction of the new iconic building in Tweed Heads; the extension of the Murwillumbah

Museum; and enhancement of the facility in Uki.

"All three societies jointly approached council to find a fundamental safe way to protect the collections for the future and, basically, the new museum," she said.

"The new museum and upgrades in Murwillumbah and Uki will be an outcome of that approach.

"The many items at the museums are valuable to the history of the Tweed and their maintenance and preservation is vital."

Sally also stressed that many more historical items were "out there" in the community but could not be called in because existing facilities were full.

The old council offices, which

suffice as the museum in Murwillumbah, are packed to the ceilings. Uki, though sound, is small, as is the Tweed Heads West facility housed in an old local hall.

Volunteers running those centres fear the less-than-ideal conditions eventually could affect many of the contents, such as papers and photographs.

Sally said many of the current batch of volunteers were in the "baby boomer" age bracket and younger people were not coming forward to help. The shire could not rely on the same quality of volunteers to continue into the future, she said.

"We have to grow with the Shire - hence the new museum," she said.

Continued page 29

COMMENT ON THE 2009/2012 DRAFT MANAGEMENT PLAN  
CULTURAL DEVELOPMENT MUSEUM  
(M Jansen in de Wal)

## APPENDIX

## Museum to preserve joint history

From page 6

Sally added: "We have an advisory committee and the first priority is to get the building up and then identify strategic areas for collections. Also, once the museum is built, travelling collections and exhibitions can be accommodated and shown professionally."

She said more and more local councils were coming on board with assistance for historical societies throughout NSW.

Themes on display in the three

existing museums in the shire include sugar, bananas, dairy and timber, as well as river life. None of them are actively collecting right now.

Sally said the museum would be run by council staff. However, she emphasised that the new museum idea came from the community.

"Those 450 volunteers out there, it's their dream," she said. "The fact they got council on board is unique. This is a whole new way of looking at a united view of the shire's history."

January 18 - January 24, 2009. ~~Arrows~~ **Weekly** 29.





# TWEED BROADWATER VILLAGE

**PTY LTD**

ABN 68 706 153 422

ACN 005 658 159

PO Box 8805 GOLD COAST MC QLD 9726  
Suite 2C 91 Upton Street Bundall Qld 4217

Phone [07] 5510 3120

Fax [07] 5510 3070

**URGENT ATTENTION**

Mr David Oxenham  
Acting General Manager  
Tweed Shire Council  
PO Box 816  
MURWILLUMBAH NSW 2484

Via fax: 02 6670 2429

22 May 2009

SEWERAGE MANAGEMENT - POLICY / PRICING

TWEED SHIRE COUNCIL	
FILE No.	BUDGET / MANAGEMENT PLAN
DOC. No.	2056394
RECD	22 MAY 2009
ASSIGNED TO	BALDWIN, N
HARD COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

BRACK, P

Dear Mr Oxenham

**Re: Objection to Proposed New Sewer Access Charge – Your Ref: 29393**

We wish to lodge our objection to the proposed increase in our sewer access charge as advised in your letter dated 20 May 2009.

Firstly we would like to state that we have received no previous information regarding this charge and are extremely disappointed that we have received such short notice to make a submission – in fact we received your letter advising of the change today, 22 May 2009, the closing date for submissions!

For your information Tweed Broadwater Village is a residential home park for the over 50's consisting of 205 sites. Consequently our sewer usage is 'residential' and not 'business'.

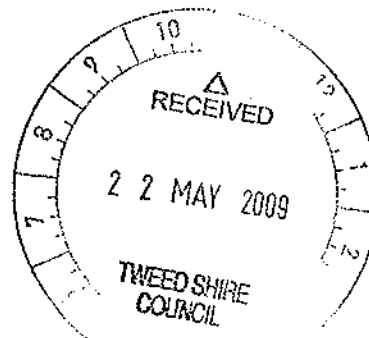
If adopted this fee will be passed on to our residents, the majority of whom are elderly and on pensions.

Could you please acknowledge receipt of this letter today by return fax on 07 55103070.

Thanking you

Yours faithfully

**KEVIN LEE**  
**DIRECTOR**





BUDGET/MANAGEMENT PLAN

SEWERAGE MANAGEMENT - POLICY / PRICING

TWEED SHIRE COUNCIL	
FILE No.	
DOC. No.	2056395
RECD	22 MAY 2009
ASSIGNED TO	BALDWIN, N
HARD COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

BRACK

To David Oxenham

21/5/09

Ref: 3414

I received this notice on may 21<sup>st</sup> giving me 1 day only for comment ( unacceptable ) no previous notice was received.

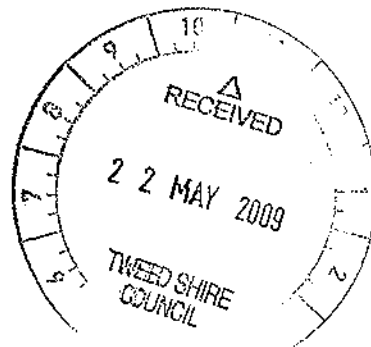
The new sewer access charge looks to me to be a 23% increase.

Unacceptable at a time where all small business is hurting.

My building has only 1 water meter. It's water usage is predominantly residential with 1 shop only with water usage. Other shop has only hand washing.

I object to this increase and wish to have my previous charges reviewed.

Gary Thorpe





**TWEED  
SHIRE  
COUNCIL**

Please Quote  
Council Ref: 3414

Your Ref No:

For Enquiries  
Please Contact:

Telephone Direct (02) 6670 2400

20 May 2009

Mr Gary J Thorpe  
25 Tweed Coast Road  
HASTINGS POINT NSW 2489

Dear Sir/Madam

**Proposed New Sewer Access Charge  
16 Tweed Coast Road  
CABARITA BEACH NSW 2488**

Councils 2009/10 Draft Revenue and Policy Statement, is currently on exhibition for public comment.

A change that you may be unaware of is the impact on your business with the proposed charging process for sewer access to comply with the Department of Water and Energy Sewerage best-practice pricing guidelines.

Based upon your businesses water flow capacity and water usage for 2008/09 the estimated charge for 2009/10 would be \$625.37 compared to \$509 for 2008/09.

Please note that this information is only indicative at this point in time.

23%

The principle of the Department of Water and Energy Sewerage best-practice pricing guidelines is that Council must adopt sewerage charges, which reflect efficient costs of service provision, including a return on infrastructure capital, and an appropriate two-part tariff for business customers. Appropriate charges are essential to signal the need for business customers to make informed decisions on their water use and their resulting sewerage discharges.

### **Sewerage Charging Policy**

Council generally complies with Department of Water and Energy guidelines having access charges independent of land value. Residential assessments are levied a uniform cost-reflective access charge. Non-Residential assessments have to date been charged the residential access charge, which is not in accordance with Department of Water and Energy guidelines. The guidelines require the business access charge to be based on the ratio of meter size cross sectional area, as is the case with water access charge. Council will introduce this method for the determination of the business access charge in this 2009/10 financial year. The same consumption factor used for the water access charge calculation will be applied. Business assessments also incur a uniform sewer usage charge per kL (refer to Sewer Usage and Trade Waste Charges).

CIVIC AND CULTURAL CENTRE, MURWILLUMBAH  
PO BOX 810, MURWILLUMBAH NSW 2484  
TELEPHONE: (02) 6670 2400 FAX: (02) 6670 2429

PLEASE ADDRESS ALL COMMUNICATIONS TO THE GENERAL MANAGER  
ARN 90 178 732 406  
[www.tweed.nsw.gov.au](http://www.tweed.nsw.gov.au)

*Cabarita Beach/Bogangar Residents Association, Inc.*

(President: Cath Lynch, Secretary: Kim Dixon, Treasurer: Mary Collie)  
29 Watergum Place, Bogangar 2488, Tel. 6676 0752  
email: president@cabaritabeach.org

21 May 2009

Mr Mike Rayner  
General Manager  
Tweed Shire Council  
Per Email

TWEED SHIRE COUNCIL	
FILE NO.	BUDGET/MANAGEMENT PLAN
DOC. NO.	2056407
RECD	21 MAY 2009
ASSIGNED TO	BALDWIN, N
HARD COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

BRACK, P

**Re: Draft Budget and Revenue Policy Comment**

Dear Mr Rayner

We acknowledge receipt of your letter of 23 April 2009 enclosing Tweed Council's Draft Budget and Revenue Policy for public comment, and we appreciate the opportunity to comment.

Our President, Cath Lynch, attended the meeting of 5 May 2009, and commented that the presentation was obscure in its wording and sparse in its detail about any matters specifically relevant to Cabarita Beach/Bogangar residents. The Association concurs with her statements.

After searching the documents thoroughly, we have found only the most cursory mentions of our community with round figures allocated to local issues, projects, and maintenance. It is most difficult to comment on generalities.

Your budget failed to specify where the funds are to be specifically spent in our area. We would like to know the relationship between the revenues raised by increased property rates in the Cabarita Beach/Bogangar area and planned expenditure to give our residents value for their taxpayer dollar.

Items of expenditure are referred to by code numbers (e.g., D4052 Les Burger Field) but without the provision of a decoding chart, it is pointless, and even patronising, to expect local area associations to understand, let alone make valid or informed comment.

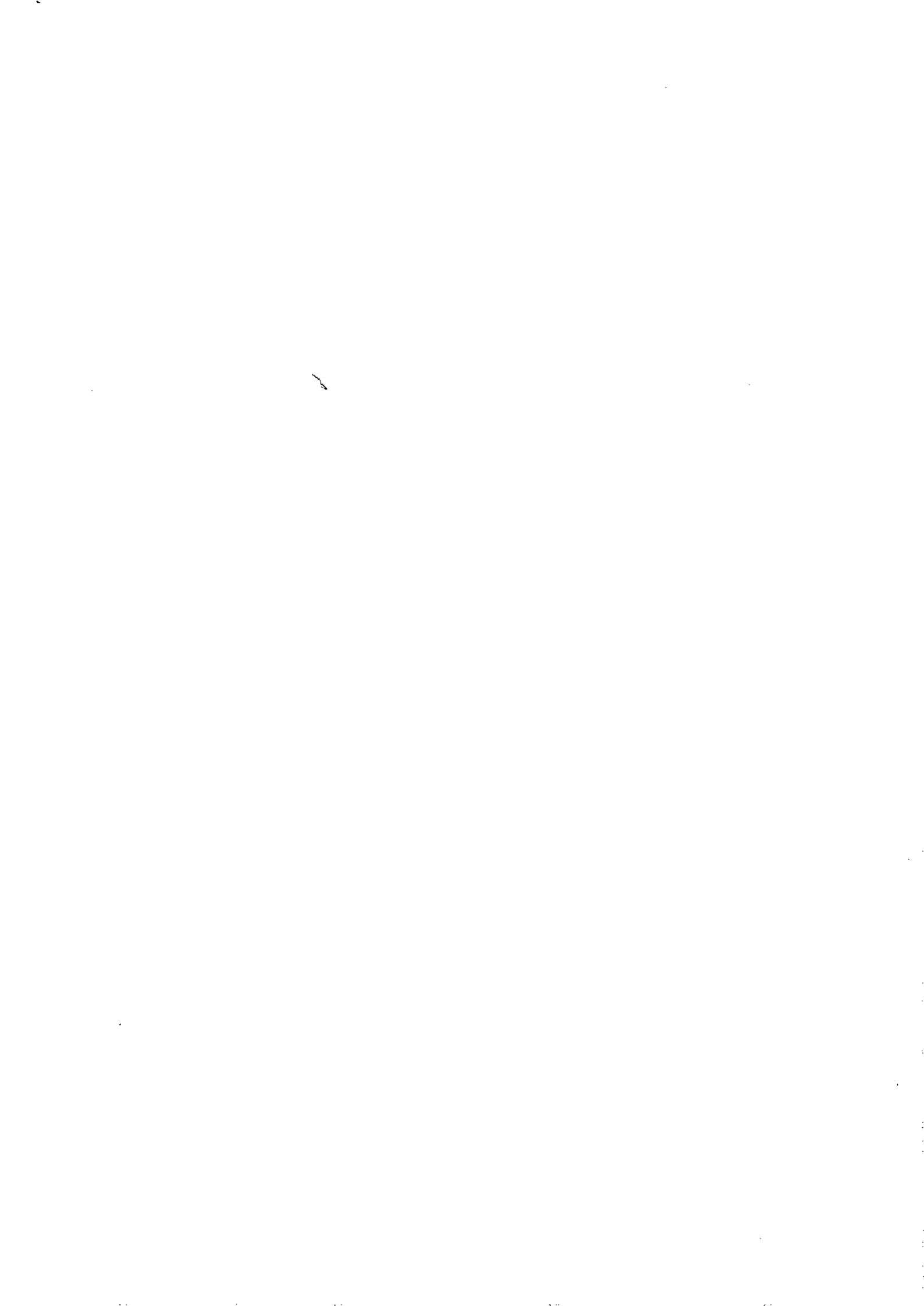
We hope this sort of obfuscation (whether intentional or not) might be avoided in such future exercises.

Sincerely

*K. DIXON*

Kim Dixon  
Secretary

\*Scanned into ECM  
as a Kefax Scan.



Mike Rayner  
Director  
Tweed Shire Council

We believe money should be put forward in the draft budget for a  
Koala Plan of Management.

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We look forward to seeing our Tweed Shire Council help save our last remaining koalas.

*Jo-Anne Audeney*  
Jo-Anne Audeney  
245 Kirkwood Rd  
Tweed Heads South  
NSW 2486

BUDGET/MANAGEMENT PLAN

TWEED SHIRE COUNCIL	
FILE No.	KOALA MANAGEMENT
DOC. No.	
REC'D	21 MAY 2009
ASSIGNED TO	BALDWIN, N
HARD COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

BRACK, P

Mike Rayner  
Director  
Tweed Shire Council

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Pat Mills

6 Patricia Ave

Bundoora. V. 3083

BRACK, P

BUDGET MANAGEMENT PLAN

TWEED SHIRE COUNCIL	
FILE No.	KOALA MANAGEMENT
DOC. No.	.....
REC'D	21 MAY 2009
ASSIGNED TO	BALDWIN, N
HARD COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

*Pat Mills*



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*J. Winsor* SARAH WINSOR 2/29 Stapleton St Coolangubra

BUDGET/MANAGEMENT PLAN

TWEED SHIRE COUNCIL
FILE NO. KOALA MANAGEMENT
DOC. NO. ....
RECD 21 MAY 2009
ASSIGNED TO BALDWIN, N
HARD COPY <input type="checkbox"/> IMAGE <input checked="" type="checkbox"/>

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K WALKER

4 THE ISLE TWEED HEADS

Koala Management

TWEED SHIRE COUNCIL
ITEM NO. <u>BUDGET</u>
TAX NO. ....
REQD. 28 MAY 2009
APPROVED BY <u>BALWIN W</u>
DATE [ ] MONTH [ ]

BRACK P.

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*P. White*

16 Donegal Court  
Banora Point  
NSW

Koala management

TWEED SHIRE COUNCIL	
FILE NO	BUDGET
DOC NO	
RECD	20 MAY 2009
ASSIGNED TO	BARONIN, J
SEARCHED	<input type="checkbox"/>
INDEXED	<input checked="" type="checkbox"/>

BRACK, P

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Director  
Tweed Shire Council

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*N. Madder* Nadin Madder

"Wildlife Care" ⑤  
34 O'CONNOR DR.  
MORWELLBATH

Koala Management

TWEED SHIRE COUNCIL	
FILE No.	BUDGET
DOC. No.	
RECD	20 MAY 2009
ASSIGNED TO	BRACK, P
DATE	
INITIALS	

BRACK, P

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 GARY CAMPBELL

13/22 BINYA AV.

TWEED HEADS

KOALA MANAGEMENT

TWEED SHIRE COUNCIL
FILE No. <u>BUDGET</u>
DOC. No. ....
RECD 20 MAY 2009
ASSIGNED TO <u>BRONIE J</u>
HARD COPY <input type="checkbox"/> IMAGE <input checked="" type="checkbox"/>

BRACK P

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*M Day*  
*4 The Doushield*  
*Tweed Heads*  
*NSW 2485*

*Koala Management*

TWEED SHIRE COUNCIL	
FILE No	<i>BUDGET</i>
DOC No	
REC'D	20 MAY 2009
ASSIGNED TO	<i>BAVONAN</i>
HARD COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

*BRACK, P*

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Director  
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MRS  
K BUTLER  
16-26 ENID ST  
Tweed Heads  
n.s.w 2485.



Koala Management

TWEED SHIRE COUNCIL	
FILE NO.	BUDGET
DOC NO.	
REC'D	20 MAY 2009
ASSIGNED TO	BROWN, J
HARD COPY	<input type="checkbox"/>
EMAIL	<input checked="" type="checkbox"/>

BRACK, P

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J C McBain  
5929 Tweed Valley Way  
Meeball  
2482  
NSW

KOALA MANAGEMENT	
TWEED SHIRE COUNCIL	
FILE NO.	Budget
DOC. NO.	
PLCD	20 MAY 2009
ISSUED TO	BALOWIN, J
BY	<input type="checkbox"/> INFO <input checked="" type="checkbox"/>

BLACK, P



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ROBERT MCGOWAN  
4/309 ADIWA AVE  
BILINGA 4225  
Rmzawa

KOALA MANAGEMENT

TWEED SHIRE COUNCIL	
FILE NO.	BUDGET
DOC NO.	
RECD	20 MAY 2009
ASSIGNED TO	BOWDWIN, N
HARD COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

BRACK, P

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ROSEMARY BURGESS  
4/32 WILMINGTON ST  
AYR, QLD 4807

*R Burgess*

COALA MANAGEMENT

TWEED SHIRE COUNCIL	
FILE No.	BUDGET
DOC. No.	
RECD	20 MAY 2009
ASSIGNED TO	BROWN, P
HARD COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

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*Alena Cecil*  
Alena Cecil 2/42 Plover Place  
Tweed Heads  
NSW 2486

Koala Management

TWEED SHIRE COUNCIL	
FILE No.	Budget
DOC. No.	
RECD	20 MAY 2009
ASSIGNED TO	BROWNING
FILE COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

BRANK, P

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J. Crane

16 Boyd st

Julieann Crane.

Tweed heads N.S.W. 2485

Koala management

TWEED SHIRE COUNCIL	
FILE No.	BUDGET
DOC No.	
RECD	20 MAY 2009
ASSIGNED TO	BRACK, P.
REPROD COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

BRACK, P.

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*to Maddecks  
1 Diamond Pl  
Tweed Heads NSW 2485*

*KOALA MANAGEMENT*

TWEED SHIRE COUNCIL	
FILE No.	<i>BUDGET</i>
DOC. No.	
RECD	20 MAY 2009
ASSIGNED TO	<i>BRACK P</i>
FOR COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

*BRACK P*

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*L Baker.*

Linda Baker.

51 Banora Blvd

Banora Pt NSW 2486.

KOALA MANAGEMENT	
TWEED SHIRE COUNCIL	
FILE NO.	Budget
DOC. NO.	
REC'D	20 MAY 2009
ASSIGNED TO	BALDWIN
HEARD COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

BRACK. P

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*G. A. Escott*  
Geoffrey Ross ESCOTT  
16/19 Ivory Cr.  
TWEED HEADS.

KOALA MANAGEMENT  
TWEED SHIRE COUNCIL  
FILE No. BUDGET  
DOC. No. ....  
RECD 20 MAY 2009  
ASSIGNED TO BALDWIN, R  
HARD COPY  IMAGE

BRACK IP

Mike Rayner  
Director  
Tweed Shire Council

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*Katie Hoban*

Katie Hoban

8/32-34 Dutton St  
Coolangubra QLD 4225

Koala Management  
TWEED SHIRE COUNCIL  
FILE NO. BUDGET  
DOC. NO.  
REC'D 20 MAY 2009  
ASSIGNED TO BARWININ  
HARD COPY  IMAGE

BRACK P



Mike Rayner  
Director  
Tweed Shire Council

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Warren J. Rogers  
1/32 COORANBATT A RD  
COORANBATT A  
4225

*Rogers*

KOALA MANAGEMENT	
TWEED SHIRE COUNCIL	
FILE No.	BUDGET
DOC. No.	
REC'D	20 MAY 2009
ASSIGNED TO	BALONIN, P
HARD COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

BRACK, P

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Director  
Tweed Shire Council

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Luke Mullins   
13 Helen Court  
Broadbeach Waters 4218

KOALA MANAGEMENT  
TWEED SHIRE COUNCIL  
FILE NO. BUDGET  
EXTENSION  
REF ID 20 MAR 2020  
APPROVED BY BARONIA  
EMBEDDED  IMAGE

BRACK, P

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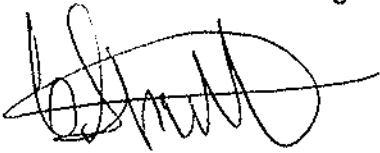
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250 Kirkwood Rd,  
Tweed Heads South  
C. STRUTT.

KOALA MANAGEMENT

TWEED SHIRE COUNCIL	
FILE NO.	BUDGET
DOC. NO.	
REC'D	20 MAY 2009
ASSIGNED TO	BRACK, P
HAND COPY	<input type="checkbox"/>
INDEX	<input checked="" type="checkbox"/>

BRACK, P

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Jayne M. Ross

Jayne M. Ross

11100 KENNEDY DRIVE

TWEED HEADS WEST

KOALA MANAGEMENT  
TWEED SHIRE COUNCIL  
FILE No. Budget  
DOC No.  
RECD 20 MAY 2009  
ASSIGNED TO BALWIN, J  
HAND COPY  IMAGE

BRACK, P

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Clint Hampton.  
20 Seagrove cat.  
Banora Point.

KOALA MANAGEMENT	
TWEED SHIRE COUNCIL	
FILE No.	BUDGET
DOC No.	
BLCD	29 MAY 2008
ASSIGNED TO	BRADY, N
DATE	DATE

BRACK, P

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CONG PHAN  
1/15 ORCHID TREE  
ROBINA QLD 4226

KOALA MANAGEMENT  
TWEED SHIRE COUNCIL  
FILE No. Budget  
DOC. No.  
ISSUED 20 MAY 2009  
APPROVED BY BROWN  
BY BRACK

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Director  
Tweed Shire Council

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May Elizabeth Edge  
22 Navigator's Way  
Tweed Heads

KOALA MANAGEMENT  
TWEED SHIRE COUNCIL  
FILE No. BUDGET  
DOC. No. \_\_\_\_\_  
RECD 20 MAY 2003  
ASSIGNED TO BRAUN P  
HAND COPY  INT.

BRAUN, P

May E. Edge

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Director  
Tweed Shire Council

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Margaret Brown  
1154 Mclean St  
COOLANGATTA  
(422)  
MB Brown

KOALA MANAGEMENT  
TWEED SHIRE COUNCIL  
FILE NO. BUDGET  
DATE: 26 MAR 2008  
BALDWIN  
BRACK, P



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Director  
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FILMA EMBACHER  
Alma Embacher  
8/2 Endeavour Rd,  
T.H. 2485

KOALA MANAGEMENT	
TWEED SHIRE COUNCIL	
FILE NO.	Budget
DOC. NO.	
REC'D	20 MAY 2009
ASSIGNED TO	BAWID, W
HARD COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

BRACK, P

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MATT Graham

15 HONEY SUCKLE ST      tweed tds

MATT Graham

KOALA MANAGEMENT  
TWEED SHIRE COUNCIL  
FILE No. BUDGET  
DOC. No.  
REC'D 20 MAY 2009  
ASSIGNED TO BROWN J  
HARD COPY       INDEX   
BRAUK, P

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*R Andrews*  
PO BOX 1144  
COOLANGBATTIA 4225  
Q.L.D.

KOALA MANAGEMENT  
TWEED SHIRE COUNCIL  
FILE No. *Budget*  
DOC No. ....  
RECD 20 MAY 2009  
ASSIGNED TO *BROWN, J*  
HARD COPY  IMAGE   
*BRACK, P*

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RUSSELL BOYD  
  
1503/110 MARINE PDE  
COOLANGATTA.

Koala management

TWEED SHIRE COUNCIL	
FILE No.	BUDGET
DOC No.	
RECD	20 MAY 2009
ASSIGNED TO	BAWON, J
HAND COPY <input type="checkbox"/>	IMAGE <input checked="" type="checkbox"/>

BRACK, P

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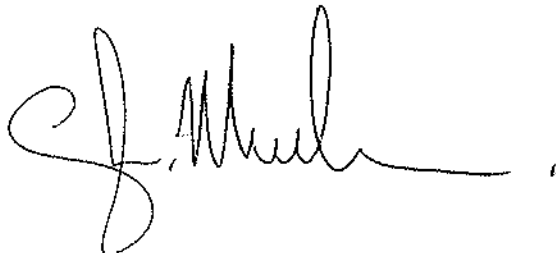
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GREG MULHERAN

184 PENINSULA DR

BIHAMBIL HTS

NSW 2486

KOALA MANAGEMENT

TWEED SHIRE COUNCIL	
FILE No.	BUDGET
DOC. No.	
RECD	20 MAY 2009
ASSIGNED TO	BROWN
HEARD COPY	<input type="checkbox"/>
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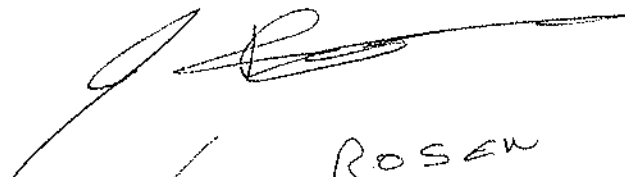
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Jan ROSEN  
8, MAWSON COURT,  
VERMONT 3133  
VICTORIA.

Koala Management  
TWEED SHIRE COUNCIL  
FILE No. Budget  
DOC. No.  
RECD 20 MAY 2009  
ASSIGNED TO BARONIN  
HANDLED BY [ ] DATE [ ]  
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*A. S. Park*

~~10. SPINKKEY~~ *HP*

*BENMONT*

*N. S. W.*

*2280*

*Koala Management*

TWEED SHIRE COUNCIL	
FILE NO.	<i>BUDGET</i>
DOC. No.	
RECD	20 MAY 2009
ASSIGNED TO	<i>BALOWIN, N</i>
HARD COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

*BRACK, P*

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*Malcolm Dell*

*440 MB A CRES  
PISPA BEEB  
2486*

KOALA MANAGEMENT	
TWEED SHIRE COUNCIL	
FILE NO.	BUDGET
DOC. NO.	
REC'D	20 MAY 2009
ASSIGNED TO	BROWN, M
HARD COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

*BLACK 10*



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Director  
Tweed Shire Council

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Koala Plan of Management.

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We look forward to seeing our Tweed Shire Council help save our last remaining koalas.

Signed  
James Baker  
19/5/09

2 Charles St  
Tweed Hds  
2485

KOALA MANAGEMENT

TWEED SHIRE COUNCIL	
FILE No.	BUDGET
DOC. No.	
REC'D	20 MAY 2009
ASSIGNED TO	BALOWIN, J
HARD COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

BLANK, P

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*Jeni Green 15/3 Island Ave Tweed Heads*

*Koala Management*

TWEED SHIRE COUNCIL	
FILE No. <i>Budget</i>	.....
DOC. No. ....	.....
RECD	20 MAY 2009
ASSIGNED TO <i>BROWN</i>	.....
HARD COPY <input type="checkbox"/>	IMAGE <input checked="" type="checkbox"/>

*BRACK P*

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Barbara Leech  
PO Box 1422  
NERANG QLD 4211

KOALA MANAGEMENT

TWEED SHIRE COUNCIL	
FILE NO.	BUDGET
DOC. NO.	
RECD.	20 MAY 2009
ASSIGNED TO	BAUNIN, J
HARD COPY	<input type="checkbox"/>
INDEX	<input checked="" type="checkbox"/>

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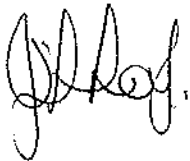
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Jeanine Lloyd 35 Lloyd St. Tweed Heads

Koala Management  
TWEED SHIRE COUNCIL  
FILE NO. BUDGET  
DIR. NO.  
REC'D 20 MAY 2009  
ASSIGNED TO BALOWIN, N  
PARTICIPATION    
BRACK, P

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Director  
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S. L. Escott  
S. ESCOTT  
16/19 Ivory Cr.  
Tweed Heads

Koala Management

TWEED SHIRE COUNCIL	
FILE NO.	BUDGET
DOC. NO.	
RECD	20 MAY 2009
ASSIGNED TO	BRACK, P
FILE COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

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*Eleanor Collier*  
*48 Charles St. Murwillumbah.*

*Phil*

*2484b*

*Koala Management*

TWEED SHIRE COUNCIL	
FILE No. <i>BUDGET</i>	.....
DOC. No. ....	.....
RECD	20 MAY 2009
ASSIGNED TO <i>BROWN</i>	.....
DATE FOR <input type="checkbox"/>	DATE <input checked="" type="checkbox"/>

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Vicki Bayly TO Sugar Glider Dr Pottsville  
V. Bayly

KOALA MANAGEMENT

TWEED SHIRE COUNCIL	
FILE No.	BUDGET
DOC. No.	
RECD	20 MAY 2009
ASSIGNED TO	BAYLY, V
HARD COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

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B. T. HOULT  
82 HICKEY ST.  
CASINO 2470

*B. T. Hoult*

KOALA MANAGEMENT  
TWEED SHIRE COUNCIL  
FILE No. Budget  
DOC No. ....  
RECD 20 MAY 2009  
ASSIGNED TO BROWN, J  
HARD COPY  IMAGE

BRACK, P



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*Rob Wise*

Rob Wise

4/10-14 Rutledge St, Coolangatta.

KOALA MANAGEMENT	
TWEED SHIRE COUNCIL	
FILE NO.	Budget
DATE	
REC'D	23 MAY 200
ASSIGNED BY	BRADMAN, N
HANDLED BY	

BRACE, P

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*Angie Goronszy*  
ANGIE GORONSZY  
P.O. BOX 875  
MUR. BAH  
2484

KOALA MANAGEMENT  
TWEED SHIRE COUNCIL  
FILE No. BUDGET  
DOC. No. \_\_\_\_\_  
RECD 20 MAY 2000  
ASSIGNED TO BARONIA  
REPRO COPY     
BRANK

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Tweed Shire Council

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*R. J. [Signature]*  
UNIT 15  
4 FRANKS ST.  
T. HEATHS NSW

Koala Management

TWEED SHIRE COUNCIL	
FILE No.	BUDGET
DOC. No.	
REC'D	20 MAY 2009
ASSIGNED TO	BAWONIN, P
HARD COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

BRACK, P

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M. TAYLOR  
232 KIRKWOOD RD TWEED SOUTH  
NSW  
2486

KOALA MANAGEMENT

TWEED SHIRE COUNCIL	
FILE No. ....	BUDGET
DOC. No. ....	
REC'D	20 MAY 2009
ASSIGNED TO	BALCHIN, N
HARD COPY <input type="checkbox"/>	IMAGE <input checked="" type="checkbox"/>

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Dean Plowman

61 of an RD

Ocean Shores 2483

KOALA MANAGEMENT  
TWEED SHIRE COUNCIL  
FILE No. BUDGET  
DOC. No. \_\_\_\_\_  
RECD 20 MAY 2000  
ASSIGNED TO BRACK, P  
HARD COPY  IMAGE

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Mary T. Klingsporn

2/4 Buchanan Ave  
Tweed Heads.

MARY T. KLINGSPOORN

KOALA MANAGEMENT	
TWEED SHIRE COUNCIL	
FILE No. ....	BUDGET
DOC. No. ....	
RECD	20 MAY 2000
ASSIGNED TO	BRACK, P
HARD COPY <input type="checkbox"/>	AVNGE <input checked="" type="checkbox"/>

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ERNEST TOWLER  
5/2 VINTAGE LABELS DRIVE  
TWEED SOUTH  
NSW 2486  
E. Towler.

KOALA MANAGEMENT  
TWEED SHIRE COUNCIL  
CHIEF EXECUTIVE OFFICER  
BUDGET  
DATE: 23 MAY 2008  
ASSIGNED TO: BOWMAN, N  
HAND COPY  IMAGE   
BRUCE, P

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*Sandra Jones* Sandra Jones 37 RIVIERA AVE Tweed Heads N

KOALA MANAGEMENT

TWEED SHIRE COUNCIL	
FILE No.	BUDGET
DOC. No.	
RECD	20 MAY 2008
ASSIGNED TO	BARONWIN
HARD COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

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D Wingett  
11 Seabeach Ave  
G'd.

Koala management

TWEED SHIRE COUNCIL	
FILE No.	BUDGET
DOC. No.	
RECD	20 MAY 2009
ASSIGNED TO	BALOWIN, N
HARD COPY	<input type="checkbox"/>
IMAGE	<input type="checkbox"/>

Black, P

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We look forward to seeing our Tweed Shire Council help save our last remaining koalas.

*B. Allen*  
336 Coalangatta Rd  
Bilinga 4221

KOALA MANAGEMENT

TWEED SHIRE COUNCIL	
FILE No.	BUDGET
DOC. No.	
REC'D	2.0 MAY 2009
ASSIGNED TO	BRACK, P
HARD COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

BRACK, P

Mike Rayner

Director

Tweed Shire Council

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P. BOYD



1503/110 MARINE PDE  
COOLANGATTA

Koala Management

TWEED SHIRE COUNCIL	
FILE No.	BUDGET
DOC. No.	
REC'D	20 MAY 2009
ASSIGNED TO	BALANON, N
HARD COPY	<input type="checkbox"/> YES <input checked="" type="checkbox"/> NO

BRACK, P

Mike Rayner  
Director  
Tweed Shire Council

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*[Handwritten signature]*

B. WINTER  
2/58 COOLANGATTA RD  
KUNDA LINDSAY

Koala Management

TWEED SHIRE COUNCIL	
FILE No. ....	BUDGET
DOC. No. ....	
REC'D	20 MAY 2009
ASSIGNED TO	BALDWIN
HARD COPY <input type="checkbox"/>	IMAGE <input checked="" type="checkbox"/>

BRACK, P

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*Clark*

Ella Clark

Unit 4 10-14 Rutledge Street  
Coolangatta 4225 QLD

KOALA MANAGEMENT  
TWEED SHIRE COUNCIL  
FILE No. *BUDGET*  
DOC. No. ....  
RECD 20 MAY 2009  
ASSIGNED TO *BROWN*  
HARD COPY  IMAGE

*BRACK, P*

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Director  
Tweed Shire Council

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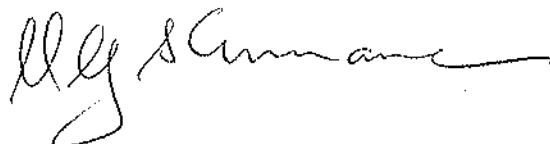
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V.G. KINNANE  
74 COOLANGATEA RD  
KIRRA 4225

KOALA MANAGEMENT

TWEED SHIRE COUNCIL	
FILE No.	BUDGET
EXT. No.	
RECD	20 MAY 2009
ASSIGNED TO	BROWN, J
HARD COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

BRACK, P

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Director  
Tweed Shire Council

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L LIEPERTZ

9 ELLIS ST LAWNTON, QLD



KOALA MANAGEMENT	
TWEED SHIRE COUNCIL	
FILE NO.	BUDGET MANAGEMENT
DOC. NO.	
REC'D	20 MAY 2000
ASSIGNED TO	BRACK, P
HARD COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

BRACK, P

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Director  
Tweed Shire Council

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D. Kinnane  
D. KINNANE  
COOLANGATTA RD  
KIRRA QLD  
4225

KOALA MANAGEMENT  
TWEED SHIRE COUNCIL  
FILE No. Budget Management  
DOC. No. ....  
RECD 20 MAY 2009  
ASSIGNED TO BAOWIN, N  
HARD COPY  IMAGE   
BRACK, P



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Director  
Tweed Shire Council

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*Merrill A. Simmons*

*46 Winders Place  
Banvera Point  
NSW*

*MERRIL A. SIMMONS*

*BUDGET MANAGEMENT* *ASW*

TWEED SHIRE COUNCIL	
FILE No.	<i>KOALA MANAGEMENT</i>
DOC No.	
REC'D	<i>20 MAY 2000</i>
ASSIGNED TO	<i>BRADWIN</i>
CATEGORY	<i>1</i>

*BRADWIN*

Mike Rayner  
Director  
Tweed Shire Council

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*Carla Goronzy*  
Carla Goronzy  
11. Warana Av.  
P.O. Box 875  
Murwillumbah  
2484

KOALA MANAGEMENT	
TWEED SHIRE COUNCIL	
FILE NO.	Budget Management
DATE	
REC'D	20 MAY 2000
ASSIGNED TO	BROWN
HARD COPY	<input type="checkbox"/>
BRACK, P	

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Tweed Shire Council

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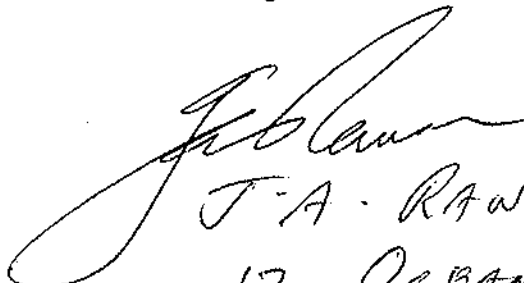
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J.A. RAWSON  
17 OCEANVIEW CRKS  
KINGSCLIFF 2487  
19/5/09

KOALA MANAGEMENT	
TWEED SHIRE COUNCIL	
FILE No.	BUDGET MANAGEMENT PLAN
DOC. No.	
RECD	20 MAY 2009
ASSIGNED TO	BRACK, P
HARD COPY <input type="checkbox"/>	IMAGE <input checked="" type="checkbox"/>

BRACK, P

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*K. Irwin  
& IVORY CRESENT,  
Tweed Heads.*

KOALA MANAGEMENT  
TWEED SHIRE COUNCIL  
FILE NO. *BUDGET MANAGEMENT PLAN*  
DATE: *26 MAY 2000*  
ASSIGNED TO: *BROWN, N*  
HARD COPY  IMAGE

*BRACK, P*

Mike Rayner  
Director  
Tweed Shire Council

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Tony Ross  
T Ross

1/100 KENNEDY DR  
WEST TWEED

KOALA MANAGEMENT

TWEED SHIRE COUNCIL	
FILE No.	BUDGET MANAGEMENT
DOC No.	R234
RECD	20 MAY 2009
ASSIGNED TO	BALDWIN
HARD COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

BRACKIP

Mike Rayner  
Director  
Tweed Shire Council

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*M. Mansfield* (N MANEFIELD)  
34/98 KEITH COMPTON DRU  
Tweed Heads 2485

KOALA MANAGEMENT  
TWEED SHIRE COUNCIL  
FILE No. *BUDGET/management*  
DOC. No. ....  
RECD 20 MAY 2009  
ASSIGNED TO *BALWIN, N*  
HARD COPY    
*BRACK, P*

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Tweed Shire Council

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*Ms Jude - 30 BARONBAWIST DCINDAS 2117*

KOALA MANAGEMENT

TWEED SHIRE
FILE NO. <i>BUDGET/MANAGEMENT</i>
DOC NO. ....
REC'D 20 MAY 2009
ASSIGNED TO <i>BRACKIN, P</i>
HARD COPY <input type="checkbox"/> IMAGE <input checked="" type="checkbox"/>

*BRACK, P*

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Director  
Tweed Shire Council

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L. GADE

*Wjak*

30 Baronteli St  
Dundas NSW

2117

KOALA MANAGEMENT  
TWEED SHIRE COUNCIL  
FILE No. BUDGET MANAGEMENT PLAN  
DOC. No. ....  
REC'D 20 MAY 2009  
ASSIGNED TO BARONIN, N  
HARD COPY  IMAGE   
BRACK, P



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*Kym Plouman*  
*61 Orana Rd*  
*O/Shores 2483.*

KOALA MANAGEMENT

TWEED SHIRE COUNCIL	
FILE NO.	BUDGET / MANAGEMENT PLAN
DOC. NO.	
REC'D	20 MAY 2009
ASSIGNED TO	BALDWIN, P
MANDATORY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

BRACK, P

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J Thomson  
3 Arunta Ct

Salamander Bay 2317.

KOALA MANAGEMENT	
TWEED SHIRE COUNCIL	
FILE No.	BUDGET/management PLAN
DOC. No.	
REC'D	20 MAY 2009
ASSIGNED TO	BRACK, P
HARD COPY	<input type="checkbox"/>
IMAGE	<input checked="" type="checkbox"/>

BRACK, P

Mike Rayner  
Director  
Tweed Shire Council

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 Jerry NELSON  
3/6 OVERALL DRIVE  
POTTSVILLE 2489

KOALA MANAGEMENT

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Barbara Wilson  
9 Merawke Ave  
Palm Beach 4221  
QLD

Koala Management  
TWEED SHIRE COUNCIL  
FILE No. BUDGET/management PLAN  
DOC. No. ....  
RECD 20 MAY 2009  
ASSIGNED TO BROWN  
HARD COPY  IMAGE

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PAT MORGAN 56 EDEN AV COOCANLARY VA



KOALA MANAGEMENT

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*J. Cottle* P. Cottle  
7 Blue gum Blvd  
BANORA POINT 2486

KOALA MANAGEMENT

TWEED SHIRE COUNCIL
FILE No. <b>BUDGET PLAN</b>
DOC. No. ....
RECD 20 MAY 1998
ASSIGNED TO <b>BALOWIN, N</b>
HARD COPY <input type="checkbox"/> IMAGE <input checked="" type="checkbox"/>

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MR. N PANNAM  
1/16 WILLIAM ST.  
SOUTH TWEED HEADS NSW 2486

KOALA MANAGEMENT  
TWEED SHIRE COUNCIL  
FILE No. BUDGET/MANAGEMENT  
DOC. No. \_\_\_\_\_  
REC'D 20 MAY 2000  
ASSIGNED TO BALWIN, N  
HARD COPY  IMAGE

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J. Apolloni

1-1 Taremini st Cumbria

KOALA MANAGEMENT	
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DOC. No. ....	
RECD	20 MAY 2008
ASSIGNED TO	BROWN, N
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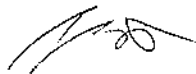
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PR BEWARD BRETT

4 CHITTIKAS LANE

PINGAL HEAD

BUDGET MANAGEMENT PLAN

TWEED SHIRE COUNCIL
FILE NO. KOALA MANAGEMENT
DATE 20 MAY 2008
APPROVED BY BALDWIN
INITIALS <input type="checkbox"/> IMAGE <input checked="" type="checkbox"/>

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G. Pucher, G. PUCHER  
22 Binya-Ave, Tweed-Heads

BUOGET | MANAGEMENT PLAN

TWEED SHIRE COUNCIL	
FILE NO.	KOALA MANAGEMENT
DOC. No.	
REC'D	20 MAY 2008
ASSIGNED TO	BALDWIN, N
HARD COPY	<input type="checkbox"/>
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A. Simpson, Suzanne Simpson,  
30 Parkes Drive Tweed Heads 2485.

BUDGET/MANAGEMENT PLAN

TWEED SHIRE COUNCIL	
FILE NO. KOALA MANAGEMENT	
DOC. NO. ....	
REC'D	20 MAY 2009
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SONSA HOLLAND  
15 NAVIGATORS WAY  
TWEED HEADS. 2485.

BUDGET MANAGEMENT PLAN

TWEED SHIRE COUNCIL
FILE NO. KOALA MANAGEMENT
DOC NO.
REC'D 20 MAY 2009
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ISSUE COPY <input type="checkbox"/> IMAGE <input checked="" type="checkbox"/>

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Margaret Merrilees  
MARGARET MERRILEES  
171/2 Falcon Way  
Tweed Heads 2485

BUDGET/MANAGEMENT PLAN

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FILE NO. KOALA MANAGEMENT	
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Dave Andrew

58 Pinnacle Lane

Dixons Creek

Victoria 3775

BUDGET/MANAGEMENT PLAN

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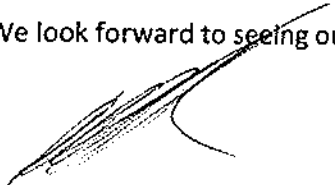
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Malah Ross

3 Riverviews Place Banana Point

BUDGET/MANAGEMENT PLAN

TWEED SHIRE COUNCIL
FILE NO. KOALA MANAGEMENT
DATE 2 8 MAR 2000
BALDWIN, N
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W. Saunders. Wayne Saunders 35 Hayd St. Tweed  
Heads.

BUDGET/MANAGEMENT PLAN

TWEED SHIRE COUNCIL	
FILE NO.	KOALA MANAGEMENT
DATE	
REC'D	20 MAY 2008
ASSIGNED TO	BALDWIN, N
HANDLED BY	<input type="checkbox"/> IN USE <input checked="" type="checkbox"/>

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Jo Dwyer  
88 OVERALL DRIVE  
Pottsville 2489

BUDGET MANAGEMENT PLAN

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REC'D	20 MAY 2009
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*MC Duffery*  
*Bay Apartments*  
*Rainbow Bay*

BUDGET/MANAGEMENT PLAN

TWEED SHIRE COUNCIL
FILE NO. KOALA MANAGEMENT
DOC. NO. ....
RECD 20 MAY 2009
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RECEIVED BY <input type="checkbox"/> IN <input checked="" type="checkbox"/>

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*L Boyle* 11 LAMANDA CRT BILAMBIL Heights  
Leonie Boyle

BUDGET/MANAGEMENT PLAN  
TWEED SHIRE COUNCIL  
FILE NO. KOALA MANAGEMENT  
DOC. NO.  
RECD 20 MAY 2009  
ASSIGNED TO BALDWIN  
PAGE

BRACKIP

Mike Rayner  
Director  
Tweed Shire Council

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*P.L. Papajcsik*

*P.L. PAPAJCSIK*

*26 STANLEY ST*

*TWEED HEADS 2485*

BUDGET/MANAGEMENT PLAN

TWEED SHIRE COUNCIL	
FILE NO.	KOALA MANAGEMENT
DOC. NO.	
RECD	20 MAY 2009
ASSIGNED TO	BALDWIN, N
HARD COPY	<input type="checkbox"/>
FILED	<input checked="" type="checkbox"/>

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*L. J. Ash*  
LURLING ASH 26/47 TELMANBUM ST CURRUMBIN. Q.

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*Richard Mills*  
2 QUAYSIDE COURT  
TWEED HEADS

BUDGET / MANAGEMENT PLAN

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FILE NO.	KOALA MANAGEMENT
DOC. No.	
RECD	20 MAY 2009
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HARD COPY	<input type="checkbox"/>
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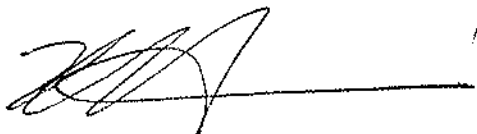
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K. Hammond  
PANORAMA DRIVE  
WEST TWEED HEADS  
NSW 2485

BUDGET/MANAGEMENT PLAN

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REC'D	20 MAY 2009
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*Owens*

OWEN EVANS

31 Palomar Parade Warbond  
Sydney, NSW. 2096.

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*G J Martin*

Gordon J MARTIN

233 Robinson Rd

Maple

Via Mungah

BUDGET/MANAGEMENT PLAN

TWEED SHIRE COUNCIL  
ITEM NO. KOALA MANAGEMENT

DOC. NO. ....

PLACED 29 MAY 2000

..... BALOWIN, N

BRACKIP

Visited Currumbin Bird Sanctuary  
you need to regenerate for Koala  
Bear feed trees

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*Herdi Hardy*  
*609 Cudger Rd*  
*Cudger*

BUDGET/MANAGEMENT PLAN

TWEED SHIRE COUNCIL
FILE NO. KOALA MANAGEMENT
DOC. NO.
REC'D 20 MAY 2009
ASSIGNED TO BALDWININ
HEAVY COPY <input type="checkbox"/> IMAGE <input checked="" type="checkbox"/>

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*J. Hegby 12 May 2009*

BUDGET/MANAGEMENT PLAN

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FILE NO.	KOALA MANAGEMENT
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RECD	20 MAY 2009
ASSIGNED TO	BALDWIN, N
HEARD COPY	<input type="checkbox"/>
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*Judy Cameron*  
11 McCollums Rd  
Duramba, NSW.

BUDGET/MANAGEMENT PLAN

TWEED SHIRE COUNCIL	
ITEM NO. KOALA MANAGEMENT	
DATE	
REC'D	28 MAY 2003
ASSISTANT CHIEF EXECUTIVE OFFICER	BALDWIN, N
MANAGER	✓

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FILE NO.	KOALA MANAGEMENT
DRAWING NO.	
REC'D	20 MAY 2009
ASSIGNED TO	BALDWIN, N
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*B M Archer*  
58 Pinnacle Lane  
Dixons Creek 3775.

KOALA MANAGEMENT	
TWEED SHIRE COUNCIL	
FILE NO.	BUDGET/MANAGEMENT PLAN
DOC. N.	
REC'D	20 MAY 2009
ASST.	BALDWIN, N
HM	<input type="checkbox"/> IMAGE <input checked="" type="checkbox"/>

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Amber Grothe  
27 Baker St, Murwillumbah

Amber Grothe ☺

TWEED SHIRE COUNCIL	
FILE NO.....	
DOC. NO.....	
RECD 22 MAY 2009	
ASSIGNED TO.....	
HARD COPY <input type="checkbox"/>	IMAGE <input type="checkbox"/>

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Kaz Jacobs .

89 Everingham Rd,

Pumpert. 1 2884



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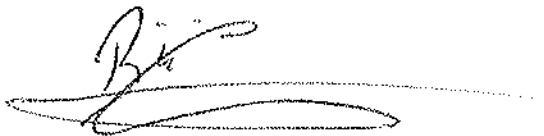
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122 BYAN GUM RD  
MURWILLUMBAH

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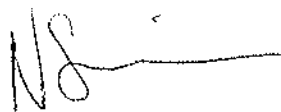
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22 Glenwood Rd.  
North Arm 2484.

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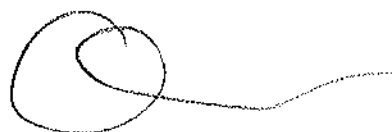
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82 River Street  
Murwillumbah

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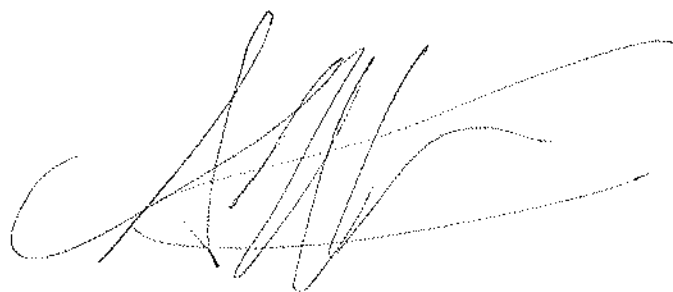
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122. Byangumical  
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*L. T. Bryant*  
82 Ryer St  
5th M. Bah  
NSW 2484.

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Director  
Tweed Shire Council

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Donna O'Brien Boopying PL NOBBYS CK

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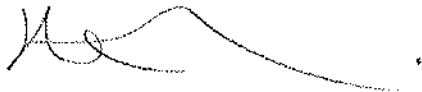
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1 Bowden St

TUMBULGUM NSW 2490

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*Linné Walker*

*12 Myrtle St  
Murrumbidgee  
NSW 2484*



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*Bethaney Daley*  
*16 Waterloo Street*  
*Murwillumbah*  
*NSW 2484*

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Rangool.  
9 Hartigan St  
Mbah  
NSW 2484.

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Jon Leil

16 Waterloo St  
Marwillumbah

NSW 2484.

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Rhys Carroll.

70 Bower St.

Manly. N.S.W.

2095.

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*T. Fountain*

*Tanya Fountain  
7/13 Tanglewood Drive  
Tanglewood.*

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P. Shoem

1/72 Jacaranda

Ave, Tweed West NSW

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for Steven - 3/25 Eyles Ave Murrumbidgee  
465 MALDEN CR RD TUALUM.  
Ray

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*Adrian*  
*1/51 Double view rd*  
*Farrant's Hill.*



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Peri St m/bah

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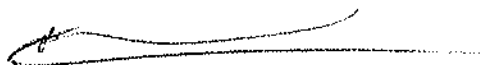
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Maree Uzela

4 Dugun Court

Ocean Shores

2483



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*M Knowles  
19 Wigram Rd  
Austimur, 2515*

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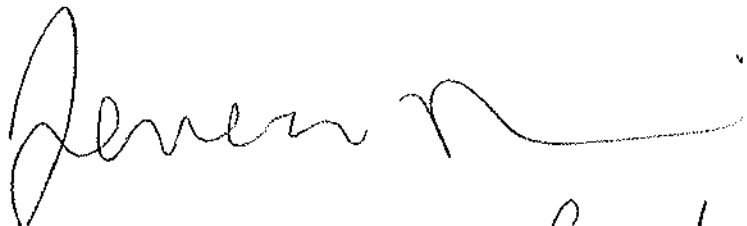
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39 Castlefield Dr.  
2482

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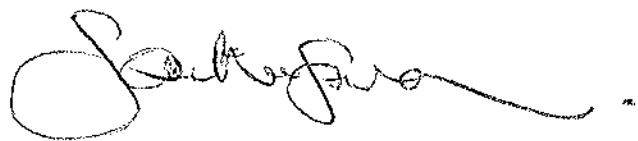
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Samantha Stoneman  
Lot 8 Clothiers Creek Road  
Taylewood via Cabarita Beach



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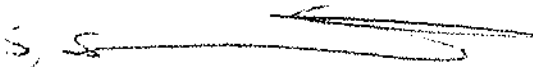

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KITTANI  
LKI  


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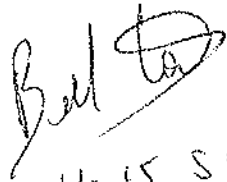
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11-15 SLA ANTO ST  
MT TAMBORINE  
QLD 4272

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CS Connor Drive

TWEED SHIRE COUNCIL	
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Director  
Tweed Shire Council

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Amazon, 1/19 Enid St Tweed Heads 2485

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Cary Caves: 

401 Tweed Valley Way.

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DAVID ADAMS  
74 MAIN ST BUNIBATH  
2484.  
PH. 0428795735



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*Cate*

*Cate Robertson*

*75 Ewing St*

*MANWILLUMBAH 2484 NSW*

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440 Kyoyle Rd.

Maroon Hill, Nambucca NSW 2457

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Beryl Veau

55 Braeside drive

UKI 2484,

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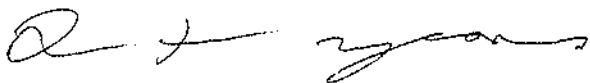
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ANDY YEGOROV

PO BOX 780

BERRIGBAR 2483

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Robyn Sad

4 Bawlder Close

Byangum, 2457, NSW



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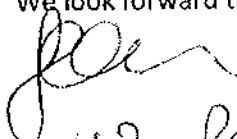
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42 Rossmore C/  
Tyalgum NSW



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EILEEN MILLS  
CHILLINGHAM. 2487

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Shane Spence  
60 Pioneer rd  
South Tweed heads

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*Dr Rayner*  
66 Bluegrass Cr  
Crabbes Creek  
2483



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M Wassner  
24 Adcocks Rd.  
Stokersiding 2484

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Maloney  
Murbah  
21 Ewing St.



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E. Uphill  
c/o PO BOX 78  
TJALGUM.



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K. Andrews  
36 Pacific Crescent  
Evans Head NSW.



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Nigel Beard  
127 Wollumbin Street, Merwillbomba



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*Moria Rae - 92 FARRANTS RA, FARRANTS HILL*



2056467

2/47 Greenway Drive  
Tweed Heads South NSW 2486  
P.O.Box 243 Banora Point NSW 2486

Phone: (07) 5523 2629  
Facsimile: (07) 5523 2722  
Email: admin@coastlinecertification.com.au  
ABN 42 090 491 982

21 May 2009

The General Manager  
Tweed Shire Council  
PO Box 816  
**Murwillumbah NSW 2484**

Dear Sir

### **Draft Fees and Charges 2009/2010**

I write concerning the Draft Fees and Charges found in Council's Draft Management Plan which is to be considered by Council for adoption on the 28 May 2009.

I note an article in the Tweed Sun newspaper on the 23 April 2009 (copy attached) stating "*Council will budget for a \$710,000 shortfall in the general fund next year, mainly due to fewer payments of developer and building fees, meaning cuts to jobs & programs.*"

This submission will illustrate that the projected shortfall can be reduced by almost 50% by simply charging Construction Certification (approval) and building inspection fees equivalent to those charged by all other Councils on the North Coast of New South Wales. Construction Certification and inspection fees are those fees charged by Council to assess building plans for compliance with the Building Code and to carry out inspections of building works during the course of construction of new buildings. The fees are typically levied on the applicant who may be a builder, project builder, developer or home owner.

The proposed Council charge for its Construction Certification and building inspection fees (*item 29 & 32 of the 2009/2010 Draft Fees and Charges Construction Certificate Fees (building)*) is inadequate, especially when compared to the fees levied by other North Coast Councils for that same building approval and inspection service.

Council's proposed Construction Certification and building inspection fees for a typical \$260,000 home, in comparison to the same construction certificate service and building inspection fees for a \$260,000 home in other Council areas in the North Coast of New South Wales are as follows:

### **Comparison of Construction Certification & Total Building inspection Fees for a typical \$260,000 home in various local Government Areas North Coast NSW**

Byron Shire Council	\$2060 Construction Certificate and inspection fee
Ballina Shire Council	\$1360 Construction Certificate and inspection fee
Lismore Shire Council	\$1289.10 Construction Certificate and inspection fee
Clarence Valley Council	\$1606 construction certificate and inspection fee
<b>Average Council Fee</b>	<b>\$1578</b>

<b>Tweed Shire Council</b>	<b>\$895 proposed 2009/2010 Construction Certificate and inspection fee</b>
----------------------------	---

**Difference in \$ value Tweed Shire Council to other Council areas = minus \$683**

.../2

If you were to take the average of the four adjacent North Coast Council Construction Certification and inspection rates (2008/2009) year, it can be seen Tweed Shire Council is well below current market rate. The average charge for the four Councils is \$1578. Tweed Council is effectively undercharging \$683 per job for an average house. If Council were to issue 500 such house approvals in one year, Council is forgoing approximately \$341,000 in a financial year.

I have also attached the recommended fee schedule prepared in 2004 by the Australian Institute of Building Surveyors in which they recommend a fee for a Construction Certificate and inspections for a dwelling be a minimum of \$2,000.00

Given that Council is budgeting for a \$710,000 shortfall in the general fund in the next financial year, Council can reduce this shortfall by almost 50% just by charging market rates similar to those charged by other Councils on the North Coast of NSW.

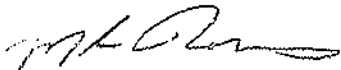
As Tweed Shire residents and ratepayers, we recognise the extraordinary growth and subsequent demands placed upon Council to provide infrastructure and services to meet the needs of it's residents. To this end, we understand the need for Council to seek a variation to the rate capping regime levied on Council by the NSW Government.

However, we are concerned Council is seeking these additional rate charges, for all ratepayers, while not charging standard market rates for its existing services.

By not charging the existing market rates for its current Construction Certification services, I estimate Council is forgoing approximately \$400,000 per year.

Should you wish to discuss my submission in more detail feel free to contact me at your convenience.

Yours faithfully



**Mark Thomas**  
Director



**Mark Stapleton**  
Director



**Andrew Duggan**  
Director

Encl.

## Construction woes spark concerns on council cuts

A **DECLINE** in building activity in the Tweed is cutting off a valuable income stream for the Tweed Shire Council.

A snapshot of building activity so far this financial year shows a 47 per cent decline in all building activity from the same point last year.

The council will budget for a \$710,000

shortfall in the general fund for next year, mainly due to fewer payments of developer and building approval fees, meaning cuts to jobs and programs.

Acting director of technical and corporate services Michael Chertton said there was no reason to believe the level of activity would not continue to fall.

## Watery win

**DIFFERENT STROKES**... Sam Tom has been selected in the Australian under-18 team for the World Cup in Denmark.

Picture  
BRAD WAGNER

Harvey World Travel's

**Cruise Travel Show**



# Australian Institute of Building Surveyors (NSW)

## Guidelines for Professional Services relating to the issue of Certificates

### Fee Calculations for Domestic Projects effective as at September 2004

Item	Rate	No. of inspections	\$ Fee GST appl	\$ Fee GST free
<b>Registered Builder</b>				
New Single Dwelling (\$ value of Building Works = \$ )	\$ value + 100 (\$2,000 min)	5		
Addition / alteration (\$ value of Building Works = \$ )	\$ value + 75 (\$1,500 min)	5		
Multi Unit Development (No. of units = ) (\$ value of Bldg works = \$ )	\$ value per bldg work + 100 (\$2,000 min. per unit) x No. of units	No. of units X 3		
Minor Domestic Works Internal alterations (No. of inspections req'd = ) Garage, Carport, Verandah etc (No. inspections req'd = ) Swimming Pool (No. inspections req'd = )	\$350 + \$120 per required inspection \$500 + \$120 per required inspection \$750 + \$120 per required inspection			
<b>Owner Builder</b>				
New Single Dwelling (\$ value of Building Works = \$ )	\$ value + 80 (\$2,500 minimum)	5		
Addition / alteration (\$ value of Building Works = \$ )	\$ value + 60 (\$1,875 minimum)	5		
Multi unit Development (No. of units = ) (\$ value of Bldg works = \$ )	\$ value per bldg work + 80 (\$2,500 min per unit) x No. of units	No. of units X 3		
Minor Domestic Works Internal alterations (No. of inspections req'd = ) Garage, Carport, Verandah etc (No. of inspections req'd = ) Swimming Pool (No. of inspections req'd = )	\$350 + \$120 per required inspection \$500 + \$120 per required inspection \$750 + \$120 per required inspection			
<b>Other Fees</b>				
Statutory fees (Lodgement fees, Insurance, etc.)	Cost recovery basis			
Other Services (Number of hours = ) (Travelling = km) Performance Based Assessment Issuing of Notices and Orders Checking of amendments / Variations to Construction Certificates Additional checking time req'd for sub standard documentation Preparation of reports Attendance at Client meetings Attendance at Appeal Hearings and the like	\$150 per hour (\$300 minimum) Travelling at \$1.20 per km			
Additional inspections/ re-inspections (No. of inspections = )	\$120 per inspection			
Remote area (Number of hours = ) (Travelling = km)	\$1.20/km + travel time of \$150 per hour			
<b>Sub Totals</b>			①\$	③\$
<b>GST</b>			②\$	
<b>Total Fees Payable</b>			①+②+③=\$	