



TWEED SHIRE COUNCIL

AGENDA

ORDINARY COUNCIL MEETING Tuesday 2 May 2006

Chairman: Mr Garry Payne AM

**Administrators: Mr Garry Payne AM
Ms Lucy Turnbull
Mr Max Boyd AM**

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ITEMS FOR CONSIDERATION OF COUNCIL:

ITEM	PRECIS	PAGE
	ABORIGINAL STATEMENT	Error! Bookmar k not defined.
	CONFIRMATION OF MINUTES	Error! Bookmar k not defined.
	Confirmation of the Ordinary and Confidential Minutes of the Council Meeting held Wednesday 12 April 2006	Error! Bookmar k not defined.
	PLANNING COMMITTEE	Error! Bookmar k not defined.
P1	[PD-PC] Request to Waive Fees in Relation to Development Application DA04/0533 and Construction Certificate Application CC05/0698 at Lot 1 DP 133066 Florence Street, Tweed Heads	Error! Bookmar k not defined.
P2	[PD-PC] Complaint - Dwelling Entitlement for Lot 2 DP 582869 Cavendish Road, Duroby	Error! Bookmar k not defined.
P3	[PD-PC] Development Application DA06/0266 for a Mortuary - Crematorium and LEP Amendment at Lot 703, 704, 705, 707 DP 1000580, No. 9394 Tweed Valley Way, Chinderah	Error! Bookmar k not defined.
P4	[PD-PC] Development Application DA04/0517 for Multi Dwelling Housing Comprising Five (5) Dwellings at Lot 415 DP 755701, No. 75 Tweed Coast Road, Hastings Point	Error! Bookmar k not defined.
P5	[PD-PC] Class 1 Appeal - Deemed Refusal of DA04/1058 for a 45 Lot Subdivision Comprising 36 Urban Residential Lots & 9 Rural Residential Lots at Lot 1 DP302949, Lot 1 DP725165, Lot 5 DP574986 & Lot 2 DP30714 Nos. 38-142 McAllisters Road, Bilambil Heights	Error! Bookmar k not defined.
P6	[PD-PC] Class 1 Appeal - Deemed Refusal of DA04/1618 for	Error!

	Riveroaks Stages 5-16 - 333 Lot Subdivision Comprising 317 Residential Lots, 7 Rural Residential Lots, 8 Public Reserves & 1 Commercial Lot at Old Lismore Road, Murwillumbah	Bookmar k not defined.
P7	[PD-PC] Tweed Youth Needs Analysis	Error! Bookmar k not defined.
P8	[PD-PC] Development Application DA04/1524 for Multi Dwelling Housing Comprising 3 x 3 Bedroom Units With 1.8m High Fence With Fence Height Variation and Demolition at Lot 1 DP 381437, No. 118 Marine Parade, Kingscliff	Error! Bookmar k not defined.
P9	[PD-PC] Uki Locality Plan and Development Control Plan	Error! Bookmar k not defined.
P10	[PD-PC] Amendment to Section 94 Contribution Plan No 26 - Shire Wide/Regional Open Space	Error! Bookmar k not defined.
P11	[PD-PC] Development Application Fees	Error! Bookmar k not defined.
P12	[PD-PC] Development Application DA06/0133 for Dwelling Alterations & Carport with Building Line Variation at Lot 174 DP 834929, No. 11 Cashel Crescent, Banora Point	Error! Bookmar k not defined.
P13	[PD-PC] Development Application DA06/0176 for a Shed at Lot 1 DP 568904, No. 1649 Numinbah Road, Numinbah	Error! Bookmar k not defined.
OPERATIONS COMMITTEE		8
O1	[GC-OC] Quarterly Budget Review - 31 March 2006	8
O2	[GC-OC] Goods and Services Tax Certificate	22
O3	[GC-OC] In Kind Register - January to March 2006	26
O4	[GC-OC] Corporate Quarterly Report - January to March 2006	32
O5	[GC-OC] Tweed & Coolangatta Tourism Inc (TACTIC) Monthly Performance Reports - December 2005 - February 2006	46
O6	[GC-OC] Tweed Economic Development Corporation (TEDC) Quarterly Performance Report - January to March 2006	68

07	[EO-OC] Naming of Public Bridge, Cudgera Creek Road, Cudgera Creek	76
08	[EO-OC] Application to Close & Purchase Section of Crown Road Reserve - Clothiers Creek	78
09	[EO-OC] Application to Close & Purchase Section of Crown Road Reserve - Carool	82
010	[EO-OC] Applications to Close & Purchase Section of Crown Road Reserves located at Dulguigan and Kunghur Creek	86
011	[EO-OC] Closure of Temporary Road - Comprised in Lot 900 DP 1062853 - Casuarina Way, Kingscliff	92
012	[EO-OC] Release of Restriction on Use over Lot 3 in DP 847641 - Kyogle Road, Dum Dum	94
013	[EO-OC] Release of Easement for Water Supply Over Existing Pipeline and Creation of Easement for Water Supply Variable Width at Lot 71 DP 819194, Loders Road, Duranbah	98
014	[EO-OC] Water Supply and Sewerage Program Status Report	104
015	[EC-OC] The Tweed River Art Gallery Opening - Stage 2	116
016	[EC-OC] Membership of Council's Community Cultural Development Advisory Committee	118
017	[EC-OC] Off Leash Dog Exercise Area - South Kingscliff Beach	120
	COUNCIL MATTERS	124
	SCHEDULE OF OUTSTANDING RESOLUTIONS	124
	Schedule of Outstanding Resolutions	124
	ADMINISTRATOR'S MINUTE	134
	[AM] Signing of Documents by Administrators	134
	ORDINARY ITEMS FOR CONSIDERATION	136
	REPORTS FROM THE ACTING GENERAL MANAGER	136
1	[A/GM-CM] Tweed Shire Council's Seven Year Plan - Report on Community Consultation	136
	REPORTS FROM THE DIRECTOR GOVERNANCE & CORPORATE SERVICES	168
2	[GC-CM] 2006/2009 Draft Management Plan, 2006/2007 Draft Budget/Fees and Charges and 10 Year Long Term Financial Plan	168
	REPORTS FROM SUB-COMMITTEES/WORKING GROUPS	178
3	[SUB-LTC] Minutes of the Local Traffic Committee Meeting Held 13	178

	April 2006	
4	[SUB-TRC] Minutes of the Tweed River Committee Meeting held Wednesday 12 April 2006	186
5	[SUB-CC] Minutes of the Communications Committee Meeting held 21 April 2006	196
	CONFIDENTIAL ITEMS FOR CONSIDERATION	200
	REPORTS THROUGH ACTING GENERAL MANAGER IN COMMITTEE	200
	REPORTS FROM THE DIRECTOR GOVERNANCE & CORPORATE SERVICES IN COMMITTEE	200
1	[GM-CM] Appointment of Communication Committee Members	200
	REPORTS FROM THE ACTING DIRECTOR ENGINEERING AND OPERATIONS IN COMMITTEE	200
2	[EO-OC] Naming of Council Public Road Associated with Cudgera Creek Road Realignment	200
3	[EO-CM] Kallaroo Circuit Bund Blockage of Yelgun Creek, Ocean Shores	201

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OPERATIONS COMMITTEE

01 [GC-OC] Quarterly Budget Review - 31 March 2006

ORIGIN:

Financial Services

SUMMARY OF REPORT:

This is the third quarter statutory budget review for this financial year and summarises the estimated expenditure and income changes to the 2005/06 Budget based on current projections to 31 March 2006.

This statutory report is prepared in accordance with the Local Government (General) Regulations 2005, regulation 202 and 203. Based on current projections, Council will have a balanced budget as at 30 June 2006 in the General Fund, Water and Sewer Funds.

RECOMMENDATION:

That:

- 1. The Quarterly Budget Review Statement as at 31 March 2006 be adopted.**
- 2. Council apply to the Department of Local Government for additional loan funds of \$777,940 for purchase of open space land and non-domestic waste provisions and the loan documentation be completed under the Common Seal of Council.**
- 3. The expenditure and income, as detailed below, be voted and adjusted in accordance with the revised total expenditure and income for the year ending 30 June 2006:**

Item Description	Change to Vote	
	Deficit	Surplus
	\$	\$
General Fund		
Environment & Community Services		
1 Agenda 21	44,280	
1 Hybrid Car Trial	7,500	
1 Revolving Energy Fund projects	37,239	
1 Environment Funding from Reserves		89,019
2 Art Gallery Salaries	46,503	
3 Tweed River Regional Museum	93,563	
3 Museum Asset Management Reserve		93,563
4 Floodplain management officer	17,000	
4 Laboratory charges		8,500
4 Tweed River Management Plan		8,500
5 Air sea rescue building	20,400	
5 Civic buildings asset management		20,400
6 Kingscliff swimming pool	30,000	
6 Swimming pools asset management reserve		30,000
7 Non-Domestic Waste expenses	110,829	
8 Non-Domestic Waste income	155,525	
9 Non-Domestic Waste Provisions	377,940	
9 NDWM Provisions Loan Funding		377,940

Item Description	Change to Vote	
	Deficit	Surplus
	\$	\$
10 Public Halls		75,000
11 Public Toilets		200,000
11 Public Toilets Loan Funding	200,000	
12 Cemetry Income		15,000
13 Env Health Legal Costs		25,000
Engineering & Operations		
14 Recreation Admin salaries	26,143	
15 Street lighting charges	103,000	
15 Works Programs		103,000
16 Bus shelter maintenance	11,000	
17 Road Construction Loan Funding		200,000
18 Saleyards Expenses		5,000
19 Monitoring of Tugun bypass consent compliance	10,000	
19 Design expenses		10,000
20 Recreation s94 projects		1,065,500
20 Transfers from s94 funds	1,065,500	
34 Feasibility/Master Plan study for Arkinstall Park regional sports complex	60,000	
34 Funding from Plan 26 for above		60,000
35 Tweed River Estuary Management Plan		250,000
35 Tweed River Plan funding	250,000	
36 Cycleway Seabreeze to Pottsville	150,000	
36 Plan 22 Cycleways		75,000
36 RTA contribution		75,000
37 Zone 6a open space purchase	400,000	
37 Loan funds		400,000

Governance & Corporate Services

21	Field Staff Training costs	80,000	
21	Field Staff Training oncosts		80,000
22	Traineeships & apprenticeships costs	80,000	
22	Traineeships incentive grants		80,000

Planning & Development

23	s94 Administration Income		30,000
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3,376,422 3,376,422

Net Surplus/(Deficit)

Nil

Water Fund

Engineering & Operations

24	Various capital works	2,544,000	
25	Various operating expenses		231,000
26	Transfers to Asset replacement reserve		82,500
27	Transfers from Asset Replacement Reserve	702,250	
28	Transfers from Capital Contributions Reserve	2,155,250	

2,857,500 2,857,500

Net Surplus/(Deficit)

Nil

Sewer Fund

Engineering & Operations

29	Various capital works		5,657,000
30	Various operating expenses	123,000	
31	Transfers to Asset replacement reserve		560,000
32	Transfers from Asset Replacement Reserve	3,046,000	
33	Transfers from Capital Contributions Reserve	3,048,000	

6,217,000 6,217,000

Net Surplus/(Deficit)

Nil

REPORT:

Budget Review 31 March 2006 (Quarterly Budget Review)

In accordance with regulation 203(1) of the Local Government (General) Regulation 2005, a Budget Review Statement and revision of the estimates of income and expenditure must be submitted to council within two months of the close of each quarter.

The Regulation requires that the quarterly financial review must include the following:

- A revised estimate for income and expenditure for the year.
- A report as to whether or not such statements indicate that the financial position of the Council is satisfactory and if the position is unsatisfactory, make recommendations for remedial action.

Report By Responsible Accounting Officer

The Quarterly Budget Review Reports are prepared to provide Council and the community with information in relation to Councils financial performance and proposed amendments to its budget and forward estimates. The reports are prepared under accrual accounting principles in accordance with the requirements of the Local Government Act 1993.

The Financial reports included in the Quarterly Budget Review are as follows:

1. Variations
 - a) Variations Proposed
 - b) Introduced During Quarter – By Council Resolution
2. Budget Summary
 - a) By Type (including Available Working Capital)
 - b) By Corporate Goal

Variations

There are potentially two variations reports that may be included in the Quarterly Budget Review during the quarter:

- Variations Proposed
- Council Resolutions

The Variations Proposed report details all of the recommended changes to budget that have been put forward by management at this review for Councils consideration.

The Council Resolutions report is provided as information to the Council and the community to explain the adjustments that have been included in the Approved Budget during the quarter.

Statement of Financial Performance

The Statement of Financial Performance measures Council's financial performance over the period and shows whether or not Council has earned sufficient revenues to support its activities during that period, and whether or not surpluses have been created to fund additional or replacement assets to service community needs.

The statements show where Council's money comes from (Revenue) and how that revenue is consumed (Expenses) in providing the ordinary activities and services of the Council. Expenses are not the same as cash expenditure or spending, in that it only measures the consumption of resources (cash and other assets).

The purchase of an asset for example is not a consumption of a resource; it is merely a transformation of an existing resource (cash) to another resource (asset), which in turn provides benefit for future periods. In the case of an asset that has a limited life such as a vehicle, the asset is consumed over its life by the organisation to provide services, and this consumption of an asset is reported as an expense in the Statement of Financial Performance as depreciation.

Similarly an expense is recognised under accrual accounting when an event has occurred that commits the organisation to a future expenditure. An example of this is accrual of employee entitlements such as annual and long service leave. If an employee works for 12 months and has accrued 4 weeks annual leave, and 1.3 weeks long service leave the expense included in the Statement of Financial Performance is the full cost of employment including the unpaid portion. This represents the amount of resource consumed in dollar terms, even though payment may not be required for many years.

Other significant differences between the accrual concepts of revenue/expenses and cash or funds concepts include:

- All revenue is recognised when controlled by Council (usually when funds are received or committed) not when expended.*
- Loan Funds received are not revenue.
- Transfers from reserves to fund expenditure are not revenue.
- Loan principal repayments are not an expense.
- Transfers to reserves are not an expense.
- Payments made on termination for employee entitlements are not an expense, as they were already expensed in the year accrued.

Statement of Funding Result Reconciliation

The Funding Statement provides information about the source of cash and “cash like” funds, and how they have been (or are budgeted to be) applied in the Management Plan.

The “source” of funds includes the surplus or deficit (a negative source) from ordinary activities of Council as expressed in the Statement of Financial Performance. In other words all of the ordinary activities of Council including collection of rates and other general income and provision of services are netted off and the remainder is available to provide a source of funds for other expenditure such as asset acquisition, loan repayments and transfer to reserve for future expenditure programs.

Some of the transactions that have been “netted off” in the Statement of Financial Performance to assess the true costs incurred during the period are non cash transactions. These include expenses such as depreciation, the increase in unpaid employee leave entitlements, and the increase in other provisions to cover future events such as insurance and Workers Compensation provisions. As the cash has not been physically spent for these purposes during the period it remains available to apply for other purposes. For this reason non-cash transactions are added back to the Surplus / (deficit) from operations to reflect the full cash available to be applied from those operations.

Other sources of cash funds reported in this report that are not included in the Statement of Financial Performance include any loan funds received and transfers from either internal or external reserves.

The report also discloses how the cash was then; applied to provide additional assets of Council, to reduce long term liabilities such as loans, or set aside for future periods through transfers to reserves.

The net result of this report provides the reader with the net movement in available funds, which is effectively the “bottom line” in Council’s budget process.

Budget Summary

The budget summary reports provides the 2005/06 estimates of income expenditure by accounting category and by Council Corporate Goals, for each individual fund

Unrestricted Working Capital

The Unrestricted Working Capital report provides details of the underlying cash position of each fund.

Unrestricted Working Capital is the level of cash available, and needed, by Council to continue to operate until receipts from rate payments are collected to fund the new financial years’ budget.

Item	In/Ex	Description	Current Vote	Change to Vote	Comments
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1. Proposed Variations

General Fund

1	Ex	Agenda 21	0	44,280	Funded from Agenda 21 reserve
1	Ex	Hybrid Car Trial	0	7,500	Funded from Agenda 21 reserve
1	Ex	Revolving Energy Fund projects	0	37,239	Funded from REF reserve
1	In	Environment Funding from Reserves	0	(89,019)	Development revenue down 30%
2	Ex	Art Gallery Salaries	224,524	46,503	Impact of new penalty rates
3	Ex	Tweed River Regional Museum	294,413	93,563	Architects & consultants

Item	In/Ex	Description	Current Vote	Change to Vote	Comments
3	In	Museum Asset Management Reserve	0	(93,563)	Funding for above
4	Ex	Floodplain management officer	32,082	17,000	Extension of employment
4	Ex	Laboratory charges	16,400	(8,500)	Funding for above
4	Ex	Tweed River Management Plan	1,606,081	(8,500)	Funding for above
5	Ex	Air sea rescue building	4,700	20,400	Major maintenance works
5	Ex	Civic buildings asset management	49,200	(20,400)	Funding for above
6	Ex	Kingscliff swimming pool	11,600	30,000	Major maintenance works
6	In	Swimming pools asset management reserve	(25,100)	(30,000)	Funding for above
7	Ex	Non-Domestic Waste expenses	1,182,978	110,829	Various variations. Major item is new fee for dumping Council's own waste
8	In	Non-Domestic Waste income	(1,285,300)	155,525	Various variations. Major item is reduction of Stott's Ck dumping fees
9	Ex	Non-Domestic Waste Provisions	102,322	377,940	Increase provisions for future expenses
9	In	NDWM Provisions Loan Funding	0	(377,940)	Loan Funding for above
10	Ex	Public Halls	149,797	(75,000)	Reduce halls program
11	Ex	Public Toilets	240,938	(200,000)	Reduce toilets program
11	In	Public Toilets Loan Funding	(240,938)	200,000	Reduce loan funding for above
12	In	Cemetrey Income	(255,000)	(15,000)	Reflects actual income
13	Ex	Env Health Legal Costs	40,000	(25,000)	Reflects actual costs
14	Ex	Recreation Admin salaries	368,465	26,143	Correct budget omission HGP/OT
15	Ex	Street lighting charges	706,000	103,000	Expected actual costs for year
15	Ex	Works Programs		(103,000)	Deferred to fund above
16	Ex	Bus shelter maintenance	19,000	11,000	Major repair work Tweed City shelters
17	In	Road Construction Loan Funding	(603,332)	(200,000)	Increase loan funding for roads
18	Ex	Saleyards Expenses	15,800	(5,000)	Reflects actual costs
19	Ex	Monitoring of Tugun bypass consent compliance	0	10,000	As requested in Notice of Motion
19	Ex	Design expenses	29,800	(10,000)	Funding for above
20	Ex	Recreation s94 projects	1,065,500	(1,065,500)	Delayed works
20	In	Transfers from s94 funds	(1,065,500)	1,065,500	Funding for above

21	Ex	Field Staff Training costs	240,000	80,000	Expenditure of oncost credits
21	Ex	Field Staff Training oncosts	(240,000)	(80,000)	Adjust oncost credits to match actual
22	Ex	Traineeships & apprenticeships costs	0	80,000	Expenditure of incentive payments
22	In	Traineeships incentive grants	0	(80,000)	Actual payments received
23	In	s94 Administration Income	(143,239)	(30,000)	Actual payments received

Water Fund

24	Ex	Various capital works		(2,544,000)	Delayed works or cost variations
25	Ex	Various operating expenses		(231,000)	Cost variations
26	Ex	Transfers to Asset replacement reserve		(82,500)	Funding adjustment for above
27	In	Transfers from Asset Replacement Reserve		702,250	Funding adjustment for above
28	In	Transfers from Capital Contributions Reserve		2,155,250	Funding adjustment for above

Item	In/Ex	Description	Current Vote	Change to Vote	Comments
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Sewer Fund

29	Ex	Various capital works		(5,657,000)	Delayed works or cost variations
30	Ex	Various operating expenses		123,000	Cost variations
31	Ex	Transfers to Asset replacement reserve		(560,000)	Funding adjustment for above
32	In	Transfers from Asset Replacement Reserve		3,046,000	Funding adjustment for above
33	In	Transfers from Capital Contributions Reserve		3,048,000	Funding adjustment for above
				0	

2. Variations Arising from Council Resolutions

34	Ex	Feasibility/Master Plan study for Arkinstall Park regional sports complex	0	60,000	Minute P7 28/2/2006
34	In	Funding from Plan 26 for above	0	(60,000)	Minute P7 28/2/2006
35	Ex	Tweed River Estuary Management Plan	1,000,000	(250,000)	Minute O12 28/2/2006
35	In	Tweed River Plan funding	(250,000)	250,000	Minute O12 28/2/2006
36	Ex	Cycleway Seabreeze to Pottsville	0	150,000	Minute O10 22/3/2006
36	In	Plan 22 Cycleways	0	(75,000)	Minute O10 22/3/2006
36	In	RTA contribution	0	(75,000)	Minute O10 22/3/2006
37	Ex	Zone 6a open space purchase	0	400,000	12/4/2006
37	In	Loan funds	0	(400,000)	12/4/2006
				0	

Summary of Revotes by Type

2005/06 Variations	0
Council Resolutions	0
	0

Summary of Revotes - by Category

<u>Expenses</u>	
Operating	(146,106)
Capital	(8,686,337)
Loan Repayments	0
Transfers to Reserves	(264,560)
	(9,097,003)
<u>Income</u>	
Operating	310,525
Capital Grants & Conts	(75,000)
Loan Funds	(777,940)
Recoupments	6,103,750
Transfers from Reserves	3,535,668
Asset Sales	0
	9,097,003
Net	<u>0</u>

Summary of Revotes - by Corporate Goal

Community	215,500
Economy	(5,000)
Environment	(21,500)
Infrastructure	(189,000)
Governance	<u>0</u>
	<u>0</u>

Financial Summary

	General Fund		Water Fund		Sewer Fund	
	<u>Original Budget</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Revised Budget Dec</u>	<u>Original Budget</u>	<u>Revised Budget</u>
Statement of Financial Performance						
Operating Expenses						
Materials & Contracts	19,665,792	25,957,153	1,934,370	2,233,870	2,118,304	2,318,259
Employee Costs	23,183,153	23,243,472	1,575,705	1,633,705	2,948,151	2,951,151
Interest Charges	2,121,258	2,121,258	1,243	1,243	567,643	567,643
Depreciation	14,915,068	14,915,068	5,009,398	5,009,398	4,061,989	4,061,989
Other Operating Expenses	5,708,434	5,857,072	892,677	892,677	1,182,912	1,182,457
	65,593,705	72,094,023	9,413,393	9,770,893	10,878,999	11,081,499
Operating Revenue						
Rates & Annual Charges	31,988,189	31,988,189	2,084,369	2,084,369	11,907,173	11,907,173
User Charges & Fees	9,899,685	9,443,172	7,127,500	7,127,500	1,190,000	1,190,000
Interest	1,001,000	1,251,000	120,000	120,000	100,000	100,000
Other Operating Revenue	378,000	423,000	50,000	50,000	5,000	5,000
Grants	11,125,619	13,388,651	400,000	400,000	370,000	370,000
Contributions & Donations	1,745,700	1,843,509	0	0	0	0
	56,138,193	58,337,521	9,781,869	9,781,869	13,572,173	13,572,173
Surplus/(Deficit) before Capital Amounts	(9,455,512)	(13,756,502)	368,476	10,976	2,693,174	2,490,674
Grants & Contributions (Capital amounts)	9,105,145	12,047,019	4,975,000	4,912,375	3,514,000	3,514,000
Surplus/(Deficit) after Capital Amounts	(350,367)	(1,709,483)	5,343,476	4,923,351	6,207,174	6,004,674
Funding Result Reconciliation						
<i>Add Back non-funded items:</i>						
Depreciation	14,915,068	14,915,068	5,009,398	5,009,398	4,061,989	4,061,989
Internal Transfers	5,187,383	5,187,383	(2,798,354)	(2,798,354)	(2,389,034)	(2,389,034)
	19,752,084	18,392,968	7,554,520	7,134,395	7,880,129	7,677,629
Transfers from Externally Restricted Cash	4,151,238	5,730,250	10,844,700	10,761,466	14,867,400	10,400,610
Transfers from Internally Restricted Cash	846,653	5,963,422	8,310,760	8,938,603	11,168,428	5,587,810
Proceeds from sale of assets	1,416,000	1,931,000	0	0	0	0
Loan Funds Utilised	5,476,325	9,578,769	0	0	0	0
Repayments from Deferred Debtors						
	31,642,300	41,596,409	26,709,980	26,834,464	33,915,957	23,666,049
	General Fund	Water Fund	Sewer Fund			
	<u>Original Budget</u>	<u>Revised Budget</u>	-	-	<u>Original Budget</u>	<u>Revised Budget</u>

Funds were applied to:

Purchase and construction of assets	(20,226,851)	(29,632,188)	(20,345,460)	(20,199,444)	(26,232,828)	(16,675,420)
Repayment of principal on loans	(3,195,447)	(3,195,447)	(8,798)	(8,798)	(370,429)	(370,429)
Transfers to Externally Restricted Cash	(6,818,000)	(6,818,000)	(4,900,000)	(4,900,000)	(3,500,000)	(2,940,000)
Transfers to Internally Restricted Cash	(1,402,002)	(1,950,774)	(1,455,722)	(1,726,222)	(3,812,700)	(3,680,200)

Increase/(Decrease) in Available Working Capital	0	0	0	0	0	0
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Available Working Capital Previous Financial Year	2,182,000	2,182,000	2,796,000	2,796,000	2,130,000	2,130,000
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Available Working Capital as at 31 March 2006	2,182,000	2,182,000	2,796,000	2,796,000	2,130,000	2,130,000
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Summary by Corporate Goals

Surplus/(Deficit)						
Community	(11,277,085)	(11,314,894)	0	0	0	0
Economy	(1,268,933)	(1,290,933)	0	0	0	0
Environment	(5,774,424)	(6,712,596)	0	0	0	0
Infrastructure	(13,558,330)	(13,872,263)	0	0	0	0
Governance	31,878,772	33,190,686	0	0	0	0
	0	0	0	0	0	0

General Fund

Based on current projections the General Fund is expected to remain as a “balanced budget”. Furthermore, any approval for funding of additional programs has been offset by a reduction in an alternative program.

Water Fund

The Water Fund remains in a sound financial position with sufficient reserves to meet any unexpected costs. The Water fund is expected to remain as a balanced budget.

Sewer Fund

The Sewer Fund remains in a sound financial position with sufficient reserves to meet any unexpected costs. The Sewer fund is expected to remain as a balanced budget.

**Statutory Statement – Local Government (General) Regulations 2005
(Sections 202 & 203) by “Responsible Accounting Officer”**

202 Responsible accounting officer to maintain system for budgetary control

The responsible accounting officer of a council must:

*(a) establish and maintain a system of budgetary control that will enable the council’s actual income and expenditure to be monitored each month and to be compared with the estimate of the council’s income and expenditure, and
(b) if any instance arises where the actual income or expenditure of the council is materially different from its estimated income or expenditure, report the instance to the next meeting of the council.*

203 Budget review statements and revision of estimates

(1) Not later than 2 months after the end of each quarter, the responsible accounting officer of a council must prepare and submit to the council a budget review statement that shows, by reference to the estimate of income and expenditure set out in the management plan that the council has adopted for the relevant year, a revised estimate of the income and expenditure for that year.

(2) A budget review statement must include or be accompanied by:

(a) a report as to whether or not the responsible accounting officer believes that the statement indicates that the financial position of the council is satisfactory, having regard to the original estimate of income and expenditure, and

(b) if that position is unsatisfactory, recommendations for remedial action.

(3) A budget review statement must also include any information required by the Code to be included in such a statement.

Statutory Statement

I consider that the financial position of Council is satisfactory “having regard to the original estimate of income and expenditure”.



M A Chorlton

“Responsible Accounting Officer”

Chief Financial Officer

Tweed Shire Council

LEGAL/RESOURCE/FINANCIAL IMPLICATIONS:

As discussed in the report.

POLICY IMPLICATIONS:

Nil.

UNDER SEPARATE COVER/FURTHER INFORMATION:

*To view any "**non confidential**" attachments listed below, access the meetings link on Council's website www.tweed.nsw.gov.au or visit Council's offices at Tweed Heads or Murwillumbah (from Friday the week before the meeting) or Council's libraries (from Monday the week of the meeting).*

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02 [GC-OC] Goods and Services Tax Certificate

ORIGIN:

Financial Services

SUMMARY OF REPORT:

Council is required to make a declaration for a Goods and Services Tax Certificate in relation to payment of Voluntary GST from 1 July 2005 to 30 April 2006.

RECOMMENDATION:

That Council certify that:

- 1. Voluntary GST has been paid by Tweed Shire Council for the period 1 July 2005 to 30 April 2006;**
- 2. Adequate management arrangements and internal controls were in place to enable the Council to adequately account for its GST liabilities and recoup all GST input tax credits eligible to be claimed; and**
- 3. No GST non-compliance events by the Council were identified by or raised with the Australian Taxation Office.**

REPORT:

Department of Local Government Circular 01/45 previously required Councils to have an independent GST review undertaken and a GST Audit Review prepared by an Auditor and lodged with the Department each year.

Councils are required to supply a certificate of confirmation to the Department in place of the Audit Review Report. It is no longer mandatory for Councils to have their Auditors undertake a review of the GST systems.

By 8 June each year the Commonwealth seeks from members of the GST Administration Subcommittee (GSTAS) advice on voluntary GST payments by local Government bodies.

The timing of this request is to allow the Commonwealth Commissioner of Taxation to make a determination concerning the amount of GST collected in the financial year in question. Information sought by the Commonwealth is simply instances of where voluntary payments should have been, but were not paid by local government bodies.

Accordingly, local governing bodies are requested to provide the Department of Local Government with this advice before 1 June each year. The Department will then provide the advice to NSW Treasury for confirmation with the Commonwealth Commissioner of Taxation.

Tweed Shire Council's responsibilities extend to developing and maintaining internal controls, which should ensure compliance and reduce the risk of cash flow issues and under/over payment of GST.

The certificate includes the following certification:

To assist compliance with Section 114 of the Commonwealth Constitution, Council certify that:

- Voluntary GST has been paid by Tweed Shire Council for the period 1 July 2005 to 30 April 2006;
- Adequate management arrangements and internal controls were in place to enable the Council to adequately account for its GST liabilities and recoup all GST input tax credits eligible to be claimed; and
- No GST non-compliance events by the Council were identified by or raised with the Australian Taxation Office.

COUNCIL OF/COUNCIL OF THE CITY OF

GOODS AND SERVICES TAX CERTIFICATE

Payment of Voluntary GST 1 July 2005 to 30 April 2006

To assist compliance with Section 114 of the Commonwealth Constitution, we certify that:

- Voluntary GST has been paid by (name of Council) for the period 1 July 2005 to 30 April 2006.
- Adequate management arrangements and internal controls were in place to enable the Council to adequately account for its GST liabilities and recoup all GST input tax credits eligible to be claimed.
- No GST non-compliance events by the Council were identified by or raised with the Australian Taxation Office.

Signed in accordance with a resolution of Council made on

ADMINISTRATOR
Mr G Payne

ADMINISTRATOR
Mr M Boyd

**ACTING GENERAL
MANAGER**
Mr M Rayner

**RESPONSIBLE
ACCOUNTING OFFICER**
Mr M Chorlton

LEGAL/RESOURCE/FINANCIAL IMPLICATIONS:

Nil.

POLICY IMPLICATIONS:

Nil.

UNDER SEPARATE COVER/FURTHER INFORMATION:

To view any "non confidential" attachments listed below, access the meetings link on Council's website www.tweed.nsw.gov.au or visit Council's offices at Tweed Heads or Murwillumbah (from Friday the week before the meeting) or Council's libraries (from Monday the week of the meeting).

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O3 [GC-OC] In Kind Register - January to March 2006

ORIGIN:

Financial Services

SUMMARY OF REPORT:

Details of "In Kind" and real donations for the period January to March 2006 are reproduced in this report for Council's information.

RECOMMENDATION:

That this report be received and noted.

REPORT:

Council maintains a Register of "In Kind" and real donations. Details of these donations for the period July to December 2005 are reproduced as follows:-

Financial Assistance

Amount	Recipient	Donated Item	Date
\$300.00	Tweed Valley Wildlife Carers	Donation - TSC Staff Training - Snake Awareness	06-Jan-06
\$25,000.00	Tweed Shire Family Day Care	Donation - Budget Allocation	11-Jan-06
\$1,000.00	International Riverfoundation	Budget Allocation - Kenya Mentoring Project	18-Jan-06
\$23,100.00	Tweed Rescue Squad	Donation - Budget Allocation	25-Jan-06
\$2,200.00	Tweed Shire Senior Citizens Week Committee	Donation - Budget Allocation	27-Jan-06
\$50,000.00	Police Citizens Youth Club	Donation - Council Resolution 17th August 2005	16-Feb-06
\$250.00	Murwillumbah Community Centre Inc	Donation - Harmony Day	21-Feb-06
\$3,500.00	Tweed Valley Banana Festival & Harvest Week	1st Round Donation 2005/2006 - Additional Contribution	09-Mar-06
\$1,500.00	Lions Club Cabarita Beach/Pottsville	2nd Round Donation 2005/2006	15-Mar-06
\$2,500.00	Murwillumbah Festival of Performing Arts	2nd Round Donation 2005/2006	15-Mar-06
\$1,500.00	Emergency Services Day on the Park	2nd Round Donation 2005/2006	15-Mar-06
\$1,500.00	Cabarita Beach SLSC Incorporated	2nd Round Donation 2005/2006	15-Mar-06
\$4,000.00	Tyalgum Festival Committee	2nd Round Donation 2005/2006	15-Mar-06
\$2,000.00	Camp Quality Northern NSW	2nd Round Donation 2005/2006	15-Mar-06
\$1,500.00	Blind Citizens Australia - Tweed Valley	2nd Round Donation 2005/2006	15-Mar-06
\$1,000.00	Len Mason & The Melodears	2nd Round Donation 2005/2006	15-Mar-06
\$1,000.00	Tweed Australian South Sea Islander Committee	2nd Round Donation 2005/2006	15-Mar-06
\$600.00	Tweed Combined Country Halls Association	2nd Round Donation 2005/2006	15-Mar-06
\$2,000.00	Tweed Valley Mental Health Carers Network	2nd Round Donation 2005/2006	15-Mar-06

\$2,000.00	Twin Towns Friends Association	2nd Round Donation 2005/2006	15-Mar-06
\$2,000.00	Vison Australia - Royal Blind Society	2nd Round Donation 2005/2006	15-Mar-06
\$40.00	RSL Sub-Branch Murwillumbah	Donation in place of Anzac Day Wreath	16-Mar-06
\$100.00	St Joseph's Primary School	Donation - TSC Centenary Celebrations - Best Dressed Child	16-Mar-06
\$200.00	ST Johns Ambulance Kingscliff	Donation - TSC Centenary Celebrations	16-Mar-06
\$1,129.95	Murwillumbah Netball Assoc	Contribution to Hire Cost Chemical Toilets - Stae of Origin 9/04/06	23-Mar-06
\$726.42	Pottsville Dune Care Inc	Donation - DA06/0089 as per Council Resolution 22/03/06	30-Mar-06
\$130,646.37			

Goods and/or Materials

Amount	Recipient	Donated Item	Date
\$32.00	Australian Citizens	4 Trees	05-Jan-06
\$40.00	Australian Citizens	5 Trees	16-Jan-06
\$8.00	Australian Citizen	1 Tree	24-Jan-06
\$24.00	Australian Citizens	3 Trees	February-06
\$96.00	Tweed Heads Public School	20 Mixed Plants	13-Mar-06
\$200.00			

Provision of Labour and/or Plant & Equipment

Amount	Recipient	Donated Item	Date
\$468.66	Christmas Street Decorations - Murwillumbah	Labour and Plant	06-Jan-06
\$1,315.12	Life Education Van Moval	Labour and Plant	Feb/March06
\$1,783.78			

Rates

Amount	Recipient	Donated Item	Date
\$857.80	Legacy Club Coolangatta/Tweed Heads	Council Rates - Legacy House	23-Feb-06
\$24.96	Trustees Literary Institute Tyalgum	Council Water Usage	23-Feb-06
\$19.10	Burringbar School of Arts	Council Water Usage	23-Feb-06
\$29.22	Bilambil Literary Society	Council Water Usage	23-Feb-06
\$1,041.86	Twin Towns Youth Club	Council Water Usage	23-Feb-06
\$1,834.30	Legacy Club Coolangatta/Tweed Heads	Council Rates - Legacy Lodge	23-Feb-06
\$3,807.24			

Tweed Link Advertising

Amount	Recipient	Donated Item	Date
\$189.00	Various Community Notices	Advertising	31-Jan-06
\$87.75	Various Community Notices	Advertising	07-Feb-06
\$94.50	Various Community Notices	Advertising	14-Feb-06
\$67.50	Various Community Notices	Advertising	21-Feb-06
\$162.00	Various Community Notices	Advertising	28-Feb-06
\$67.50	Various Community Notices	Advertising	07-Mar-06
\$81.00	Various Community Notices	Advertising	14-Mar-06
\$67.50	Various Community Notices	Advertising	21-Mar-06
\$202.50	Various Community Notices	Advertising	28-Mar-06
\$1,019.25			

Room Hire

Amount	Recipient	Donated Item	Date
\$44.90	Murwillumbah Theatre Company	Room Hire - Murwillumbah Civic Centre	08-Feb-06
\$44.90	Murwillumbah Theatre Company	Room Hire - Murwillumbah Civic Centre	13-Feb-06
\$44.90	Murwillumbah Theatre Company	Room Hire - Murwillumbah Civic Centre	15-Feb-06
\$44.90	Murwillumbah Theatre Company	Room Hire - Murwillumbah Civic Centre	20-Feb-06
\$44.90	Murwillumbah Theatre Company	Room Hire - Murwillumbah Civic Centre	22-Feb-06
\$44.90	Murwillumbah Theatre Company	Room Hire - Murwillumbah Civic Centre	01-Mar-06
\$44.90	Murwillumbah Theatre Company	Room Hire - Murwillumbah Civic Centre	06-Mar-06
\$44.90	Murwillumbah Theatre Company	Room Hire - Murwillumbah Civic Centre	08-Mar-06
\$44.90	Murwillumbah Theatre Company	Room Hire - Murwillumbah Civic Centre	13-Mar-06
\$44.90	Murwillumbah Theatre Company	Room Hire - Murwillumbah Civic Centre	15-Mar-06
\$44.90	Murwillumbah Theatre Company	Room Hire - Murwillumbah Civic Centre	21-Mar-06
\$44.90	Murwillumbah Theatre Company	Room Hire - Murwillumbah Civic Centre	22-Mar-06
\$44.90	Murwillumbah Theatre Company	Room Hire - Murwillumbah Civic Centre	27-Mar-06
\$44.90	Murwillumbah Theatre Company	Room Hire - Murwillumbah Civic Centre	28-Mar-06
\$43.40	Tweed Theatre Company	Room Hire - Tweed Heads Civic Centre	16-Jan-06
\$43.40	Tweed Theatre Company	Room Hire - Tweed Heads Civic Centre	19-Jan-06
\$43.40	Tweed Theatre Company	Room Hire - Tweed Heads Civic Centre	23-Jan-06

\$43.40	Tweed Theatre Company	Room Hire - Tweed Heads Civic Centre	26-Jan-06
\$43.40	Tweed Theatre Company	Room Hire - Tweed Heads Civic Centre	30-Jan-06
\$44.90	Northern Rivers Symphony Orchestra	Room Hire - Tweed Heads Civic Centre	01-Feb-06
\$43.90	Tweed Theatre Company	Room Hire - Tweed Heads Civic Centre	02-Feb-06
\$44.90	Northern Rivers Symphony Orchestra	Room Hire - Tweed Heads Civic Centre	08-Feb-06
\$43.50	Twin Towns Garden Club	Room Hire - Tweed Heads Civic Centre	13-Feb-06
\$43.40	Tweed Theatre Company	Room Hire - Tweed Heads Civic Centre	13-Feb-06
\$44.90	Northern Rivers Symphony Orchestra	Room Hire - Tweed Heads Civic Centre	15-Feb-06
\$43.40	Tweed Theatre Company	Room Hire - Tweed Heads Civic Centre	16-Feb-06
\$81.50	Northern Rivers Symphony Orchestra	Room Hire - Tweed Heads Civic Centre	19-Feb-06
\$43.40	Tweed Theatre Company	Room Hire - Tweed Heads Civic Centre	20-Feb-06
\$44.90	Northern Rivers Symphony Orchestra	Room Hire - Tweed Heads Civic Centre	22-Feb-06
\$43.40	Tweed Theatre Company	Room Hire - Tweed Heads Civic Centre	23-Feb-06
\$81.50	Northern Rivers Symphony Orchestra	Room Hire - Tweed Heads Civic Centre	26-Feb-06
\$43.40	Tweed Theatre Company	Room Hire - Tweed Heads Civic Centre	27-Feb-06
\$44.90	Northern Rivers Symphony Orchestra	Room Hire - Tweed Heads Civic Centre	1-Mar-06
\$43.40	Tweed Theatre Company	Room Hire - Tweed Heads Civic Centre	2-Mar-06
\$116.80	Rotary Muna	Room Hire - Tweed Heads Civic Centre	3-Mar-06
\$192.00	Rotary Muna	Room Hire - Tweed Heads Civic Centre	4-Mar-06
\$44.90	Northern Rivers Symphony Orchestra	Room Hire - Tweed Heads Civic Centre	5-Mar-06
\$43.40	Tweed Theatre Company	Room Hire - Tweed Heads Civic Centre	6-Mar-06
\$44.90	Northern Rivers Symphony Orchestra	Room Hire - Tweed Heads Civic Centre	8-Mar-06
\$43.40	Tweed Theatre Company	Room Hire - Tweed Heads Civic Centre	9-Mar-06
\$53.50	Twin Towns Garden Club	Room Hire - Tweed Heads Civic Centre	13-Mar-06
\$43.40	Tweed Theatre Company	Room Hire - Tweed Heads Civic Centre	13-Mar-06

\$44.90	Northern Rivers Symphony Orchestra	Room Hire - Tweed Heads Civic Centre	15-Mar-06
\$43.40	Tweed Theatre Company	Room Hire - Tweed Heads Civic Centre	16-Mar-06
\$43.40	Tweed Theatre Company	Room Hire - Tweed Heads Civic Centre	20-Mar-06
\$44.90	Northern Rivers Symphony Orchestra	Room Hire - Tweed Heads Civic Centre	22-Mar-06
\$43.40	Tweed Theatre Company	Room Hire - Tweed Heads Civic Centre	23-Mar-06
\$44.90	Northern Rivers Symphony Orchestra	Room Hire - Tweed Heads Civic Centre	26-Mar-06
\$43.40	Tweed Theatre Company	Room Hire - Tweed Heads Civic Centre	27-Mar-06
\$44.90	Northern Rivers Symphony Orchestra	Room Hire - Tweed Heads Civic Centre	29-Mar-06
\$43.40	Tweed Theatre Company	Room Hire - Tweed Heads Civic Centre	30-Mar-06
\$59.70	South Sea Islanders Meeting	Room Hire - Tweed Heads Meeting Room	11-Feb-06
\$59.70	Tweed Heads Hospital Ladies Aux	Room Hire - Tweed Heads Meeting Room	6-Mar-06
\$59.70	South Sea Islanders Meeting	Room Hire - Tweed Heads Meeting Room	11-Mar-06
\$2,738.90			

\$140,195.54 Total Donations 3rd Quarter

LEGAL/RESOURCE/FINANCIAL IMPLICATIONS:

Nil.

POLICY IMPLICATIONS:

Nil.

UNDER SEPARATE COVER/FURTHER INFORMATION:

Nil.

O4 [GC-OC] Corporate Quarterly Report - January to March 2006

ORIGIN:

Corporate Performance

SUMMARY OF REPORT:

The Management Plan is the strategic mechanism in the Local Government Act within which planning, policy making and management may take place.

The Corporate Quarterly Report for the period 1 January to 31 March 2006 is presented for Council's information.

RECOMMENDATION:

That the report be received and noted.

REPORT:

In accordance with Section 407 of the Local Government Act the General Manager must report to Council each quarter as to the extent to which the performance targets set by the Council's current Management Plan have been achieved during that quarter.

The Management Plan is the strategic mechanism in the Local Government Act within which planning, policy making and management may take place.

The Quarterly Corporate Report is still being progressively redeveloped to provide progress feedback on designated priorities within the principle activity categories as specified in the 2005-2008 Management Plan. These Quarterly Reports will be combined at the conclusion of the financial year and included in the annual report to the Department of Local Government, Council and the community.

CORPORATE QUARTERLY PERFORMANCE REPORT – 1 JANUARY 2006 TO 31 MARCH 2006

The following report details the progress for the period January to March 2006 on activities identified to be undertaken during 2005-2006 in the 2005-2008 Management Plan. These actions assist Council to work towards its vision of "a premier area in which to live, work and visit".

Recreation Program

Vision: *“To provide quality open space and a range of recreation facilities, which satisfies the needs of the community in a safe, cost effective and efficient manner”*

Recreation Program principal activities

2005 – 2006 Projects & Initiatives	Performance Indicators	Sept 05	Dec 05	Mar 06	June 06	Supporting notes
Draft Regional Recreation Facilities Plan	% Completed	60%	90%	100%		Plan adopted by Council 7/2/2006
Review Community Land Plans of Management	% Completed	10%	50%	70%		Draft sports fields plan of management adopted. Generic plan of management for community land postponed until 06/07 to be completed in parallel with proposed open space strategy
Commence Landscape Infrastructure Planning Process for Coastal Zone (as identified in the Coastal Plan of Management)	% Completed	5%	5%	20%		Consultants appointed for furniture design. Locality plans for Cabarita (including foreshore) commenced. Foreshore landscape plan for Kingscliff commenced
Provide adequate resources to maintain open space in urban releases	% Completed	80%	80%	100%		Identified additional resources required for additional open space and included in 06/07
Implement sports fields capital works program	% Of sports field upgrades completed from program	10%	10%	20%		Quotes received & priorities determined. Some funds from capital works program redirected to sports fields maintenance
Commence parks upgrades as allocated in Contribution Plans 1 & 5	% Of parks upgraded as per CP1 & CP5	5%	15%	50%		Consultants and design process commenced
Continue implementation of Tweed Coast Bitou Strategy	Area Controlled	100 ha sprayed	0 ha sprayed	0 ha sprayed		Funding applied for the continued program as opportunities arise
Continue development of Regional Botanic Gardens as per Master Plan	% Completed	0%	0%	0%		Awaiting future documentation & plans from consultants

Health & Community Services Program

Vision: *“To identify community needs and provide services and options that enhances quality of life and wellbeing”*

Health & Community Program principal activities

2005 – 2006 Projects & Initiatives	Performance	Sept 05	Dec 05	Mar 06	June 06	Supporting notes
Murwillumbah pool and multi-level car park concept and design finalised	% Of work completed	0%	5%	15%		
Preliminary plan for Murwillumbah Community Centre (subject to funding)	% Of work completed	5%	6%	7%		
Construction of Tweed Respite Centre	% Completed	5%	6%	6%		
Commence Murwillumbah & Tweed museums strategies	% Of work completed	5%	7%	7%		
Murwillumbah Civic Centre office accommodation extensions	% Of construction completed.	15%	15%	20%		
Continued upgrade of public toilets	Number of amenities upgraded	0%	0%	5%		
Develop heritage package	% Completed	25%	25%	25%		Draft package resolved by council
Increase recycling bin space 50 / 50 split in domestic waste bins	% Completed	95%	99%	99%		Small number of bins still require conversion
Provide a recycling service to multi unit dwellings	% Completed	100%	100%	100%		Completed
Implement voluntary green waste collection service	% Completed	100%	100%	100%		Completed
Commercial waste recycling education program	% Completed	0%	5%	5%		Waste audits to be carried out on 5 biggest waste produces in the Shire
Implement pre-sort disposal area at Stotts Creek	% Completed	100%	100%	100%		Project completed
Continuation of the 5 th City of the Arts project (subject to grant)	No of projects undertaken	10	10	10		Project is 95% completed
Implementation of the “Quality of Life Program” to maintain service levels for the community	% Of program implemented	0%	0%	0%		No funding received to commenced the program
Integrated Human Services Delivery Plan (subject to NSW State Govt. approval)	% Completed	0%	0%	0%		Premiers Dept. abandoned the project as it will be integrated into the Far North Coast

TWEED SHIRE COUNCIL MEETING HELD TUESDAY 2 MAY 2006

2005 – 2006 Projects & Initiatives	Performance	Sept 05	Dec 05	Mar 06	June 06	Supporting notes
						Strategy
Crime Prevention Strategy	% Completed	70%	70%	70%		Draft prepared
Public Transport Plan	% Completed	40%	40%	40%		Draft prepared
Re-development of Art Gallery	% Completed	0%	20%	70%		Works initiated Nov 2005 for completion end May 2006
Enhanced exhibition program including local and national artists	No of exhibitions held	10	9	18		
Expanded workshop programmes	No of workshops	36	32	52		Program to be suspended April 2006 as a result of stage 2 of the Gallery works
Increased entrepreneurial activities and opportunities by the Gallery	Increase in economic activity	Art sales doubled	Increasing interest in art sales	Increased interest in Foyer Hire		Sales of art from exhibitions, support artists

Economic Action Plan

Vision: *“To promote a strong economy and diverse employment opportunities”*

Economic Development Program principal activities

2005 – 2006 Projects & Initiatives	Performance Indicator	Sept 05	Dec 05	Mar 06	June 06	
Business Undertakings Facilitate and implement Reserve Trust resolutions in relation to caravan park maintenance and development	Implementation of resolutions.	15%	40%	55%		Notification of success in Public Reserve Management Fund loan application received late August 2005, and funds not received until 12 September means we are +/- 10 weeks behind schedule. Am working on accelerating program but now have Christmas interfering with optimum implementation path
Review of TEDC performance quarterly	Comparison of plan to actual	25%	50%	50%		Third quarter performance report to be presented to Council 2 May
TACTIC quarterly review of performance standards	Comparison of plan to actual	25%	25%	25%		Awaiting performance reports for December & March quarters
Participation rates to visitors information centres	% Change in participation rates	0	9% decrease	6% decrease		
TACTIC tourism promotion strategies.	Promotion \$	0	0	0		Limited funds in budget for promotions
TACTIC –Taste of the Tweed project (subject to grant of \$65,000)	% Completed	0	10%	15%		Council contribution of \$35,000 paid. 2006 part of project to be conducted in September
Tourism Industry Development Strategy	% Completed	15%	20%	40%		Negotiations with TACTIC and Administrators underway
Development & implementation of the Economic Development Strategy	% Completed	80%	80%	90%		Draft Economic Development Strategy exhibited. Revisions underway. Negotiations underway with Administrators
Complete Retail Development Strategy	% Completed	75%	100%	100%		Adopted as council policy
Industrial Land Working Group (subject to funding)	Land Available	0%	0%	0%		Option no longer pursued. Classified as not included in the 7-year plan

Environment Action Plan

Vision *“To conserve biodiversity and natural beauty utilising ecologically sustainable development”*

Natural and Built Environment Program principal activities

2005 – 2006 Projects & Initiatives	Performance Indicator	Sept 05	Dec 05	Mar 06	June 06	Supporting notes
Built Environment Framework						
Land Use Structure Plan & Urban Design Framework	% Completed	0%	0%	0%		Not yet commenced
Develop Residential Development Strategy	% Completed	0%	0%	0%		Not yet commenced
Implement and adopt Tweed Local Environmental Plan Review Program	% Completed	25%	25%	75%		Ongoing
Complete Kingscliff Local Plan	% Completed	20%	20%	25%		Community participation program commenced
Rural Villages Development Strategy	% Completed	0%	0%	0%		Revised strategy to be developed
Pottsville Locality Plan	% Completed	20%	20%	20%		Issues being reviewed
Kings Forest Planning Framework	% Completed	25%	25%	50%		Environmental peer reviewed completed awaiting Ministers decision
State of the Shire Report	% Completed	40%	40%	40%		Draft completed, community comment still under way
Rural Land Use Study	% Completed	0%	0%	0%		Not yet commenced
Tweed Heads Planning Framework	% Complete	20%	20%	30%		Draft LEP exhibited review of Master Plan being undertaken by consultants
Uki Development Control Plan	% Completed	90%	90%	100%		Draft DCP exhibited. Submission reviewed Council report prepared
Review administrative processes associated with applications	% Completed	10%	10%	30%		Timetable for review being prepared
Review assessment processes for applications	% Completed	10%	10%	30%		Timetable for review being prepared
Customer Service Survey Design	% Completed	0%	0%	0%		Other priorities has not enabled commencement
Customer Service Survey Results	% Completed	0%	0%	0%		

TWEED SHIRE COUNCIL MEETING HELD TUESDAY 2 MAY 2006

2005 – 2006 Projects & Initiatives	Performance Indicator	Sept 05	Dec 05	Mar 06	June 06	Supporting notes
Natural Environment Water Unit Activities						
Lakes Drive boat ramp and jetty upgrade	% Completed	100%	100%	100%		Project completed
Pontoons on Terranora Creek jetty	% Completed	0%	10%	15%		Awaiting approvals, tenders called
Tweed River Estuary Program	% Budget Expended	10%	13%	30%		State Government Funding (\$500,000) confirmed
Mooball Creek erosion work & rehabilitation	% Completed	0%	50%	60%		Additional works underway
Canoe Launch trail signs	% Completed	100%	100%	100%		Completed however, signs have been vandalised
Jack Julius Park, Kingscliff. Bank erosion rehabilitation	% Completed	10%	100%	100%		Project completed
Implementation of Coastline Management Plan	% Budget Expended	0%	10%	15%		Contracts awarded for Seawall EIS, landscape design project commenced

Infrastructure Action Plan

Vision: *“To provide infrastructure of a high standard that supports community wellbeing, economic growth and environmental quality.”*

Infrastructure Planning Program principal activities

2005 – 2006 Projects & Initiatives	Performance Indicators	Sept 05	Dec 05	Mar 06	June 06	Supporting notes
Infrastructure Planning & Development						
Interim Amended DCP5 Plan to adopt levels from new flood study only	% Completed to adoption by Council	10%	50%	95%		Some delay due to requirement to incorporate all DCP's into one document
Prepare Flood Plain Risk Management Study & Plans	% Completed to adoption by Council	2%	10%	20%		
Final Amended DCP5 Plan & Tweed LEP (follows completion of Flood Plain Risk Management Study & Plan)	% Completed to adoption by Council	1%	10%	15%		
Full review Tweed Road Contribution Plan	% Completed to adoption by Council	50%	55%	75%		
Review Tweed Development Program	% Completed to adoption by Council	2%	5%	5%		
Amend specifications for water supply, sewer, storm water & integrated water cycle management to current national recommended best practice guidelines	% Completed to adoption by Council	30%	40%	70%		
Infrastructure Coordination Committee	No of decisions resolved	0	1	1		Committee commenced. Criteria for prioritisation in preparation of s94 planning ongoing
Construct East Murwillumbah & Dorothy Street Levee	% Completed	0%	10%	50%		Contract awarded. Construction started mid January 2006

Roads & Transport Program

Vision: *“To provide a transport and infrastructure system that allows safe, convenient and comfortable pedestrian and vehicular traffic movement to, from and within the Tweed Shire”*

Roads and Transport Program principal activities

2005 – 2006 Projects & Initiatives	Performance Indicators	Sept 05	Dec 05	Mar 06	June 06	Supporting notes
Complete Works Program	All approved works to be completed under budget	20%	40%	50%		Current year projects commenced & expenditure as approx 50% of total budget
Review forward works program	Revised Programme completed (Feb 2006)	0%	0%	10%		Review commenced
Complete Tweed Heads depot upgrade	New building completed	2%	8%	10%		Development application & construction certificate application submitted

Water and Sewerage Program

Vision: *“To provide a high quality and reliable water and sewerage service that meets community expectations and assists economic development.”*

Water & Sewerage Program principal activities

2005 – 2006 Projects & Initiatives	Performance Indicators	Sept 05	Dec 05	Mar 06	June 06	Supporting notes
Kingscliff Sewerage Treatment Plant (\$40M)	% Complete	0%	0%	5%		Earthworks commenced on-site
Bray Park Water Treatment Plant (\$30M)	% Complete	0%	0%	2%		Detailed design ongoing
Capital Works Program 05/06 (\$67M)	% Of budget expended	15%	30%	43%		Based on revised budget of \$47 M
Integrated water cycle plan	% Completed	30%	40%	40%		Final draft of strategy prepared
Revised water and sewer strategic business plan	% Complete	0%	5%	10%		Consultants engaged. Commenced drafting of activity management plans
Department of Energy Utilities and Sustainability (DUES) Water and Sewer Best Practice Guidelines	% Completed June 2008	20%	20%	20%		Completed long-term financial plan. Developer services plan & residential water supply & sewerage pricing.

Governance Action Plan

Vision: *“To ensure sound corporate governance through effective strategic financial planning, budget control, statutory compliance and organisation management”*

Governance Program principal activities

2005 – 2006 Improvements & Initiatives	Performance Indicators	Sept 05	Dec 05	Mar 06	June 06	Supporting notes
Risk Management						
OMS Procedures Review	% Of procedures reviewed	17%	20%	80%		90 SOP's have been reviewed and revised
Implementation of OMS Audit Systems	Number of audits per quarter	1	0	0		Audit training completed 21/9/05. Overall target is 10 audits
Improve State Cover OHS Systems evaluation against 2004 benchmarks	80% compliance	71%	71%	71%		OMS working group is working through safety works external audit
Purchases made with documented risk assessment	100% compliance for major purchases	100%	100%	100%		OMS working group reviewing OHS purchasing & contracts administration guidelines
Accident/Incidents reported & investigated	% Completed within 24 hours	87%	81%	71%		55 reported, 16 outside the 24 hour indicator
Reduction in Workers compensation costs	\$2,500 per capita	\$2,500	\$2,500	\$2,500		
Quarterly review of key performance indicators by Executive Management Team	Number of corrective actions made	100%	100%	100%		
OHS management meetings with EMT	Monthly meetings held	100%	100%	100%		Regular meetings held with EMT
OHS issues communicated with staff	% Of issues communicated	100%	100%	100%		Toolbox talk format endorsed by OHS committee & EMT
Finance Unit						
Implementation of international financial reporting standards	Completed in accordance with program	100%	100%	100%		Compliance with AASB1 – Note 1 of Annual Financial Statements
Ensure compliance with Local Government Financial Management Regulation in relation to receipting, banking and cash control	100% compliance.	100%	100%	100%		
Maintain good financial controls to ensure the ongoing strong financial position of Council	Ongoing	100%	100%	100%		
Implement Asset Management Software & Generic Asset Management Plans	Operating efficiency & user satisfaction	15%	15%	15%		Expressions of interest to be called in the last quarter of 2005/06

2005 – 2006 Improvements & Initiatives	Performance Indicators	Sept 05	Dec 05	Mar 06	June 06	Supporting notes
Review & amend system design of Finance One System.	100% operating time maintained	100%	100%	100%		Ongoing
Review of Long-term Financial Plan (6-monthly)	Provisions of resources to achieve required work outputs	100%	100%	100%		
Revenue Unit						
Monitor and reduce debts incurred by Council	Monthly reports comparing collection % to previous years	Ongoing	Ongoing	Ongoing		Ongoing monitoring or debts
Encourage payments via Direct Debit Policy	Number of direct debits increased in period	116	+2%	+2%		Ongoing
Review and amend systems design of Proclaim One System	100% operating time maintained	100%	98%	98%		No downtime during quarter
	Review of procedures in Proclaim One	20%	30%	40%		Partially completed property nucleus
Timely issue of account, rates, debtors and water	Rates in accordance with <i>Local Govt. Act 1993</i> (NSW)	100%	100%	100		Completed
	Debtors within 14 days	100%	100%	100		Debtors current to end of March
	Water within 3 weeks of completion of water read	100%	100%	100		December billing run completed
Revenue policies implementation and review	Number of policies implemented & reviewed	5	+4	+8		Debt recovery, hardship, Tweed office cashiering, rate, water and property transfer processing, revaluation process, sundry debtors run, Murwillumbah cashiering
Human Resource (HR) Unit						
Strategic Plan Human Resources	Strategic plan developed and implemented	100%	100%	100%		Project completed
Equal Employment Opportunity Management Plan	EEO sub-committee functional EEO officers elected	100%	100%	100%		Project completed Officers to receive training in order to deliver Bullying & Harassment training to staff in conjunction with HR officers
		3	3	3		
Industrial relations	Management advice to ensure and maintain knowledge and understanding of award and legislative requirements	Ongoing	Ongoing	Ongoing		
HR policies and procedures	All policies reviewed All associated procedures reviewed	4 from 9	5 from 9	6 from 9		Remainder by June 2006, pending Work Choices legislation implementation

2005 – 2006 Improvements & Initiatives	Performance Indicators	Sept 05	Dec 05	Mar 06	June 06	Supporting notes
Performance development and review	Performance appraisal documentation review,	100%	100%	100%		Project completed
	Adjustment and implementation of performance recognition framework	100%	100%	100%		Project completed
	Occupational progression tables – competency formulation	5%	20%	20%		HR Steering Committee priority project, 12 month timeframe
	Salary structure review	Ongoing	Ongoing	Ongoing		Ongoing
	Succession planning and career pathways	Ongoing	Ongoing	Ongoing		Ongoing
Council training plan	Implemented training programs	100%	100%	100%		Training targets met per quarter
Corporate policies	Staff trained	100%	100%	100%		Project completed
HR policies	Staff trained	100%	100%	100%		Staff trained per quarter as policies are adopted
Implement Dataworks record system to HR	Conversion of files to Dataworks	0%	0%	0%		Project business plan adopted by IT Steering Committee. Awaiting arrival of suitable scanner
Information Systems						
Murwillumbah office extensions; network cabling installation	50% complete by 1 January 2006. Amended target June 2006	0%	0%	10%		Server room to be constructed in June 2006
Murwillumbah office – telecommunication infrastructure upgrade	Complete business case. Prepare request for tender document. Release request for tender document. Evaluate responses (Jan 2006)	0%	0%	50%		Business case completed by 12/11/05. Awaiting funding before tendering evaluation can commence
Records management centralised storage facility	Identify suitable location. Construct facility. Install compactus	100%	100%	100%		Suitable location identified to be completed in April 2006 Permanent facility to be incorporated into proposed building extensions
New GIS implementation	Review, investigate, implement	10%	30%	70%		GIS system to be implemented by June 2006
Regulatory business system upgrade Proclaim One version 9.05 and E-Proclaim	Plan, review, investigate, implement	N/A	N/A	10%		Schedule for completion March - April 2006

2005 – 2006 Improvements & Initiatives	Performance Indicators	Sept 05	Dec 05	Mar 06	June 06	Supporting notes
Corporate Performance						
All correspondence replied to within 14 days	% Of correspondence replied to within 14 days	95%	97%	97%		
Complaint Handling	Number of complaints received	N/A	7	15		
	Resolved in accordance with the Complaints Handling Policy	N/A	5	12		
	Customer work requests outstanding %	N/A	0	4%		
Staff training on policies	Number of policies trained		6	1		Complaints Handling
Carry out internal audits per year in accordance with Management Plan	4 per quarter	9	4	4		
	% Of recommendations implemented	95%	55%	50%		
Film Applications	% Of applications approved within 5 working days	100%	100%	100%		
Policy & Planning	Number of policies reviewed	3	3	1		Customer service charter
Corporate Performance Monitoring	Number of activities investigated	2	2	2		
Implementation of Council resolutions	% Of resolutions implemented	95%	95%	95%		
Governance Health Check List	% Of segments reviewed	100%	100%	100%		

LEGAL/RESOURCE/FINANCIAL IMPLICATIONS:

Nil.

POLICY IMPLICATIONS:

Nil.

UNDER SEPARATE COVER/FURTHER INFORMATION:

To view any **"non confidential"** attachments listed below, access the meetings link on Council's website www.tweed.nsw.gov.au or visit Council's offices at Tweed Heads or Murwillumbah (from Friday the week before the meeting) or Council's libraries (from Monday the week of the meeting).

Nil.

O5 [GC-OC] Tweed & Coolangatta Tourism Inc (TACTIC) Monthly Performance Reports - December 2005 - February 2006

ORIGIN:

Corporate Performance

SUMMARY OF REPORT:

Tweed and Coolangatta Tourism Inc (TACTIC) monthly performance reports for December 2005, January 2006 and February 2006 are provided in accordance with the Agreement criteria.

RECOMMENDATION:

That this report be received and noted.

REPORT:

The Agreement between Council and TACTIC requires the organisation to report on a monthly basis its performance in accordance with a number of specific requirements.

The following details were presented to TACTIC Board meetings held from December 2005 to February 2006:

DECEMBER 2005:

1. General

- Hosted Felicia Mariani (Director of Marketing) and Jan Ross (Manager, Domestic Marketing) from Tourism NSW
- Hosted Tourism NSW Regional Directors from Hong Kong, Singapore, London, New Zealand and Tokyo as well as Manager of International Marketing
- First meeting of Strategic Review has been held. Next meeting to be held prior to Christmas with presentations from industry stakeholderes
- Meeting of Gateway VIC group resolved to transfer funds from NRT to TSC with a view to leveraging funds to build new VIC in Jack Evans Boat Harbour. Kingscliff VIC given approval to go ahead
- Attended Tweed Agriculture Workshop
- Working with Tweed Coast operators to get signage to resorts. Had successful outcome from TSC, trying to set up meeting with Neville Newell re signage from expressway
- Working with representative of Tweed Taxis to find a solution to taxi issues
- Attending meeting NRT Task Force 7th December
- Still awaiting response from DSRD on application for \$25,000 expected by mid November

2. Financial Results

a. October 2005

- **Gross Profit - \$31,173**
- **Expenditure - \$32,170**
- **Profit / Loss – (\$997)**

- **Budgeted Profit / Loss - \$768**
- **Variance from Budget - (\$1,765)**

Reasons for Variance

Revenue

- \$636 over Membership – good result
- \$961 under Retail Sales – write downs
- \$1,797 under Commissions – very slow

Expenditure

- \$990 over Network Nights - timing

**Tweed & Coolangatta Tourism Inc
Tweed Shire Council Report**

b. Year to Date (end October)

- Gross Profit \$209,172
- Expenditure \$137,286
- Profit / Loss \$71,886
- Budgeted Profit/Loss \$35,663
- Variance from Budget \$36,223

c. Cash at Bank @ 31st October 2005

- \$161,292 (Cash in Bank \$6,285, Term Deposit \$154,457, Cash in Hand \$550)
- includes \$34,973 Taste the Tweed Funding TSC

3. Reservations & Sales

Visitor Numbers to Visitor Information Centres

October-05

WHRC					Tweed Heads				
	2005	%	2004	Variance		2005	%	2004	Variance
Total Visitors	2292		2372	-3.37%	Total Visitors	1883		2026	-7.06%
Type of Enquiry					Type of Enquiry				
Tourism	701	61.71%	835	-16.05%	Tourism	664	58.40%	753	-11.82%
National Parks	115	10.12%	140	-17.86%	National Parks	26	2.29%	18	44.44%
Street Directions	132	11.62%	63	109.52%	Street Directions	182	16.01%	172	5.81%
Bus Timetables	9	0.79%	7	28.57%	Bus Timetables	142	12.49%	113	25.66%
Other	82	7.22%	76	7.89%	Other	87	7.65%	116	-25.00%
Retail	97	8.54%	16	506.25%	Retail	36	3.17%	0	#DIV/0!
TOTAL	1136		1137	-0.09%	TOTAL	1137		1172	-2.99%

Uki				
	2005	%	2004	Variance
Total Visitors			128	-100.00%
Type of Enquiry				
Tourism	11	0.97%	34	-67.65%
National Parks	2	0.18%	1	100.00%
Street Directions	13	1.14%	15	-13.33%
Bus Timetables	0	0.00%	0	#DIV/0!
Other	5	0.44%	4	25.00%
Retail		0.00%	0	#DIV/0!
TOTAL	31		54	-42.59%

Highlights

- Very slight decreases only to visitor numbers for both Murwillumbah and Tweed.
- Uki numbers have not been recorded accurately this month – only 5 days were tracked during October.
- The VIC shop front in Uki has been leased to a new tenant who will take over the role of the VIC. After this month, the running of the VIC should be back on track.

**Tweed & Coolangatta Tourism Inc
Tweed Shire Council Report**

Year to Date

2005 - 2006

	2005/06	2004/05	Variance	2005/06	2004/05	Variance	2005/06	2004/05	Variance
	WHRC			Tweed Heads			Uki		
Sept Qtr	8033	8362	-3.93%	6422	7003	-8.30%	732	405	80.74%
Dec Qtr	2292	2372	-3.37%	1883	2026	-7.06%	31	54	-42.59%
Mar Qtr									
Jun Qtr									
Total	10325	10734	-3.81%	8305	9029	-8.02%	763	459	66.23%

Highlights

- The international market revealed highest visitation to Murwillumbah was by European market, whereas in Tweed Heads it was again the New Zealand market.
- New South Wales had the highest visitation to Tweed in the domestic market, with New Zealand the most frequent international visitor.

b. Retail Sales

Murwillumbah	Oct-05	Oct-04	Tweed Heads	Oct-05	Oct-04
Number of Sales	556	492	Number of Sales	84	83
Average \$ per Sale	\$9.16	\$8.86	Average \$ per Sale	\$3.98	\$5.02
Average \$ per visitor	\$2.26	\$1.84	Average \$ per visitor	\$0.10	\$0.10

Highlights

- Murwillumbah retail sales totalled \$5,184, with sales predominantly produce and books.
- Wholesale sales totalled \$485.
- Total retail sales for Tweed VIC were \$335,
- Total sales for the month \$ 6,004, a good result however less than the budgeted figure of \$6,965

a. Reservations

- Commissions earned in October were \$3332, well below the budgeted figure of \$5,129
- Budget figure high as was factored on last year's result where bookings for the LGA Conference were predominant during September, October, and November, which contributed over \$2,000 in revenue.

**Tweed & Coolangatta Tourism Inc
Tweed Shire Council Report**

b. Reservations System

	No. Bookings	No. Nights	Total Value	Av. Stay (Nights)	Av. Value Per Bkg	Avg value per night
July	6	7	\$930	1.16	\$155	\$133
August	15	30	\$3,949	2.00	\$263	\$132
September	10	15	\$1,419	1.5	\$142	\$95
October	8	16	\$2,100	2	\$263	\$131
November						
December						
January						
February						
March						
April						
May						
June						
Totals	39	68	\$8,398	1.74	\$215	\$124

Highlights

- Still working towards improvement use of CRS

c. Group Bookings

Group/Event Booking	Dates:	No bookings	Room Nights Bked	Total \$ Value To Date	Comment:
Wedding Milner/Heida	8th October 2005				
Registered Clubs Association	7-13 October 2005	4	18	\$2,224.00	
Wintersun 2006	2-12 June 2006	3	12	\$1,620.00	
Sthn Cross University Conference	2-6 July 2006	0	0	\$0.00	
104 Signal Squadron Reunion	6-8 October 2006	3	8	\$1,260.00	
3RAR 1957-1959 Reunion	Sep-07				
Total To Date:			38	\$5,104.00	

Highlights

- No major conference or group bookings in the near future.

d. Famil/Events

- Network Night – Saltbar, Outrigger. 12 staff & volunteers in attendance.

4. Marketing and Membership Report

a. Renewals for 2005-2006

- Current non-renewal rate 32 of 171
- Possible renewals still come (new owners) - 7
- Total Non-renewal rate for 2005 – 18.71%

**Tweed & Coolangatta Tourism Inc
Tweed Shire Council Report**

- Total non-renewal rate for 2004 - 25%
- Total non-renewal rate for 2003 – 27%

I would like to thank all TACTIC staff and volunteers for the team effort in supporting and servicing members to contribute to the reduced attrition rate.

b. New members to be ratified

- **Service** **1**
 Madura Tea

- **TACTIC** **1**
 Three Figs

- **Corporate** **1**
 Classic Holidays

c. Current Financial Members

	November 2005	October 2004	October 2003
Service	38	33	35
TACTIC	104	110	130
Reciprocal	3	3	4
Corporate	9	6	6
Corporate Affiliates	27	9	9
TOTAL	181	168	184

d. Public Relations

- Two days spent on comprehensive familiarisation tour. Day 1 on Tweed Coast and Day 2 on Tweed Valley.
- A strategy has been developed and a media kit currently being compiled. The kit will initially be distributed to Tourism NSW and Tourism Australia VJP and International Media relations coordinators.

e. Tracking

Website

<i>Month</i>	<i>Visits</i>
July	6458 up 23.8%
Aug	8787 up 21%
Sep	8497 up 6% from previous year

1800 Number

<i>Month</i>	<i>Calls</i>	<i>from previous year</i>
July	571	down 15%
Aug	813	up 17.65%
Sep	650	down 6%
Oct	600	down 20%

Disappointing drop in enquiries. The largest decline in call origin is from Queensland country area.

**Tweed & Coolangatta Tourism Inc
Tweed Shire Council Report**

f. Marketing Activities

- An expression of interest has been made to attend Oz Talk in New Zealand and at the Sunday Mail Travel Expo in Brisbane both in April 2006.
- VIC advertising has been booked to appear in a travel insert in the Tamworth Country Leader and associated rural papers and in the official NSW Road Atlas sponsored by NRMA.
- The Tweed Coolangatta Visitor Guide is currently being prepared for printing and delivery by end of January.

g. Network Night

The evening was well received with 69 attendees including the federal and state members of parliament. A number of follow-up requests have been received for copies of the presentation and/or discussion of the key points.

h. Annual General Meeting

- Tweed River Art Gallery venue is confirmed for Thursday 1st December.
- There have been 2 nominations received for two vacancies: Mr Rob Smith of Twin Towns Services Club and Mr Michael Saville of Peppers Salt Resort & Spa.
- 60 Attendees to date - Max Boyd has confirmed his attendance with apologies from Justine Elliot and Reg Norvill.

**Terry Watson
28th November 2005**

JANUARY 2006

**Tweed & Coolangatta Tourism Inc
Tweed Shire Council Report**

1. General

- Tourism New South Wales Board visiting Tweed on 8th February, talking to Administrators, TACTIC Board and Tweed Coast operators
- Enquiry from Tourism NSW to do pre ATE follow up with UK Wholesalers
- Strategic Review happening. Outcome looks OK
- Meeting of Gateway VIC group resolved to transfer funds from NRT to TSC with a view to leveraging funds to build new VIC in Jack Evans Boat Harbour. Kingscliff VIC given approval to go ahead
- Taste the Tweed funding now secured (\$60,000 in total), looking to get underway over coming weeks
- NRT Task Force well underway with preliminary outcomes looking at significant change
- After much tooting / froing we have managed to get former Tweed Tourism Association wound up to make name available. Once this is finalised, we are able to apply for name. Because of hold up in getting former Association wound up, we need to re-pass resolution, therefore a Members Network Night, probably April, will need to be dedicated as an EGM to enable us to operate as Tweed Tourism from July 1st
- Meeting with Neville Newell and the Ray Group re signage for the Tweed Coast off the highway. Followed up with TNSW and providing letter of support for Neville to take to meeting with RTA Minister
- Meeting with Promedia ('New Tweed Coast' PR co) before Christmas has resulted in meetings to be held with SALT and Domain Resorts re involvement in Taste the Tweed Food Writers Festival.

2. Financial Results

a. December 2005

- **Gross Profit - \$34,368**
- **Expenditure - \$31,129**
- **Profit / Loss - (\$3,239)**

- **Budgeted Profit / Loss - (\$1,468)**

- **Variance from Budget - \$4,707**

Reasons for Variance

Revenue

- \$1,546 over Co-operative Marketing
- (\$777) under Network Nights
- (\$1,008) under Retail Sales

Expenditure

- (\$557) under Human Resources - Annual leave liability reduced
- (\$3,094) under Marketing

**Tweed & Coolangatta Tourism Inc
Tweed Shire Council Report**

b. Year to Date (end October)

- Gross Profit \$275,644
- Expenditure \$214,423
- Profit / Loss \$61,221
- Budgeted Profit/Loss - \$35,590
- Variance from Budget - \$25,631
- Actual Profit without Taste the Tweed funding – \$26,221
- Variance from (inc TTT funding) Budgeted Profit / Loss - (\$9,769)

c. Cash at Bank @ 31st December 2005

- \$99,942.34 (Cash in Bank \$18,892, Term Deposit \$80,499, Cash in Hand \$550)
- includes \$34,973 Taste the Tweed Funding TSC

3. Reservations & Sales

Visitor Numbers to Visitor Information Centres

December-05

WHRC					Tweed Heads				
	2005	%	2004	Variance		2005	%	2004	Variance
Total Visitors	1972		2095	-5.87%	Total Visitors	1635		1596	2.44%
Type of Enquiry					Type of Enquiry				
Tourism	591	52.02%	626	-5.59%	Tourism	564	49.65%	525	7.43%
National Parks	116	10.21%	117	-0.85%	National Parks	17	1.50%	16	6.25%
Street Directions	87	7.66%	100	-13.00%	Street Directions	127	11.18%	145	-12.41%
Bus Timetables	26	2.29%	16	62.50%	Bus Timetables	133	11.71%	109	22.02%
Other	95	8.36%	96	-1.04%	Other	82	7.22%	174	-52.87%
Retail	113	9.95%	37	205.41%	Retail	59	5.19%	0	#DIV/0!
TOTAL	1028		992	3.63%	TOTAL	982		969	1.34%

Uki				
	2005	%	2004	Variance
Total Visitors	66		62	6.45%
Type of Enquiry				
Tourism	21	1.85%	27	-22.22%
National Parks	10	0.88%	4	150.00%
Street Directions	11	0.97%	13	-15.38%
Bus Timetables	0	0.00%	0	#DIV/0!
Other	1	0.09%	4	-75.00%
Retail	0	0.00%	0	#DIV/0!
TOTAL	43		48	-10.42%

Highlights

- Slight decreases in visitors to Murwillumbah, however numbers for Tweed this month were same as last year.
- Uki visitor survey was only monitored from the 12th to the 24th December therefore comparison to last year is inaccurate. Visitor numbers do appear to be increasing.

Year to Date

**Tweed & Coolangatta Tourism Inc
Tweed Shire Council Report**

2005 - 2006

	2005/06	2004/05	Variance	2005/06	2004/05	Variance	2005/06	2004/05	Variance
	WHRC			Tweed Heads			Uki		
Sept Qtr	8033	8362	-3.93%	6422	7003	-8.30%	732	405	80.74%
Dec Qtr	6193	6753	-8.29%	5153	5446	-5.38%	181	276	-34.42%
Mar Qtr									
Jun Qtr									
Total	14226	15115	-5.88%	11575	12449	-7.02%	913	681	34.07%

Highlights

- Overall the trend continues with declining visitor numbers for both Murwillumbah and Tweed for this quarter.
- Uki records for the quarter have been inaccurately recorded.
- Highest visitation to Murwillumbah for International Visitors was by European market, whereas in Tweed Heads it was again the New Zealand market.
- Queensland had the highest visitation to both centres in the domestic market, with NSW visitors also very prominent.
- Visitors of local origin accounted for approximately 30% of domestic visitors for both the Murwillumbah and Tweed centres.

a. Retail Sales

Murwillumbah	Dec-05	Dec-04	Tweed Heads	Dec-05	Dec-04
Number of Sales	423	427	Number of Sales	82	92
Average \$ per Sale	\$12.45	\$12.57	Average \$ per Sale	\$5.67	\$5.20
Average \$ per visitor	\$2.67	\$2.56	Average \$ per visitor	\$0.14	\$0.30

Highlights

- Murwillumbah retail sales totalled \$5 267, an increase of \$1138.00 from last months sales.
- Wholesale sales totalled \$36. Most wholesale clients were contacted prior to December and stocked up for the holiday period.
- Total retail sales for Tweed VIC were \$465.00,
- Total sales for the month \$5,768, \$1000 less than the budgeted figure of \$6,776.

a. Reservations

1. Commissions earned in December were \$ 3,196, closer this month to budget of \$3,604.

b. Reservations System

	No. Bookings	No. Nights	Total Value	Av. Stay (Nights)	Av. Value Per Bkg	Avg value per night
July	6	7	\$930	1.16	\$155	\$133
August	15	30	\$3,949	2.00	\$263	\$132
September	10	15	\$1,419	1.5	\$142	\$95
October	7	14	\$1,860	2	\$266	\$133
November	11	17	\$3,101	1.55	\$282	\$182
December	4	7	\$1,115	1.75	\$279	\$159
January						
February						
March						
April						
May						
June						
Totals	53	90	\$12,374	1.70	\$233	\$137

**Tweed & Coolangatta Tourism Inc
Tweed Shire Council Report**

Highlights

- Many properties this month were closed out in the CRS due to limited availability, and a fear of overbooking by not keeping availability updated.
- The process can become very slow when availability is kept on request. Many clients would like an answer asap, especially at this time of year, not wanting to wait for the operators to respond to the email request. Phone calls to check availability has been the preferred method of reservation during the peak holiday season.
- Availability email to be forwarded from both centres Thursday requesting information on members who have availability for the coming weekend.

Group/Event Booking	Dates:	No bookings	Room Nights Bked	Total \$ Value To Date	Comment:
Sala PHD Leadership Conference	3-5 Feb 2006	3	5	\$1,080.00	Twin Towns
Wintersun 2006	2-12 June 2006	5	24	\$2,940.00	
Sthn Cross University Conference	2- 6 July 2006	0	0	\$0.00	
104 Signal Squadron Reunion	6-8 October 2006	3	8	\$1,260.00	
3RAR 1957-1959 Reunion	Sep-07				
Total To Date:			37	\$5,280.00	

c. Group Bookings

Highlights

2. Have had a few enquiries recently for the SALA PHD Leadership conference as accommodation is becoming difficult to secure for that weekend.

d. Famil/Events

Successful Christmas Party, which was kindly donated by the staff of Homestead Holiday Park in December. Many thanks to Pat, Jasmine and their families for their generosity. Approximately 40 staff, volunteers and some partners attended. Many thanks also to Santa who interrupted his busy schedule at that time of year to visit and entertain the troops.

4. Marketing and Membership Report

1. New members to be ratified

- **Corporate** 1

Ray Group Hospitality Services – upgrade from TACTIC Membership

2. Current Financial Members

	December 2005	Decemer 2004	December 2003
Service	38	33	35
TACTIC	104	121	133

**Tweed & Coolangatta Tourism Inc
Tweed Shire Council Report**

Reciprocal	3	3	4
Corporate	10	6	6
Corporate Affiliates	27	10	9
TOTAL	182	173	187

3. Pro-rata Membership Rates

The following pro-rata rates are recommended for membership for the remainder of the financial year.

Membership	1st Jan(half price)	15th March (1/3rd)
Corporate	\$340.00	\$200.00
TACTIC	\$160.00	\$100.00
Service	\$70.00	\$50.00

4. Public Relations

- Media Kit has now been distributed and interest already received from TNSW to host journalists post ATE in June 2006.

5. Tracking

Website

Month	Visits
• October	8,330 down 3%
• November	8,013 down 6%

- Search Engine: 90% of all searches in Nov & Oct were done via google.com

For the first time since tracking began (2yrs) our website visits have dropped compared to the same month in previous year. Overall we are on track for a 25% increase for the year.

- Members Section has now been completed and the password entry will be operational by middle of January. The distribution of the passwords and commencement of the forum will be ready by end of the school holidays.

1800 Number

Month	Calls	from previous year
October	600	down 20%
November	532	down 15%

An estimated overall decrease of 4%-5% is expected for the year.

6. Marketing Activities

- Due to a vacancy in their scheduling the Great South East producers gave us, free of charge, a week of promotion in the Brisbane market via Channel 7 (30 sec tv) and Radio 4KQ with a total of 58 radio & TV spots including prime time placement. A

**Tweed & Coolangatta Tourism Inc
Tweed Shire Council Report**

generic destination piece has been put together focussing on ease of access and activities (markets, food etc) and referring to the 1800 number. This will be aired in early January 2006.

- Preparation is commencing for the black product brochure that is due for renewal early next year.

7. Annual General Meeting

- Attendance of 65 people at the AGM is less than previous years, however they represented 33 members compared to the 2004 AGM of 75 people representing 34 members. The catering was on a cost recovery basis with TACTIC paying for entertainment, gifts and some prizes.
- Council has rejected our request to waive the venue hire fee for the Art Gallery. We are currently pursuing this.

**Terry Watson
19th January 2006**

FEBRUARY 2006

**Tweed & Coolangatta Tourism Inc
Tweed Shire Council Report**

1. General

- Strategic Review Report being voted on 12th April 2006
- Taste the Tweed briefs have been sent to Consultants for selection in first week April
- Taste the Tweed Food Writers Festival in planning stages, sponsorship secured from Tweed Coast operators
- NRT Task Force wrapping up
- Attended meeting of New Tweed Coast Marketing group
- Attending LGSA Tourism Conference 28th – 31st March
- Attend Oz Talk in NZ 5th – 8th April
- Convened first meeting of 'Tweed Tourism Marketing Group' arising from Strategic Review

2. Financial Results

a. January 2006

- **Gross Profit - \$31,083**
- **Expenditure - \$31,669**
- **Profit / Loss – (\$586)**

- **Budgeted Profit / Loss - (\$2,339)**

- **Variance from Budget - \$1,753**

Reasons for Variance

Revenue

- (\$2,000) under Co-operative Marketing
- (\$1,436) under Retail Sales
- (\$1,813) under Travel Commissions

Expenditure

- (\$617) under COGS
- (\$874) Administration
- (\$3,070) under Human Resources - Annual leave liability reduced
- (\$1,155) under Marketing
- (\$617) under WHRC – timing electricity

b. February 2006

- **Gross Profit - \$63,323**
- **Expenditure - \$34,169**
- **Profit / Loss – \$29,154**

**Tweed & Coolangatta Tourism Inc
Tweed Shire Council Report**

- **Budgeted Profit / Loss - (\$1,116)**
- **Variance from Budget - \$30,270**

Reasons for Variance

Revenue

- \$22,550 over Co-operative Marketing
- \$695 over Membership
- (\$1,600) under Network Nights
- (\$534) under Retail Sales
- \$10,000 over Sundry Revenue – DSRD Taste the Tweed
- (\$808) under Travel Commissions

Expenditure

- \$30,360 over COGS
- \$1,018 over Human Resources – training new staff
- (\$2,200) under Network Night - timing
- \$1,492 over WHRC – timing electricity

c. Year to Date (end February)

- **Gross Profit - \$370,051**
- **Expenditure - \$280,086**
- **Profit / Loss - \$89,965**
- **Budgeted Profit/Loss - \$32,135**
- **Variance from Budget - \$57,830**
- **Actual Profit without Taste the Tweed funding – \$41,965**
- **Variance from (inc TTT funding) Budgeted Profit / Loss - \$9,830**

d. Cash at Bank @ 28th February 2006

- \$123,218 (Cash in Bank \$11,162, Term Deposit \$111,506, Cash in Hand \$550)
- includes \$44,973 Taste the Tweed Funding TSC and Dept State & Regional Development

**Tweed & Coolangatta Tourism Inc
Tweed Shire Council Report**

3. Reservations & Sales

a. Visitor Numbers to Visitor Information Centres

Uki				
	2006	%	2005	Variance
Total Visitors	155		120	29.17%
Type of Enquiry				
Tourism	39	3.14%	25	56.00%
National Parks	25	2.01%	0	# DIV/0!
Street Directions	20	1.61%	23	-13.04%
Bus Timetables	1	0.08%	2	-50.00%
Other	9	0.72%	6	50.00%
Retail				
TOTAL	94		56	67.86%

February-06

WHRC					Tweed Heads				
	2006	%	2005	Variance		2006	%	2005	Variance
Total Visitors	1927		1826	5.53%	Total Visitors	1476		1577	-6.40%
Type of Enquiry					Type of Enquiry				
Tourism	625	50.24%	608	2.80%	Tourism	548	44.05%	604	-9.27%
National Parks	69	5.55%	134	-48.51%	National Parks	9	0.72%	21	-57.14%
Street Directions	79	6.35%	89	-11.24%	Street Directions	136	10.93%	130	4.62%
Bus Timetables	15	1.21%	13	15.38%	Bus Timetables	135	10.85%	104	29.81%
Other	87	6.99%	85	2.35%	Other	53	4.26%	78	-32.05%
Retail	29	2.33%	36	-19.44%	Retail	53	4.26%	42	26.19%
TOTAL	904		965	-6.32%	TOTAL	934		979	-4.60%

Highlights

- Slight increase for total visitors to WHRC – first time this financial year. Tweed however again maintained a decrease in total visitor numbers.
- Uki visitor numbers showed a steady increase – could be the result of more efficient recording of visitor numbers during February.

Year to Date

2005 - 2006

	2005/06	2004/05	Variance	2005/06	2004/05	Variance	2005/06	2004/05	Variance
	WHRC			Tweed Heads			Uki		
Sept Qtr	8033	8362	-3.93%	6422	7003	-8.30%	732	405	80.74%
Dec Qtr	6193	6753	-8.29%	5153	5446	-5.38%	181	276	-34.42%
Mar Qtr	4551	5033	-9.58%	3493	3572	-2.21%	263	227	15.86%
Jun Qtr									
Total	18777	20148	-6.80%	15068	16021	-5.95%	1176	908	29.52%

Highlights

- Year to date both major centres indicate decreases in visitor numbers
- Visitors from Canada and North America have increased considerably over the past month.
- Domestically, Queensland and NSW ranked highest in both centres.

**Tweed & Coolangatta Tourism Inc
Tweed Shire Council Report**

b. Retail Sales

Murwillumbah	Feb-06	Feb-05	Tweed Heads	Feb-06	Feb-05
Number of Sales	375	411	Number of Sales	71	75
Average \$ per Sale	\$9.92	\$9.64	Average \$ per Sale	\$5.22	\$5.06
Average \$ per visitor	\$1.93	\$2.07	Average \$ per visitor	\$0.25	\$0.04

Highlights

- Murwillumbah retail sales totalled \$3,720
- Wholesale sales totalled \$ 423
- Total retail sales for Tweed VIC were \$ 371
- Total sales for the month \$ 4,514, again below the budget of \$5,048 and fewer sales than for the same period last year.

a. Reservations

1. Commissions earned in February were \$ 3,248, slight increase in revenue from the previous month of \$3,170 and only \$ 808 less than budget
2. Commissions from tour bookings generated at the Tweed VIC are strong, whereas accommodation bookings for both centres are performing poorly.

b. Reservations System

	No. Bookings	No. Nights	Total Value	Av. Stay (Nights)	Av. Value Per Bkg	Avg value per night
July	6	7	\$930	1.16	\$155	\$133
August	15	30	\$3,949	2.00	\$263	\$132
September	10	15	\$1,419	1.5	\$142	\$95
October	7	14	\$1,860	2	\$266	\$133
November	11	17	\$3,101	1.55	\$282	\$182
December	4	7	\$1,115	1.75	\$279	\$159
January	2	2	\$220	1	\$110	\$110
February	3	16	\$1,469	5.33	\$490	\$92
March						
April						
May						
June						
Totals	58	108	\$14,063	1.86	\$242	\$130

Highlights

- Still finding property operators are reluctant to have rooms available for freesale through the CRS.
- Several operators who were using the CRS have changed owners/managers and a slow to respond to using the CRS for their property.
- Have secured information, rates and an allocation of rooms for Outrigger @ Salt to be included on our website.

**Tweed & Coolangatta Tourism Inc
Tweed Shire Council Report**

c. Group Bookings

Group/Event Booking	Dates:	No bookings	Room Nights Bked	Total \$ Value To Date	Comment:
Sala PHD Leadership Conference	3-5 Feb 2006	4	7	\$1,460.00	Twin Towns
Wintersun 2006	2-12 June 2006	9	43	\$5,910.00	
Sthn Cross University Conference	2- 6 July 2006	0	0	\$0.00	
Speed on Tweed	15-17 Sept	3	8	\$1,260.00	
104 Signal Squadron Reunion	6-8 October 2006	5	10	\$2,450.00	
3RAR 1957-1959 Reunion	Sep-07				
Total To Date:			68	\$11,080.00	

Highlights

- Starting to pick up a few reservations for the 104 Signal Squadron in October 2006.
- Providing information for another reunion, approximately 600 delegates to be held at Club Banora in the 2nd half of 2007.

d. Famil/Events

- Curious Art Gallery, Chinderah, Peppers Salt Resort & Spa and Casuarina Beach Resort – 14 staff and volunteers attended.

**Tweed & Coolangatta Tourism Inc
Tweed Shire Council Report**

4. Marketing and Membership Report

1. New members to be ratified

Service 6

- Sheepskin Hut
- Chantilly Lace
- Divinity Weddings, Byron Bay
- Candlemakers Workshop
- Annies Country Garden Café & Nursery
- Jimbo's Seafood on the Wharf

TACTIC 2

- Marine Boutique Accommodation
- Tweed Coast Tours & Charters

Corporate 1

- Upgrade from TACTIC membership for Tweed Coast Holiday Park (7 Affiliates)

2. Current Financial Members

	February 2006	February 2005	February 2004
Service	44	35	35
TACTIC	105	127	133
Reciprocal	4	3	4
Corporate	11	6	6
Corporate Affiliates	34	11	9
TOTAL	198	173	187

3. Marketing Committee

The first Tweed Tourism Marketing Group Meeting was held in early March. Representation on the committee include: Gold Coast Airport, Clubs, Tweed Coast Resorts, Tweed Valley B&B operator, Caravan Parks and TEDCO. To ensure broad cross-industry representation was maintained it was resolved that a tour operator should be asked to join the committee.

Recommendation

At this meeting it was identified that Marketing Research was required and a unanimous vote carried that a recommendation be put to TACTIC Board that a 3 stage research project be pursued.

4. Public Relations

- Consultant has now made contact with PR agencies representing New Tweed Coast operators and will be liaising closely with them.
- Famil held over the weekend by QWeekend – Courier Mail Magazine at Casuarina Beach – Family Holiday

**Tweed & Coolangatta Tourism Inc
Tweed Shire Council Report**

- Families to come include:
QWeekend – Crystal Creek Rainforest Retreat
Brisbane News – Food/Travel focus
Sunshine Coast Daily – 2 families: one for the coast and one for the valley
Sunshine Coast Daily – Food Editor

5. Trade Shows

5-9 April OzTalk, NZ

TACTIC has confirmed Twin Towns Services Club to share the booth (and costs) and New Tweed Coast will also be participating. Terry Watson will be attending.

7-9 April Sunday Mail Escape Expo, Brisbane

A few participant vacancies remain for this key consumer show in Brisbane. Robyn Rae attending.

6. Taste the Tweed Food Writers Festival

The committee has decided to confine the inaugural festival to a single day event held on Friday 8th September. Some sponsorship and commitment of venue support has been received.

7. Tracking

7.1 Website

Month	Visits
Dec	8380 down
Jan	9963 up
Feb	9344 up

- After the last few months of last year being in decline we are seeing an upward movement in visits to the website.

7.2 1800 Number

Month	Calls	from previous year
Jan	617	down from 688
Feb	451	down from 556

8. Network Night

- The next Network Night is on Tuesday 21st March at Peppers Salt Resort & Spa
- Venue Hire for AGM is under dispute

Terry Watson
20th March 2006

LEGAL/RESOURCE/FINANCIAL IMPLICATIONS:

Nil.

POLICY IMPLICATIONS:

Nil.

UNDER SEPARATE COVER/FURTHER INFORMATION:

To view any "**non confidential**" attachments listed below, access the meetings link on Council's website www.tweed.nsw.gov.au or visit Council's offices at Tweed Heads or Murwillumbah (from Friday the week before the meeting) or Council's libraries (from Monday the week of the meeting).

Nil.

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O6 [GC-OC] Tweed Economic Development Corporation (TEDC) Quarterly Performance Report - January to March 2006

ORIGIN:

Corporate Performance

SUMMARY OF REPORT:

In accordance with the Performance Agreement with Council, the Tweed Economic Development Corporation is required to report quarterly to Council.

The Chief Executive Officer's report for the period January to March 2006 is detailed overleaf.

RECOMMENDATION:

That this report be received and noted.

REPORT:

In accordance with the terms of agreement between Tweed Shire Council and the Tweed Economic Development Corporation, following is the Chief Executive Officer's report on the activities of the Tweed Economic Development Corporation for the period January to March 2006.

CHIEF EXECUTIVE OFFICER'S QUARTERLY REPORT:

1. Economic Model Update

- The TEDC is now in the process of updating the Economic Model with the 2004/05 statistics. On completion of the Tweed update TEDC will commence regional updates.
- TEDC has completed a consultancy to Hassalls Engineering on an Economic Impact Analysis on the economic assessment of alternative routes for the proposed Highway Bypass of Ballina and Byron.

This project was carried out by TEDC on a cost recovery basis.

- TEDC has also conducted an Economic Impact Assessment on the Kings Forrest Proposal.
- TEDC has also submitted quotes to several other parties requesting economic analysis on various projects proposed in the Tweed and Northern Rivers.

2. Gold Coast Tweed Aviation Transport and Distribution Hub Project

- Project launched February 22nd 2006.
- The project has received extensive advertising and media exposure including a feature in the Acumen magazine – circulation 33,000 with 7,000 sent direct mail to all corporate offices in Australia.
- The project also featured in Q-Business Press Publication and Magazine. (see attached Media Coverage and Mail Out lists).
- The TEDC, in partnership with Gold Coast City Council and State Development Queensland, are developing a website for TweedGold which will be linked to each of the stakeholder websites.

The TweedGold website will also form part of the joint TEDC, GCCC and TSC Regulation Reduction Incentives project.

- The TweedGold brochure with supporting correspondence was forwarded by direct mail to an expansive list of government agencies, ministers and representatives.

3. Tweed Slipway Project

- A tender for redevelopment of the Slipway has been accepted and a contract signed with JD & MG Pty Ltd (Constructions).
- Construction will commence immediately subject to various licences to be provided by Tweed Shire Council.
- The proposed completion date for this project is June 19th 2006.

4. Gold Coast/Northern Rivers/TEDC Marine Supply Chain Project

- The objective of this project is to identify savings and improve competitiveness for boat manufacturers and their related suppliers and customers, through efficiencies in purchases within the marine manufacturing industry.
- An announcement on the funding of this project is imminent.

5. Gold Coast Tweed Regulation Reduction Incentive Project

- \$570,000 project launched by Federal Minister Fran Bailey on February 24th 2006.

This is a joint project involving Gold Coast City Council, Tweed Shire Council and TEDC.

The project will address business regulatory and compliance constraints in the cross-border region with the view to minimising licensing requirements and costs.

6. Draft Far North Coast Regional Strategy

- TEDC has forwarded a submission to the Minister for Planning, Mr Frank Sartor, highlighting some areas of concern with the draft strategy and offering some constructive comment.

7. Joint TEDC/TSC Strategy Plan Review

- The TEDC has begun the annual review of the Joint Strategy.

8. Tweed Heads CBD Masterplan Project

- The TEDC continues to be involved with implementation of the Masterplan as a member of the CBD Project Facilitation Team.

9. TEDC Website

TEDC MONTHLY WEBSITE STATISTICS : JANUARY – MARCH 2006

Month	No of Visitors	No of Repeat Visitors	No of Page Views	No of Hits
Jan	2771	2399	2832	15460
Feb	2661	2243	2625	15243
Mar	3462	2761	3568	18844

10. E-Bulletin

- TEDC continues to produce regular monthly e-bulletins.

11. Shortage of Building and Construction Skilled Trades People

- TEDC is working with representatives from TAFE, the housing construction industry and the tweed boat manufacturing industry to assist with the establishment of training facilities to service the construction and marine manufacturing industry in the Tweed.

12. Industry Assistance

- TEDC continues to assist and provide relevant information to businesses and investors wishing to relocate to and/or expand existing businesses in the Tweed.

TweedGold Media Coverage

Title	Publication	Date
ABC Coast FM - Gold Coast	12 05 News	24-Feb-06
ABC Coast FM - Gold Coast	6 30 News	22-Feb-06
ABC North Coast NSW	6 30 News	22-Feb-06
Radio 97 (Murwillumbah)	7 30 News	23-Feb-06
Radio 97 (Murwillumbah)	7 30 News	23-Feb-06
ABC Coast FM - Gold Coast	7 30 News	23-Feb-06
ABC North Coast NSW	7 30 News	22-Feb-06
ABC Coast FM - Gold Coast	7 30 News	22-Feb-06
ABC Coast FM - Gold Coast	8 30 News	22-Feb-06
Sleeping Giants Awaken	Daily News	25-Feb-06
Editorial	Daily News	
Gold Push	Daily News	25-Feb-06
Gold Rush	Daily News	23-Feb-06
Tea Party for Madura	Daily News	25-Feb-06
We're Waiting to Hit Gold	Daily News	21-Feb-06
A Great Day for Gold Coast Unity	Gold Coast Bulletin	24-Feb-06
Plea to Ignore State Border	Gold Coast Bulletin	24-Feb-06
Nine Gold Coast TV Coverage	Local News	22-Feb-06
NBN TV Coverage	Local News	22-Feb-06
Ten Gold Coast TV Coverage	News	22-Feb-06
TV Coverage	News	22-Feb-06
Prime TV Coverage	News	22-Feb-06
GC Leads the Way for Cutting Costs for Small Business	Qbusiness Magazine	Mar-06
Margaret May MP Launches Great Opportunity for Border Business	Qbusiness Press	Mar-06
Regulation Reduction for Local Businesses	Qbusiness Press	Mar-06
TweedGold in Brief	Tweed Mail	24-Feb-06
Business Goes Borderless	Tweed Sun	2-Mar-06

TweedGold Marketing Material Mail Out

Sent on the 6 March 2006 to

Name	Position/Title	Organisation
Anna Bligh	Deputy Premier, Treasurer and Minister for State Development, Trade and Innovation	Old Labor Party
Barry McNamara	President	Southern Gold Coast Chamber of Commerce
Cameron MacMillan	Senior Trade Commissioner	Austrade
Dale Dixon	Chief Executive Officer	Gold Coast City Council
David Campbell	Federal Member, Minister of Regional Development & Minister for Small Business	Australian Labor Party
Des Ireland		Kingscliff & District Business Corporation Chamber of Commerce
Fiona Nash	Senator	NSW Nationals
Fran Bailey	Minister for Small Business and Tourism	Liberal Party of Australia
Frank Sartor	NSW Minister for Planning	Australian Labor Party
Garry Payne	Administrator	Tweed Shire Council
Genevieve Slattery	Executive Officer	Tweed Shire Council
Idwal Richards		Kingscliff & Tweed Coast Business Association
J Elliott	Member for Richmond	Australian Labor Party
John Murray	President	Tweed Heads Chamber of Commerce & Industry
Katrina Luckie	Executive Officer	Northern Rivers Regional Development Board
Lucy Turnbull	Administrator	Tweed Shire Council
M Rayer	Acting General Manager	Tweed Shire Council
Mark Valle	Deputy Prime Minister Australia, Minister for Trade, Leader	Nationals
Max Boyd	Administrator	Tweed Shire Council
Neville Newell	Member for Tweed	Australian Labor Party
Peter Debnam	Leader of the Opposition, Shadow Treasurer,	Liberal Party of Australia
Phil Youngblut	President	Murwillumbah District business Chamber
Ron Clarke	Mayor	Gold Coast City Council
TEDC Directors		Nationals
Thomas George	Nationals Whip	Old State Development Centre Gold Coast
Tracie Gilmore	Director	NSW Dept of State & Regional Development
Trevor Wilson		Nationals
Warren Truss	Minister for Transport and Regional Services	

LEGAL/RESOURCE/FINANCIAL IMPLICATIONS:

Nil.

POLICY IMPLICATIONS:

Nil.

UNDER SEPARATE COVER/FURTHER INFORMATION:

Nil.

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07 [EO-OC] Naming of Public Bridge, Cudgera Creek Road, Cudgera Creek

ORIGIN:

Design

FILE NO: GS5/1 Pt 4

SUMMARY OF REPORT:

Council at its meeting of 7 February 2006, resolved to publicise its intention to name the newly upgraded bridge over Cudgera Creek as "*Murnane Bridge*" and allowed one month for objections to the proposal.

No Objections were received.

RECOMMENDATION:

That:-

- 1. Council adopts the name of "*Murnane Bridge*", being the newly upgraded bridge over Cudgera Creek; and**
- 2. The naming of the public bridge be gazetted under the provisions of the Roads (General) Regulation, 1994 and the Roads Act, 1993.**

REPORT:

As per Summary of Report.

LEGAL/RESOURCE/FINANCIAL IMPLICATIONS:

Nil.

POLICY IMPLICATIONS:

Nil.

UNDER SEPARATE COVER/FURTHER INFORMATION:

Nil.

08 [EO-OC] Application to Close & Purchase Section of Crown Road Reserve - Clothiers Creek

ORIGIN:

Design

FILE NO: GR3/12/1

SUMMARY OF REPORT:

Council has received a notice of application to close a section of Crown Road reserve adjacent to Lot 4 in DP231719, from Department of Lands. An investigation of the Crown road reserve has been conducted and it is noted that this road forms an intricate network of Crown road reserves enabling access to further private properties. Closing this section of road reserve would sever this current network.

RECOMMENDATION:

That Council does not approve the closure of the section of Road reserve at Clothiers Creek which adjoins Lot 4 in DP 231719.

REPORT:

Council has received a notice of application to close a section of Crown Road reserve adjacent to Lot 4 in DP 231719, from Department of Lands. An investigation of the Crown road reserve has been conducted and it is noted that this road forms an intricate network of Crown road reserves enabling access to further private properties. Closing this section of road reserve would sever this network.

In accordance with Councils Policy on Road Closure and Private purchase, the closure of this section of Crown road reserve is not eligible for closure on the following basis:-

1. Roads capable of providing physical access to other roads, public and private properties, public and Crown Reserves, public Utility installations, railways and the like.
2. Roads that could potentially be developed for vehicle, cycle, pedestrian or equestrian use as the Shire grows.



LEGAL/RESOURCE/FINANCIAL IMPLICATIONS:

Nil.

POLICY IMPLICATIONS:

Nil.

UNDER SEPARATE COVER/FURTHER INFORMATION:

Nil.

09 [EO-OC] Application to Close & Purchase Section of Crown Road Reserve - Carool

ORIGIN:

Design

FILE NO: GR3/12/4

SUMMARY OF REPORT:

Council has received a notice of application to close a section of Crown Road reserve within Lot 2 in DP 580036 and west of Lot 1 in DP 580036, from Department of Lands. An investigation of the Crown road reserves has been completed. Currently the road reserve links Cougal Road and Urliup Road but due to severe topographical constraints it would not be possible to construct a formed road connection.

However it has been noted that part of the road reserve at the southern end can provide further access to lots 2 in DP 735658 and Lot 1 in DP 580036 and it would not therefore be feasible to close this particular section of road.

RECOMMENDATION:

That:-

- 1. Council approves the closure of the Crown road reserve only that is wholly within lot 2 in DP 580036.**
- 2. The applicants bear all the survey and legal costs and purchases the subject land as determined in value by the State Valuation Office;**
- 3. The titles of the closed roads be consolidated with the adjacent land;**
- 4. Easements be created over public authority reticulation services, if any**
- 5. Council does not approve the closure of the southern section of the Crown Road reserve, which adjoins Lot 2 in DP 735658 and Lot 1 in DP 580036; and**
- 6. All necessary documentation be executed under Common Seal of Council.**

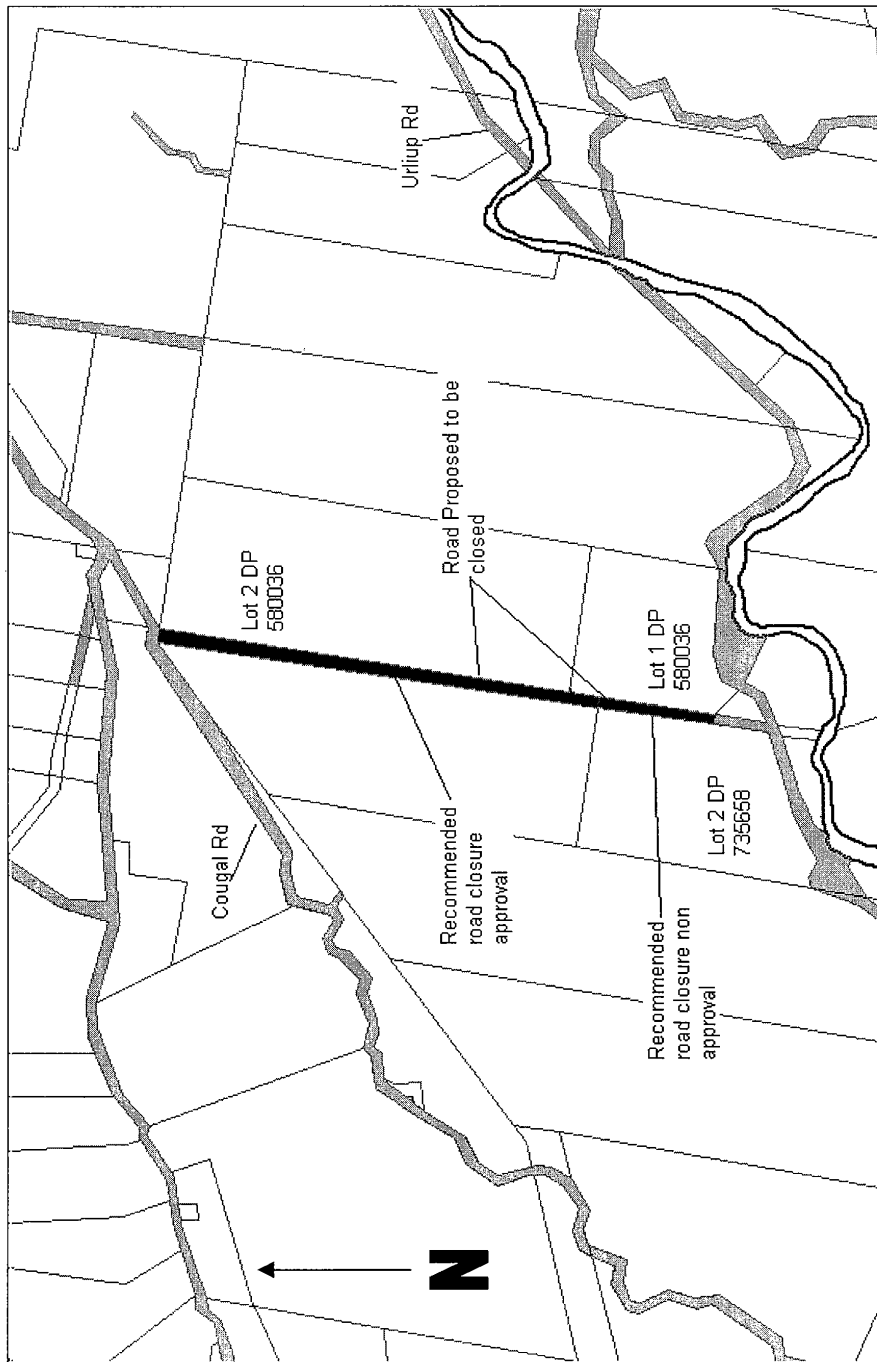
REPORT:

Council has received a notice of application to close a section of Crown Road reserve within Lot 2 in DP 580036 and west of Lot 1 in DP 580036, from Department of Lands. An investigation of the Crown road reserves has been completed. Currently the road reserve links Cougal Road and Urliup Road but due to severe topographical constraints it would not be possible to construct a formed road connection.

However it has been noted that part of the road reserve at the southern end can provide further access to lots 2 in DP 735658 and Lot 1 in DP 580036 and it would not therefore be feasible to close this particular section of road.

In accordance with Councils Policy on Road Closure and Private purchase, the closure of this section of Crown road reserve is not eligible for closure on the following basis;

1. Roads capable of providing physical access to other roads, public and private properties, public and Crown Reserves, public Utility installations, railways and the like.
2. Roads that could potentially be developed for vehicle, cycle, pedestrian or equestrian use as the Shire grows.



LEGAL/RESOURCE/FINANCIAL IMPLICATIONS:

Nil.

POLICY IMPLICATIONS:

Nil.

UNDER SEPARATE COVER/FURTHER INFORMATION:

Nil.

010 [EO-OC] Applications to Close & Purchase Section of Crown Road Reserves located at Dulguigan and Kunghur Creek

ORIGIN:

Design

FILE NO: GR3/12/4 & GR3/12/14

SUMMARY OF REPORT:

Council has received a notice of application to close 2 separate sections of Crown Road reserve within the Tweed Shire, from Department of Lands. An investigation of both Crown road reserves has been completed.

The first Crown road reserve is wholly within Lot 6 in DP 833156, located between Boyds Lane and Bethongabel Court, Dulguigan. The road reserve does not currently form a connection between the two roads and is not a foreseeable future connection between them. The Crown road reserve and Bethongabel Court currently dissect Lot 6, it would therefore be considered appropriate upon closure and purchase of the Crown road reserve that a plan of consolidation be registered following transfer of the closed road.

The second Crown road reserve is located between Lot 2 in DP 719091 and Lot 7 in DP 755710 and runs off Kunghur Creek Road, Kunghur Creek. The Crown road reserve is unformed and does not connect with any other network of Crown or Council road reserves. It would be considered appropriate upon closure and purchase of the Crown road reserve that a plan of consolidation be registered following transfer of the closed road.

RECOMMENDATION:

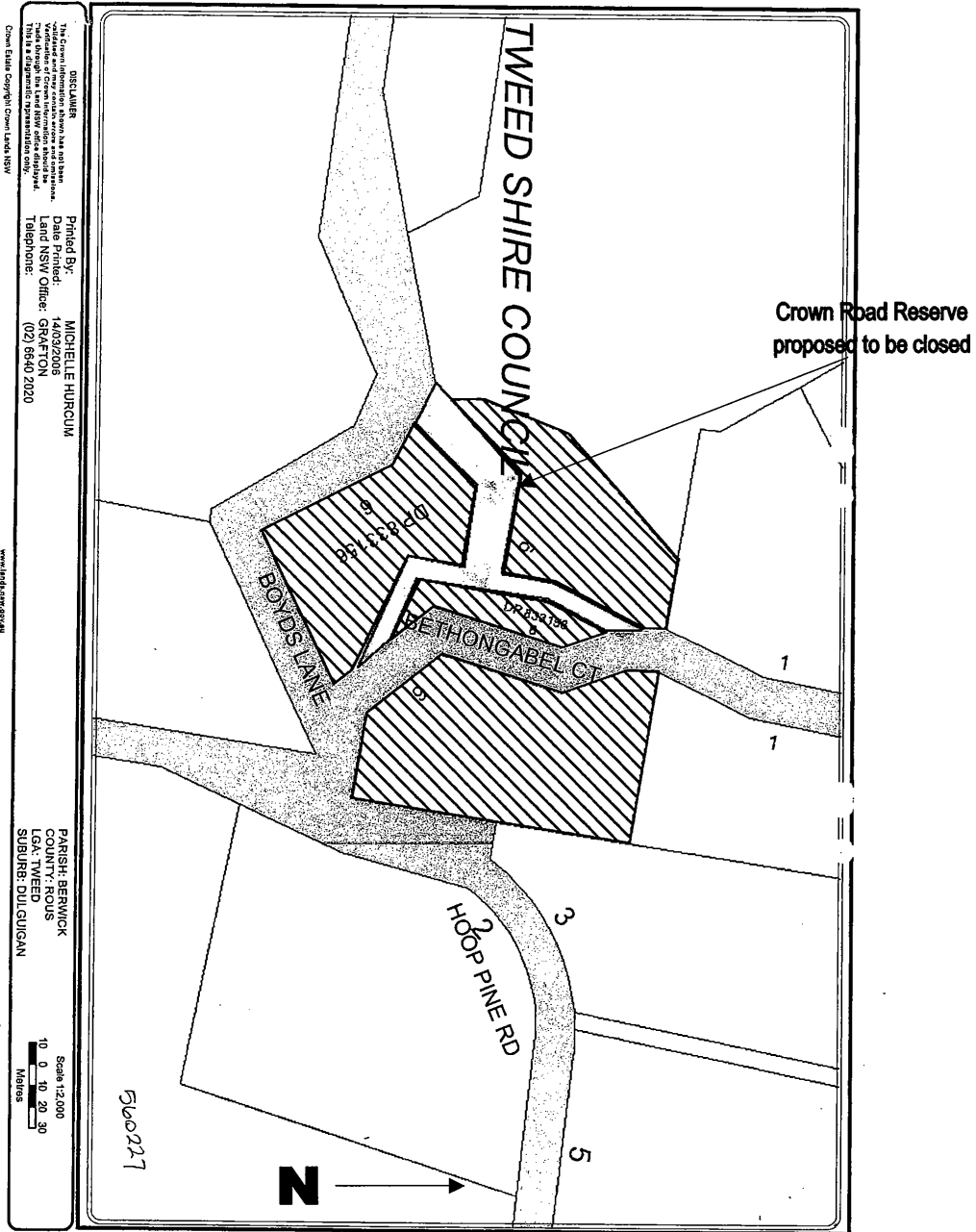
That:-

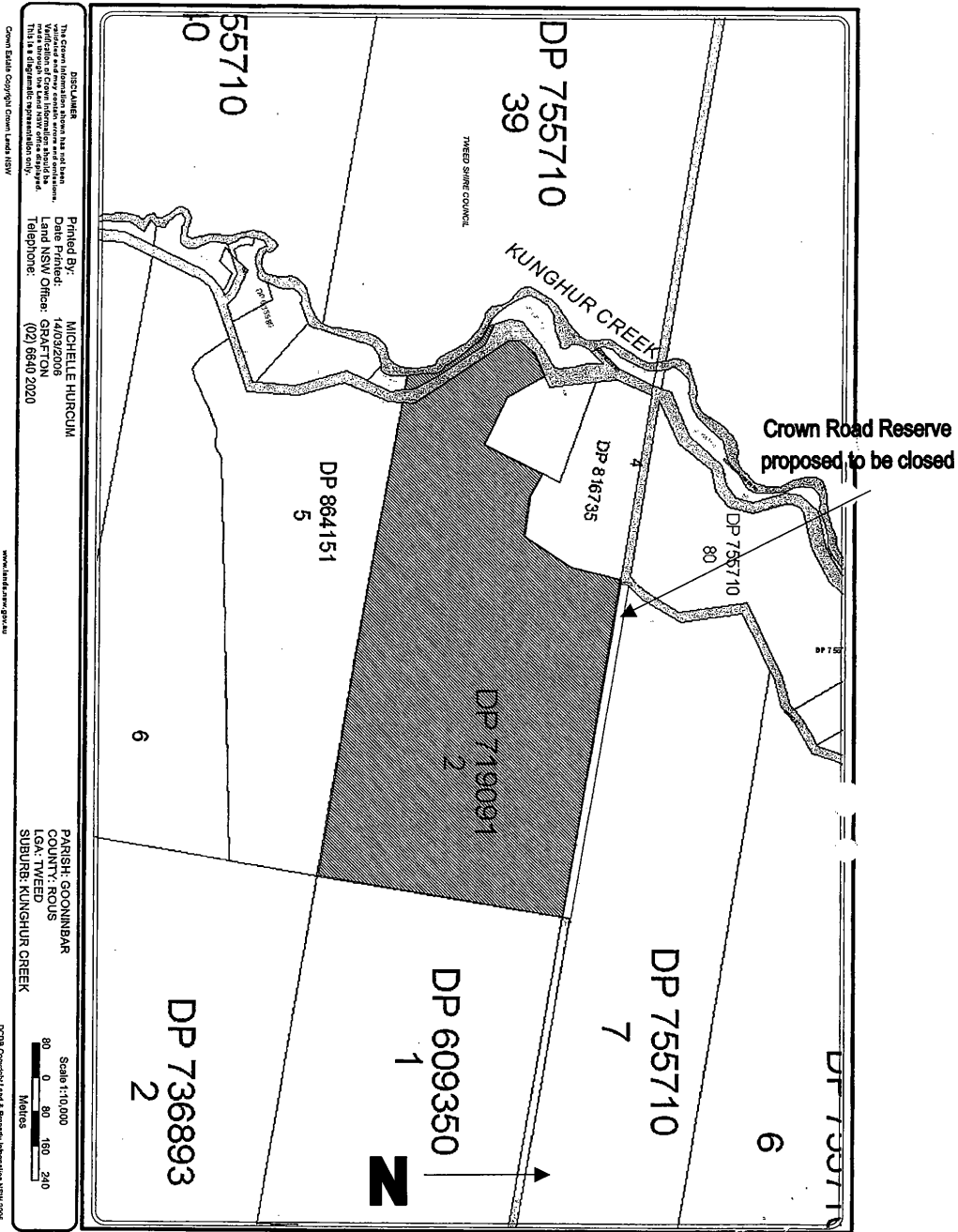
- 1. Council approve the closure of the Crown road reserve at Dulguigan.**
- 2. Council approve the closure of the Crown road reserve at Kunghur Creek.**
- 3. The applicants bear all the survey and legal costs and purchases the subject land as determined in value by the State Valuation Office;**
- 4. The titles of the closed roads be consolidated with the adjacent land;**

5. Easements be created over public authority reticulation services, if any; and
6. All necessary documentation be executed under the Common Seal of Council.

REPORT:

As per Summary of Report.





LEGAL/RESOURCE/FINANCIAL IMPLICATIONS:

Nil.

POLICY IMPLICATIONS:

Nil.

UNDER SEPARATE COVER/FURTHER INFORMATION:

Nil.

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**011 [EO-OC] Closure of Temporary Road - Comprised in Lot 900 DP 1062853
- Casuarina Way, Kingscliff**

ORIGIN:

Design

FILE NO: DA02/1422

SUMMARY OF REPORT:

Consent condition 32(i) for the SALT development, incorporating the Outrigger resort, with residential and tourist precincts, required the construction and dedication of a temporary link for Casuarina Way along the northern boundary of the land subject of the development consent. The temporary road was to be closed when a road through Lot 490 (to the north of the SALT development) was constructed and dedicated.

The road through Lot 490 has been constructed and the gazettal to dedicate the constructed road occurred concurrently with the gazettal to close the temporary road on 7 April, 2006.

It was always intended to transfer the closed temporary road back to the developer, and it is now necessary to resolve to sign all necessary documentation to enable the transfer to occur.

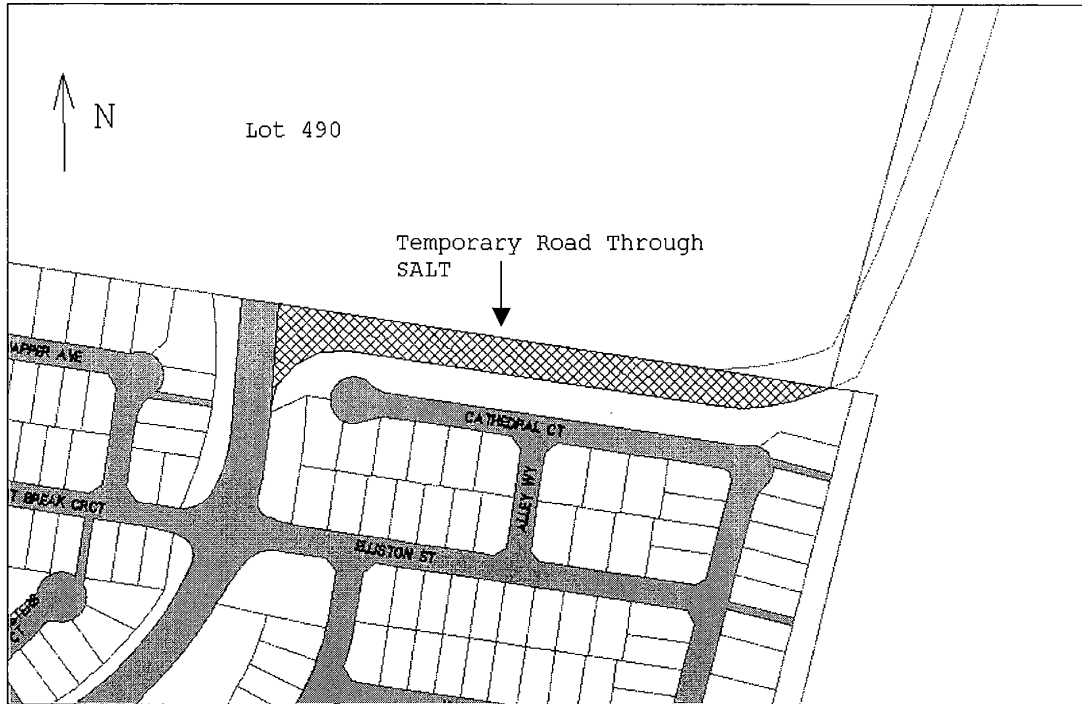
RECOMMENDATION:

That:-

- 1. Council approves the transfer of temporary road, being Lot 900 in DP 1062853, pursuant to consent condition 32(i) of DA02/1422 back to the developer; and**
- 2. All necessary documentation is executed under the Common Seal of Council.**

REPORT:

As per Summary of Report. The plan below shows Lot 900 being the temporary road that was closed by gazettal on 7 April, 2006:-



LEGAL/RESOURCE/FINANCIAL IMPLICATIONS:

Nil.

POLICY IMPLICATIONS:

Nil.

UNDER SEPARATE COVER/FURTHER INFORMATION:

To view any "non confidential" attachments listed below, access the meetings link on Council's website www.tweed.nsw.gov.au or visit Council's offices at Tweed Heads or Murwillumbah (from Friday the week before the meeting) or Council's libraries (from Monday the week of the meeting).

Nil.

012 [EO-OC] Release of Restriction on Use over Lot 3 in DP 847641 - Kyogle Road, Dum Dum

ORIGIN:

Design

FILE NO: GS4/93/109; S93/0109.01

SUMMARY OF REPORT:

A section 93 amendment was sought in relation to an approved subdivision in Kyogle Road, Dum Dum whereby one of the amendments sought was to re-locate a building envelope created within Lot 3 when DP 847641 was registered. The relocation of the building envelope is to be achieved by the release of the existing Restriction on Use and the creation of a replacement Restriction.

Consent condition number 12 of the section 93 approval provides for the release of the existing Restriction and the creation of a replacement Restriction to be created nominating an alternative building envelope with Council having the authority to vary, release or modify the Restriction.

The applicant has provided a Deed of Variation of Restriction on Use, together with a Section 88B Instrument that comply with the consent condition.

It is now necessary to approve entering into the Deed and signing the s88B Instrument under Common Seal.

RECOMMENDATION:

That:-

- 1. Council approves entering a Deed of Variation of Restriction on Use to release the Restriction on Use burdening Lot 3 created in DP 847641 and to create a replacement Restriction on Use burdening Lot 3;**
- 2. All necessary documentation be executed under the Common Seal of Council.**

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013 [EO-OC] Release of Easement for Water Supply Over Existing Pipeline and Creation of Easement for Water Supply Variable Width at Lot 71 DP 819194, Loders Road, Duranbah

ORIGIN:

Design

FILE NO: D95/0176.02 & PF3090/162 Pt3

SUMMARY OF REPORT:

An extractive industry (sand quarry) operating at Lot 71 DP 819194, Loders Road, Duranbah was approved by Council in 1995 and has continued to operate since that time.

Prior to the operation of the sand quarry Council had constructed a 600mm water main pipeline within Lot 71. The pipeline services the Tweed Coast and an easement was subsequently created to protect the pipeline.

There had been concerns within Council regarding the impact of the sand extraction adjacent to the pipeline, particularly following an instance of pipe failure, due to the encroachment of the sand mining operation onto the land surrounding and supporting the pipeline.

When a section 96 application was lodged by the landowner for the expansion of the sand quarrying operation it was viewed as an opportunity to increase the measures of protection for the pipeline.

A consent condition included in the s96 approval required the release of the existing easement over the pipeline and the creation of a broader easement to protect the pipeline from quarrying operations encroaching onto the "zone of influence affecting the pipeline".

Below is the relevant consent condition included in the s96 approval issued in October 2004:

"An easement shall be created over the water main of sufficient width to encompass the entire zone of influence affecting the pipeline. The terms of the easement shall include the following:-

- *All truck or vehicle movements shall be excluded from the easement except at nominated transverse crossing points*
- *No filling or excavation shall occur within the easement*
- *No quarry operations shall occur within the easement*

The easement shall be created within six months of the issue of the amended development consent."

A plan creating the easement and accompanying section 88B instrument have been provided to Council to sign off as the benefiting authority for the Easement. The documentation satisfies the consent requirement and it is now necessary to resolve to sign all necessary documentation under the Common Seal of Council.

RECOMMENDATION:

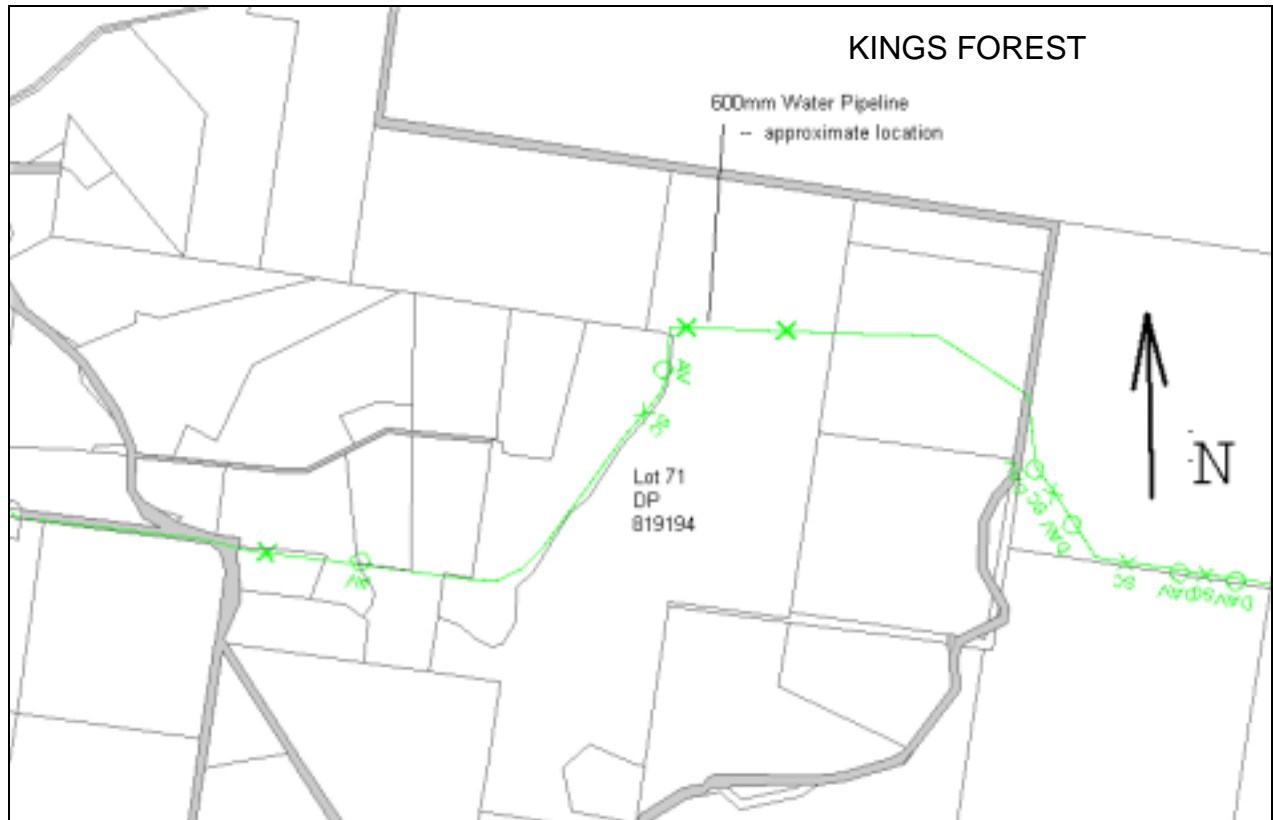
That:-

- 1. Council approves the release of Easement for Water Supply Over Existing Pipeline burdening Lot 71 in DP 819194 created by Transfer Z828918;**
- 2. Council approves the creation of an Easement for Water Supply Variable Width benefiting Council and burdening Lot 71 in DP 819194; and**
- 3. All necessary documentation be executed under the Common Seal of Council.**

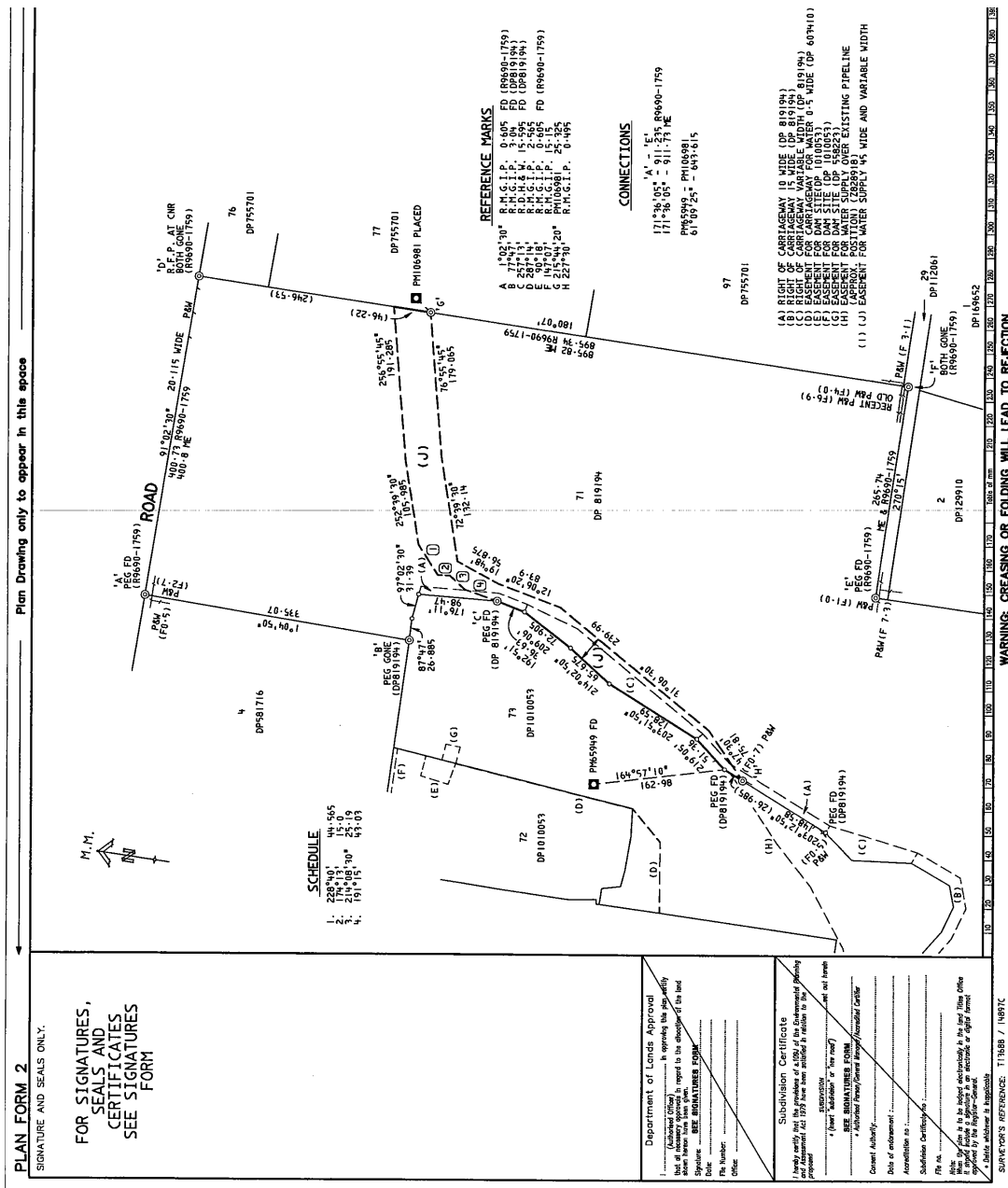
REPORT:

As per Summary of Report.

Below is a plan showing the location of the pipeline within Lot 71:-



Following is a copy of the plan creating the Easement for Water Supply 45 Wide and Variable:-



LEGAL/RESOURCE/FINANCIAL IMPLICATIONS:

Nil.

POLICY IMPLICATIONS:

Nil.

UNDER SEPARATE COVER/FURTHER INFORMATION:

Nil.

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014 [EO-OC] Water Supply and Sewerage Program Status Report

ORIGIN:

Water

FILE NO: Nil.

SUMMARY OF REPORT:

There are significant capital works projects planned in the Water and Sewerage Funds over the next few years and a number of strategic studies are also due for completion and Council consideration. The Water and Sewerage Funds have a planned expenditure of around \$1.5b over the next 30 years and are a major component of Council's activities. The strategic planning of water and sewerage facilities is interdependent on strategic land use planning and population growth and changes in public requirements for levels of service.

This is a status report to inform Council of the main areas in water and sewerage.

RECOMMENDATION:

That Council receives and notes this report.

REPORT:

Introduction

This report provides a status of significant issues and projects within Tweed Shire Council's Water Supply and Sewerage Program.

Capital Works Program

Council currently has "in hand" over \$100 million Dollars in Water Supply and Sewerage Capital Works to support growth and asset replacement programs. Actual expenditure on the Capital Works program for Water Supply and Sewerage has increased progressively from \$7.4million in 2002 to the estimate of \$32 million in the current financial year. The need for this 4 fold increase in expenditure was recognized in 2002. In early 2003 the Director of Engineering Services prepared a strategy report to the General Manager detailing the need to increase expenditure and the methodology and resource requirements to achieve the desired outcome. These recommendations included a mixture of additional internal and day labour resources and external contracting of design and construction works. The following is a list of the major projects undertaken and or commenced in the last 3 years and their value and status.

Project	Status	Constructor	Value
Water			
Water Pump Station No. 3a Chinderah	Complete	Contractor	\$1,450,000
Reservoirs West Pottsville, No. 1 and 2 , 2 x 5 Megalitres	Complete	Council	\$2,450,000
Reservoir Clear Water No. 4 Bray Park Water Treatment Plant, 5 Megalitres	Complete	Council	\$1,535,000
Various Water Main Replacements and Upgrades 2003/05	Complete	Council	\$6,620,000
Byangum Road and Myrtle St Trunk Water Main Replacement and Upgrade	Complete	Council	\$1,278,000
Terranora Road Trunk Main upgrade	Complete	Council	\$1,011,000
Condong to Tumbulgum Trunk Water Main Upgrade	Complete	Council	\$6,200,000
Clear Water Trunk Main, WTP to CWT No4 to WPS 2 to Existing Connection	Construction 95 % Complete	Council	\$1,150,000
Water Pump Station No. 2a Bray Park	Construction 95% complete	Contractor	\$3,600,000

Tweed Coast Trunk Water Main Upgrade & Extension	Construction 95% complete	Council	\$4,900,000
Reservoir Hospital Hill Murwillumbah, 12.5 Megalitres	Construction 95% complete	Contractor	\$2,200,000
Reservoir Duranbah No.2 , 7.5 Megalitres	Construction 50% complete	Council	\$1,760,000
Bray Park Weir Refurbishment	Construction 40% complete	Contractor	\$1,700,000
Kennedy Drive Trunk Water Main Upgrade	Construction 25% complete	Council	\$1,870,000
Reservoir Walmsleys No.2 , 5 Megalitres	Detailed Design complete	Council	\$1,500,000
Bray Park Water Treatment Plant Augmentation and Process Upgrade	Detail Design 75% Complete	Contractor	\$49,000,000 (\$2,823,000 to date)
Sewer			
Hastings Point Sewage Treatment Plant Upgrade	Complete	Contractor	\$3,722,000
Various Sewer Gravity Main and Pump Station Replacements, Upgrades and Extensions	Complete	Council/Contractor	\$2,485,000
Various Sewer Rising Main Replacements and Upgrades 2003/05	Complete	Council	\$3,263,000
Sewer Rising Main Pottsville to Hastings Pt Upgrade	Construction 99% Complete	Council	\$1,050,000
Kingscliff Sewerage Rising Main Diversions and Pump Station Upgrades	Construction 60% Complete	Council	\$6,010,000
Kennedy Drive Sewer Rising Main	Construction 50% complete	Council	\$3,800,000
Kingscliff Sewage Treatment Plant New Facility	Construction 5% Complete	Contractor	\$39,000,000
Murwillumbah Sewage Treatment Plant Tertiary Filtration facility and Effluent Mains for Cogeneration Plant	Detail Design 50% complete	Contractor/Council	\$4,600,000

Integrated Water Cycle Management (IWCM)

The draft IWCM Context and Strategy Report was presented to the Administrators at a Council meeting on the 12 April 2006. Integrated Water Cycle Management is the integrated management of the water supply, sewerage and stormwater services within a whole of catchment strategic framework and provides a long term focus on the integrated delivery of these services. The preparation of a IWCP is a requirement under DEUS Best Practice Guidelines.

The Strategy recognises that there are major challenges for Tweed Shire Council in managing growth in a water cycle context within the catchment and they include:-

- *The ability of existing surface water sources to adequately service future populations.*
- *The impacts of urban stormwater and effluent on the Lower Tweed Estuary.*
- *The impacts of agricultural runoff on the Upper Tweed River and Bray Park Weir.*

In addressing these challenges the Strategy presents 26 key actions which include:-

- *Explore demand substitution options such as effluent and stormwater reuse. In particular prepare an Effluent Reuse Opportunities Report. (Shire wide Recycled Water Reuse Opportunities report completed Feb 2006)*
- *Review Bulk water supply augmentation options including Clarrie Hall Dam raising and construction of Byrrill Creek Dam.*
- *Implement investigation and planning for dual reticulation and/or decentralised sewerage systems for future development areas, such as Cobaki and Kings Forest.*
- *Ongoing review and development of Stormwater Management Plans.*
- *Ongoing implementation of WSUD and ESD principles for new developments, including education of developers and the community and ongoing strengthening of local planning requirements.*
- *Continued implementation of DEUS Best Practice Guidelines with a focus on IWCM outcomes.*
- *Continue to identify and assess critical areas where on-site sewage disposal is ineffective and implement appropriate solutions.*
- *Identify and monitor catchment 'hot spots' areas that adversely impact on water quality in the Upper Tweed River.*
- *Support ongoing catchment management initiatives, including planning controls, education, vegetation restoration (by assisting land care groups and individual landholders) and engage with the CMA.*

The IWCM Context and Strategy Report has been placed on public exhibition and Council is awaiting comments from interested persons and groups. Notwithstanding this there are a number of actions and sub actions that have commenced due to their importance and urgency. They include the determination of Bulk Water Supply Augmentation Options, a Shire Wide Recycled Water Reuse Strategy and the continuation of compliance with DEUS Best Practice Guidelines. Council officers have also had preliminary discussions with relevant developers in relation to the promotion of IWCM and WSUD on major developments.

Water Supply System Yield

A key action from the IWCM is a review of the Bulk Water Supply Augmentation Options. A critical step in this process is the determination of the Yield from Councils water supply system. The Yield of the system is the quantity of water that can be extracted from the River on an annual Basis. The current adopted Yield determined in the early 1980's is 27,500 Megalitres per Annum. Council has engaged the services of Sunwater to review the existing system Yield and determine the yield for various supply augmentation options including the raising of Clarrie Hall dam and the construction of Byrrill Creek dam. This work is close to completion and it is expected that the Yield for the existing system will be significantly reduced. This reduction is primarily due to the following factors

1. the 2002/03 drought which is now the worst on record
2. the current modeling software uses a daily model as opposed to a monthly model which was previously used
3. inclusion of buffer storage to decrease the likelihood of failure and allow time for implementation of contingency plans during sustained periods of drought
4. an allowance for environmental flows in a Water Sharing Plan required under the Water Act 2000.

The State Government has recently released the draft rules for Water Sharing Plans under which all catchments in the North Coast will operate. The draft rule for the Tweed is based on a cease to pump at the 95 percentile flow. This will restrict access to low flows from the water supply and therefore reduce the system yield. It will however provide more water for the environment in particular the upper estuary of the Tweed River.

Sunwater are undertaking assessments to determine the yield and optimal solution for Augmentation of Councils Bulk Water Supply. This assessment will provide guidance on the optimal size of the storages and when they would be required to meet growth. A draft report has been received by Council Officers and it is envisaged that a final report be submitted in early June.

Alternative Supply Options and Demand Management

A more detailed study is proposed to investigate alternative water sources. The two major alternatives are groundwater and desalination. DEUS has prepared a draft report on the viability and effectiveness of desalination on the North Coast which will form the basis of Council's consideration for this form of water supply.

Demand management will require a detailed study which will consider consumption reduction strategies, leak management and demand substitution, such as effluent re-use. It is proposed to commence both of the above action within 2006/2007 financial year.

Financial Planning

In 2005 Council adopted a Long Term Financial Plan (LTFP) and corresponding Developer Services Plan (DSP) (Section 64 Headworks Charges) for the Tweed Water Supply and Sewerage Systems. Both of these Plans have been prepared in accordance the Best Practice Guidelines from the Department of Energy, Utilities and Sustainability and require a complex assessment of past and future financial obligations.

An integral part of the LTFP is the 30-year Capital Works Program, which is attached for information. This Program was prepared in 2002 and forms the basis on which the Developer Service Plan is determined. Since its preparation there have been two major impacts on the LTFP and DSP namely the increase in construction costs of capital works, including significant costs for higher levels of treatment and reduction in DSP income due to slower than expected growth. A recent short term analysis of the cash flows for both funds has been undertaken and based on current trends it is estimated that both Funds will require significant loan funds to meet the capital works program. Attached is a 10 year cash flow analysis which includes the major capital works items that impact the program. It is noted that there is a difference between the Adopted 30 year plan (prepared 2002) and the current 10 year cash flow, which is due in part to the reasons stated above as well as changes in strategy. Both the Water and Sewer Funds will require borrowings in the order of \$29 Million and \$13 Million respectively over the next 5 years and accordingly the General Manager has written to the Department of Local Government requesting the relevant approval. **See attached DW1355431.**

It is noted that, due to its nature, the cash flows determined by the Long term Financial Plan are susceptible to changes in population growth rates. The model is based on a predetermined growth rate, and any changes to this, whether they are greater than or less than will have an impact on cash flows. The growth rate was selected following extensive analysis of major growth scenarios and available data from Council and Government bodies including Census.

It is also worth noting that the level of service expected by the community and government agencies is ever increasing. Sewerage Treatment Plants are required to treat to a higher level and remove more nutrients. The Kingscliff Sewage Treatment Plant will cater for 25000 persons and will include Tertiary Filtration and cost a total of \$39 million. Banora Point Sewage Treatment Plant completed in 1995 will cater for 62,500 persons and provides Biological Nutrient removal and Secondary treatment and was completed for a cost of \$18 million. Whilst inflation and construction costs are a major contributor, cost increases due to the higher level of treatment are also significant.

Under DEUS Best Practice Guidelines the DSP can only be revised every 5 years unless there are mitigating circumstances that necessitate a review. In the 20 April 2005 report to Council on the LTFP and DSP it was noted that the Development Servicing Plans be reviewed in August 2007 for implementation in July 2008 to take advantage of new census data, outcomes from the IWCM strategy and the progress of significant developments. It is still proposed to undertake a review at this time as proposed in this report.

Activity Management Plans

One of the DEUS Best Practice requirements is the preparation of Strategic Business Plans for the Water Supply and Sewerage Systems that Council Operates. In 1997 Council prepared and adopted Business Plans for both Program areas, which were in accordance with the then State Government requirements.

Following an assessment of the current Best Practice guidelines and the available systems, methodologies and approaches it was determine to proceed with the preparation of Activity Management Plans. Activity Management Plans are a system developed by MWH, which are the Water Units In-House consultant for the provision of Engineering Services. There will be two(2) Activity Management Plans one for Water Supply and the other for Sewerage and each will have a focus on Customers Expectations and the Service that Council provides.

Attached to this report is a simple diagram that indicates where the Activity Management Plans sit in relation to Councils Management Plan (Council Operations Plan), along with the key attributes of the Plan.

There are a numerous plans and strategies required for the ongoing management of the Water Supply and Sewerage Systems namely, Asset management Plans, Integrated Water Cycle Plan, Capital Works Program, Developer Services Plans etc. It is proposed that all of these will be integrated through the Activity Management Plans to provide a more seamless approach and understanding of the Services provided.

It is proposed to prepare the first version of the Activity Management Plans to a level that will satisfy the DEUS Best Practice Guidelines for a Strategic Business Plan by June 2006. A preliminary draft has been received by Council officers is currently being reviewed.

SEWER FUND 30 YEAR FINANCIAL PLAN (\$'000)

	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total	
EXPENDITURE																																
Operating Expenditure	8,460	9,089	9,289	9,886	10,254	10,954	11,415	11,930	12,470	12,884	13,313	13,759	14,233	14,745	15,275	15,823	16,387	16,969	17,569	18,187	18,823	19,478	20,152	20,800	21,515	22,262	23,043	23,850	24,685	25,547	482,824	
Capital Works	7,183	18,607	34,258	27,407	15,921	9,364	12,098	12,035	9,489	7,091	3,870	4,118	13,673	10,786	4,426	5,266	8,958	4,581	5,186	4,832	10,359	5,088	17,949	14,948	5,480	5,612	5,746	9,481	6,017	310,619		
Asset Replacement	3,111	9,699	9,522	9,299	7,350	6,310	7,122	7,044	2,937	3,359	3,151	3,223	3,322	4,741	4,722	3,624	3,728	4,282	3,938	4,044	4,152	4,261	4,371	4,878	4,594	4,707	4,820	4,935	5,050	5,166	151,463	
Growth Related	2,847	8,336	21,751	14,431	3,517	2,664	4,712	4,722	1,747	3,572	553	723	10,174	5,865	5,876	607	1,338	4,470	431	923	455	5,866	478	12,826	10,103	515	527	540	552	565	131,876	
Other	1,225	572	2,965	5,677	5,064	199	264	270	4,805	160	166	171	177	183	188	194	200	206	213	219	225	232	238	245	251	258	262	272	279	286	27,280	
Loan Repayments	2,426	362	413	457	568	745	828	938	1,065	1,136	1,211	1,130	608	601	643	728	776	827	882	940	1,002	1,068	1,139	925	484	362	272	219			23,221	
TOTAL EXPENDITURE	18,069	28,049	43,919	37,516	26,687	20,974	24,226	24,751	22,829	20,880	18,123	28,377	25,965	26,511	20,715	22,139	26,432	22,675	23,918	24,221	30,426	25,851	39,385	36,966	27,968	28,558	29,707	34,166	31,564	810,630		
REVENUES																																
Operating Income	15,651	16,714	16,988	16,756	16,825	17,058	17,671	18,189	17,776	18,332	18,839	19,586	20,464	20,805	21,313	21,780	22,582	23,408	23,983	24,833	25,647	26,549	27,084	27,616	27,615	28,077	28,875	29,873	30,507	31,040	672,146	
Grants for capital purpose	653	5	5	2,460	0	0	60	0	2,100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Developer Charges	3,045	3,098	3,882	3,911	3,911	3,911	3,911	3,911	3,911	3,911	3,911	3,911	3,911	3,911	3,911	3,911	3,911	3,911	3,911	3,911	3,911	3,911	3,911	3,911	3,911	3,911	3,911	3,911	3,911	3,911	3,911	
Borrowings	19,358	19,817	20,870	23,923	28,434	22,012	23,924	24,853	23,953	22,444	22,969	23,765	24,648	25,023	25,557	26,028	26,860	27,689	28,183	28,029	29,866	30,785	31,347	31,871	32,095	32,359	33,174	33,986	33,807	34,448	812,488	
TOTAL INCOME	1,291	(6,232)	(23,049)	(13,693)	1,747	1,037	(302)	102	1,124	1,565	4,846	5,032	(3,729)	(943)	(954)	5,313	4,722	1,268	5,509	5,111	5,645	380	5,496	(7,571)	(4,871)	4,360	4,316	4,279	(569)	2,683		
Transfer to/(from) Reserves	45,421	37,189	14,140	447	2,194	3,331	2,929	3,031	4,155	5,719	10,565	15,597	11,988	10,926	9,972	15,285	20,006	21,274	26,763	31,894	37,539	37,899	43,394	35,880	31,008	35,869	39,685	43,964	43,405	45,988		
RESERVE BALANCE	6,075	5,713	5,300	7,999	12,922	13,524	14,869	16,484	15,418	14,282	13,071	11,941	11,303	10,702	10,062	9,380	8,652	7,876	7,049	6,168	5,228	4,226	3,158	2,020	1,095	611	219	0	0	0		
Balance of Loans																																

SEWER FUND 30 YEAR CAPITAL WORKS PROGRAM (\$'000)

	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total	
Equipment Purchases	235	162	168	175	181	188	194	201	208	215	222	229	236	244	251	258	267	275	283	291	299	308	316	325	333	342	351	360	369	378	7,913	
SPS Pump Stations Elec Upgr	167	237	451	281	238	285	262	269	284	271	279	287	294	302	310	318	326	334	342	350	358	366	374	383	391	399	407	416	424	432	9,662	
SPS Pump Stations Replace	86	86	86	86	86	86	86	86	86	86	86	86	86	86	86	86	86	86	86	86	86	86	86	86	86	86	86	86	86	86	3,500	
SPS Mesh Replace	298	709	215	644	28	31	290	600	60	60	60	60	60	60	60	60	60	60	60	60	60	60	60	60	60	60	60	60	60	60	3,405	
SPS New	980	935	210	49	50	52	54	56	58	58	62	64	66	68	71	73	75	77	80	82	85	87	89	92	95	97	100	102	105	108	3,175	
SPS Telemetry Upgrade	45	47	49	50	52	54	56	58	58	62	64	66	68	71	73	75	77	80	82	85	87	89	92	95	97	100	102	105	108	110	2,496	
SPS Collect Access Chamber	50	51	53	55	57	59	62	64	66	68	71	73	75	78	80	83	86	88	91	94	96	99	102	105	108	110	113	116	119	122	2,446	
SPS Overflow Bunding	50	51	53	55	57	59	62	64	66	68	71	73	75	78	80	83	86	88	91	94	96	99	102	105	108	110	113	116	119	122	2,496	
SPS Receive Access Chamber	100	568	370	459	313	317	321	326	330	335	339	344	349	354	359	364	369	374	379	384	389	394	399	404	409	414	419	424	429	434	9,325	
SPS Other	475	1,543	589	2,541	55	57	59	60	62	64	66	68	70	72	74	76	78	79	81	83	85	88	90	92	94	96	98	100	102	104	10,183	
Sewer Rising Mains New	605	274	583	283	287	296	305	314	324	333	343	353	363	373	383	393	403	413	424	434	445	455	466	476	487	498	509	519	530	541	12,418	
SRM Replacement	195	420	21	436	22	23	23	24	25	26	27	28	29	29	29	30	31	32	33	33	34	35	36	37	38	39	40	41	42	43	2,092	
SRM Upgrade	2,700																															
SRM 2018 Golan Drive	65	10	185	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	2,570	
SRM Other	1,275	342	355	368	382	396	410	424	438	454	469	485	501	517	533	550	566	584	601	618	636	654	672	691	710	729	748	767	786	805	16,937	
Gravly Sewer Raining	275	104	104	104	104	104	104	104	104	104	104	104	104	104	104	104	104	104	104	104	104	104	104	104	104	104	104	104	104	104	4,299	
Gravly Mains Condition Monit	403	403	403	403	403	403	403	403	403	403	403	403	403	403	403	403	403	403	403	403	403	403	403	403	403	403	403	403	403	403	1,914	
Gravly Mains Upgrade	650	21	162	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	1,914	
Gravly Sewer New	50	115	162	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	1,914	
Gravly Sewer Replacement	1,045	867	854	862	870	878	886	894	902	910	918	926	934	942	950	958	966	974	982	990	998	1,006	1,014	1,022	1,030	1,038	1,046	1,054	1,062	1,070	1,078	4,658
Sewerage Treatment Plants	520	280	280	291	302	313	324	336	348	360	372	384	397	410	423	436	449	463	477	491	505	519	534	549	564	579	594	609	623	641	13,373	
Tweed Hds STP Eff Quality Upgr	1,100	850	792	1,800	2,400	1,800	2,400	1,800																								

WATER FUND 10 YEAR FORWARD PLAN (\$'000)

Bray Park WTP Option 1

	Revised Budget 2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
EXPENDITURE											
Operating Expenditure		8,410	8,652	8,902	8,958	9,173	9,445	9,726	10,015	10,312	10,619
Interest Expense on New Loans				1,508	1,672	1,626	1,576	1,523	1,467	1,407	1,859
Capital Works	16,769	27,473	35,730	9,941	2,926	3,900	3,793	2,781	12,080	18,079	19,969
Asset Replacement	8,486	9,629	3,996	1,610	2,064	2,078	2,074	3,359	9,895	14,283	
Growth Related	17,147	25,470	3,227	826	1,346	1,228	220	8,234	7,698	5,220	
Other	1,840	631	2,718	490	490	487	487	487	487	487	
New Loan Repayments (Principal)				598	717	763	813	866	922	982	1,251
TOTAL EXPENDITURE	24,743	35,883	44,383	20,948	14,273	15,462	15,627	14,896	24,483	30,780	33,698
REVENUES											
Operating Income		12,289	13,462	13,739	13,657	14,079	14,478	14,869	15,522	16,097	16,573
Interest Income		1,323	344	82	85	168	234	329	499	251	98
Developer Charges		1,627	1,793	1,955	2,287	2,601	2,930	3,263	3,254	3,261	3,247
Grant Income		45	66	2,100							
New Loans			23,203	3,122						7,942	13,841
TOTAL INCOME	12,976	15,284	38,868	20,998	16,028	16,847	17,641	18,461	19,274	27,551	33,759
Surplus/(Deficit)	(11,767)	(20,600)	(5,515)	50	1,755	1,385	2,014	3,566	(5,209)	(3,229)	61
FUND BALANCE (EOY)	27,845	7,245	1,730	1,780	3,535	4,921	6,935	10,500	5,292	2,062	2,124
Total Annual Loan Repayment (Interest & Principal)				2,106	2,389	2,389	2,389	2,389	2,389	2,389	3,110
Balance of New Loans			23,203	25,727	25,011	24,247	23,434	22,568	21,646	28,606	41,196
Debt Service Ratio				15.24%	17.39%	16.77%	16.24%	15.72%	14.91%	14.61%	18.65%

WATER FUND 10 YEAR CAPITAL WORKS PROGRAM (\$'000)

Programs	Revised Budget 2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	Total 2007 to 2016
Back Flow Replacement	18	20	20	20	20	20	20	20	20	20	20	196
Consumer Services New	369	375	375	375	375	375	375	375	375	375	375	3,745
Consumer Services Replacement	314	266	266	266	266	266	266	266	266	266	266	2,659
Hydrant Replacement	44	23	23	23	23	23	23	23	23	23	23	227
Meter Replacement	280	272	272	272	272	272	272	272	272	272	272	2,722
Valve Replacement	15	12	12	12	12	12	12	12	12	12	12	118
Equipment Purchases	111	21	21	21	21	21	21	21	21	21	21	210
Catchment Management	25	50	100	100	100	100	100	100	100	100	100	950
Depot Facilities	105	1,245										1,245
Clarrie Hall Dam	10	12	7	7	7	7	7	7	7	10,007	10,007	20,075
Clarrie Hall Dam Hydroelectricity	5											
Clarrie Hall Dam Spillway	90	330	480	4,200								6,010
Dam or other water source		2	202	2	2	2						210
Bray Park Weir	1,700											
Mains New	424	310	122	151	50	50	50	50	50	50	50	933
Mains Replacement	870	587	643	583	875	901	928	956	985	1,014	1,045	8,517
Mains Replacement - Byangum Rd	950											
Mains Upgrade	42	40		126		160						326
Reservoirs	983	735	115	115	115	290	115	115	1,075	715	115	3,505
Reservoir - Durambah 2	1,700											
Reservoir - Durambah 3				1,500								1,500
Reservoir - Koala Beach 2			1,800									1,800
Reservoir - Mcallisters 4									1,500			1,500
Reservoir - North Tumbulgam 2											1,500	1,500
Reservoir - Walmsleys Road 2		1,480										1,480
Reservoir - Walmsleys Road 3												1,500
Trunk Main New	80		162		600	520			1,500			1,282
Trunk Main Upgrade	765	845	195	365	35	35	35	35	35	695	35	2,310
Trunk Main Upgrade - Civic Centre To Condong												3,120
Trunk Main Upgrade - Duroby Ck To Marana St												1,200
Trunk Main Upgrade - Kennedy Dr to Ansonia	1,323	440	700							1,200		1,200
Trunk Main Upgrade - Kennedy Drive Bypass To Boyds Bay Bridge												440
Trunk Main Upgrade - Kings Forest Duplication						1,440						1,440
Trunk Main Upgrade - Lloyd St to Razorback				720								720
Trunk Main Upgrade - North Tumbulgam - River Crossing To WPS 9									1,200			1,200
Trunk Main Upgrade - Tumbulgam - Tweed River Crossing									1,200			1,200
Trunk Main Upgrade - WPS 3B To K'Cliff Res	250	662										662
Trunk Main Upgrade - WPS 9 to WPS 12										1,680		1,680
Water Pump Stations	351	338	946	586	136	836	130	530	380	130	130	4,140
WPS 1 & 1A Kyogle Road	50	150		1,200								1,350
WPS 2 Bray Park	2,750	300										300
WPS 3 Chinderah	1,305											
WPS 9 North Tumbulgam	15		240						1,440			1,680
WTP - Bray Park Aug to 100ML	1,300	17,250	29,000									46,250
WTP - Bray Park Membrane Replacement											6,000	6,000
WTP - Other	476	211	11	18	18	11						289
WTP - Tyalgum Upgrade	50	800										800
Total Annual Capital Exp	16,769	27,473	35,730	9,941	2,926	3,900	3,793	2,781	12,080	18,079	19,969	136,671

SEWER FUND 10 YEAR FORWARD PLAN (\$'000)

	Revised Budget 2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
EXPENDITURE											
Operating Expenditure		11,843	11,735	12,061	12,331	12,675	13,032	13,400	13,779	14,011	13,872
Interest Expense				360	457	691	699	677	654	2,094	2,401
Capital Works	17,711	40,179	19,438	7,005	12,033	6,139	5,084	6,704	30,399	10,562	2,032
Asset Replacement		12,297	7,255	4,627	6,948	5,929	4,132	3,785	30,201	10,209	1,836
Growth Related		22,478	12,158	2,018	320	184	951	2,919	197	354	196
Other		5,404	25	361	4,765	25					
New Loan Repayments				143	194	304	335	357	380	985	1,196
TOTAL EXPENDITURE	28,697	52,023	31,173	19,569	25,016	19,809	19,151	21,138	45,212	27,653	19,501
REVENUES											
Operating Income		15,558	15,879	16,198	16,670	16,910	17,313	17,824	18,890	18,870	19,135
Interest Income		2,008	472	111	115	117	120	168	161	131	133
Grants for capital purpose		568	47	2,370							
Developer Charges		1,540	1,692	1,645	2,130	2,418	2,713	3,007	2,989	2,995	2,970
New Loans		5,546	1,633	3,785	433				22,536	5,704	
TOTAL INCOME	17,964	19,674	23,588	19,634	25,070	19,878	20,146	21,000	44,576	27,699	22,238
Surplus/(Deficit)	(10,733)	(32,349)	(7,584)	65	54	69	996	(139)	(636)	46	2,737
FUND BALANCE (EOY)	42,280	9,931	2,347	2,412	2,466	2,535	3,531	3,392	2,756	2,802	5,540
Total Annual Loan Repayment (Interest & Principal)				503	652	995	1,034	1,034	1,034	3,080	3,597
Balance of New Loans			5,546	7,036	10,627	10,756	10,421	10,064	32,219	36,938	35,741
Debt Service Ratio				3.09%	3.88%	5.84%	5.93%	5.75%	5.43%	16.21%	18.67%

SEWER FUND 10 YEAR CAPITAL WORKS PROGRAM (\$'000)

Programs	Revised Budget 2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	Total 2007 to 2016
Depot Facilities	180	1,170										1,170
Equipment Purchases	50	100	25	25	25	25						200
Sewer Pump Stations - Other	201	246	346	136	96	96	90	90	90	90	90	1,370
SPS Civil Upgrade	105	865										865
SPS Electrical Upgrade	383	528	195	25	25	25	25	25	25	25	25	923
SPS Electrical Upgrade - SPS 2000 Tweed Heads	1,000											
SPS Gas Tight Lids Replacement	50	20	20	20	20	20	20	20	20	20	20	200
SPS Mechanical Replacement		25	25	25	25	25	25	25	25	25	25	250
SPS Mechanical Upgrade	369	404	397	155	25	25	25	253	50	25	25	1,384
SPS New	833	509	125	210			290	600				1,894
Sewer Rising Main - Other	45	10	50	10	10	11	11	11	12	12	12	149
SRM New	1,505	1,325	791	220	52	53	530	656	58	60	61	3,805
SRM New - SRM 4023 Kings Forest Regional		60										60
SRM New - SRM 4034 Cnr Phillip & Ozone Sts	243	800					1,530					1,590
SRM Replacement	100	285	372	296	305	600	600	600	600	600	600	4,857
SRM Upgrade	210	170	200	160	296	21	22	23	23	24	25	963
SRM Upgrade - SRM 2018 Gollan Dr	2,542	552										552
Gravity Sewer New		103	25	45	25	25	25	25	25	25	25	348
Gravity Sewer Relining	521	500	515	530	546	563	580	597	615	633	652	5,732
Gravity Sewer Replacement	300	510	251	212	219	225	232	239	246	253	261	2,648
Gravity Sewer Upgrade	135	52	51	150	25	25	25	25	25	25	25	428
Sewer Treatment Plants - Other	435	640	550	100	100	100	85	85	85	85	85	1,915
STP - Banora Pt	100	125	800									925
STP - Banora Pt Effluent Quality Upgrade	140	500			5,400	4,200						10,100
STP - Banora Pt Outfall Upgrade 125000EP				2,750								2,750
STP - Burringbar					4,740							4,740
STP - Effluent Reuse Scheme		500	1,500	1,500								3,500
STP - Kingscliff	8,149	25,425	13,000									38,425
STP - Mechanical Replacement		100	100	100	100	100	100	100	100	100	100	1,000
STP - Murwillumbah Co-Gen Project	100	4,056		336								4,391
STP - Tweed Heads		800	100				2,400	1,800	28,400	8,400		41,900
Total Annual Capital Exp	17,696	40,179	19,438	7,005	12,033	6,139	5,084	6,704	30,399	10,562	2,032	139,574

LEGAL/RESOURCE/FINANCIAL IMPLICATIONS:

Nil.

POLICY IMPLICATIONS:

Nil.

UNDER SEPARATE COVER/FURTHER INFORMATION:

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1. Letter to Department of Local Government (DW 1355431).
2. Water & Sewer Activity Management Plans (DW 1381124).
3. Water & Sewer Fund 30 Year Financial Plans (DW 1381132).

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O15 [EC-OC] The Tweed River Art Gallery Opening - Stage 2

ORIGIN:

Environment & Health Services

SUMMARY OF REPORT:

The Tweed River Art Gallery Foundation at its meeting held Thursday 20 April 2006 resolved to recommend to Tweed Shire Council that acclaimed Australian artist Margaret Olley be invited to open Stage 2 of the gallery. The Foundation also resolved to recommend to Council that Edmund Capon be invited to open the 2006 Archibald Prize exhibition. The Foundation further resolved to recommend to Council that the corridor gallery be named The Max and Marguerite Boyd Gallery in recognition of their contribution to the cultural development of the Tweed Shire.

RECOMMENDATION:

That:-

- 1. Margaret Olley be invited to open Stage 2 of the Tweed River Art Gallery and that the appropriate letter be forwarded.**
- 2. The corridor gallery of Stage 2 be named "The Max & Marguerite Boyd Gallery".**

REPORT:

The Tweed River Art Gallery Foundation has contributed \$850,000 towards the construction of stage 2 of the gallery. The total cost of stage 2 is \$1.203m. The Foundation at its meeting held 20 April 2006 considered the most appropriate timeframe for the public opening of the second stage of the gallery. The Foundation resolved to recommend to Council that the Gallery be opened to coincide with the opening of the 2006 Archibald Prize exhibition, which is planned for the 15 September 2006. As Edmund Capon has been invited to officially open the Archibald Prize Exhibition, it was considered timely and appropriate that acclaimed Australian artist, Margaret Olley, be invited to officially open Stage 2. Margaret Olley was a one time resident of Murwillumbah (Born 1923 in Lismore. Family moves to Tully and later Murwillumbah residing in the area during the end of the 1920s- Philip Bacon Gallery).

The Foundation also resolved to recommend to Council that the newly created corridor gallery in stage 2 (currently designated the Access Gallery) be named The Max and Marguerite Gallery in recognition of the contribution that Max and Marguerite Boyd have made to the cultural vitality of the Shire and in particular for their long term support in the development of the Tweed River Art Gallery.

The cost of the gala opening will be shared between the Gallery and the Foundation. The Gallery has budgeted \$1,500 for the opening of the 2006 Archibald Prize exhibition, the balance as determined by the Foundation and the Gallery will be met by the Foundation.

LEGAL/RESOURCE/FINANCIAL IMPLICATIONS:

Nil.

POLICY IMPLICATIONS:

Nil.

UNDER SEPARATE COVER/FURTHER INFORMATION:

Nil.

016 [EC-OC] Membership of Council's Community Cultural Development Advisory Committee

ORIGIN:

Environment & Health

SUMMARY OF REPORT:

Council is advised that Bill Bainbridge, a representative of the Shire's three Historical Societies, has tendered his resignation from the Community Cultural Development Advisory Committee.

The Societies have nominated local historian and member of the Tweed Heads Historical Society, Robert Longhurst to take his place.

RECOMMENDATION:

That Council endorses the membership of Robert Longhurst on the Community Cultural Development Advisory Committee and conveys its appreciation to Mr Bainbridge for his valuable service.

REPORT:

Council is advised that Bill Bainbridge, a representative of the Shire's three Historical Societies, has tendered his resignation from the Community Cultural Development Advisory Committee. Bill has been a longstanding committee member and his involvement and input over the years has been significant.

The Societies have nominated local historian and member of the Tweed Heads Historical Society, Robert Longhurst to take his place.

LEGAL/RESOURCE/FINANCIAL IMPLICATIONS:

Nil.

POLICY IMPLICATIONS:

Nil.

UNDER SEPARATE COVER/FURTHER INFORMATION:

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1. Letter from Mr Bill Bainbridge and Committee's Support for Mr Robert Longhurst (DW 1367217)
-

017 [EC-OC] Off Leash Dog Exercise Area - South Kingscliff Beach

ORIGIN:

Environment & Health Services

SUMMARY OF REPORT:

The draft Coastal Management Plan recommended the removal of the South Kingscliff off leash dog exercise area. However, community submissions provided strong support for maintaining an off leash area in this location and in conforming with the current coastal off leash areas and ensuring consistency in the locality of off leash areas, the area at South Kingscliff was altered to exclude the beach area adjacent to the Salt subdivision, South Kingscliff. The current location of the off leash area extends from the northern boundary of the Salt subdivision to the mouth of the Cudgen Creek, an area of approximately 1.7km. This effectively reduced the previous off leash area by approximately 300m. Council has received a submission requesting a review of this area back to its original extent.

RECOMMENDATION:

That the off leash area at South Kingscliff Beach be maintained as it currently exists.

REPORT:

The draft Coastal Management Plan recommended the removal of the South Kingscliff off leash dog exercise area. However, community submissions provided strong support for maintaining an off leash area in this location and in conforming with the current coastal off leash areas and ensuring consistency in the locality of off leashed areas, the area at South Kingscliff was altered to exclude the beach area adjacent to the Salt subdivision, South Kingscliff. The current location of the off leash area extends from the northern boundary of the Salt subdivision to the mouth of the Cudgen Creek, an area of approximately 1.7km. This effectively reduced the previous off leash area by approximately 300m. Maps are provided as an attachment to this report.

A resident addressed the issue of extending the off leash area an additional 300m at a Community Access Meeting and followed up the request in writing. A copy of this correspondence is attached. As the request was not consistent with the provisions of off leash areas on the Tweed Coast, due to the requested area extending along the beach front of a residential subdivision, letters were forwarded to all residents who would be residing behind the requested extension. This would enable Council to assess potential conflict over the beach usage and to determine the feasibility of the proposal.

In total 104 letters were sent out and 24 replies were received, comprising 15 letters against and 9 for the requested extension to the off leash area. The main concerns listed against the proposal were associated with the safety of children who may walk directly into the off leash area from the residential subdivision

Not locating the off leash exercise area adjacent to residential subdivisions is consistent with Councils provision of off leash exercise areas along the Tweed Coast and provides a medium for the variety of beach uses in such locations. The provision of the off leash areas within the Shire are specifically for the recreational needs of dogs and there are no specific requirements associated with distance or area required. A stretch of beach 1.7km long is sufficient for providing the service without the potential for conflict over beach usage. If a person requires to utilise a longer stretch of beach for their dog, the off leash area at north Kingscliff, a short drive from South Kingscliff, provides a stretch of 2.8km of beach.

Council has an ongoing duty to consider the use of the Shires beaches and as coastal populations increase so does the potential for conflict over beach usage. The proponent has argued that the consultation should have been wider. However, it was considered that Council should be foremost concerned with the views of the nearby residents and being consistent with other off leash areas.

LEGAL/RESOURCE/FINANCIAL IMPLICATIONS:

Nil.

POLICY IMPLICATIONS:

Nil.

UNDER SEPARATE COVER/FURTHER INFORMATION:

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1. Map depicting the current and proposed boundaries (DW 1370760)
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COUNCIL MATTERS

SCHEDULE OF OUTSTANDING RESOLUTIONS

Schedule of Outstanding Resolutions

FOR COUNCILLOR'S INFORMATION:

1 JUNE 2005

REPORTS FROM THE DIRECTOR ENGINEERING & OPERATIONS

26 [EO] Letitia Road - Access to Tweed River Sand Bypass System

417 COUNCIL DECISION:

Administrator Boyd
Administrator Turnbull

That staff organises a round table discussion with interested parties to discuss the stabilisation trial of the unsealed pavement of Letitia Road.

Current Status: Facilitators report has been received and considered by the Executive Management Team with a further review being conducted by the Manager Works.

14 DECEMBER 2005

RECOMMENDATIONS OF THE PLANNING COMMITTEE

589 COUNCIL DECISION:

Administrator Boyd
Administrator Turnbull

RESOLVED that Council adopts the recommendations of the Planning Committee Meeting held on 30 November 2005 as follows:-

- 1 ***[PD] Development Application DA05/0924 - Use of Existing Premises as a Bulk Store at Lot 21 Sec 4 DP2379, No. 56 Recreation Street, Tweed Heads***

RECOMMENDED that this item be deferred pending the provision of appropriate legal advice in relation to the zoning for this application.

Current Status: Legal advice being obtained.

QUESTION TIME

594 [QT] Building Entitlements

Administrator Boyd

Asked could Council staff bring forward a report on the number, size and location of those small lots which have lost building entitlements and could the staff provide an appropriate course of action which Council could consider taking to allow a residence to be constructed on these lots.

The Acting General Manager advised that staff would investigate and advise Council.

Current Status: The Department of Planning has advised that it will not support spot rezoning.

22 MARCH 2006

PLANNING COMMITTEE

ORDERS OF THE DAY

[NOM] Volunteer Marine Rescue Point Danger

RESOLVED that in view of the essential community services that has been provided by Volunteer Marine Rescue Point Danger for over 40 years, the long standing needs of this organisation, viz:

1. A site on which to establish a safe, secure storage and launch facility for its rescue vessels in Jack Evans Boatharbour; and
2. A long-term occupancy for its base operations, which have for many years been conducted in the Duranbah Beach building

be the subject of a report to Council's meeting on 12 April 2006.

Current Status: Awaiting finalisation of the plans for the Tweed Heads Master Plan.

12 APRIL 2006

OPERATIONS COMMITTEE

1. O16 [EC-OC] Tweed Surf Life Saving Strategy 2020

O 76 COMMITTEE DECISION:
Administrator Turnbull
Administrator Boyd

RECOMMENDED that Council:

.... (1, 2, 3)

4. Council officers to report to Council on the per unit cost for a single lifeguard patrol service.

Current Status: Report to be prepared.

ORDERS OF THE DAY

1 [NOM] Tugun Bypass Project

74 COUNCIL DECISION:
Administrator Boyd
Administrator Payne

RESOLVED that Council requests Ecograph to provide a report on the impacts on the existing native vegetation adjacent to the proposed C4 Tugun Bypass Project based upon the work done by Ecograph in the development of the Tweed Shire Vegetation Management Plan.

Current Status: Report being sought.

2 [NOM] C4 Tugun Bypass Project Conditions

75 COUNCIL DECISION:
Administrator Boyd
Administrator Payne

RESOLVED that Council officers provide a response to the questions listed below in relation to the Minister for Planning's conditions of approval for the C4 Tugun Bypass Project as it is considered that the impact of this project on Tweed Shire will be immense.

**Condition
No**

- 3 Has Tweed Shire Council been notified of the start dates of the project's construction?
- 9 Has Council received any construction compliance reports for the Tugun Bypass as approved under Condition 9 of Minister Sartor's approval?
- 14 Has Council been advised of the appointment of an Environmental Management Representative (EMR)?
- 18 Has Council received any information on the nature of works proposed by the proponent (Queensland Department of Main Road/NSW Roads and Traffic Authority) over the next 3 months; areas in which these works are proposed, construction hours and a telephone contact number?
- 19 Has the proponent established a project internet site for the C4 route project? If so, what is its address?
- 22 Has a community liaison group (CLG) been formed as required under this condition? If it has who is Council's representative on the group?
- 25 Has Council been consulted as required under this condition in the preparation of the Flora and Fauna Management Sub Plan for the project?
- 26 Are our officers satisfied that the land purchased as compensatory habitat is suitable in terms of its quality and species it is replacing?
- 28 This condition requires an Indigenous Heritage Management Sub Plan to be prepared in consultation with all relevant Aboriginal groups and the Department of Environment and Conservation. Has this been done?
- 33 Has Council been consulted in relation to the preparation of the Soil and Water Quality Management Sub Plan as required under this condition?
- 35 Are Council officers aware of what details are contained in the Acid Sulphate Soil Management Sub Plan and, if so, do they feel the issues have been adequately covered? Do staff know what contingency plan has been prepared to deal with acid sulphate soils?
- 36 Has Council been made aware of the details required to be provided in a Spoil & Fill Management Sub Plan as required under this condition?
- 37 Has Council been advised as to what methods are to be used to neutralise and treat any acid soils disturbed on site and how it is intended to use this material in the construction of the road?

Condition

No

- 44 Does Council have any information regarding the Construction Management Sub Plan as required under this condition of Minister Sartor's approval?
- 45 Has Council staff been consulted with regard to opportunities to redistribute road space created by the operation of the project for pedestrian access, cycleways and public transport opportunities as required under this condition?

Current Status: The following points were raised as a Notice of Motion at the last Council meeting held on 12 April 2006 and I advise:-

Condition

No

Response

- | | | |
|----|--|---|
| 3 | Has Tweed Shire Council been notified of the start dates of the project's construction? | Written advice has been received that construction will commence on or about 22nd May 2006 and that some non-construction work may commence prior to this time. See DW 1382024 (below). |
| 9 | Has Council received any construction compliance reports for the Tugun Bypass as approved under Condition 9 of Minister Sartor's approval? | No. Council should receive these reports within 6 months as construction progresses. |
| 14 | Has Council been advised of the appointment of an Environmental Management Representative (EMR)? | No. |
| 18 | Has Council received any information on the nature of works proposed by the proponent (Queensland Department of Main Road/NSW Roads and Traffic Authority) over the next 3 months; areas in which these works are proposed, construction hours and a telephone contact number? | No, but I am advised this will be sent when work is about to commence (see 3). |

Condition No		Response
19	Has the proponent established a project internet site for the C4 route project? If so, what is its address?	Yes. Provided by Dept of Main Roads Qld and a link for Roads & Traffic Authority NSW. www.mainroads.qld.gov.au/content/Tugun+Bypass+Project
22	Has a community liaison group (CLG) been formed as required under this condition? If it has who is Council's representative on the group?	No.
25	Has Council been consulted as required under this condition in the preparation of the Flora and Fauna Management Sub Plan for the project?	Yes. Draft plans sent to TSC and D Brighton of Dept of Main Roads Qld met with Council representatives 13 April 2006 to consult on a number of environmental work plans.
26	Are our officers satisfied that the land purchased as compensatory habitat is suitable in terms of its quality and species it is replacing?	This process is not finalised and the exact land site is still in doubt. Council's concurrence is not required.
28	This condition requires an Indigenous Heritage Management Sub Plan to be prepared in consultation with all relevant Aboriginal groups and the Department of Environment and Conservation. Has this been done?	Yes but still has to go to the Dept of Planning for approval.
33	Has Council been consulted in relation to the preparation of the Soil and Water Quality Management Sub Plan as required under this condition?	Yes. See 25.
35	Are Council officers aware of what details are contained in the Acid Sulphate Soil Management Sub Plan and, if so, do they feel the issues have been adequately covered? Do staff know what contingency plan has been prepared to deal with acid sulphate soils?	Draft plan available being checked.

Condition No		Response
36	Has Council been made aware of the details required to be provided in a Spoil & Fill Management Sub Plan as required under this condition?	Draft plan is available..
37	Has Council been advised as to what methods are to be used to neutralise and treat any acid soils disturbed on site and how it is intended to use this material in the construction of the road?	Detailed in the Draft Management Plan, agricultural lime to be used. If suitable materials are excavated from tunnel they are to be used in road embankment.
44	Does Council have any information regarding the Construction Traffic Management Sub Plan as required under this condition of Minister Sartor's approval?	Yes, draft plan has been reviewed and is generally satisfactory. Traffic Control Plans for individual component are to be prepared to RTA standards.
45	Has Council staff been consulted with regard to opportunities to redistribute road space created by the operation of the project for pedestrian access, cycleways and public transport opportunities as required under this condition?	Dept of Main Roads Qld advise that this will be done as part of detailed design.

On 13 April 2006 Darren Brighton from Qld Main Roads addressed Council's Brad Pearce (Environmental Health), Paul Morgan (Traffic & Transport Engineer), Garry Smith (Development Assessment), David Hannah (Environmental Scientist) and Patrick Knight (Acting Director Engineering & Operations) to explain and consult regarding the various environmental management plans associated with the Tugun Bypass project.

The Draft Environmental Management Plans and many other plans (87 in total) and drawings have been made available to Council over a restricted internet site. David Hannah (Environmental Scientist) has been given the task of over viewing the Management Plans and conditions of consent to ensure Council's interests are being addressed. Patrick Knight has been Council's representative on the Tugun Bypass Environmental Reference Group and for future meetings David Hannah will take over as representative. Any issues that require input from other Council officers will be dealt with by interdivisional meetings called as required.

DW1382024:

-----Original Message-----

From: Lyla McLaren [mailto:system@teambinder.com] **On Behalf Of** Lyla McLaren
Sent: Monday, 24 April 2006 7:46 PM
To: Patrick Knight
Subject: Tugun Bypass



24 April 2006

Reference : PL-000066

Tweed Shire Council

Attention: Mr Patrick Knight

Dear Sir,

RE: TUGUN BYPASS, PACIFCLINK ALLIANCE
SUBJECT: TUGUN BYPASS

Planning approvals pursuant to the Environmental Planning and Assessment Act 1979, Environment Protection and Biodiversity Conservation Act 1999 and Airports Act 1996 have now been granted and NSW Roads and Traffic Authority and Qld Department of Main Roads have decided to proceed with the project.

The Queensland government has appointed PacificLink Alliance to design and construct the Tugun Bypass. PacificLink Alliance comprises Main Roads, Abigroup Contractors Pty Ltd and SMEC Australia Pty Ltd.

Under this Agreement, the Alliance is to prepare all documentation as specified within the relevant Conditions of Approval or proponents Statements of Commitment. These specifications include a commitment to notify government of the commencement date for Construction.

We now advise, pursuant to Approval Conditions that construction will commence on or about 22nd May 2006. Some non-construction work may commence prior too this time.

Please contact Grahame Simpson, Alliance Project Manager, Pacific Link Alliance on (07) 5559 5856 if you require information regarding these works.

Yours faithfully
PacificLink Alliance

Grahame Simpson
Alliance Project Manager

PacificLink Alliance
Locked Bag 2
Tugun
Gold Coast 4224 QLD
Australia
Tel: 07 3831 8988
Fax: 07 3009 9914

26/04/2006

3 [NOM] Legal Actions and Costs

76 COUNCIL DECISION: Administrator Boyd Administrator Payne

RESOLVED that a report be brought forward which includes the following details relevant to court actions taken:-

1. Against Council over the past year:
 - a) The name of the party which initiated the legal action.
 - b) The nature of the action.
 - c) The number of actions taken by the same party.
 - d) The court decision in each case, i.e. did Council win or lose?
 - e) The costs incurred by council in defending these actions.
 - f) In those cases lost by the party who initiated the action, what costs were awarded against that party?
 - g) In those cases lost by Council what costs were awarded against Council?
2. By Council against another party over the past year:
 - a) The name of the party sued by Council.
 - b) The nature of the action.
 - c) The court decision in each case.
 - d) Council's costs in each case.
 - e) In those cases lost by Council, what were the total costs to Council?
 - f) In those cases won by Council, what costs were awarded by the Court to Council?

Current Status: Report being prepared.

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ADMINISTRATOR'S MINUTE

[AM] Signing of Documents by Administrators

Documents signed by Administrators are as follows:

Administrator Boyd

3 April 2006	St Joseph's Community Pre-School, Banora Point - Lease
19 April 2006	Land Acquisition -Wooyung Road, Crabbs Creek
19 April 2006	Land Acquisition - McMahons Bridge, Eungella
19 April 2006	Lease - Licence Agreement - Southern Boat Harbour, Tweed Heads

RECOMMENDATION:

That the information be received and noted.

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ORDINARY ITEMS FOR CONSIDERATION

REPORTS FROM THE ACTING GENERAL MANAGER

1 [A/GM-CM] Tweed Shire Council's Seven Year Plan - Report on Community Consultation

ORIGIN:

Acting General Manager

FILE NO: Councils 7 Year Infrastructure & Services Plan

SUMMARY OF REPORT:

Feedback on Council's 7 Year Infrastructure & Services Plan was quite significant, generating more responses than any other issue that Council has ever taken to the community.

2,430 survey responses were received; by post (2,067), Online (300) and via Council's hotline (63).

Council also received 73 submissions from individuals, 28 submissions from Groups or Associations, 6 anonymous letters and 3 petitions all of which have been provided as an attachment to this report.

An Independent Audit Survey canvassed 350 residents selected to ensure the sample was statistically unbiased. The results of the Independent Audit Survey are closely aligned to the results obtained by Council, particularly in regard to program priority.

Programs that ranked highest with the community were:

- Transport & Roads (28.48%)
- Community Life (18.35%)
- Environment (10.74%)

PROGRAMS THAT RANKED LOWEST WITH THE COMMUNITY WERE:

- LEADERSHIP & GOVERNANCE (1.03%)
- ECONOMIC DEVELOPMENT & TOURISM (1.03%)
- CULTURAL DEVELOPMENT (1.07%)

Council's Survey results indicate that the community appears to be evenly split on their view of paying additional rates to provide the services, with some 20.1% remaining undecided.

Submissions received from individuals (73) were very much against any increase. Groups submissions varied and are summarised later in the report.

During the consultation period the local print media carried a number of stories, questioning the accuracy and transparency of the process. Statements that the questionnaire was “fundamentally flawed” and “misleading” were attributed to the Tweed Heads Chamber of Commerce and appeared many times. Despite the publicity given to this aspect it was not a matter that was raised to any major extent in responses received. The Chamber view would not appear to be a view held widely across the broader community.

The consultation process has resulted in the community clearly expressing its view in regard to the projects and services that are of highest priority. While everyone would clearly prefer to have these services provided without any increase in their rates bill this is simply not an option that is available. 40.1% of the respondents to the survey held a positive view to paying increased rates, 39.59% held a negative view and 20.4% remained undecided or did not respond.

The Independent Audit Survey concluded that 57.4% did not like the idea of increased payments, with 38.3% providing a positive response and 4.3% were undecided or had no response.

Community input has demonstrated support for the proposed expenditure programs. On balance, because of community input and the future needs of the Shire, this report recommends that Council proceeds with the formal exhibition of the Seven (7) Year Plan.

RECOMMENDATION:

That Council incorporates the 7 Year Infrastructure & Services Plan into its draft Management Plan for the purpose of formal exhibition prior to making an application to the Minister for Local Government under Section 508(A) of the Local Government Act for a structured increase up to 6% per annum to the general income, above the Minister for Local Government approved percentage variation increases to general income, for a maximum of 7 years and incorporating a one off 15% increase in the business rate for 2006/2007.

REPORT:

INTRODUCTION

On 28 February 2006 Council launched an extensive community consultation program seeking the community's views on the 7 year plan. The plan identified some \$133 million of services and projects to be largely funded by a proposed additional rate of 6 per cent per annum (above the Minister for Local Government approved percentage variation increases to general income) for each year of the plan. Recently introduced legislation under Section 508A of the Local Government Act allows Councils to seek approval from the Minister for Local Government for a special variation to general income for up to a maximum of 7 years. The proposal as outlined in the 7 year plan signalled an intention to seek an increase up to 6 per cent above the approved annum percentage increase for a maximum of 7 years.

ATTACHMENTS

- A A copy of the special edition Tweed Link
- B Market Facts Independent Audit Survey Results
- C Forum/Meeting Notes
- D Council Survey Results
- E Group/Association Submissions
- F Petitions
- G Residents Submissions (Confidential Attachment - as names and addresses cannot be made public)

CONSULTATION FORMAT

In order to maximise the communities exposure to the plan, to engage with the community and to ensure feedback was obtained from the widest cross section of the community as possible the following consultation strategy was implemented.

- 35,500 copies of a special 20 page edition of the Tweed Link were printed. In addition to copies distributed by Australia Post (35,212), approximately 50 were also distributed at residents meetings, 30 were issued for a school project and a small number were made available at Tweed Heads and Murwillumbah offices. 26 forms were also sent to residents who claimed they had misplaced or had not received the issue.

While not exact, distribution is summarised below:

Australia Post	35, 212
Residents Meetings	50
Council Offices	60
School Project	30
Brochures remaining	148
TOTAL	35, 500

- An independent audit survey was conducted by Brisbane marketing firm Market Facts. The survey was conducted 10 days after posting the special edition of the Tweed Link. The timing of this provided sufficient time for residents to consider the contents, but was soon enough after receipt to ensure it was still fresh in residents minds.
- Council established a Hotline Number essentially to answer any enquiries that the community may have had. Some 500 calls were received including 60 requests to complete the survey over the phone. This group of results have been kept separate to ensure transparency.
- A link was provided on Council's web page. The web page provided more detailed information than was available in the special edition of the Tweed Link. It also provided an opportunity to complete the survey online, resulting in 300 online surveys being received.
- Each of the six subsequent editions of the Tweed Link carried a reminder to residents to complete the survey form.
- Public Forums were held at Murwillumbah on 20 March 2006 and at Tweed Heads on 10 April 2006. The purpose of the public forums were to:
 - I. Provide an outline of the plan
 - II. Answer questions from the community
 - III. Encourage the community to formally respond by completing the survey form and/or forwarding a submission to Council.

PUBLIC FORUMS	Number of Attendees
MURWILLUMBAH PUBLIC FORUM	29
TWEED HEADS PUBLIC FORUM	295
TOTAL	324

- Staff provided briefings on the 7 year plan to the following organisations:

Community Group	Number of Attendees
MURWILLUMBAH CHAMBER OF COMMERCE	105
TWEED HEADS CHAMBER OF COMMERCE	120
SOUTH TWEED ROTARY CLUB	16
POTTSVILLE COMMUNITY GROUPS	47
FINGAL HEAD COMMUNITY ASSOCIATION	16
BANORA POINT RESIDENTS ASSOCIATION	30
UKI RESIDENTS ASSOCIATION	20
CASUARINA RESIDENTS ASSOCIATION	23
CABARITA BEACH/BOGANGAR RESIDENTS ASSOCIATION	130
MURWILLUMBAH RESIDENTS ASSOCIATION	30
CUDGEN PROGRESS ASSOCIATION	30
TACTIC BOARD	7
TEDC BOARD	8
TOTAL	582

PROJECTS AND SERVICES

TEN CATEGORIES OF PROJECTS AND SERVICES WERE IDENTIFIED IN THE PLAN AS DETAILED BELOW:

CATEGORY	SUMMARY	BUDGET
FACILITIES SUPPORTING COMMUNITY LIFE	SUPPORTING ACCESS TO A RANGE OF SERVICES AND FACILITIES RECOGNISING THE IMPORTANCE OF SOCIAL WELL-BEING AND ENSURING A SAFE, INCLUSIVE AND EQUITABLE COMMUNITY.	\$20,577,000
PROGRAMS SUPPORTING CULTURAL DEVELOPMENT	PROMOTING A CULTURALLY DIVERSE AND VIBRANT TWEED VALLEY COMMUNITY WHICH SUPPORTS CREATIVITY AND INNOVATION AND CELEBRATES ITS RICH SOCIAL HISTORY.	\$5,049,000
PROGRAMS SUPPORTING SOCIAL DEVELOPMENT	CREATING A COMMUNITY WHERE PEOPLE HAVE BETTER ACCESS TO FACILITIES AND SERVICES.	\$1,840,000
TRANSPORT AND ROAD PROGRAMS	MAINTAINING A SAFE TRANSPORT NETWORK SUITED TO COMMUNITY REQUIREMENTS	\$16,895,200
PARKS AND RECREATION PROGRAMS	PROVIDING A RANGE OF ACTIVE AND PASSIVE RECREATIONAL FACILITIES AND ENVIRONMENTAL OPEN SPACE.	\$39,055,000
COMMUNITY SAFETY AND PROTECTION PROGRAMS	ENSURING THE COMMUNITY IS AFFORDED MAXIMUM SAFETY AND PROTECTION FROM NATURAL DISASTERS.	\$4,526,400
PROJECTS SUPPORTING ECONOMIC DEVELOPMENT AND TOURISM	ENCOURAGING ECONOMIC GROWTH AND TOURISM THROUGH THE PROVISION OF QUALITY SERVICES, STRATEGIES AND INFRASTRUCTURE FOR THE BETTERMENT OF THE COMMUNITY.	\$3,830,000

PROJECTS PROTECTING THE ENVIRONMENT	PROTECTING AND ENHANCING ENVIRONMENTAL VALUES AND PROVIDING FOR SUSTAINABLE GROWTH AND DEVELOPMENT.	\$26,648,700
LEADERSHIP AND GOVERNANCE	PROVIDING LEADERSHIP AND EFFECTIVE DECISION MAKING WITH SOUND FINANCIAL AND RESOURCE MANAGEMENT.	\$13,898,140
PLANNING FOR SUSTAINABLE LIVING	CREATING SUSTAINABLE LIVING FOR THE CURRENT AND FUTURE RESIDENTS OF THE TWEED.	\$1,342,900
TOTAL		\$133,662,340

COMMUNITY FEEDBACK

FEEDBACK WAS RECEIVED IN THE FORM OF COMPLETED QUESTIONNAIRES THROUGH THE POST, ONLINE AND VIA THE HOTLINE.

- BY POST	2,067
- ONLINE	300
- HOTLINE	63

110 SUBMISSIONS WERE ALSO RECEIVED IN THE FORM OF LETTERS.

GIVEN THE NUMBER OF PEOPLE THAT WERE PERSONALLY BRIEFED ON THE PLAN AT THE ABOVE MEETINGS AND THE FACT THAT OVER 2,400 COMPLETED QUESTIONNAIRES WERE RECEIVED IT IS REASONABLE TO CONCLUDE THAT THE CONSULTATION STRATEGY WAS AN EFFECTIVE MEANS OF ENGAGING WITH THE COMMUNITY.

THERE WAS INSUFFICIENT TIME BETWEEN THE END OF THE COMMUNITY CONSULTATION AND THE PRINTING OF THIS REPORT TO REPORT ON THE DEMOGRAPHIC RESULTS OF THE SURVEY. THE SURVEY RESULTS PROVIDED IN THIS REPORT RELATE TO THE TWO MAIN QUESTIONS – PROGRAM PRIORITY (Q4) AND VIEWS ON PAYING INCREASED RATES (Q5).

PROGRAM PRIORITY – WHOLE OF SHIRE

Question 4 of the survey form (Attachment A) asked for the three projects of highest priority.

Independent Audit Survey

Extract “*The important infrastructure and areas of service in order of priority were:*”

- *Transport and road programs*
- *Community safety and protection programs*
- *Park and recreational programs*
- *Protecting the environment and*
- *Facilities supporting community life.*

While the transport program was rated as being most important by residents (41%) from all areas, the project related to environment protection was more of a concern for residents from Kingscliff.

The importance of facilities supporting community life was voiced more by the rural residents.

The importance of parks and recreational programs and those related to safety were mentioned by a relatively larger proportion of residents in ages 35-44 years - primarily those living as families. Relatively larger proportion of women than men ranked community safety higher in terms of priority.

<i>Q4. As part of Whole of Shire 7 Year Infrastructure and Services Planning Project what are three projects that are of high priority to you? FIRST/SECOND/THIRD</i>			
	<i>First</i>	<i>Second</i>	<i>Third</i>
<i>Unweighted Base</i>	350	350	350
<i>100.0 100.0 100.0</i>			
<i>Transport and road program</i>	<u>40.9</u>	<u>23.7</u>	10.0
<i>Facilities supporting community life</i>	12.9	9.7	10.9
<i>Project protecting the environment</i>	12.9	10.0	<u>18.9</u>
<i>Parks and recreational programs</i>	8.0	<u>16.3</u>	<u>12.3</u>
<i>Community safety and protection programs</i>	6.3	<u>17.1</u>	<u>13.4</u>
<i>Planning a sustainable living</i>	6.0	8.6	9.4
<i>Projects supporting economic development/tourism</i>	4.3	3.0	8.6
<i>Programs support social development</i>	4.0	3.0	7.1
<i>Programs supporting cultural development</i>	3.1	3.0	2.9
<i>Leadership and governance</i>	1.7	3.7	6.6

Council Survey (Project Priority, Whole of Shire)

First Priority (%)

CATEGORY	ONLINE	HOTLINE	MAIL	TOTAL
TRANSPORT & ROAD PROGRAMS	22.67	39.68	28.98	28.48
FACILITIES SUPPORTING COMMUNITY LIFE	18.33	11.11	18.58	18.35
PROJECTS PROTECTING THE ENVIRONMENT	10.67	3.17	10.98	10.74
PARKS & RECREATION PROGRAMS	9.33	7.94	8.76	8.81
PROGRAMS SUPPORTING SOCIAL DEVELOPMENT	4.33	0	7.89	7.24
PLANNING FOR SUSTAINABLE LIVING	4	1.59	3.63	3.62
PROGRAMS SUPPORTING CULTURAL DEVELOPMENT	1.33	1.59	1.02	1.07
COMMUNITY SAFETY & PROTECTION PROGRAMS	2.33	0	4.31	3.99
PROJECTS SUPPORTING ECONOMIC DEVELOPMENT & TOURISM	1.67	0	.97	1.03
LEADERSHIP & GOVERNANCE	1	0	1.06	1.03
NO RESPONSE				15.64

WHILE THE PERCENTAGES ARE NOT IDENTICAL THE ORDER OF PROGRAM PRIORITY FROM THE INDEPENDENT AUDIT TELEPHONE SURVEY RESULTS IS CLOSELY ALIGNED TO THE RESULTS RECEIVED BY COUNCIL. AGAIN IT IS REASONABLE TO CONCLUDE THAT ON THIS BASIS THE RESULTS OBTAINED BY COUNCIL ARE GENUINELY REFLECTIVE OF THE WIDER COMMUNITY VIEW.

PROGRAM PRIORITY – BY AREA

INDEPENDENT AUDIT SURVEY

Extract: *“The transport and roads program was rated as the most important project by 44% of the residents of the Shire – rated significantly higher by those hailing from Tweed Heads.*

This project was considered as most important, relatively more by those who owned their houses and by marginally higher proportion of men when compared to women.

Project related to environment protection came a distant second - rated as most important, overall by 16% - a quarter of those from Kingscliff regarded it as the most important project in the area.

Facilities supporting community life, community safety programs and Parks and recreational programs, came next in priority.”

Area where you live

Area where you live					
	Total	Tweed Heads/ Banora	Kings-cliff/ Coastal	Murwillumbah Area	Rural Village
Unweighted Base	349	134	104	43	68
100.0	100.0	100.0	100.0	100.0	
Transport and road programs	38.4	29.8	12.3	19.5	
Project protecting the environment	44.4	51.5	31.7	48.8	47.1
Facilities supporting community life	16.0	9.0	26.0	11.6	17.6
Community safety and protection programs	8.3	11.9	7.7	7.0	2.9
Parks and recreational programs	8.3	5.2	12.5	14.0	4.4
Projects supporting economic development/tourism	7.4	9.7	6.7	2.3	7.4
Programs support social development	4.3	2.2	4.8	7.0	5.9
Planning a sustainable living	4.0	3.0	6.7	-	4.4
Programs supporting cultural development	4.0	2.2	3.8	9.3	4.4
Leadership and	2.0	3.0	-	-	4.4
	1.1	2.2	-	-	1.5

Council Survey (%)

THE COUNCIL SURVEY ENCOURAGED RESPONDENTS TO IDENTIFY PARTICULAR PROJECTS (BY AREA).

TWEED HEADS 962 RESPONSES
HIGHEST RANKED PROJECTS WERE:

JACK EVANS BOATHARBOUR 32.3%
SES BANORA POINT 11.4%
DURANBAH BEACH PLAN OF MANAGEMENT 3.5%

MURWILLUMBAH 303 RESPONSES
HIGHEST RANKED PROJECTS WERE:

SWIMMING POOL/CAR PARK 53.4%
TRANSPORT & ROADS 18.8%
COMMUNITY CENTRE 5.9%
KNOX PARK 3.6%

KINGSCLIFF 339 RESPONSES
HIGHEST RANKED PROJECTS WERE:

KINGSCLIFF CARPARK 16.2%
CUDGEN CREEK BRIDGE 12%
COASTAL PARKS/RESERVES 8.3%
TWEED COAST YOUTH CENTRE 7.1%

RURAL VILLAGE/AREA 153 RESPONSES
HIGHEST RANKED PROJECTS WERE:

TRANSPORT & ROADS	51.6%
REGIONAL POOL/CARPARK	13.1%
LOCALITY PLANS	9.8%

INCREASING RATES TO PAY FOR PROJECTS

QUESTION 5 OF THE SURVEY ASKED, "THE COUNCIL HAS ESTIMATED 6% PER YEAR AS A WORKABLE INCREASE. THIS WOULD MEAN MOST RESIDENTS WOULD ONLY BE PAYING AN ADDITIONAL \$52 PER YEAR. HOW DO YOU FEEL ABOUT THAT INCREASE TO PAY FOR THE NECESSARY IMPORTANT PROJECTS?"

INDEPENDENT AUDIT SURVEY RESULTS

Extract: "The residents when asked about their views on increased payment for necessary important projects gave a range of responses. Most residents did not like the idea of increased payment. Verbatim responses were recorded and these have been summarised as follows:

- o Not necessary to have the increase
- o As pensioners cannot afford to pay
- o Mortgage/rents are already very high
- o Do not agree with it/unfair
- o Not happy
- o Concern about how the Council would use the money
- o Rates go up like everything else
- o Find another way to finance
- o Terrible/stinks/negative/too high

Some residents sounded like they were resigned to the idea:

- o Its OK
- o Probably live with it
- o Ok as long as it is spent on the community
- o Small raises are better
- o Will increase like everything else
- o Don't mind an increase as long as outcome is done
- o As long as it doesn't go waste"

Audit Results

Unweighted Base	100.0%
Positive	38.3%
Negative	57.4%
Undecided/No response	4.3%

Council Survey Results

Collating the 2,430 or so responses for this question into a quantifiable form is somewhat difficult. While some responses were very clearly supporting or not supporting, many others were qualified comments similar to those obtained from the independent telephone survey. In collating the responses to this question, each response was categorised as either being positive, negative or undecided/no response.

It would be fair to say that the community was evenly split on their willingness to pay increased rates to deliver the program.

Council Survey Results

Unweighted Base	100.0%
Positive	40.1%
NEGATIVE	39.5%
UNDECIDED/NO RESPONSE	20.4%

SUBMISSIONS

THE FOLLOWING FORMAL SUBMISSIONS WERE RECEIVED IN ADDITION TO THE QUESTIONNAIRE.

- 73 LETTERS FROM INDIVIDUALS
- 28 LETTERS FROM ASSOCIATIONS
- 6 ANONYMOUS LETTERS
- 3 PETITIONS

RESPONSES FROM INDIVIDUALS

Rates comments and questions/suggestions

- Clarification on calculations, is it a compound \$ rate to be recalculated for each of 7 years
- What is the level of future rises
- Public misled that it could be a one off increase
- Pensioners and self funded retirees are not able to meet payments
- Low average income
- 10% discount if bill paid before due date instead of car/holiday
- Discount for pensioner
- Very upset that you hope to incur an extra 6% rise in rates for 7 years. At 80 and alone battling so hard with GST and bills etc.
- As a 78-year-old self-funded retiree, I already pay over \$2,000 pa. For council services. The extra \$75 per annum plus inflation I would be required to pay would certainly impact on my standard of living. Moreover I see no benefit to me from any of the proposals.
- The present system of levying rates on the basis of a estimated value of land is unfair and fails to take account of a persons income and therefore ability to pay. It also ignores the extent to which council facilities may or may not be used.
- The survey appears to me to assume there will be no increase over the next 7 years. Is this correct? If so I would not object to a flat levy of \$50 per annum for all ratepayers for the next 7 years to help finance the more essential elements of the plan.

- You quote a minimum residential rate of \$536 per year. We pay almost \$1500 per year. People should not be forced to leave an area where they might have been born because they cannot afford to live there. People like ourselves are hurting and there are many of us. (Retirees). It is not reasonable for rates to rise by more than the annual inflation rate, yet you propose to double that.
- The financial projections contained in the plan are both flawed and misleading. Nowhere is it explained that the proposed 6% per annum would be compounding, nor that when applied to the CPI would amount to closer to 9% per annum. Nor is it explained what the increase might be when this compounding figure is applied to the projected property valuation increases over the period of the plan.
- I say no to any rate rise.
- I oppose the rate rises.
- I strongly disagree to a rate rise for the projects that you have outlined in your report. I am already paying postponed rates.
- I am writing to you and the Tweed Shire Council in protest in the highest possible way as to this seven-year plan. It is going to be impossible to sustain, especially low-income earners as with the Federal Government decrease in wages and conditions. We have increased cost of petrol every four days; there is no control over inflation at all. As the big boys including you are grabbing for more dollars with any excuse attained.
- I do not want the extra rate rise, suggest you have a bed tax to raise money as tourists are using our facilities and enjoying our infrastructure.
- I am opposed to the imposition of further massive rate rises on top of the annual increases allowed, compounding and subject to current and further increases in land valuation. Coast residents were hit with a significant increase in rates as a result of the last valuation three years ago and seem to be subsidizing the rest of the Shire that pays the minimum rate. To place on top of this a further rate hike, compounding at 7% per year is blatantly unfair in a user pays environment.
- The absentee ratepayers have not been consulted or informed of the web site or the hotline number or the opportunity to complete the survey and this is unacceptable. The procedure in leaving information regarding rates and rate increases in a letterbox drop I flawed as in some instances it is not delivered to the last known postal address of the owner/ratepayer. All ratepayers have not been given equal opportunity to respond to the proposed increase in rates above the CPI. This anomaly should be rectified and ratepayers with a postal address outside the Tweed Shire be posted the same information as that delivered to the permanent residents.
- A rate rise of 3.6% for next year is reasonable.
- At the end of 7 years the REAL increase to MOST if not all pensioners will be less than 1 cent in the dollar.
- No justification for projects listed
- Projects listed don't fix traffic problems such as parking, general amenity when shopping in town
- Projects directed at improving facilities for tourists and visitors not rate payers
- The Plan could ultimately prove a complete waste of time as future elected council could vote to vary it, seek increases on it, or dispense with it entirely. As such it provides no more community certainty than the present annual system of rates planning.

- This is one of the most beautiful area in Australia, but it is fragile, uncontrolled development is going to destroy it. If development continues we will just become an extension of the Gold Coast. Concentrate instead on attracting industry.
- I oppose the plan because it does not contain a population cap.
- I would place drainage at the top of the list throughout the Shire.
- There does not appear to be provisions made for a new layer burial site given the projected population increase. I particularly would like a new area of burial in the south of the Shire eg Burringbar. Also, new kinds of environmental cemeteries eg. The growing of trees instead of headstones.
- The building of hospices have all been overlooked.
- Remove this preposterous proposal supported largely by business interests/developers in the town and elsewhere and you remove the need for the proposed burdensome rate increases.

Pensioners

- We are being priced out of the area are you trying to get rid of us
- People like ourselves are in a dilemma. It doesn't matter how wisely we invest for or saved for retirement in the past, we cannot maintain our standard of living because of rising living costs, so what looks like a modest rise to you possibly becomes an impossibility for us.
- In short, the plan offers no more financial certainty for ratepayers than does the now ad-hoc process of the CPI plus whatever councillors of the day might apply for to the Minister, over and above the allowed yearly maximum increases. Added to this is the fact that the Tweed is both an ageing and retiree-centric community. The real increases over 7 years would force many current elderly residents either out of the area, or prematurely into retirement institutions through financial hardship.

Road Sealing

- Table of road sealing required, especially Kunghur Creek Road
- Hindmarsh Road Condong, unsealed, two ratepayers, have been filling potholes for well in excess of 35 years. We have all been fair maintaining this road; some gravel in the potholes would be appreciated.

Priorities

- Employment creation
- Road Upgrading and Maintenance
- Protecting, conserving and maintaining landscape
- Controlling urban development
- Balancing population growth
- I would place drainage at the top of the list throughout the Shire.
- Pretty soon the whole coast will be inaccessible to the general public.

Suggestions instead of rate increase

- Parking fees at coastal car parks
- It is abundantly clear that external sourcing of funds will be required if these projects are to be completed on time. During the course of discussion at yesterday's meeting I recall a suggestion for the introduction of a "Bed Tax" as exists in several other shires that would be worthy of investigation.
- We could obtain a fair share of the GST to be spent on Local Government in the areas where it is raised, allocated according to the Shire's population base. Considering the amount of money raised locally such a scheme would enable this and other Councils to more readily meet their goals, particularly as revenue would grow at the same rate as population growth. It would seem to be avenue worthy of investigation.
- Reduce staff – reduction of Councillors and more "outside participators" rather than the "inevitable" annual rate rise, then rates could be "frozen" for at least 7 years instead and Council for a change should and would be forced to operate within its current revenue ceiling. Council job positions must be contained and more efficient management by a smaller workforce insisted upon.

Sewerage connection at Burringbar Mooball

- Not listed on seven year plan

Bridge over Lot 490

- User pay system would be fairer eg developers/residents
- I don't agree with a foot bridge over Cudgen Creek, listen to the people.
- 490 looks like a freeway.
-

Norries Headland

- Community overwhelmingly opposed, none of that seems to matter to you administrators, us the community can get stuffed.
- We do not want the Holiday Park on the beachfront now or ever. It is obvious that Council does not listen to the community and does not care about the community's voice. We do not want more development in this area.
- I am horrified that you want to destroy more coastal dunes for a caravan park.
- This plan to develop Norries Headland has been defeated twice. My reasons are; unpatrolled dangerous beach, life savers would be required, last dogs free beach area, not enough parking at Cabarita for visitors from proposed park, concerns with extra traffic and close proximity of school, inconvenient location to shops in the village, close proximity to erosion zone, last remaining piece of dunal ecosystem left in the area. Cabarita has already paid enough, the 10 kilometre ocean stretch north has been totally developed with quite a loss of fishing and beach access, then our ocean front pub was sacrificed, and possible loss of village green land behind the surf club. Now you want to destroy our quality of life.
- Against up marketing of Kingscliff Holiday park and building a new one at Norries Headland.

Happy to see

- Parks and recreation program has been allocated considerably more money
- One thing I must mention is that all the gardens in the Shire are absolutely beautiful and a credit to their carers.
- In general I think the TSC does a great job. Especially we have wonderful parks and gardens. The art Gallery and Museum projects are innovative and forward looking. Rubbish collection is great. And all this good work is done in a climate of criticism and abuse – congratulations on putting your heads down and getting on with it.

Disappointed

- Master plan has been allocated so much money

Kingscliff Beach Holiday Park/ rock wall

- Object strongly, approximately two thirds of site between the “Immediate Hazard Line” and the ocean. Should not be used for any type of development other than public open space, cleared and rehabilitated.
- Object strongly, caravan site should cease, site cleared and used for public open space
- The redevelopment of the caravan park on part of the site is contrary to the primary objective for the 6(a) zone under Tweed LEP 2000 as local residents are unable to recreationally use it, and contrary to the secondary objective for the 6 (a) zone as the development is not compatible with the recreational use of the site for the general public
- Rock wall concept has been discredited as an erosion protection measure by hydrologists all over the world. They do not work.
- I can't see any reason why we need a rock wall along the beachfront in Kingscliff as sand comes in and sand goes out.
- I am opposed to the construction of a seawall and associated sand nourishment at Kingscliff.

Additional Information required/comments about the survey:

- Survey should not be anonymous, it is open to manipulation by interest groups
- The whole life estimates for each of the projects and related sub projects.
- The additional staffing requirements, consultants and/or contractor requirements to meet the program.
- The additional resourcing required for the ongoing operations and maintenance associated with projects over their life.
- The implications for any increases of the like described above at the end of the 7 year period when the compounded rate increases above the allocated limit cease.
- Details of the ability (or otherwise) of the existing budgeting level to maintain current levels of outcomes.
- Does reference to CPI mean such (if so which one) or does it refer to the allowable limit annually set by the Minister of Local Government?
- The estimates relating to expected developer contributions given the recent pronouncements regarding the building/development industry, (what are the upper and lower levels that have been factored into the financial model?)

- What are the results of the sensitivity studies carried out, on the financials associated with the proposed program? Do they suggest that the program is achievable? If so what limits?
- The form seems to be little more than a “mini census” and provides no room for individual comment
- The telephone survey being conducted, does not take note of any objections to the plan, seeking comment only, on the positive
- Experience shows that a total cost estimate of \$133,662,340 for all programs over a seven year period, could be seriously understated. What happens then – increase the 6% levy or curtail the programs
- Private enterprise should be asked to provide libraries, swimming pools, museums and similar. This would ensure there is a genuine need for such facilities.
- If we have to economise we do (turn off lights, don't buy papers, don't go to restaurants etc) you need to do it also. (You can start by turning the street light off in Stanley Street during the day time.)
- Global warming needs immediate planning, not long term.
- The projects detailed in the plan are entirely prioritised by Council, or represent Council's perspective of what individual communities in the Tweed might desire. There has been no community consultation process in regard to this particular plan, it has been stitched together from file material and from engineering forecasts already in hand.
- Of particular concern is the fact that not a single Environmental Project is listed for funding despite the Shires greatest industry, tourism, being totally driven by natural environment of the Shire, beaches, rainforest, hinterland mountains etc.
- We would suggest that the plan be scrapped immediately and a properly researched and accurately costed document be prepared in consultation with the people who will be paying for it....the Tweed Community and the ratepayers of this Shire.
- Questions are too narrow and leave very little scope for criticism or other input. The survey asks people to support 3 aspects of the total 7 year plan with no balanced scope for rejection – even I can find 3 aspects I can support now, yet I can reject most of it at this time. Only 1 question of the 15 allows for a negative answer and that is question 5, paraphrased here as “How they feel about the proposed 6% increase”, and the full question is even framed in a way to support a positive answer.
- Structure of the survey was disappointing, if I vote for three items, does that mean that other items are not important? It seems to me that the survey process is flawed and I was tempted not to respond.
- The survey concentrated only on households, with no questions for business owners or allowances for multiple rate payers. The whole thing is a scam targeted at the support base of retirees and welfare recipients that the 7 year plan mainly caters for and that the rate rises would least affect.
- I say, TSC cut your spending on unnecessary programs, improve productivity and get on with the core responsibilities like water, sewerage, roads and garbage. If the current level of development is unsustainable then get the balance right or slow it down.

- We strongly object to the implementation of any “Strategic Plan” at this time. We strongly believe that the correct forum for any strategic planning should be by a duly elected council. It is our understanding that the administrator’s role is to maintain the “status quo”, not embark on decision-making that will commit the ratepayers to major capitol works funded by excessive increases in rates.
- The 7 year plan contains considerable expenditure without specifying projects covered by government grants or developer funding. I do not believe the appointed administrators have a mandate to progress projects that are not completely necessary or affordable and leaving the next elected Council with a huge debt burden with which to cope. I also protest the administrators right to raise rates above the allowable limit to finance their unnecessary and unwarranted spending. I also find your website on the plan full of quoted strategies, management plans, forums, workshops, studies etc. all of which inform us very little. In digressing a little I find the administrators by self-admission by appointing an “executive Officer” cannot cope with the extent of their responsibilities and yet expect the ratepayers to reduce the number of councillors at the next election and increase their workload. We should come back to the necessary basics of council responsibilities, consolidate our financial position and only indulge in further spending if and when it is necessary and affordable.
- I think it would be arrogant and presumptuous to assume that the silent majority of residents who choose not to attend meeting to listen to the vocal minority agree with the concept of the 7 year plan.
- I do not agree with further tourism projects as we have the beach and beautiful countryside, which is the foremost reason why tourists come to the area.
- There is a real problem with the proposal to finance these projects by increasing the already hefty rate burden being experienced in the residential sector when many were looking forward to substantial changes towards a more equitable distribution of the rate burden.

Kingscliff

- We have lived at Kingscliff for the last 10 years where our property value has risen over 300% in that time and the rates have increased accordingly (far more than the TSC average) but our lifestyle and TSC services has declined. Parking in the Kingscliff CBD is now as bad as in the Murwillumbah CBD, the public spaces are crowded (try getting a public BBQ on the weekend), the water pressure drops as the reservoir struggles to keep up, the cars at the beach on the weekends are more than the available parking spaces (swim between the flags – how can we, if we can’t get a car park) and public amenities like toilets, library and community centre are overwhelmed. Several intersections in Kingscliff have open concrete drainage channels across the road surface where many vehicles, including ours, scrape the underside and exhaust leaving gouges in the road surface and the metal on the vehicles, even when negotiated at the slowest possible speed. The bridge over Cudgen Creek is now beyond a joke. At peak times the supermarket car park is overflowing. All this has been brought about by poor planning by TSC which fails to keep pace with their development approvals.

Murwillumbah

- Civic Centre Auditorium Refurbishment, please take into account serious acoustic problems and consult musicians.
- Council has just completed a Seven Year Plan of works to be carried out in Tweed Shire costing \$130 million and containing nothing to address the traffic congestion problems in Murwillumbah. This is a problem that can't wait seven years before it's even considered. We should be planning and organizing the funds now so that work can begin in a year or so, perhaps less.
- If there are pressing reasons why a Murwillumbah by-pass cannot be constructed in the near future, then I implore you, reserve the land and don't allow this option to slip by.

Pottsville's Infrastructure

- What provisions have the council made to cope with the growing community, please give a directive

Plant more trees

- Disappointed the Tweed has only taken trees away since white settlement and there seems to be no extensive rehabilitation schemes in place

Water rates – user pays

- Residing in duplex build 28 yrs ago (80 yr old single pensioner) only one water meter, advised to install separate water meter, and read it herself

General complaints

- Too many services shifted to Tweed City from Tweed Centro such as Medicare

Wish list

- Upgrade of Knox Park Murwillumbah
- Higher Police presence - 24 hours a day
- Heated Pool
- Increased car spaces
- Upgrade uniformity of businesses in Main Street, ie more pleasing aesthetically like Bangalow
- Expanded water storage and sewerage facilities
- Sealed roads
- Please consult the elderly residents who remember the disappearance of the sand dunes at Kingscliff for example. Developments east of the highway are only a short-term improvement.
- There should be no more development at Kingscliff or Cabarita until a long term plan has been put into place.

Heritage Protection

- Provision for support to protect the Heritage of the Tweed, these tasks should be undertaken by a dedicated professional.
- Omission of Heritage Conservation from list of priorities puzzling. We would like to see that in the plan for the future, the past is not forgotten, swamped by a wave of development. Our traditional architecture and our scenic qualities, if preserved, will continue to attract discerning visitors and new residents.

Responses by Associations

THE FOLLOWING ORGANISATIONS FORMALLY RESPONDED:

Kingscliff Ratepayers and Progress Association Inc

- We wish to express our concern re the % calculations used in the Tweed Shire Council 7 Year plan.
- The document does not make the level of future rate rises sufficiently clear and the general public could be misled in believing that this could be a one off flat rate increase.

Cabarita Beach / Bogangar Residents' Association Inc

- The form seems to be little more than a "mini consensus" and provides no room for individual comment, and the telephone survey being conducted, does not take note of any objections to the plan, seeking comment only on the positive.

Oxley Cove Community Group

- The meeting unanimously condemned as inadequate and short-sighted the projects listed for Tweed Heads / Banora Point under the "Projects by Area" heading.
- We feel that 87.64% of our rate increase is being spent "elsewhere" is excessive. Why has Banora Point been "lumped in" with Tweed Heads? We fail to see that projects in one will necessarily benefit the residents / ratepayer in the other area.
- Why is not one single dollar projected to be spend for the benefit of residents of Banora Point / Oxley Cove?
- The meeting condemned the inaccuracy of the information provided in Council publications - \$1 per week for 83% of ratepayers applies only to year 1 of the program and would increase each subsequent year due to compounding.
- The members of the Oxley Cove Community Group oppose both the project content and costing of the 7 Year Plan and strongly urges Council to review the 7 Year Plan.

Tweed Heads Historical Society Inc.

- Congratulates the Shire on attempting to plan to provide the infrastructure and cultural amenities that the recent unprecedented population growth now demands.
- We are concerned there is no provision for support to protect the Heritage of the Tweed area. We believe a dedicated professional should undertake this.

The Monitor

- Complete waste of time as future Councils could vote to vary it.
- Financial projections flawed and misleading.
- The real increases over the next seven years would force the ageing and retiree-centric residents either out of the area, or prematurely into retirement institutions through financial hardship.
- No community consultation process, it represents Council's perspective of what individual communities in the Tweed might desire.
- No single Environmental Project.
- Rock wall concept has been discredited as an erosion protection measure worldwide.
- Plan should be scrapped immediately and properly researched and accurately costed then presented to the Ratepayers.

Uki and South Arm Historical Society Inc.

- We are pleased to see budget proposals that will allow the development of the Museums Program to begin.
- The omission of Heritage Conservation from the list of priorities is puzzling.
- Our Society would like to see that in the plan for the future, the past is not forgotten, swamped by a wave of development. Our traditional architecture and our scenic qualities, if preserved, will continue to attract discerning visitors and new residents.

Tweed Economic Development Corporation Ltd

- The board agreed in principle with the proposed plan on the basis that it will provide some direction on the future growth and management of the Shire. We also want it noted that the decision to support the plan in principle was based on the understanding the proposal was a 6% increase each year in the residential rate, above normal CPI increases.
- The recent increases in land tax valuation would not further impact on the residential rate base.
- Board support was also qualified on the basis that the increase in rates is to be used to assist with the diversification of the economic base of the Tweed economy away from a dependence on the population driven residential construction, serviced based economy.
- The proposed business rate was supported in principle again on the understanding that the first year increase would be 15%, not including CPI, and 6% for each year after.
- There is concern there seemed to be an over emphasis in the proposed plan on social and community plans, and that major potential economic projects had been removed, including Industrial Land Task Force, Rural Land Study Stage II and second Tweed airport.

Pottsville Community Association

- The majority of Pottsville Community Association did not approve of the proposed rate rise. These people are bearing the cost of development by others of nearby properties and developments.

Murwillumbah Ratepayers and Residents Association

- As a large proportion of our members are pensioners, there is a lot of anxiety about the affordability of the proposed rate rises.

Tyalgum Literary Institute and Tyalgum Progress Association Inc

- We strongly object to the principle of appointed administrators in place of our democratically elected representatives.
- We object to administrators, in charge of the interim, producing a seven year plan. We fear that a democratically elected council will be unable to alter this plan. To us it is a grave misconception to hatch a plan for seven years that does not allow flexibility for changing conditions.
- The top priority for us is to have local government, run by councillors who have been elected by the people.
- Roads are a lifeline in outlying districts of the shire. Our second priority is the upgrading and maintenance so that we can have safe and comfortable roads for our school buses and other vehicles. To that end, funding should increase in section 4.
- The projected 6% rate rise is offensive to us. We believe it will cause hardship to already struggling rural industries, particularly with the compound effect in a number of years.
- Although such things as "youth support" are important, and many of the items are attractive, we would prefer less essential items to be scaled back with a corresponding reduction in the proposed rate rise.

Banora Point Residents Association

- In excess of 50 residents in attendance at the presentation voted unanimously to reject the 7 year plan.

Tumbulgum Community Association Inc

- Not happy as there is no individual mention of any planned works for Tumbulgum.
- The focus in the village is to have the roadways, pathways and kerb and guttering upgraded to a safe standard.

Combined Tweed Rural Industries Association

- Concerned the provision of basic services such as rural roads is ignored.
- Plan to spend \$1,000,000 on Murwillumbah Saleyards is of concern. It is acknowledged some money needs to be spent, although to spend more than is necessary would be money not well spent. With the declining number of cattle, the viable life of saleyards is fairly limited. Rural people would prefer to see the balance of the \$1,000,000 spent on rural roads.
- Increasing land valuations will also contribute to rate increases, at the end of 7 years rates will have virtually doubled, this is beyond the capacity of many farmers to pay, if farmers knew that in the next 7 years their incomes would double then they may look at the plan differently.
- Yes, it does make good business sense to develop a long term plan, but the means of funding the present plan will be an unfair and unaffordable impost on the farming community.

The Mooball Moovers

- Rural areas and outlying villages are receiving scant consideration in this Plan.
- Attention to our roads is a necessity.
- We are dismayed at the plans failure to address fully the needs of the non-coastal village areas and, in particular for the Mooball-Burringbar.
- Plan is confusing; in section 4 it indicates allocation for rural roads of \$350,000.00 over 7 years, and yet refers in the details an amount of \$350,000.00 per annum, which is correct?

Tweed & Coolangatta Tourism Inc (TACTIC)

- Has unanimously resolved to support TSC 7 yr plan.
- The TACTIC Board believes that business should fund business. To this end, the linking of a business levy to the implementation of the plan provides a sustainable source of funds to implement the plan from the key group who will benefit most from its implementation.

Uki Village & District Residents Association Incorporated

- Strong opposition to rate rise, likely to be substantial with a compounding effect that could almost double existing rate levels.
- Residents want to remind Administrators Tweed income levels are well below State averages.
- Survey seeks input only about the priorities, there is no invitation to question those priorities.
- Priorities involving this magnitude of expenditure and impost on ratepayers need to be developed in an environment where there is proper accountability.
- If the proposed 7 year plan was to be adopted, improvements foreshadowed in our Locality Plan would seem to be a long way off.
- Uki Infrastructure concerns
 - Funding for heritage preservation
 - Avenue tree planting in Kyogle Road
 - Development of public spaces
 - Traffic management and parking strategies within the public domain
 - Establishment of pedestrian and cycle linkages within the village and its environs
 - Expansion of the existing reticulated sewerage system
 - Funding for riparian restoration of the Tweed River through Uki village, including the junctions of Rowlands and Smiths Creeks.
- Residents could not see the fairness in unelected officials making value judgements about their capacity to pay large increases in rates without having to be accountable for those judgements.
- Residents were very disappointed that the issues identified in the Uki Locality Plan seemed to have been overlooked.

Tweed District Residents and Ratepayers Association

- In an ideal world the Seven Year Plan is an excellent blueprint for the Shire's future but we are most concerned at the capacity of the residential community to afford the "wish list" and ask that Council confine the rate rise to cover essential infrastructure needs only.

- The Shire has a larger percentage of pensioners than most LG areas. In fact it is 50% higher than the State average. Fixed income people/pensioners have no way to offset the fixed rates costs.
- Business rates should be increased, as these are tax deductible.
- The differential rural rate should be retained.
- Having regard for (3) and on the premise that (4) Holiday Parks sitting on land valuations of say \$10 Million, we ask is a 10% return satisfactory.
- Our members do not believe it is ratepayer's responsibility to provide community services other than those in the historic purview of LG.
 - Ratepayers are already paying for the Art Gallery, their supporters can "volunteer" their time to undertake these roles.
 - Education Officer – Museums; why spend this amount of money to alert professional educators when resources are available locally?
 - Volunteering Tweed - \$50,000 – we would suggest ratepayers would be very happily quadruple the funds to Volunteering Tweed.
 - Arkinstall Park - \$8 million – it is the responsibility of the sports user community to drive. Councils responsibility is to foster and encourage their wishes and then broker. It is not the responsibility of the ratepayers to "provide".
 - Cudgen Creek Bridge – those who bought at SALT are now being subsidised \$2.7 million by majority ratepayers for a rubbish solution.
 - Granny Flats where allowed, provide a doubling of the population with no contribution.
 - Norries Headland, we note the charter of the TCHP is to provide affordable tourist accommodation. The plan for Norries Head states "facilities to suit all tastes and budgets".
 - Compliance Officer for Council Run Caravan Park - \$465,300, the funding for this should be generated from within revenues generated by the TCHP.
 - Rock Wall Extension and maintenance - \$1m p.a. – Unequivocally NO.
 - Durambah Beach Management Plan - \$450,000, surely management issues were addressed when the sand bypass was approved?
 - Playground for Children with Disabilities - \$365,000 – we would prefer to see this money allocated between several sites in the Shire.

Tweed Heads Environment Group Inc

- A final development plan needs to be approved before Jack Evans Boat Harbour Plan can be fully considered. Council reports indicate that two thirds of the staged development can be funded from government grants.
- Tweed Heads Environment Group has made submissions to Council and Government requesting that any new sewage treatment plant should be located in the Piggabeen catchment to facilitate the reuse of wastewater, reduce operating costs and reduce pollution of the Tweed River and our coastal zone.
- Concerns: these matters should receive further public consideration
 - Regional Swimming Pool and Carpark – Murwillumbah
 - Vegetation Management Plan
 - Coastline Management Plan (particularly Kingscliff Beach Wall)
 - Second Tweed Airport

Tweed Chamber of Commerce

- Grave concerns, the financial implications of increased rates on farmers, self funded and fixed income retirees and the business community must ultimately create hardship. As you are well aware, the Tweed Shire is demographically unique and has a lower income than average. These increases will only add a further burden.
- Many items listed are a “wish list” and need further consultation with the community to establish the importance or otherwise of the expenditure.
- The document as it currently stands, is flawed and should be withdrawn for further consideration and consultation with the community by a duly elected Council.

Casuarina Residents Association

- The bottom line for Casuarina Residents Association is that our members unanimously voted that we would be accepting of smaller level of rate rises if the Surf Lifesaving issue was addressed and included in the infrastructure proposed. However the current list of proposed infrastructure misses the mark for Casuarina Residents and rate increase proposed was too high as an indefinite rate rise.
- The majority of people who read “ratepayers will pay around \$1.00 a week extra for every year of the program” would stop reading and think that this would be good, and there is no need to fill in any surveys, let alone leave negative feedback to phone surveys. This sentence published, is simple and totally incorrect. The potential for our rates to soar in future years if this plan is accepted is of great concern.
- The “New Tweed Coast” is a burgeoning Tourist spot. Resorts have created a great environment for conferences, families, holiday, jobs for locals and a great place to live and enjoy life. However, the most basic of services is missing – we are bringing all these people to the Coast, yet we are doing very little to protect them on our beaches – we need permanent beach patrols, equipment and signage.
- We have formed our own Beachsafe Committee, we trust that we will be included in the new Working Group that Council staff are forming and not excluded because we are not a surf club.

Rous River Landcare

- Tweed Vegetation Management Plan are of highest priority, in particular it is vital to direct roadside maintenance contractors and Country Energy contractors to control roadside weeds while not damaging native vegetation.
- Putting funding into “Projects Protecting the Environment” into stormwater drainage and sea walls to protect residential areas build in coastal areas at risk of erosion, storm surges and cyclone damage is misdirected.
- Rather than pouring money into “Planning for Sustainable Living” it needs to be spent now to make the Tweed sustainable and independent through growing our own food locally, growing crops for ethanol and biodiesel fuel, and funding residents for solar energy, solar hot water and rainwater tanks.
- The best agricultural soils should be kept for growing food and Rural Villages should be protected through individual Locality Plans being developed to suit each rural village area.

Joint Tweed Community Group/Chinderah Districts Residents Association Inc

- More time and community consultation is genuinely needed to allow the details to be fully discussed and absorbed.
- We ratepayers want our basic services provided first, the social, cultural community projects must come after our basic requirements have been met, Then, and only then, should museums, art galleries, bureaucracies and their facilities be put on the Councils agenda of Works.
- Nowhere is there any provision to upgrade Wommin Bay Road, yet over 2000 people live in Chinderah and most pay rates & have done so for years!
- More people are encouraged to come here, yet no provision for the Byrrill Creek Dam has been made to cater for these people.
- It has been noted the mention \$1 per week extra for every year of the program. This is totally inaccurate and even more so totally mischievous and misleading.
- We believe as administrators you have no mandate from Tweed Shire ratepayers to even contemplate such an onerous, plan for our Shire. An Elected council should consider such an imposition as this.
- Please provide the entire shire with the basics first and the ratepayers reception to increased rates may be more positive.
- Far too many properties in our community have already fallen to capital city property investors seeking capital gains. This is a real social problem. Investors are able to offset rate increases through tax deductions at the highest tax marginal rates which effectively reduce the impact of rate in half. Tweed ratepayers living in their own homes do not enjoy such an option.

Chillingham Community Association Inc

- CCA would like Council to recognise rural villages as distinct from coastal villages in its planning process
- Chillingham village seeks funding for its own Locality Plan.
- We ask what benefit in on-ground work will Chillingham residents receive from the planned rate increases?

Tweed Landcare

- Full support to the allocation of funds.

Murwillumbah District Business Chamber Ltd

- It appears that planning is already fate accompli and that implementation is a hand ostensibly without input to or acceptance of the planning.
- The presentation is misleading.
- Wildly expensive with virtually no consideration of less costly alternatives.
- Essential works will have to be separated from non-essential wish list categories.
- If any business had produced this document they would have more than likely left themselves open to prosecution by the Department Of Fair Trading the Trades Practices Commission or ACCC.

Murwillumbah Ratepayers and Residents Association Inc

- Rates increases will rapidly become unaffordable to the Shires pensioners and to single income families.
- Homeowners on the old age pension, welfare recipients in rental housing will be equally adversely affected.
- There is a disproportionate amount of money proposed to be spent on extravagant projects in the Tweed Heads area.
- Spending should be spread out over 15 years to reduce it's impact.
- The association welcomes smaller ticked spending as long as it is spread throughout the Shire.

Caldera Environment Centre Inc

- We believe that catering for growth has been expensive and promotional expenditure for TEDC and TACTIC should cease.
- On-site water collection and recycling should be implemented throughout the Shire.
- Sewage effluent should be recycled in a sustainable way on land or artificial wetlands.
- We support the realisation of the Tweed Vegetation Management Plan and the mandatory Local Environmental Plan.
- We regret that mapping of steep slopes above 18 degrees in the west of the shire is not included in the budget.
- There should be active promotion and protection of locally indigenous species by council and a well funded dedicated ecologist to drive the TVMP implementation process.
- Cease funding of TEDC and TACTIC, the function could be well provided by the very numerous real estate agents and development corporations now operating very successfully in Tweed Shire without spending rate-payers money.
- Money spent on Tweed Heads Jack Evans Boatharbour and the Kingscliff Sea Wall are inequitable and environmentally unsound.
- Water and sewerage reticulation should be analysed without the orthodox hydraulic bias and should be resolved more creatively.
- Growth "per se" is not always necessary or desirable, small can be beautiful and is usually cheaper than big which is often ugly.
- Wise decisions, creative design and bold political will deliver outcomes which most residents want. Carrying capacity is limited unless radical life-style changes are adopted or drastic environmental damage is accepted. It is councils job to properly protect our natural environment which, for the majority of residents, is the reason we choose to live in the Caldera.

PETITIONS RECEIVED

THREE PETITIONS WERE RECEIVED:

- MURWILLUMBAH TOUCH ASSOCIATION, MURWILLUMBAH LEAGUES CLUB AND MURWILLUMBAH COLTS

THIS PETITION IDENTIFIED THAT THE GROUPS PRIORITY WAS TO HAVE AN OPEN DRAIN THROUGH THEIR SPORTS FIELDS PIPED AS A PROJECT WITHIN THE DRAINAGE CATEGORY.
- POTTSVILLE DISTRICT YOUTH CENTRE – 550 SIGNATURES

THIS PETITION IDENTIFIED AN INDOOR YOUTH FACILITY FOR POTTSVILLE AS THEIR MAJOR PRIORITY.
- Pottsville Residents of Ann & Elizabeth Street - 300+ Signatures

RANKING PROGRAMS AGAINST IDENTIFIED PRIORITY

THE FOLLOWING TABLE COMPARES THE WHOLE OF SHIRE PRIORITY RANKING RESULTS FROM THE COUNCIL SURVEY WITH THE INDEPENDENT AUDIT SURVEY.

RANKING FIRST PRIORITY – WHOLE OF SHIRE				
CATEGORY	COUNCIL SURVEY		AUDIT SURVEY	
	RANKING	PERCENTAGE	RANKING	PERCENTAGE
TRANSPORT & ROAD PROGRAMS	1	28.5	1	40.9%
FACILITIES SUPPORTING COMMUNITY LIFE	2	18.35	2	12.9%
PROJECTS PROTECTING THE ENVIRONMENT	3	10.74	2	12.9%
PARKS & RECREATION PROGRAMS	4	8.81	4	8%
PROGRAMS SUPPORTING SOCIAL DEVELOPMENT	5	7.24	8	4%
COMMUNITY SAFETY & PROTECTION PROGRAMS	6	3.99	5	6.3%
PLANNING FOR SUSTAINABLE LIVING	7	3.62	6	6%
PROGRAMS SUPPORTING CULTURAL DEVELOPMENT	8	1.07	9	3.1%
PROJECTS SUPPORTING ECONOMIC DEVELOPMENT & TOURISM	9	1.03	7	4.3%
LEADERSHIP & GOVERNANCE	9	1.03	10	1.7%
NO RESPONSE				

PROGRAMS THAT RANKED HIGHER IN ORDER OF FIRST PRIORITY THAN THE REVENUE ALLOCATION WERE:

- COMMUNITY LIFE
- SOCIAL DEVELOPMENT
- TRANSPORT AND ROADS
- SUSTAINABLE LIVING

PROGRAMS THAT RANKED LOWER IN ORDER OF FIRST PRIORITY THAN THE REVENUE ALLOCATION WERE:

- CULTURAL DEVELOPMENT
- RECREATION PROGRAMS
- ECONOMIC DEVELOPMENT AND TOURISM
- ENVIRONMENT

PROGRAMS WHERE THE PRIORITY WAS CLOSELY ALIGNED TO REVENUE ALLOCATION WERE:

- COMMUNITY SAFETY AND PROTECTION
- LEADERSHIP AND GOVERNANCE

DELIVERY OF THE PROGRAM IN TOTAL IS PREDICATED UPON A 6% RATE RISE (ABOVE THE APPROVED PERCENTAGE INCREASE FOR GENERAL INCOME) FOR EACH OF THE SEVEN YEARS OF THE PLAN. IN THE EVENT THAT THIS RISE DID NOT MATERIALISE ONE OPTION FOR COUNCIL WOULD BE TO ADJUST THE PROGRAM BUDGET ALLOCATION TO MORE CLOSELY ALIGN WITH THE COMMUNITIES IDENTIFIED PRIORITY AS DEMONSTRATED IN THE TABLE BELOW.

PROGRAM	FIRST PRIORITY RANKING (WHOLE OF SHIRE, COUNCIL SURVEY)
FACILITIES SUPPORTING COMMUNITY LIFE	18.35%
PROGRAMS SUPPORTING CULTURAL DEVELOPMENT	1.07%
PROGRAMS SUPPORTING SOCIAL DEVELOPMENT	7.24%
TRANSPORT AND ROAD PROGRAMS	28.5%
PARKS AND RECREATION PROGRAMS	8.81%
COMMUNITY SAFETY AND PROTECTION PROGRAMS	3.99%
PLANNING FOR SUSTAINABLE LIVING	3.62%
PROJECTS SUPPORTING ECONOMIC DEVELOPMENT AND TOURISM	1.03%
PROJECTS PROTECTING THE ENVIRONMENT	10.74%
LEADERSHIP AND GOVERNANCE	1.03%

BUSINESS RATE

STAFF ADDRESSED THE MURWILLUMBAH CHAMBER OF COMMERCE, THE TWEED HEADS CHAMBER OF COMMERCE AND THE BOARDS OF BOTH TEDC AND TACTIC. DURING ALL THESE PRESENTATIONS THE CHAMBERS AND BOARDS WERE SPECIFICALLY REQUESTED TO PROVIDE THEIR VIEW ON INCREASING THE BUSINESS RATE BASED ON THE PHILOSOPHY THAT BUSINESS SHOULD PAY FOR BUSINESS. THIS WAS PARTICULARLY RELATING TO THE PROPOSAL IN THE PLAN TO ALLOCATE SOME \$4 MILLION DOLLARS TO PROJECTS DIRECTLY SUPPORTING ECONOMIC DEVELOPMENT AND TOURISM. IN ADDITION TO THE DIRECT ALLOCATION MANY OF THE PROJECTS (JACK EVANS BOATHARBOUR REDEVELOPMENT, FOR EXAMPLE) WOULD HAVE A SIGNIFICANT POSITIVE IMPACT ON THE TWEED ECONOMY.

IN PROMOTING THIS PHILOSOPHY IT WAS ALSO ACKNOWLEDGED THAT TWEED'S BUSINESS RATE IS COMPARATIVELY LOW AS DETAILED IN THE TABLE BELOW.

Comparison to other Councils

Dumaresq	\$ 722.60
Ballina	\$ 953.00
Byron Other	\$1,545.74
Shoalhaven	\$1,601.74
Tweed	\$1,771.54
Gosford	\$1,853.19
Armidale	\$2,541.05
Hastings	\$2,728.29
Coffs Harbour	\$2,910.59
Lismore	\$3,187.69
Byron CBD	\$4,381.56
Bankstown	\$4,565.58
Newcastle	\$6,061.01
Lake Macquarie	\$7,353.70
Wollongong	\$7,353.70

AN ESTIMATED COMPARISON IS AS FOLLOWS:-

COMPARISON OF BUSINESS RATE PROPOSAL				
		Current	15%	Increase
A	Rate Amount (\$)	2,512,043.90	2,888,849.45	376,805.55
B	No of Properties	1,418	1,469	
C	Valuation	426,711,780	750,821,196	
D	Minimum	\$536.20	\$616.63	\$80.43
E	Rate in \$.005644	.003598	
F	Average Valuation	300,925	511,110	
(C/B)				
(F x E)	Average Rate on Valuation	<u>\$1,698.42</u>	<u>\$1,838.97</u>	<u>\$140.55</u>
(A/B)	Average Rate on Number of Properties	\$1,771.54	\$2,037.27	\$265.73

IN REGARD TO THIS PARTICULAR ISSUE THE FOLLOWING RESPONSES WERE RECEIVED:

- **TWEED HEADS CHAMBER**
"FINANCIAL IMPLICATIONS OF INCREASED RATES ON FARMERS, SELF-FUNDED AND FIXED INCOME RETIREES AND THE BUSINESS COMMUNITY MUST ULTIMATELY CREATE HARDSHIP".
"DOCUMENT FUNDAMENTALLY FLAWED – SHOULD BE WITHDRAWN"
- **MURWILLUMBAH CHAMBER**
"DOCUMENT SHOULD BE WITHDRAWN" ETC.
 SIMILAR CONTENT TO TWEED HEADS CHAMBER.
- **TEDC**
"THE BOARD AGREED IN PRINCIPLE WITH THE PROPOSED PLAN...."

“DECISION TO SUPPORT THE PLAN IN PRINCIPLE WAS BASED ON THE UNDERSTANDING THAT THE PROPOSAL WAS A 6% INCREASE EACH YEAR IN THE RESIDENTIAL RATE, ABOVE NORMAL CPI INCREASES”

“PROPOSED BUSINESS RATE SUPPORTED IN PRINCIPLE ON THE UNDERSTANDING THAT THE FIRST YEAR INCREASE WOULD BE 15% NOT INCLUDING CPI AND 6% FOR EACH YEAR AFTER”

- **TACTIC**
“BOARD HAS UNANIMOUSLY RESOLVED TO SUPPORT THE TWEED SHIRE COUNCIL’S 7 YEAR PLAN”

“REPRESENTS SOME 200 MEMBERS”

“THE TACTIC BOARD BELIEVES THAT BUSINESS SHOULD FUND BUSINESS”

COUNCIL’S BUSINESS RATE CURRENTLY GENERATES \$2.5 MILLION IN INCOME AND IN COMPARISON WITH OTHER AREAS THE RATE IS LOW. A ONE OFF INCREASE OF 15% (TOTAL) FOLLOWED BY SUBSEQUENT INCREASES OF 6% PER ANNUM WOULD GENERATE THE FOLLOWING ADDITIONAL INCOME:

YEAR 1	YEAR 2	YEAR 3	YEAR 4	YEAR 5	YEAR 6	YEAR 7	EXTRA INCOME OVER 7 YEARS TOTAL
15%	6%	6%	6%	6%	6%	6%	
\$375,000	\$547,000	\$729,000	\$923,000	\$1,129,000	\$1,346,000	\$1,578,000	\$6,627,000

CONCLUSION:

Council’s Survey indicated that the community appears to be evenly split on their view of paying additional rates to provide the services, with some 20.1% remaining undecided. The Independent Audit Survey concluded that most people did not like the idea of increased payments, in fact 57.4%. The Independent Audit Survey concluded that 57.4% did not like the idea of increased payments, with 38.3% providing a positive response and 4.3% were undecided or had no response.

The consultation process has resulted in the community clearly expressing its view in regard to the projects and services that are of highest priority. While everyone would clearly prefer to have these services provided without any increase in their rates bill this is simply not an option that is available. 40.1% of the respondents to the survey held a positive view to paying increased rates, 39.59% held a negative view and 20.4% remained undecided or did not respond.

Community input has demonstrated broad community support. On balance, because of this input and the future needs of the Shire, this report recommends that Council proceed with the 7 Year Plan.

LEGAL/RESOURCE/FINANCIAL IMPLICATIONS:

In accordance with proposed Seven (7) Year Plan.

POLICY IMPLICATIONS:

Nil.

UNDER SEPARATE COVER/FURTHER INFORMATION:

*To view any "**non confidential**" attachments listed below, access the meetings link on Council's website www.tweed.nsw.gov.au or visit Council's offices at Tweed Heads or Murwillumbah (from Friday the week before the meeting) or Council's libraries (from Monday the week of the meeting).*

1. A copy of the special edition Tweed Link
2. Market Facts Independent Audit Survey Results
3. Forum/Meeting Notes
4. Council Survey Results
5. Group/Association Submissions
6. Petitions
7. Residents Submissions

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REPORTS FROM THE DIRECTOR GOVERNANCE & CORPORATE SERVICES

2 [GC-CM] 2006/2009 Draft Management Plan, 2006/2007 Draft Budget/Fees and Charges and 10 Year Long Term Financial Plan

ORIGIN:

Corporate Performance

SUMMARY OF REPORT:

The 2006/2009 Draft Management Plan (which forms an attachment to this Business Paper) is part of the process of providing clear purpose and direction in the management planning of Council's proposed activities, functions and services over the next three years. The Plan includes the Draft Budget 2006/2007 of \$165 million, Revenue Policy, Fees and Charges.

The Minister for Local Government has set the variation of general income for the rating year commencing 1 July 2006, in accordance with Section 506 of the Local Government Act 1993 at 3.6%.

Council has undertaken an extensive community consultation process to determine a proposal to apply to the Minister for Local Government, under Section 508(A) of the Local Government Act for a special rate variation of 6.0% each year above the approved annual Government variation increases for a seven (7) year period to deliver a \$133 million infrastructure and services plan.

Council will be required to decide on the proposed special variation prior to the adoption of this report, as that decision does impact on the recommendations contained in this report.

The 2006/2007 draft budget has an extensive capital works program of \$90 million that will support growth and community needs in the Shire.

Council has prepared a 10 year long term financial plan to measure future financial capacity based on current trends, which will assist in decisions that have long term financial consequences.

RECOMMENDATION:

That:

- 1. The 2006/2009 Draft Management Plan, the 2006/2007 Draft Budget, based on a 3.6% increase and 2006/2007 Fees and Charges be placed on exhibition for public comment from Saturday 5 May 2006 to Wednesday 7 June 2006.**
- 2. A public meeting on the 2006/2009 Draft Management Plan and 2006/2007 Draft Budget be held at Tweed Heads Civic Centre on Monday 22 May 2006.**
- 3. Submissions received will be considered by Council at its Meeting of 13 June 2006, with the view to finalising and adopting the Draft Management Plan/Budget.**
- 4. The Council 10 year Long Term Financial Plan be adopted.**

REPORT:

What is the Management Plan?

Council's Management Plan is the strategic mechanism in the Local Government Act within which planning, policy making and management takes place. It translates the strategic thinking of Council's Strategic Plan.

The Management Plan is Council's major business planning document.

Management Plan - 2006/2009

The Management Plan provides a three-year program aimed at effectively meeting the expected needs of the community. The Plan states Council's vision, mission, projects and initiatives that Council proposes to undertake during 2006/2007 and priorities for 2007/2009.

Each project or initiative has attached to it performance management measures and target dates, which will be used to determine how Council is performing during 2006/2007. These performance management measures will form the basis of the General Manager's quarterly reports and the annual report to the community.

Community Consultation

The next stage of the Management Plan process involves seeking feedback from the community, as to their views of the Plan. To facilitate this process the draft management plan and supporting documents will be placed on public display on Council's Internet, Tweed Heads and Murwillumbah Civic Centres and libraries at Tweed Heads, Murwillumbah and Kingscliff.

Ratepayers will be encouraged to express their views on the Plan to Council, as well as to liaise with Council Officers seeking clarification of issues associated with the various projects and initiatives.

It is proposed that a public meeting for discussion on the Draft Management Plan and Draft Budget be held at the Tweed Heads Civic Centre, on Monday 22 May 2006.

Legal Requirements

Section 402 of the Local Government Act 1993, provides that during each year a Council must prepare a draft Management plan with respect to:

- Council's activities for at least the next three years; and
- The Council Revenue Policy for the next year.

The Act provides that the draft Management Plan must contain the following statements with respect to the Council's activities for the period to which it relates: -

- A statement of the principal activities that the Council proposes to conduct;
- A statement of the objectives and performance targets for each of its principal activities;
- A statement by which the Council proposes to achieve these targets
- A statement of the manner in which the Council proposes to assess its performance in respect to each of its principal activities; and
- Statements with respect to such other matters as may be prescribed by the regulations.

The act requires the statement of principal activities to include the following particulars: -

- Capital works projects to be carried out by the Council;
- Services to be provided by the Council;
- Asset replacement programs to be implemented by the Council;
- Sales of assets to be conducted by the Council;
- Activities of a business or commercial nature to be undertaken by the Council;
- Human Resource activities (such as training programs) to be undertaken by the Council;
- Activities to properly manage, develop, protect, enhance and conserve the environment in a manner that is consistent with and promotes the principles of ecologically sustainable development;
- Activities in response to and to address priorities identified in, the Council's current comprehensive report as to the state of the environment and any other relevant reports;
- Programs to be undertaken by the Council to implement its equal employment opportunity plan; and
- Details of access and equity strategies identified in the Social Plan and other plans that are integral to social justice and which enhance community wellbeing.

The General Manager must report to the Council within 8 weeks after the end of each quarter as to the extent to which the performance targets set by the Council's current Management plan have been achieved during that quarter.

Council prior to 30 June 2006 must adopt the Management Plan for 2006/2009.

Budget Overview

The intention of the Local Government Act is that financial planning is an integral part of the Management Plan and Council must show how it proposes to fund the activities it plans to undertake.

The draft Management Plan includes details of sources, amounts and the basis of calculation of proposed revenue to be raised in the next year (s.404). These details are supported by a detailed estimate of Council's income and expenditure (s.404(1)). A general estimate of income and expenditure for the second and subsequent years covered by the Management Plan has also been prepared (s.404(4)).

Council's Financial Plan (2006/2007) – Budget

The budget based on a 3.6% increase, as presented in the General Fund is balanced. If any surplus funds become available from operations during the year, these should be applied to increase the level of accumulated funds.

The Budget Document

The budget document provides information on the types of services that council proposes to provide during the 2006/2007 financial year and at what level. Detailed information on financial sources and expenditure categories have been identified within each of Council's Principal Activities, for the five Action Plans. Information on Council's Principal Activities and Action Plans is described in the strategic component of the Management Plan.

As a financial plan, the budget outlines how much the council services will cost and how they will be funded. The budget document includes appropriations from operational funds for capital projects and the cost impact of the maintenance of these projects is reflected in the document.

Budget Format

Program Budgeting provides both a financial and management analysis of the individual programs and services offered by Council and in conjunction with the various program objectives and performance measures allow an ongoing review of services related back to the individual program objective. Extensive use of activity based costing is used to support this process.

The Financial Strategies segment of the strategic component of the Management Plan outlines the key financial strategies, which have been incorporated into the development of the budget. Such strategies include: -

- To maintain a Balanced Budget;
- To maximise income from all sources, subject to the stated policies of Council;
- To provide works and services at levels commensurate with budget allocation;
- To restrain expenditure, wherever possible;
- To achieve economy of operation; and
- To optimise the return on funds and investments.

Variation to General Income for 2006/2007

Proposed 2006/2007 Rate Structure (Minimum Rates)

	2005/2006	2006/2007 at 3.6%
Ordinary Rate:-		
Residential	\$536.20	\$555.50
Business	\$536.20	\$555.50
Farmland	\$536.20	\$555.50
Sewerage Charge	\$445.00	\$473.00
Water Access Charge	\$ 90.00	\$95.00
Domestic Garbage Charge	\$183.50	\$189.00
Minimum Rate	\$1254.70	\$1,312.50
Pensioner Rebate	<u>\$425.00</u>	<u>\$425.00</u>
Net Pensioner Minimum Rate	<u>\$829.70</u>	<u>\$887.50</u>
Increase in Minimum rates from 2005 – 2006		\$57.80
Percentage Increase in Minimum Rates from 2005 – 2006		4.60%
Pensioners		6.9%

Minimum general rates comprise **40%** of general income.

* 2003/04 Financial Indicators – NSW Average: Tweed Shire Council (TSC)

1. Average Rate per Residential Property Assessment

NSW	GROUP	TSC
\$605.00	\$641.36	\$601.81

2. Average Rate per Farmland Assessment

NSW	GROUP	TSC
\$1,472.00	\$1,190.74	\$1,038.94

3. Average Rate per Business Assessment

NSW	GROUP	TSC
\$3,449.00	\$4,726.71	\$1,636.70

* Source: Department of Local Government Comparative Information on NSW Local Government Councils

Revenue Policy

The Revenue Policy is an issue that is of major interest to Tweed Shire Council, with the Local Government Act insisting upon greater reliance on user charges and less reliance on rates. The need to balance these considerations with the community service obligations of Council means that the issue of pricing may not be a particularly easy one.

A Revenue Policy for a charge or fee should identify: -

- Cost relating to a particular service or function of local government;
- Any revenue which may be earmarked for that service or function: and
- Options for recovering the cost of a service or function.

Council exists to provide services for the benefit of the local community; therefore it should operate in an efficient manner. Tweed Shire Council is not a profit making concern, however, the development and undertaking of non-statutory activities should not be precluded – such an approach to provision of services must take account of a number of major characteristics of local government including: -

- A large part of its revenue comes from ratepayers who understandably expect a certain level and quality of service for payment of rates;
- Local Government policies, budget and pricing are developed and set by representatives elected by the ratepayers;
- Local Government receives large grants from other spheres of government which often prescribes policies and pricing practices;
- Commonwealth and State Legislation are prescriptive in certain areas in relation to the powers of local government; and
- A responsibility of allocating revenues in the most efficient and effective manner.

What services can be charged for?

The following questions need to be addressed when considering the level of fees and charges covered in the Revenue Policy: -

- Which groups (persons or entities) will benefit from the service?
- Can this target group be charged for the service?
- Should this target group be charged for the service?
- How will the target group be charged?
- Will the target group pay, or will other groups be forced to subsidise the provision of the service?

10 Year Long term Financial Plan

Purpose

Council is required under Section 8 of the Local Government Act 1993, as part of councils' charter, to "have regard to the long term and cumulative effects of its decisions". The Long Term Financial plan has been prepared with this in mind.

The Long Term Financial Plan relates to the 2005/06 to 2015/16 financial years. The main purpose of the plan is to forecast Council's financial capacity for the next 10 years. This is achieved by:

- identifying new projects and their sources of funding
- incorporating known expenditure such as repayments of existing loans
- attempting to project forward existing expenditure and income, taking into account historical growth rates

The Long Term Financial Plan is by necessity a guiding document in the sense that it can never be 100% accurate due to changing circumstances. With this in mind, actual results are likely to vary from the information provided in this document. An annual review of the plan will provide an updated appraisal of the ongoing financial capacity of Council.

This Plan relates to the activities encompassed by Councils General fund. A separate plan has been compiled relating to activities encompassed by Councils Water and Sewer activities.

Objectives

As part of the analysis of the purpose of the plan a number of objectives were identified in an attempt to determine if on present trends there is sufficient revenue to:

- Maintain or expand existing services
- Replace infrastructure, both existing and future
- Undertake new projects, in line with Council's strategic direction
- Ensure long term financial sustainability

Summary

In preparing the Budget, every effort has been made to address the objectives and strategies of the Draft Management plan and is only presented after many months of discussions and deliberations.

LEGAL/RESOURCE/FINANCIAL IMPLICATIONS:

Section 402 of the Local Government Act 1993, provides that during each year a Council must prepare a draft Management plan with respect to: -

- Council's activities for at least the next three years; and
- The Council Revenue Policy for the next year.

POLICY IMPLICATIONS:

Nil.

UNDER SEPARATE COVER/FURTHER INFORMATION:

To view any "non confidential" attachments listed below, access the meetings link on Council's website www.tweed.nsw.gov.au or visit Council's offices at Tweed Heads or Murwillumbah (from Friday the week before the meeting) or Council's libraries (from Monday the week of the meeting).

1. Draft 2006/2009 Management Plan (DW 1380876 DOC) and DW 1381382 PDF)
 2. Draft 2006/2007 Budget (DW 1381432 PDF)
 3. Draft 2006/2007 Fees and Charges (DW 1382051 DOC)
 4. Revenue Policy and Statement (DW 1380875) and (DW 1381379 PDF)
 5. 10 Year Long Term Financial Plan (DW 1381432 (PDF)
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REPORTS FROM SUB-COMMITTEES/WORKING GROUPS

3 [SUB-LTC] Minutes of the Local Traffic Committee Meeting Held 13 April 2006

VENUE:

Peter Border Room

TIME:

Commencing at 9.00am.

PRESENT:

Committee Members: Mike Baldwin, Roads and Traffic Authority; Mr Neville Newell, MP, Member for Tweed.

Informal: Chairman: Mr Paul Morgan, Mr Ray Clark and Judith Finch Tweed Shire Council.

APOLOGIES:

Mr Don Page MP, Member for Ballina, Jason Thrupp, NSW Police.

MINUTES OF PREVIOUS MEETING:

RESOLVED that the Minutes of the Local Traffic Committee Meeting held Thursday 16 March 2006 were tabled at the meeting and accepted by the Committee as a true and accurate record of the proceedings.

SCHEDULE OF OUTSTANDING LOCAL TRAFFIC COMMITTEE ITEMS

Item from Meeting Held 16/3/06:

3. Bakers Road, Murwillumbah

R0280 Pt1; DW1346133; Street - Sign; Traffic - Parking Zones; New Art Gallery

"Request received in relation to parked vehicles at the art gallery. The parked vehicles are making it difficult for persons at 41 Bakers Road to exit their property.

This item deferred until the extensions to the Art Gallery are complete as extra on-site car parking should be provided.

To be brought forward to the Local Traffic Committee meeting in September 2006.

For Council's information."

Current Status: To be brought forward to the LTC for meeting in September 2006.

BUSINESS ARISING:

Item from Meeting held 19/5/05

4. Pottsville / Mooball Road, Pottsville

R4420 Pt3; DW1195084; Traffic - Speed Zones; Safety

"Request received for a reduction in the speed limit from 100kph to 80ph on the section of Pottsville Mooball Road from where the 100kph commences to Mooball to take in all the winding areas.

It was noted that speed counts have been performed in the past and this location will be reviewed once the reconstruction of Cudgera Creek Road is completed.

To be brought forward to the meeting of June 2006.

For Council's information."

Current Status: To be brought forward to the LTC for meeting in June 2006.

For Council's information.

Current Status: To be brought forward to the LTC for meeting in December 2005.

Item From Meeting held 15/12/05

"The Committee noted that road works are not yet completed. To be brought forward to the LTC meeting in March 2006.

For Council's information."

Current Status: To be brought forward to the LTC for meeting in March 2006.

Item From Meeting held 16/3/06

"To be brought forward to the Local Traffic Committee for meeting in April 2006.

For Council's information."

Item From Meeting held 14/4/06

The Committee noted that the roadworks are not yet finished. Decided that speed counts are to be performed prior to the June 2006 meeting. To be brought forward to the Local Traffic Committee meeting of June 2006.

For Council's information.

Item from Meeting held 16/3/06

1. Wharf Street, Tweed Heads
R5901 Pt2; DW1350105; Terranora Terrace; Traffic - Parking Zones; Ppty 33792

"Request received for timed parking limits for the car park at Jimbo's Restaurant. This is due to claims that other vehicles not associated with Jimbo's are utilising their parking area.

Decided that this item be deferred to the April 2006 meeting for the provision of further information from the Development Services Unit.

For Council's information."

Item From Meeting held 14/4/06

The Committee noted that the parking areas in the vicinity of Jimbo's is public parking available for anyone to use, however, staff of nearby businesses should be utilising on site parking. The Committee was advised that the Development Assessment Unit are pursuing compliance with neighbouring businesses in regard to on-site car parking.

For Council's information.

Item from Meeting held 16/3/06

12. Machinery Drive, Greenway Drive and Tierney Place, Tweed Heads South
R3250 Pt4; R2315 Pt1; R5485 Pt1; DW1360073; Traffic - Weight of Vehicles (inc B-Doubles)

"Request received for an extension to the B-Double route from the end of Machinery Drive to the entrance gate at the Tweed Heads Motor Registry, Greenway Drive, South Tweed Heads.

This is to allow roadworthiness inspections to be conducted on B-Doubles at the Tweed Heads Motor Registry. The Motor Registry is drive through and the exit is on Tierney's Place, South Tweed Heads, and an existing B-Double route.

Concern was raised with what impact the inspection of B-doubles may have on Machinery Drive and how the vehicles would be managed on-site.

To be brought forward to the April 2006 meeting.

For Council's information."

Item From Meeting held 14/4/06

To be brought forward to the meeting of 18 May 2006 for the Police Representative to be in attendance as he has had discussions with RTA inspectors regarding the matter.

For Council's information.

GENERAL BUSINESS:

PART A

1. Bay Street, Tweed Heads

R0470 Pt3; DW1363828; Traffic - Parking Zones

Request received for:-

1. The loading zone at 33 Bay Street to be changed to short term parking (possibly 10 minutes).
2. The 2 parking spaces between Navigational Lane and Wharf Street that are designated for a "Bus Zone" between 8:30pm and 7:15am, which is reported as unused. It is suggested that these 2 parking spaces be zoned short term parking for 10 minutes.

Council's parking enforcement ranger has investigated the problem and supports (1) in the above request as it is considered a better method of managing conflicting demands in the area. The Committee noted that the loading zone would be moved about 30 metres however should not be an issue and supported the proposal.

RECOMMENDATION:

1. The existing loading zone at 33 Bay Street be changed to 10 minute short term parking.
 2. The 2 parking spaces between Navigation Lane and Wharf Street that are designated for a "Bus Zone" between 8:30pm and 7:15am, be converted to a "Loading Zone" from 7:15am until 5:30pm.
-

2. Palm Avenue and Intersection with Coast Road, Bogangar
R4060 Pt1; Tweed Coast Road; DW1344840; Traffic - Parking Zones

Request received in relation to parking at the eastern end of Palm Avenue, Cabarita Beach and the intersection of Palm Avenue and Coast Road, Cabarita Beach. The Committee discussed the issues and noted the problems appear to be intermittent and will be monitored in conjunction with the associated developments and the preparation of the draft DCP for the area. It was considered appropriate to install "No Stopping" signs at the Coast Road intersection to reinforce the statutory no stopping areas, given its proximity to the CBD.

RECOMMENDATION:

That 'No Stopping' signs be installed at the intersection of Palm Avenue and Coast Road, Cabarita Beach.

3. Kingscliff Street, Orient Street, Sutherland Street, Kingscliff
R3960 Pt1; Kingscliff Street, Sutherland Street; DW1354964; Kingscliff Public School;
Traffic - Safety; Traffic - School Zones; Traffic - Pedestrian Crossing

Request received for review of the following sites in relation to school safety:-

1. 5 way roundabout connecting Kingscliff Street and Sutherland Street. Concerns have been raised in relation to safety of student when crossing at this location on their way to and from school.
2. The location of the school crossing in Orient Street. Concern has been raised as to the close proximity to the corner, access, vision, slope of roadway and safer crossing options further up the street closer to the school.

The Committee commented as follows:-

1. That crossing points on all legs of the roundabout are provided and comply with relevant standards. It is suggested that the school raises the issue with parents and jointly educate the students to cross roads at the appropriate locations. The School should also be advised that Roads & Traffic Authority research shows that children under the age of 10 should be accompanied by an adult in a traffic environment.

2. In relation to the location of the school crossing the previous Principal of the school had requested that the school crossing be located in its current position. A condition of the crossing being placed was that the school agreed to display the 'crossing flags' in the morning and afternoon. The Road Safety Officer undertook to meet the Principal on site to explain site constraints.

For Council's information.

4. Quayside Court, The Anchorage, Tweed Heads
R4492 Pt1; DW1360708; Traffic - Parking Zone

Request received for the installation of "No Parking" signs at the end of Quayside Court in the turning bay. It is reported that various recreational and other vehicles park in the bay on a permanent basis, preventing the use of the bay for turning. The Committee noted that the subject area was constructed to facilitate vehicles turning, not as a parking bay, and supported the request.

RECOMMENDATION:

That 'No Parking' signs be installed at the western end of Quayside Court in the turning bay.

5. Bay Street, Tweed Heads
R0470 Pt3; DW 1372332; Traffic - Parking Zones; Loading Zones; Bus - Stops

Request received for changes to the "Loading Zone/Bus Zone".

This item was discussed in conjunction with Item 1 at this meeting and the same Recommendation proposed as follows:-

RECOMMENDATION:

That:-

1. The loading zone at 33 Bay Street be changed to 10 minute short term parking.
 2. The 2 parking spaces between Navigation Lane and Wharf Street that are designated for a "Bus Zone" between 8:30pm and 7:15am, be converted to a "Loading Zone" from 7:15am to 5:30pm.
-

6. Waugh Street, Chinderah

R5860; DW1373794; Traffic - Weight of Vehicles; Traffic - Speed Zones

Request received for:-

1. A reduction of the speed limit on Waugh Street in the area of Chinderah Bay Drive to 50kph.
2. The installation of appropriate signage to slow the speed of b-double vehicles.

The reduction to the speed limit was not supported due to the function of the roads being distributor roads providing access to the highway. The increased height of the b-double loads will not impact on the number of trucks using these roads. Advisory signs aimed at b-doubles are not considered to be effective as b-doubles negotiating these roads would unlikely be in excess of 60kph.

It was decided that this matter be referred to the Police for enforcement as required.

For Council's information.

PART B

Nil.

NEXT MEETING:

The next meeting of the Local Traffic Committee will be held Thursday 18 May 2006 in the Peter Border Room commencing at 9.00am.

The meeting closed at 11:10am.

DIRECTOR'S COMMENTS:

Nil

DIRECTOR'S RECOMMENDATIONS:

As per the Committee's recommendations.

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4 [SUB-TRC] Minutes of the Tweed River Committee Meeting held Wednesday 12 April 2006

VENUE:

Canvas & Kettle Meeting Room, Murwillumbah Civic Centre

TIME:

9.10am

PRESENT:

David Oxenham (Chair); Robert Quirk (Tweed River Advisory Committee & NSW Cane Growers' Association); Richard Hagley (DIPNR); Martin Dobney (Action Sands Chinderah); Harry Christopher (Bilambil Heights Progress Assoc); Claire Masters (Tweed Landcare Inc); Errol Wright (Tweed River Charter Operators); Jane Lofthouse, Tom Alletson, Geoff Edwards, Marty Hancock (Tweed Shire Council)

INFORMAL:

Dr Tony Chiffings, International Water Centre; Jan McCrohon (Minutes Secretary)

APOLOGIES:

Max Boyd (Tweed Shire Council Administrator)

MINUTES OF PREVIOUS MEETING:

Moved: Robert Quirk

Seconded: Claire Masters

RESOLVED that the Minutes of Meeting held Thursday 9 February 2006 be accepted as a true and accurate record of the proceedings of that meeting.

BUSINESS ARISING:

Item from Meeting held 9 February 2006

1. General Business Item 7 – Stotts Channel Dredging

Navigation; Dredging

Robert Quirk declared an interest in this item.

Information was received from Martin Dobney regarding costs of creating a new navigation channel on the outside of Pelican Island near Stotts Channel, based on the bathymetric survey undertaken by NSW Maritime. To remove approximately 120,000 cubic metres at an approximate cost of \$15 - \$20 /m³ would require an investment of up to \$2,400,000. It was agreed that the TRC would concentrate on Stotts Channel plug removal, but need to speak to Maritime Authority to see if there are any funding opportunities for the navigation channel on the outside of Pelican Island.

Item from Meeting held 9 February 2006

2. Business Arising – Creek Name Signs on Bridges

Tweed River Committee

Geoff Edwards asked about the status of bridge signs. Tom said there are higher priority signs being done first, but they are still on the list of signage projects.

Item from Meeting held 9 February 2006

3. Business Arising Item 1 - Flood Levee Erosion Kynnumboon

Riverbank Erosion; Flood Levee Wall

Claire Masters asked about the rationale of planting vetiver grass to stabilise river banks at Kynnumboon. Tom gave an update on the project – works have commenced, Tom met with the land holder, who asked if the project could proceed without the vetiver grass. The project is going ahead using natives at this stage.

CORRESPONDENCE IN:

1. UNSW Proposed ARC Linkage Project on Bull Sharks in the Tweed River

Tweed River Committee

Jane Lofthouse presented a report to Council by Iain Suthers from the University of NSW who is preparing an ARC Grant on the behaviour of Bull Sharks in coastal waters, and would like to use the Tweed River as one of his study sites.

The research will provide information in 4 areas:-

- 1) Detailed movements, individual tracking, home range, philopatry in Sydney Harbour-Parramatta River, Botany Bay-Georges River, Tweed River (bull sharks and dusky whalers are reported to be relatively easy to capture and tag);
- 2) Broadscale movements along coast using DPI-Fisheries and CSIRO-marine listening posts, in relation to oceanographic signals such as warm water;
- 3) Spin-off projects on re-stocked mulloway tracking, Port Jackson sharks and stingrays, or any other iconic marine species at risk in coastal waters;
- 4) Policy advice, management.

The TRC has been requested to allocate \$10, 000 per year for 4 years to the project.

Robert Quirk proposed that this research didn't fit our program and recommended that we should not support it as it is outside the scope of this Committee.

Jane to respond to Mr Suthers..

2. Valuation of Ferry Ramp Land at North Tumbulgum

Boat Ramps

The committee resolved to obtain a valuation of a piece of foreshore land at North Tumbulgum with a view to purchase the land to maintain public access along this portion of foreshore. A valuation of \$35, 000 has been received.

The only way the land could be compulsorily acquired would be for road purposes. It is not within the brief of this committee to fund it, the Chair felt, but the Council may feel it worth purchasing. The alternative would be to give up the licence on the ramp. Robert Quirk felt we should go ahead and ask the Council to purchase it.

Moved: Robert Quirk

Seconded: Errol Wright

RESOLVED that it be recommended that Council purchase the property based on the valuation and determine how the purchase of this land is to be funded.

RECOMMENDATION:

That Council purchase the property based on the valuation and determine how the purchase of this land is to be funded.

3. Funding for Remediation of Priority Fish Passage Barriers

Fisheries

Tom Alletson outlined a letter from NSW DPI Fisheries to Council with information on 5 high priority structures within the Tweed River (freshwater areas) that obstruct fish passage. Fisheries have funding from the CMA to allocate to removal of structures. Council Officers will be assessing these structures to determine if and how they can be removed.

Tom to check the structures with Council's Maintenance Engineer. Fisheries will give \$40,000 at one to one funding ratio or if crossing can be removed totally it will be fully funded.

4. Envite Environmental Restoration Conference

Tweed River Committee

Tom Alletson presented information for Committee members on the Envite Environmental Restoration Conference (Ballina 18-19 May). Attendance on behalf of the TRC should be considered, and a flyer was circulated to members – for discussion in General Business.

The NSW Coastal Conference is to be held on 7, 8 & 9 November at Coffs Harbour, and a flyer was tabled on this also.

CORRESPONDENCE OUT:

1. Letter to Gold Coast Airport

Cobaki Broadwater

As per the resolution of last meeting (9/2/06) a letter has been sent to GCAL requesting information on recent works being undertaken on its land. Copies of the letter were also sent to the relevant Ministers.

David Oxenham had received a phone call from Dennis Chant who was unable to attend this TRC meeting, but they are prepared to provide for the Committee members a 2 hour workshop to outline the works being carried out on the airport land. Suggested dates are 12, 15 & 18 May. Marty Hancock mentioned that Steve Bishop is preparing questions on the Tugun Bypass land, and that he might be interested in attending this workshop. David said that Steve might also consider accessing the website that is available, which has secure access and all of the management plans etc.

David Oxenham and Patrick Knight will be attending the next Environmental Steering Committee meeting on the Tugun Bypass Project to indicate Council's interest in the project.

David asked if TRC members would be interested in attending the airport workshop, and most members replied in the affirmative. The most suitable date would be 18 May. David Oxenham agreed to advise members by email of confirmed date and location.

2. Recreational Boating Strategy Appointment

Boating

Patterson Britton Partners have been appointed to undertake this investigation. They will most likely be ready to do a presentation at the next TRC meeting.

AGENDA ITEMS:

1. Identifying the Short and Long Term Effects of Tidal Restoration in the Tweed River Floodplain - Marty Hancock, Project Proposal

Acid Sulphate Soils

Marty Hancock presented a research proposal by the Uni of NSW which considers the short and long term effects of tidal flushing on water quality of drainage lines in ASS areas, with detailed investigation of chemical relationships affecting export of contaminants to the Tweed River. Application received from the Uni of NSW for Council to provide \$43,000 over 3 years to assist in the research project.

Robert Quirk felt that this research would be important to land holders in order to progress and recommended that the Committee consider funding this project.

Marty introduced a recent paper outlining the issue of black water events. A copy of this paper will be circulated by email to those interested. Tom requested that an information sheet be produced for the public on black water events.

Moved: Martin Dobney

Seconded: Geoff Edwards

RESOLVED that the Committee provide the funding of \$22,200, \$13,000 and \$8,000 over a period of 3 years from the Acid Sulphate Soil allocation as requested, if the Australian Pacific Science Foundation funding application is not successful.

Dr Tony Chiffings arrived at 10.25am

2. Cobaki and Terranora Broadwaters Ecosystem Health Assessment and Sustainability Assessment - Dr Tony Chiffings, International Water Centre

Monitoring

TSC was successful in applying to the Australian National University to have a Sustainability Assessment and Management Plan prepared for the Cobaki and Terranora Broadwaters. Geolink have been appointed as the local consultants to undertake this work. Additionally, Dr Tony Chiffings of the International Water Centre in Brisbane provided a report on progress made in the design of an ecosystem health assessment and ecological health monitoring program for these waterways, and the Tweed River catchment and estuary overall.

Dr Tony Chiffings left the meeting at 11.30am

3. Cobaki and Terranora - Riparian Rehabilitation Plans and Literature Review
Plan of Management

A report on the progress made in the development of study briefs to undertake the above work (as discussed during the last TRC meeting – see minutes) was provided by Tom. A brief for a weed management plan has been prepared to go out to consultants, along with a prioritised work plan, and the necessary approvals process to carry out the work.

4. Murwillumbah River Reach Enhancement Plan - Brief
Plan of Management; Riparian Projects

A report on the progress made in the development of study briefs to undertake the above work (as discussed during the last TRC meeting – see minutes) was provided. Tom presented the objectives of a study into the river bank areas adjacent to Murwillumbah as follows:-

- Prepare an overall design that will increase the aesthetic appeal of the River Reach.
- Prepare recommendations that will increase pedestrian use of the river banks for walking, non-water based recreation and appreciation of views.
- Prepare a vegetation management plan, including recommendations for weed management and supplementary planting.
- Prepare designs to address any areas of bank in stability in the study area.
- Consider Aboriginal and European cultural heritage and opportunities to increase public appreciation and awareness of significant historical use.
- Prepare a prioritised, staged and approximately costed implementation plan that can be applied over 5 years.

The committee voiced approval of the proposed direction of the study and its enthusiasm to proceed with the project.

5. Byrrill Creek Riparian Rehabilitation Plan - Implementation Arrangements
Riparian projects

The Byrrill Creek Riparian Rehabilitation Plan has been completed and submitted to the NRCMA and Council. The NRCMA put \$35,000 into the planning stage of the project, with a high quality result. Council is now required to implement the plan with funds received from the NSW Environmental Trust, TSC water quality fund and TRC support. An overview of the report was provided, and implementation arrangements discussed.

6. Bird Hide
Terranora Broadwater

Tweed Bird Observers have been supported by TRC in preparing a detailed design and cost estimate for a bird hide in Trutes Bay. The group has also approached the Committee requesting support for an Envirofund application for funding construction of the bird hide, to the extent of \$25,000 being 50% of the estimated total cost.

It was determined that the timing of the Envirofund application was premature, given that final designs and approvals for the structure have not been finalised.

Moved: Claire Masters

Seconded: Robert Quirk

RESOLVED that the Committee supports the proposal in principle to contribute up to \$25,000 funding for an application to a funding body. The project to gain detailed design and development approval before grant funding is sought.

Harry Christopher left the meeting at 11.50am

7. Glossy Black Cockatoo Action Plan
Tweed River Committee

Tom discussed the Glossy Black Cockatoo Conservancy Program and the opportunity for this committee to become involved in a regional cooperative scheme. Geoff Edwards pointed out there is a colony of them in the Round Mountain area, and recommended that the Tweed River Committee be involved in the cooperative program to maintain their populations.

Moved: Geoff Edwards

Seconded: Claire Masters

RESOLVED that the Committee support in principle the Glossy Black Cockatoo Conservative Program and Geoff Edwards to report back to the next meeting with a proposal on how we can help.

GENERAL BUSINESS:

8. Environmental Grants Opportunities

Tweed River Committee

Information on this was tabled to the Committee on several avenues of finding financial support for environmental projects.

9. Chillingham Community Water Grant

Riparian Projects

Chillingham Community Association were successful in their application to the Community Water Grants. TRC had supported the project with \$5,000 for riparian rehabilitation. Claire Masters thanked the Committee for their support in obtaining a Community Water Grant of \$43,000.

10. The Anchorage, Tweed Heads

Canals

Errol Wright pointed out that the flap gates should be removed because the water flow needs improving. He felt that the gates are not opening far enough to let clean water flow through to Southern Boat Harbour. David disagreed and said that divers regularly check the gates.

NEXT MEETING:

The next meeting of the Committee is to be held on Wednesday 14 June 2006 at the Canvas & Kettle Meeting room commencing at 9.00 am.

The meeting closed at 12.10pm.

DIRECTOR'S COMMENTS:

Nil.

DIRECTOR'S RECOMMENDATIONS:

As per Committee recommendations except for Item 2 as follows:-

2. Valuation of Ferry Ramp Land at North Tumbulgum

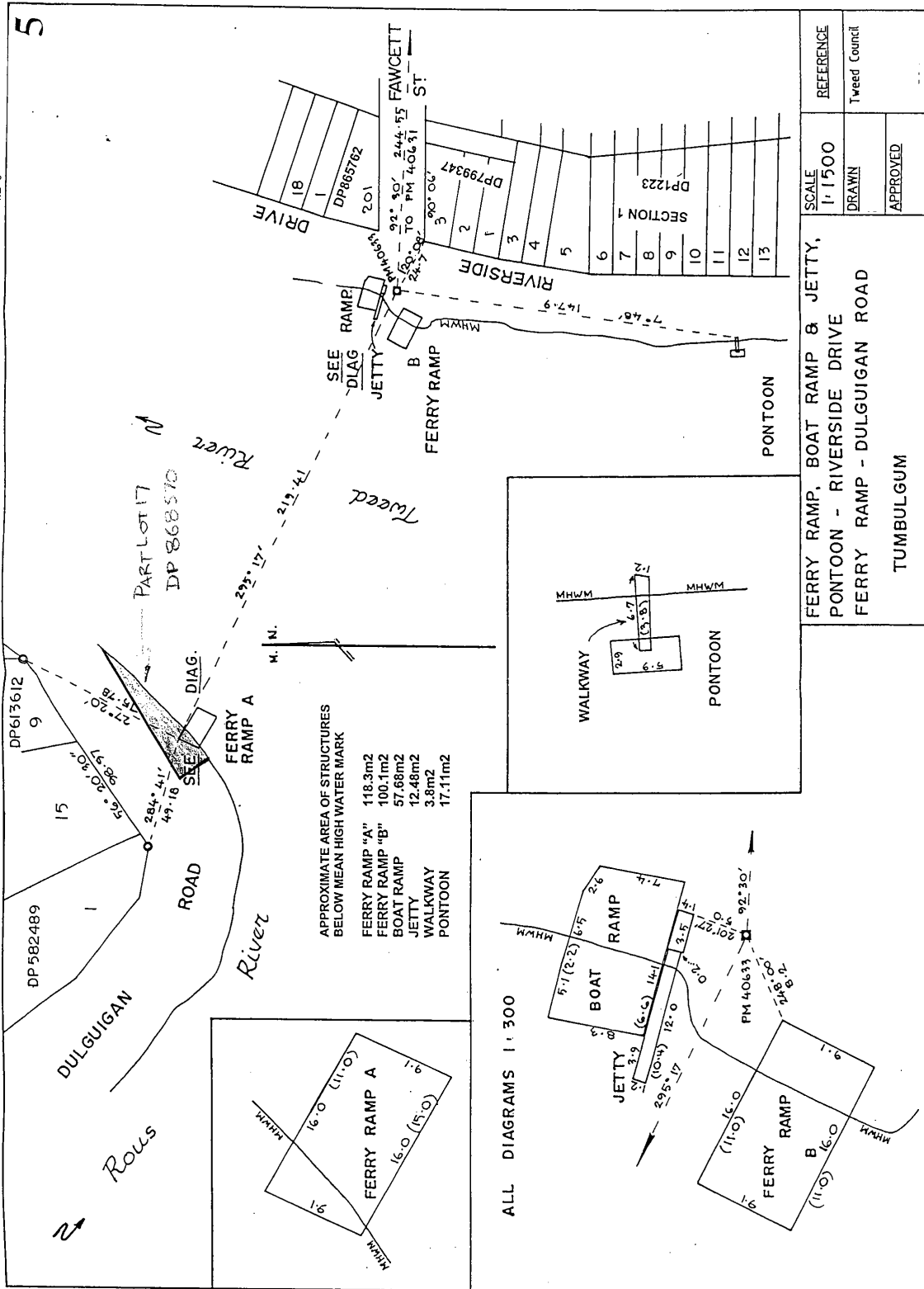
RECOMMENDATION:

That Council purchase the property based on the valuation and determine how the purchase of this land is to be funded.

It is recommended that the \$40,000 (approximate total cost to pursue purchase) could be funded through the following budgets:-

- \$20,000 from the Sale of Road Reserve funds,
- \$10,000 from the Tweed River Committee allocation for Boating Facilities (the private ownership of this land means there is no public access to the old Ferry ramp which is used to launch boats and is under licence to Tweed Shire Council as a public facility), and
- \$10,000 from the Waterways Asset Replacement Fund for reasons outlined above.

LWS 1/2/04



5 [SUB-CC] Minutes of the Communications Committee Meeting held 21 April 2006

File Ref: Communications Committee

Venue:

South Sea Islander Meeting Room, Tweed Heads Civic Centre

Time:

3.10pm

Present:

Administrator Max Boyd, Jude Robb, Dudley Kelso, Neville Douglas, Barbara Carroll, Marion Walsham and Marilyn Smith.

Apologies:

Wal Smith and Neil Baldwin

Minutes of Previous Meeting:

Moved: D Kelso

Seconded: N Douglas

RESOLVED that the Minutes of the Communications Committee Meeting held Tuesday, 21 February 2006 be accepted as a true and accurate record of the proceedings of that meeting.

Business Arising:

Nil.

Agenda Items:

1. Vacancy on the Communications Committee

In view of the fact the Committee has called for applications to fill the vacancy of Melinda Barton who resigned, a letter be written to Ron Wolfe advising that because he had been absent from a number of meetings that the Committee declare his position vacant. It is understood he is overseas at present.

Marilyn Smith reported that 10 applications had been received and these would be presented to the administrators at the next meeting.

Moved: D Kelso

Seconded: N Douglas

RESOLVED that Marilyn Smith, on behalf of the Communications Committee, writes to Ron Wolfe advising that his position was declared vacant due to the number of absences from meetings.

General Business:

2. Correspondence

Marilyn Smith reported that 3000 additional items of correspondence was received in the three months to March this year compared to the same three months last year:

January to March 2005	9,893
January to March 2006	12,790

Items not completed, as at 31March 2006 was 363, which represents three per cent.

3. 7-Year Plan

Marilyn Smith reported on the 7-Year Plan and how it had been the Council's most successful consultation on any issue.

Suggestions for the second special issue were made. This will report on the results of the 7-Year Plan and activities and services provided by Council.

4. Community Consultation Meetings

RECOMMENDATION:

That the Communications Committee:

1. Suggests that Council introduce a standard way of operating consultation meetings, this would include:
 - An independent facilitator as Chair.
 - Members of the public be invited to write down any questions, these would be handed to Council staff identified as such and assisting the meeting. They would also supply pencils and paper.
 - Speakers should be timed.
 - Only questions relating to the subject should be accepted.
 2. Requests a special meeting with the Administrators given that tenders for the printing of the Tweed Link are to be called in May.
-

Next Meeting:

The next meeting of the Communications Committee will be held at 10am on Tuesday, 23 May 2006 at the Murwillumbah Civic Centre.

The June Communications Committee meeting will be at 4pm on Thursday, 15 June 2006 in the South Sea Islander Meeting Room, Tweed Heads Civic Centre.

The meeting closed at 4.45pm.

ACTING GENERAL MANAGER'S COMMENTS:

4. Community Consultation Meetings

Arrangements have been made for the Committee to meet with Administrators.

ACTING GENERAL MANAGER'S RECOMMENDATIONS:

4. Community Consultation Meetings

As Per Committee's recommendations.

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CONFIDENTIAL ITEMS FOR CONSIDERATION

REPORTS THROUGH ACTING GENERAL MANAGER IN COMMITTEE

REPORTS FROM THE DIRECTOR GOVERNANCE & CORPORATE SERVICES IN COMMITTEE

1 [GM-CM] Appointment of Communication Committee Members

REASON FOR CONFIDENTIALITY:

This report is **CONFIDENTIAL** in accordance with Section 10A(2)(a) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to the following: -

- (a) personnel matters concerning particular individuals (other than councillors)

REPORTS FROM THE ACTING DIRECTOR ENGINEERING AND OPERATIONS IN COMMITTEE

2 [EO-OC] Naming of Council Public Road Associated with Cudgera Creek Road Realignment

REASON FOR CONFIDENTIALITY:

This report is **CONFIDENTIAL** in accordance with Section 10A(2)(a) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to the following: -

- (a) personnel matters concerning particular individuals (other than councillors)

3 [EO-CM] Kallaroo Circuit Bund Blockage of Yelgun Creek, Ocean Shores

REASON FOR CONFIDENTIALITY:

This report is **CONFIDENTIAL** in accordance with Section 10A(2)(g) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to the following: -

- (g) advice concerning litigation, or advice that would otherwise be privileged from production in legal proceedings on the ground of legal professional privilege

