

Budget 2024/25



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## Executive Summary

The budget forms part of the Operational Plan, along with the Revenue Policy and Fees and Charges. While the Delivery Program covers a four year period and contains high-level financial information, the budget focusses on the next financial year and shows more detailed expenditure and income.

The 2024/25 budget has been prepared using the previous year's Long Term Financial Plan as a base, adjusted for known variations and new demands.

The \$283 million budget is made up of 3 funds:

General	\$169 million
Sewer	\$58 million
Water	\$56 million

## Income and Expenditure Commentary

### Rates and annual charges

For 2024/25, the Independent Pricing and Regulatory Tribunal has set the rate peg at 4.6% for Tweed Shire Council.

Various methods have been used to calculate the rate peg since its introduction. A new method has been introduced for the 2024/2025 rating year and is based on the following factors;

- A Base Cost Change (BCC) by council group (metropolitan, regional and rural);
- A population factor based on each council's population growth; and
- An ESL factor to reflect annual changes in each council's Emergency Services Levy contributions.

For 2024/2025, a catch-up adjustment for past changes in the superannuation guarantee rate has also been included.

For further detail, refer to Council's Revenue Policy.

### User charges and fees

Generally, user charges and fees have been set to increase by CPI, although there are exceptions where individual fees have been assessed and will increase at a different rate. Some fees are prescribed by the State Government, with Council having no discretion in the setting of those fees.

For further detail, refer to Council's Fees and Charges document.

### Interest and investment revenue

Council's estimated interest investment revenue for 2024/25 is \$10.5 million.

Interest on overdue rates, charges and deferred debts is budgeted at \$357,000

Council's diversified portfolio of bonds, term deposits and floating rate notes is managed in-house with the goal of maximising returns whilst maintaining a minimal level of risk and complying with the State Government's Ministerial Order.

A significant portion of invested funds are restricted and not available for general expenditure. Major restrictions are Water, Sewer, Waste and Holiday Park funds, developer contributions, reserves, and unexpended loans and grants.

### **Grants and Contributions revenue**

A conservative approach has been taken when budgeting for grants and contributions revenue. The Federal Financial Assistance Grant is forecast to grow at 1% per year. Over many years this grant has proven impossible to predict.

Generally, only known future grants are included in the forward projections, with the exception of grants which have been reliably received over a long period of time. Provision in the roads budget had been made for future unconfirmed grants. The related expenditure budgets are noted as being conditional upon the grants being confirmed.

Developer contributions are assumed to generally remain static. This income is held as a restricted asset until recouped to fund projects and/or debt servicing of past projects.

### **Employee costs**

Council employs over 700 full time equivalent staff.

Employee-related costs, which include salaries, entitlements, insurance, taxes, travel and training costs, are estimated to be in the region of \$69 million.

It is assumed that employee costs will grow at various rates of between 3.0% and 4.5% over the next 10 years. This includes anticipated award and superannuation increases and growth through salary progression.

### **Borrowing costs**

Council's loan portfolio of \$114 million generates an interest expense of \$7.5 million per year, progressively reducing as the overall debt is paid down over time.

The annual borrowing program averages around \$1.9 million, and focuses on renewing major infrastructure such as bridges and stormwater drainage and public toilet renewals. It is anticipated that over time the annual borrowing program will be reduced, as major bridge and drainage upgrades are completed.

The 2024/25 to 2026/27 Budget includes three loans totalling \$2.624 million to fund the new Works Depot.

Principal repayments range from \$7.75 million to \$10 million.

### **Materials and Contracts**

Materials and contracts are set to increase by 3% on average across the period of the Long Term Financial Plan.

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## Other Expenses

Other Expenses are set to increase by 3% on average across the period of the Long Term Financial Plan.

## Major Capital Expenditure items 2024/25

Capital expenditure totalling \$68 million is included in the budget. Major items are:

IT ERP Implementation costs	\$ 1.6m
Depot Relocation	\$ 2.9m
Waste Transfer Station Infrastructure	\$ 4.0m
Eviron Quarry landfill haul road	\$ 7.0m
Eviron Quarry landfill cell construction	\$ 4.0m
Organics Green Waste drop off area	\$ 0.6m
Various Capital Roadworks	\$14.9m
Sewer Infrastructure	\$15.7m
Stormwater Drainage	\$ 0.8m
Clarrie Hall Dam Raising	\$ 2.7m
Other Water Infrastructure	\$ 9.7m

## Formatting note

The figures in this document are displayed in thousands of dollars, denoted as \$000. Due to rounding, some totals may appear to not agree to the sum of the figures that comprise them. For example, \$3,600 and \$6,700 sum to \$10,300. These figures would be displayed as (\$000) \$4, \$7 and \$10.

## Financial Summaries

	2024/25	2025/26	2026/27	2027/28
	\$000	\$000	\$000	\$000
<b>Consolidated Summary</b>				
<b>1. Income Statement</b>	<b>13,773</b>	<b>12,090</b>	<b>13,247</b>	<b>14,557</b>
101 Operating Expenses	192,155	195,339	235,624	206,781
102 Interest Expense	7,625	7,181	8,144	7,614
103 Depreciation Exp	59,254	60,689	62,161	64,121
104 Rates Income	(76,146)	(78,050)	(79,999)	(82,002)
105 Annual Charges Inc	(66,233)	(68,773)	(70,694)	(72,667)
106 Interest Received	(10,503)	(10,146)	(11,126)	(11,150)
107 Fees & Charges Inc	(63,219)	(65,369)	(67,028)	(68,739)
108 Op Grants & Cont Inc	(21,234)	(20,619)	(20,840)	(21,068)
109 Section 94/64 Inc	(6,743)	(6,925)	(7,238)	(7,554)
110 Grants Capital Inc	(473)	(505)	0	0
114 Other Revenue	(711)	(733)	(35,756)	(780)
<b>2. Balance Sheet</b>	<b>74,054</b>	<b>82,549</b>	<b>134,777</b>	<b>94,463</b>
213N Capital Exp - New	33,086	31,430	47,904	23,336
213R Capital Exp - Renew	27,955	31,129	23,586	30,849
213U Capital Exp- Upgrade	7,137	13,198	55,296	32,205
214 Loan Redemption	7,829	8,252	9,353	9,770
215 Sale of Assets	(1,953)	(1,460)	(1,361)	(1,695)
<b>3. Non-Cash</b>	<b>(91,942)</b>	<b>(94,016)</b>	<b>(95,926)</b>	<b>(98,549)</b>
316 Depn Reversal	(59,254)	(60,689)	(62,161)	(64,121)
317 ABC	14,624	14,989	15,361	15,745
318 Internal Transfers	(47,312)	(48,315)	(49,126)	(50,173)
<b>4. Restricted Funding</b>	<b>4,115</b>	<b>(622)</b>	<b>(52,098)</b>	<b>(10,471)</b>
420 Trans from reserves	(24,320)	(25,520)	(54,369)	(14,194)
421 Sec 94/64 Recoupment	(16,383)	(11,990)	(51,911)	(47,616)
422 Sec 94/64 Reversal	7,797	7,985	8,305	8,628
423 Transfer to reserves	40,715	37,179	49,616	43,811
424 Loan funding	(3,694)	(8,276)	(3,739)	(1,100)
<b>Grand Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Expenditure	283,814	290,381	395,757	319,937
Income	283,814	290,380	395,757	319,937



Funds Summary	2024/25	2025/26	2026/27	2027/28
	\$000	\$000	\$000	\$000
<b>General Fund</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>1. Income Statement</b>	<b>35,954</b>	<b>35,827</b>	<b>36,553</b>	<b>37,324</b>
101 Operating Expenses	154,890	157,119	160,590	164,762
102 Interest Expense	4,169	3,923	3,669	3,344
103 Depreciation Exp	32,508	33,158	33,809	34,491
104 Rates Income	(76,146)	(78,050)	(79,999)	(82,002)
105 Annual Charges Inc	(21,891)	(22,548)	(23,225)	(23,921)
106 Interest Received	(5,603)	(5,700)	(5,796)	(5,897)
107 Fees & Charges Inc	(28,412)	(29,061)	(29,725)	(30,415)
108 Op Grants & Cont Inc	(20,305)	(19,679)	(19,890)	(20,106)
109 Section 94/64 Inc	(2,071)	(2,098)	(2,124)	(2,152)
110 Grants Capital Inc	(473)	(505)	0	0
114 Other Revenue	(711)	(733)	(756)	(780)
<b>2. Balance Sheet</b>	<b>43,435</b>	<b>45,856</b>	<b>53,242</b>	<b>25,135</b>
213N Capital Exp - New	23,523	25,864	33,087	4,720
213R Capital Exp - renew	16,218	15,576	15,341	15,721
213U Capital Exp- Upgrade	156	160	165	169
214 Loan Redemption	5,491	5,716	6,010	6,221
215 Sale of Assets	(1,953)	(1,460)	(1,361)	(1,695)
<b>3. Non-Cash</b>	<b>(73,448)</b>	<b>(74,965)</b>	<b>(76,288)</b>	<b>(77,875)</b>
316 Depn Reversal	(32,508)	(33,158)	(33,809)	(34,491)
317 ABC	4,791	4,910	5,031	5,156
318 Internal Transfers	(45,731)	(46,717)	(47,511)	(48,540)
<b>4. Restricted Funding</b>	<b>(5,942)</b>	<b>(6,717)</b>	<b>(13,507)</b>	<b>15,414</b>
420 Trans from reserves	(10,000)	(5,352)	(16,166)	8,029
421 Sec 94/64 Recoupment	(1,040)	(1,040)	(2,056)	(1,040)
422 Sec 94/64 Reversal	3,125	3,158	3,191	3,226
423 Transfer to reserves	5,667	4,793	5,263	6,300
424 Loan funding	(3,694)	(8,276)	(3,739)	(1,100)
Expenditure	169,174	171,343	181,645	157,855
Income	169,174	171,343	181,645	157,854

<b>Funds Summary</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>
	<b>\$000</b>	<b>\$000</b>	<b>\$000</b>	<b>\$000</b>
<b>Sewer Fund</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>1. Income Statement</b>	<b>(10,125)</b>	<b>(10,303)</b>	<b>24,129</b>	<b>(10,303)</b>
101 Operating Expenses	21,412	22,051	58,118	24,240
102 Interest Expense	0	0	0	0
103 Depreciation Exp	14,437	14,860	15,307	16,004
105 Annual Charges Inc	(36,551)	(38,087)	(39,103)	(40,144)
106 Interest Received	(3,339)	(2,794)	(3,634)	(3,621)
107 Fees & Charges Inc	(3,717)	(3,905)	(4,007)	(4,111)
108 Op Grants & Cont Inc	(563)	(571)	(579)	(587)
109 Section 94/64 Inc	(1,803)	(1,858)	(1,973)	(2,084)
<b>2. Balance Sheet</b>	<b>15,685</b>	<b>17,661</b>	<b>49,574</b>	<b>23,494</b>
213N Capital Exp - New	3,826	3,044	5,324	8,463
213R Capital Exp - renew	6,484	6,579	4,059	7,478
213U Capital Exp- Upgrade	5,375	8,038	40,191	7,553
214 Loan Redemption	0	0	0	0
<b>3. Non-Cash</b>	<b>(11,190)</b>	<b>(11,509)</b>	<b>(11,849)</b>	<b>(12,435)</b>
316 Depn Reversal	(14,437)	(14,860)	(15,307)	(16,004)
317 ABC	4,852	4,973	5,097	5,225
318 Internal Transfers	(1,605)	(1,622)	(1,639)	(1,656)
<b>4. Restricted Funding</b>	<b>5,630</b>	<b>4,151</b>	<b>(61,854)</b>	<b>(756)</b>
420 Trans from reserves	(8,354)	(10,664)	(29,762)	(13,470)
421 Sec 94/64 Recoupment	(5,882)	(5,323)	(34,066)	(8,952)
422 Sec 94/64 Reversal	1,803	1,858	1,973	2,084
423 Transfer to reserves	18,063	18,280	0	19,583
Expenditure	58,407	61,344	111,151	70,886
Income	58,407	61,344	111,151	70,886

<b>Funds Summary</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>
	<b>\$000</b>	<b>\$000</b>	<b>\$000</b>	<b>\$000</b>
<b>Water Fund</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>1. Income Statement</b>	<b>(11,983)</b>	<b>(13,357)</b>	<b>(47,356)</b>	<b>(12,380)</b>
101 Operating Expenses	15,854	16,169	16,916	17,779
102 Interest Expense	3,456	3,258	4,475	4,270
103 Depreciation Exp	12,309	12,671	13,045	13,627
105 Annual Charges Inc	(7,791)	(8,138)	(8,367)	(8,602)
106 Interest Received	(1,561)	(1,652)	(1,693)	(1,627)
107 Fees & Charges Inc	(31,016)	(32,327)	(33,220)	(34,135)
108 Op Grants & Cont Inc	(366)	(369)	(372)	(374)
109 Section 94/64 Inc	(2,868)	(2,969)	(3,140)	(3,318)
110 Grants Capital Inc	0	0	(35,000)	0
<b>2. Balance Sheet</b>	<b>14,933</b>	<b>19,032</b>	<b>31,962</b>	<b>45,834</b>
213N Capital Exp - New	5,737	2,522	9,492	10,153
213R Capital Exp - renew	5,252	8,973	4,186	7,650
213U Capital Exp- Upgrade	1,606	5,000	14,940	24,482
214 Loan Redemption	2,338	2,536	3,343	3,548
<b>3. Non-Cash</b>	<b>(7,304)</b>	<b>(7,542)</b>	<b>(7,789)</b>	<b>(8,240)</b>
316 Depn Reversal	(12,309)	(12,671)	(13,045)	(13,627)
317 ABC	4,981	5,105	5,233	5,364
318 Internal Transfers	24	24	23	23
<b>4. Restricted Funding</b>	<b>4,354</b>	<b>1,867</b>	<b>23,183</b>	<b>(25,214)</b>
420 Trans from reserves	(5,965)	(9,504)	(8,442)	(8,752)
421 Sec 94/64 Recoupment	(9,461)	(5,627)	(15,789)	(37,624)
422 Sec 94/64 Reversal	2,868	2,969	3,140	3,318
423 Transfer to reserves	16,911	14,029	44,274	17,844
Expenditure	56,160	57,617	102,882	91,113
Income	56,160	57,617	67,882	91,113

## Detailed Budget

Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
<b>Service: Conservation Management</b>					
<i>Operating Expenses</i>					
A1182	Koala Management Plan	149	153	157	161
A3511	Phosphorous action plan	10	11	11	11
A3599	Native Animal Welfare Groups	30	31	31	32
A3615	Significant Tree Identification	6	6	6	6
A3620	Koala Beach	101	104	106	109
A3621	NRM Office expenses	5	5	5	5
A3626	Natural Resource Management	1,793	1,871	1,927	1,984
A5560	Tweed Coast Conservation Program	506	507	509	510
		2,600	2,688	2,751	2,817
<i>Depreciation Exp</i>					
A7921	Depreciation Environmental Protection	366	373	380	388
		366	373	380	388
<i>Depreciation Reversal</i>					
A7921	Depreciation Environmental Protection	(366)	(373)	(380)	(388)
		(366)	(373)	(380)	(388)
	<b>Service Total</b>	<b>2,600</b>	<b>2,688</b>	<b>2,751</b>	<b>2,817</b>
<b>Service: Natural Area Management</b>					
<i>Operating Expenses</i>					
A1523	Lot 500 bushland	213	220	226	232
A1564	Vegetation Management Strategy	228	236	242	248
A3106	Pottsville Environment Park NRM	13	14	14	14
A3122	Fire Hazard Reduction	107	109	111	113
A3223	Pottsville Wetland	10	10	10	11
A3505	Vertebrate Pest Management	18	19	19	20
A3545	Bushland management	79	82	85	87
A3550	Priority Weeds	220	224	229	233
A4489	Tweed & Kyogle Community on Feral Deer Alert	31	32	33	34
A5558	Coastal Ranger	135	138	141	143
A5705	Dune Stabilisation	97	99	101	103
		1,151	1,183	1,210	1,238
	<b>Service Total</b>	<b>1,151</b>	<b>1,183</b>	<b>1,210</b>	<b>1,238</b>
<b>Service: Coast &amp; Waterways</b>					
<i>Operating Expenses</i>					
A0455	Waterways Asset Management	38	39	40	40
A1531	Coastal Assets Management	120	126	130	133
A1534	Waterways Asset Replacement	36	37	38	39
A1591	Tweed Coastal Zone Management	144	149	153	157
A5678	Tweed Kenya Mentoring Program	20	20	21	21
A5700	Foreshore Protection	29	29	30	31
A5720	Sand Bypass	1	1	1	1
A5750	Boat Ramps Maintenance	24	25	25	26
A5755	Wharves Maintenance	25	26	26	27
A5760	Canal Maintenance	51	52	53	54
A5781	Lower Tweed Management Plan	412	421	429	438
A5786	Catchment Water Quality	223	227	231	235
A5788	Tweed Coast Estuary Management	40	41	42	43
		1,165	1,193	1,219	1,245
<i>Interest Expense</i>					
A1577	Coastline Management Plan Loan repayments	113	102	90	78
		113	102	90	78
<i>Depreciation Exp</i>					
A7982	Depreciation Water Transport	197	201	204	209
		197	201	204	209

Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
<i>Fees &amp; Charges Inc</i>					
A5085	Pontoon Licences	(30)	(31)	(31)	(32)
		(30)	(31)	(31)	(32)
<i>Depreciation Reversal</i>					
A7982	Depreciation Water Transport	(197)	(201)	(204)	(209)
		(197)	(201)	(204)	(209)
<i>Loan Redemption</i>					
A1577	Coastline Management Plan Loan repayments	163	174	186	198
		163	174	186	198
<i>Internal Transfers</i>					
A5778	Dividend from Water & Sewer	(243)	(248)	(252)	(257)
		(243)	(248)	(252)	(257)
<i>Transfer to reserves</i>					
A5732	Coastal Zone Management Plan Review - Dreamtime Beach	120	120	120	120
		120	120	120	120
<b>Service Total</b>		<b>1,287</b>	<b>1,311</b>	<b>1,331</b>	<b>1,353</b>

**Service: Climate Change & Sustainability***Operating Expenses*

A2373	Home Expo	12	0	12	0
A2384	Sustainability Program	6	7	7	7
A3414	Sustainability awards	0	12	0	12
A3602	Climate Change Fund	32	34	34	35
		51	52	53	54
<b>Service Total</b>		<b>51</b>	<b>52</b>	<b>53</b>	<b>54</b>

**Service: Resource Recovery and Waste Disposal***Operating Expenses*

A2505	Collection - Landfill, Green & Recycling	5,918	6,096	6,279	6,467
A2506	Pensioner Rebate-Garbage	343	343	343	343
A2507	Bi-Annual Clean-Up Collection	454	467	481	496
A2510	Murwillumbah Disposal Depot	226	233	240	247
A2512	Eviron Road Precinct	116	119	123	127
A2515	Stotts Creek Resource Recovery Centre	4,183	4,309	4,438	4,571
A2517	Old Bogangar Rd	7	8	8	8
A2518	Eviron Future Landfill Site	19	19	20	20
A2520	Tyalgum Ck Depot	12	13	13	13
A2521	657 Eviron Rd House	15	15	15	16
A2522	655 Eviron Rd House	14	14	15	15
A2523	Waste Management Levy payments	1,540	1,586	1,633	1,682
A2524	Recycling Exp Training	14	15	15	16
A2525	Recycling Expenses	704	725	747	769
A2526	Recycling Expenses Other Costs	175	180	185	191
A2527	Be Tidy Collection	32	33	34	35
A2530	Anti Litter Campaign	2	2	2	2
A2535	Bulk Collection	453	467	481	495
A2536	Transporting Waste Contract Payments	6,170	6,355	6,545	6,742
A2539	Food & Garden Organics Collection System	88	91	93	96
A2540	Sundry Expenses	25	26	27	28
A2542	Waste Legal Expenses	21	22	22	23
A2558	Illegal dumping costs	191	197	203	209
A2567	SCRRC - Master Plan Design	128	131	135	139
A2574	SCRRC The Tip Shop Expenses	153	157	162	167
A2577	Cooltowns/ zero waste/ zero emissions officer	117	120	124	128
A3098	719 Eviron Rd House: Future Land Fill Site	6	6	7	7
A3099	751 Eviron Rd House: Future Land Fill Site	12	12	13	13
		21,136	21,760	22,403	23,064
<i>Depreciation Exp</i>					
A2551	Tips Depreciation	341	348	355	362
A7920	Depreciation Other Waste Management	254	259	264	269

Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
		595	607	619	631
<i>Annual Charges Inc</i>					
A2532	Green Waste Service Charge	(3,242)	(3,339)	(3,439)	(3,542)
A2655	Domestic Collection	(12,580)	(12,957)	(13,346)	(13,746)
A2656	Land Fill Management Charge	(2,701)	(2,782)	(2,866)	(2,952)
A2680	Recycling Income	(3,369)	(3,470)	(3,574)	(3,681)
		(21,891)	(22,548)	(23,225)	(23,921)
<i>Fees &amp; Charges Inc</i>					
A2521	657 Eviron Rd House	(34)	(35)	(37)	(38)
A2522	655 Eviron Rd House	(30)	(31)	(32)	(33)
A2654	Non-Domestic Collection	(1,309)	(1,348)	(1,388)	(1,430)
A2660	Waste Income - Assorted	(5,555)	(5,722)	(5,893)	(6,070)
A2664	Bulk Collection DWM	(925)	(953)	(981)	(1,011)
A2665	Bulk Collection Non-DWM	(19)	(20)	(20)	(21)
A2667	Sundry Garbage Income	(3)	(3)	(3)	(3)
A2669	Cane Farm Income (Quirk)	(6)	(7)	(7)	(7)
A3099	751 Eviron Rd House: Future Land Fill Site	0	0	0	0
		(7,881)	(8,118)	(8,361)	(8,612)
<i>Op Grants &amp; Cont Inc</i>					
A2657	DWM Pensioner Rebate Subsidy	(185)	(185)	(185)	(185)
		(185)	(185)	(185)	(185)
<i>Other Revenue</i>					
A2575	SCRRC The Tip Shop Income	(120)	(124)	(128)	(131)
A3099	751 Eviron Rd House: Future Land Fill Site	(27)	(28)	(29)	(30)
		(147)	(152)	(156)	(161)
<i>Capital Exp</i>					
A2576	Transfer station infrastructure	4,030	0	0	0
A2606	Eviron Quarry landfill haul road construction	7,000	2,000	0	0
A2614	Internal roadworks and traffic management SCRRC	0	800	0	0
A2615	Eviron landfill cell 1, leachate and surface water mgt	4,000	2,600	15,000	0
A2617	Landfill rehabilitation	0	0	0	2,250
A2620	Organics/green waste drop off area	600	200	0	0
		15,630	5,600	15,000	2,250
<i>Depreciation Reversal</i>					
A2551	Tips Depreciation	(341)	(348)	(355)	(362)
A7920	Depreciation Other Waste Management	(254)	(259)	(264)	(269)
		(595)	(607)	(619)	(631)
<i>ABC</i>					
A7088	ABC Domestic Waste Management Fee	19,957	20,561	21,182	21,823
A7089	ABC Commercial Waste	(17,665)	(18,199)	(18,750)	(19,317)
		2,293	2,362	2,432	2,505
<i>Trans from reserves</i>					
A2562	Reserves & Funding	(8,954)	1,281	(7,908)	5,060
		(8,954)	1,281	(7,908)	5,060
<b>Service Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Sustainable Agriculture</b>					
<i>Operating Expenses</i>					
A3588	Tweed Sustainable Agriculture Strategy	44	46	47	49
A3592	Sustainable Agriculture Small Grants	25	25	26	26
		69	71	73	75
<b>Service Total</b>		<b>69</b>	<b>71</b>	<b>73</b>	<b>75</b>
<b>Service: Water Supply</b>					
<i>Operating Expenses</i>					
B0005	Prop Exp Oth Than WTP	8	8	9	9
B0007	342 Duranbah Rd House	41	41	42	43
B0008	Clarrie Hall Dam Land	44	45	46	47
B0100	Purchase Of Water	39	40	41	42
B0105	Taxes & Bank Charges	620	638	654	670

Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
B0300	Clarrie Hall Dam	550	565	579	593
B0307	Tyalgum Weir	21	21	22	22
B0308	Bray Park Weir	42	43	44	45
B0310	Byrill Creek Dam Site	237	243	249	255
B0315	Crams Farm - 145 Commissioners Ck Rd DoonDoon	213	220	225	231
B0360	Land and Bushfire Management Plan Water Catchment Ops	9	9	9	9
B0400	Reservoirs	517	531	572	632
B0510	Pump Stations Maintenance	1,321	1,357	1,440	1,479
B0600	Water Mains	727	749	768	787
B0611	Tweed District Water Reticulation	1,693	1,757	1,819	2,023
B0670	Tyalgum Water Reticulation	4	4	4	4
B0670	Tyalgum Water Reticulation	2	2	2	2
B0675	Uki Water Reticulation	14	14	15	15
B0675	Uki Water Reticulation	3	3	4	4
B0710	Bray Park WTP	3,014	3,116	3,261	3,330
B0720	Tyalgum Water Treat Plant	181	185	228	209
B0730	Uki Water Treatment Plant	238	244	261	272
B0801	Riparian Rehab/Buffer Zone	11	11	11	12
B0810	Plumbing Compliance Checks	5	5	6	6
B0816	Metered Stand Pipes	29	30	31	32
B0822	Misc Equipment	22	23	23	24
B0830	SCADA Operations	164	151	155	177
B0835	Dial Before You Dig Service	15	15	15	16
B0840	Meter Reading All Areas	140	144	148	152
B0841	Meter Reading-North	91	94	96	98
B0842	Meter Reading-Coast	104	107	110	113
B0843	Meter Reading-South	79	81	83	85
B0844	Hire of Vacuum Truck	348	357	366	375
B0848	Service/Repair- to external party property	5	5	5	5
B0900	Mgmt Expenses/Other Costs	311	319	327	335
B0901	Management Expenses Timesheet Salaries	226	233	239	245
B0902	Management Expenses Salaries	1,983	2,042	2,093	2,146
B0904	Strategy Development & Business Management	150	0	95	7
B0906	Performance Reporting	3	0	0	3
B0910	Mobility Devices	18	19	19	20
B0912	Asset Mgt Data	92	95	144	100
B0913	Integrated Water Cycle Management (IWCM)	0	0	0	166
B0917	Water Demand Management	26	26	27	168
B0920	Laboratory Charges	824	844	865	887
B0922	Depot Expenses - All Areas	20	21	21	22
B0925	Office Facilities & Suppl	6	6	6	6
B1250	Metered Standpipes	32	32	33	17
B1262	Vehicles	40	41	42	43
B1280	PRV's	102	111	37	38
		14,384	14,649	15,290	16,020
<i>Interest Expense</i>					
B0125	Interest On Loans	3,456	3,258	3,075	2,895
		3,456	3,258	3,075	2,895
<i>Depreciation Exp</i>					
B7930	Depreciation Water	11,184	11,511	11,811	12,184
		11,184	11,511	11,811	12,184
<i>Annual Charges Inc</i>					
B0225	Access Charge	(7,791)	(8,138)	(8,367)	(8,602)
		(7,791)	(8,138)	(8,367)	(8,602)
<i>Interest Received</i>					
B0220	Interest On Investments	(1,460)	(1,547)	(1,584)	(1,514)
		(1,460)	(1,547)	(1,584)	(1,514)
<i>Fees &amp; Charges Inc</i>					
B0011	511 Doon Doon Road	(29)	(30)	(31)	(31)
B0012	269 Doon Doon Road	(17)	(18)	(18)	(18)
B0013	768 Terranora Rd, Terranora	(37)	(37)	(38)	(39)
B0200	Water Rates	(1)	(1)	(1)	(1)
B0215	Water Sales	(388)	(403)	(419)	(436)

Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
B0231	Volumetric Charge	(30,003)	(31,278)	(32,132)	(33,009)
B0311	857 Byrrill Ck Rd Houses: Future Dam Site	(7)	(7)	(7)	(8)
B0312	778 Byrrill Ck Rd House: Future Dam Site	(10)	(10)	(10)	(10)
B0813	Special Water Meter Reading Income	(115)	(119)	(124)	(129)
B0850	Connection Fees	(384)	(398)	(412)	(427)
B0851	Stand Pipe Hire	(5)	(5)	(5)	(6)
B0881	Reservoir Lease	(67)	(70)	(73)	(76)
B0882	Sundry Income	(36)	(37)	(39)	(40)
		(31,099)	(32,414)	(33,310)	(34,229)
<i>Op Grants &amp; Cont Inc</i>					
B0210	Grants & Subsidies	(366)	(369)	(372)	(374)
		(366)	(369)	(372)	(374)
<i>Section 94/64 Inc</i>					
B0240	Capital Contributions Revenue	(2,735)	(2,792)	(2,861)	(3,027)
		(2,735)	(2,792)	(2,861)	(3,027)
<i>Grants Capital Inc</i>					
B1100	Capital Works Funding	0	0	(32,976)	2,024
		0	0	(32,976)	2,024
<i>Capital Exp</i>					
B0611	Tweed District Water Reticulation	2,655	2,756	2,853	3,011
B1260	Equipment Purchases General	21	22	22	23
B1276	Bray Park WTP - membrane replacement	0	0	3,690	0
B1279	Bray Park WTP - Lime post dose system	188	0	0	0
B1291	Dams/Weirs - minor capital works	17	18	18	19
B1292	Reservoirs - minor capital works	18	18	19	19
B1293	WPS - minor capital works	17	18	18	19
B1295	WTP - minor capital works	23	24	24	25
B1451	Clarrie Hall Dam Raising	2,844	1,361	8,879	23,440
B1481	Bray Park Weir - Mitigation of Risk of Salt Water Contaminat	550	5,000	6,000	0
B1600	WPS's Estimate only	0	0	0	90
B1630	WPS 1A Pump Replacement	0	479	0	0
B1652	WPS 11 Bilambil Village - Mech & Elec renewal	0	1,001	0	0
B1689	WPS 9 North Tumbulgum - Mech, Elec & Civil Upgrade	0	0	0	2,131
B1690	WPS 5 Banora Pt - Mech, Elec & Civil Upgrade	0	0	300	0
B1763	WPS 7 - Country Club Reservoir - inline chlorination install	0	0	239	0
B1765	Kingscliff Reservoir - inline chlorination installation	208	0	0	0
B1785	North Tumbulgum Reservoir 2	0	0	0	4,850
B1786	Pottsville West Reservoir - inline chlorination installation	41	150	0	0
B1814	WPS 22 - inline chlorination installation	61	150	0	0
B1824	Razorback Reservoir - inline chlorination installation	61	150	0	0
B1825	Rayles Lane Large Reservoir - inline chlorination install	0	0	0	221
B1901	Kings Forest Duplication Stage 1 600mm x 1600m	0	0	0	3,496
B1965	Kings Forest Duplication	576	0	0	0
B2033	Clothiers Creek Rd, south from Eviron Rd 150mm x 1002m	0	0	989	0
B2141	Brett St, Wharf St east along Brett St 150mm x 231m	0	0	224	0
B2147	Frances St & Powell St - Renew 150mm x 576m	0	0	0	573
B2151	Old Lismore Rd, Sovereign Way to Tyalgum Rd – Renewal 150mm	0	416	0	0
B2161	Seaview Rd, Oyster Point Rd to Hibiscus Pde 100mm x 147m	80	0	0	0
B2162	Terranora Rd, Banora Hills Dr to Pileena St 100mm x 511m	0	0	0	352
B2165	William St 100mm x 328m	0	228	0	0
B2169	Chinderah Bay Dr, Pacific Hwy to Chinderah Rd 500mm x 1204m	1,213	0	0	0
B2171	Megan St, Kirkwood to Duffy St 100mm x 431m	0	0	0	0
B2504	Chambers Reservoir Zone Distribution Watermains Upgrade	0	0	882	0
B2568	Cowell Park to Mooball Duplication 200mm x 3800m	0	0	3,828	0
B2571	Tweed Coast Rd Chinderah Sth Ozone St - mains replacement 91	0	675	0	0
B2572	Clothiers Creek Road West Of Kauri St to end of AC section	0	0	0	0
B2576	Minjungbal Dr East side Kirkwood to Tweed City - mains repla	200	0	0	0
B2636	Broadway/TVW to Station St upgrade 200mm x 120m	89	0	0	0
B2648	Sylvan St, WPS2 to High School - Renew 750mm x 1220m	0	0	0	2,630
B2656	Seabreeze Blvd to Sassafras St New Trunk Main 250(?) x1430 m	1,038	0	0	0
B2658	Kendon Ave & Hall Dr, Joshua St to Byangum Rd including Lind	490	0	0	0
B3007	Interconnection at Simpson Dr Flow meter	0	86	0	0



Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
B3008	Interconnection at Simpson Dr North Flow meter	0	86	0	0
B3009	Short St Flow meter	88	0	0	0
B3010	Wilson Park crossing Flow meter	49	0	0	0
B3013	Banora Hill Dr (Oxley Cove) Flow meter	0	0	52	0
B3015	Kirkwood/Minjungbal Flow meter	0	0	82	0
B3031	Warana Ave - 100mm x 267m mains replacement	169	0	0	0
B3032	Charles St - 250mm x 212m mains replacement	0	0	254	0
B3033	Ducat St - 100mm x 818m mains replacement	470	0	0	0
B3034	Ducat, Jalibah Ave, Moolau Ave, Parkes Dr - 100mm x 626m	400	0	0	0
B3035	Inlet Dr and surrounds 100mm x 318m & 150mm x 530m	655	0	0	0
B3036	Reserve Crk Road - 100mm x 211m mains replacement	0	0	142	0
B3037	Harwood St, Byangum Rd and William St - 100mm x 228m	0	149	0	0
B3038	Phillip St & Ocean Drive - 100mm x 492m mains replacement	0	308	0	0
B3039	Oceanview Cr and surrounds - 100mm x 1743m mains replacement	0	1,135	0	0
B3040	Piggabean Rd - 100mm x 564m mains replacement	0	0	379	0
B3041	Lalina Av, Nerang St, Myeerimba Pde - 100mm x 1200m	0	782	0	0
B3042	Panaroma Dr - 100mm x 285m mains replacement	0	186	0	0
B3043	Jacaranda Ave -100mm x 268m & 150mm x 661m mains replacement	0	1,003	0	0
B3044	Dinsey St, Quirk Pl & Vulcan St - 100mm x 201m main replacem	0	0	0	0
B3045	The Anchorage, Mainbrace & Bowsprit – Renewal 100mm x 737m	466	0	0	0
B3046	Riviera Ave - 100mm x 429m mains replacement	0	279	0	0
B3047	Hastings Rd, Cabarita Rd & Banksia Ave - 100mm x 862m	0	639	0	0
B3048	Steep St, Adelaide st, Charles St & Recreation St - 100mm x	0	0	502	0
B3049	Poinciana Av, Oleander Ave, Ti Tree Av and others - 100mm x	0	776	0	0
B3050	Smith St, River St & Wardrop St - 200mm x 1128m mains replac	0	0	0	1,278
B3052	Oconnor Dr - 100mm x 121m mains replacement	0	0	81	0
B3053	Tweed Coast Rd & Cypress Cres - 100mm x 273m mains replacem	0	0	0	189
B3054	Bellevue Ave, Elouera Tce, Hope St - 100mm x 562m mains repl	0	0	385	0
B3055	Oyster Point Rd - Renew 100mm x 481m	0	0	0	333
B3057	Terranora Rd - 150mm x 1005m mains replacement	0	0	0	889
B3061	Lakeview Pde - 200mm x 147m mains replacement	0	0	152	0
B3064	Surfside Cr, Elfran Ave & Elanora Ave - 100mm x 477m	0	0	0	330
B3073	Kennedy Dr - 100mm x 157m mains replacement	0	0	106	0
B3075	Kennedy Dr - 100mm x 354m mains replacement	224	0	0	0
B3076	Reserve Creek Rd, Kielvale Water Main Upgrade 200mm x 660m	352	0	0	0
B3078	Phillip St & Waugh St – New Water Main150mm x 335m	287	0	0	0
B3109	Shell St, Beach St, Ocean St & Zephyr St – New 150mm x 365m	396	0	0	0
		13,948	17,895	30,120	43,918
<i>Loan Redemption</i>					
B0126	Loan Repayments	2,338	2,536	2,719	2,899
		2,338	2,536	2,719	2,899
<i>Depreciation Reversal</i>					
B7930	Depreciation Water	(11,184)	(11,511)	(11,811)	(12,184)
		(11,184)	(11,511)	(11,811)	(12,184)
<i>ABC</i>					
B7001	ABC Dams & Weirs	60	62	63	65
B7002	ABC Reservoirs	38	39	40	41
B7003	ABC Water Pumping Stations	75	76	78	80
B7004	ABC Water Mains	274	281	288	295
B7005	ABC Water Treatment	164	168	172	176
B7006	ABC Water Consumer Services	302	310	318	326
B7007	ABC Water Fund Management	4,068	4,170	4,274	4,381
		4,981	5,105	5,233	5,364
<i>Internal Transfers</i>					
B0128	Dividend to General Fund	124	126	128	131
		124	126	128	131
<i>Trans from reserves</i>					
B1100	Capital Works Funding	(15,426)	(15,131)	(24,231)	(46,375)
		(15,426)	(15,131)	(24,231)	(46,375)
<i>Sec 94/64 Reversal</i>					
B0240	Capital Contributions Revenue	2,735	2,792	2,861	3,027
		2,735	2,792	2,861	3,027
<i>Transfer to reserves</i>					

Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
B1080	Transfer To ARR	16,911	14,029	44,274	17,844
		16,911	14,029	44,274	17,844
	<b>Service Total</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>
<b>Service: Wastewater Services</b>					
<i>Operating Expenses</i>					
D0006	Mech/Elec Building Kingscliff	104	106	109	111
D0010	Oth Prop (Not STP & SPS)	3	4	4	4
D0105	Taxes & Bank Charges	705	723	741	759
D0230	Banora Point	686	712	737	788
D0240	Kingscliff	265	275	285	403
D0250	Murwillumbah	472	490	507	604
D0260	Hastings Point	205	213	220	247
D0270	Tumbulgum	143	147	151	183
D0280	Tyalgum	45	46	47	77
D0290	Uki	22	23	23	24
D0295	Burringbar/Mooball	18	18	19	19
D0305	Banora Pt Pump Stations	1,926	1,995	2,189	2,262
D0310	Kingscliff Pump Stations	502	520	568	587
D0315	Murbah Pump Stations	571	592	645	667
D0320	Hastings Pt Pump Stations	666	690	750	775
D0322	Tumbulgum Pump Station	46	48	49	50
D0325	Tyalgum Pump Station	20	20	21	21
D0327	Uki SPS	51	52	54	55
D0329	Burringbar/Mooball SPS	48	50	51	52
D0330	Sewer Pump Stations General	170	175	180	186
D0331	Council owned SPPS	87	90	101	105
D0350	Private Works Switchbrds	0	0	0	0
D0400	WWTP	217	223	229	234
D0402	Tweed Heads WWTP	147	151	154	158
D0407	Banora Point WWTP	3,353	3,446	3,641	3,733
D0412	Kingscliff WWTP	1,222	1,261	1,319	1,417
D0417	Murwillumbah WWTP	1,026	1,059	1,120	1,211
D0418	Murwillumbah Recycled WWTP	300	309	325	343
D0422	Hastings Point WWTP	900	929	977	1,002
D0424	Tumbulgum WWTP	131	135	162	147
D0427	Tyalgum WWTP	201	206	211	225
D0430	Uki WWTP	217	223	228	246
D0432	Mooball WWTP	194	200	222	227
D0503	Tweed Lab payments to Sewer Fund	(319)	(324)	(328)	(332)
D0600	Sewer Mains	433	446	457	489
D0801	Riparian Rehab/Buffer Zone	16	16	17	17
D0810	Trade Waste Management	231	238	244	250
D0820	Misc Equipment	18	19	19	20
D0830	SCADA Operations	309	306	313	334
D0835	Dial Before You Dig Service	13	13	13	13
D0852	Hire of Vacuum Truck	339	348	357	366
D0900	Mgt Exp Other	250	256	263	269
D0901	Management Expenses Timesheet Salaries	564	581	595	610
D0902	Management Expenses Salaries	2,022	2,083	2,135	2,188
D0904	Strategy Development & Business Management	60	62	0	70
D0906	Performance Reporting	5	0	0	5
D0910	Mobility Devices	20	21	21	22
D0912	Asset Mgt Data	85	87	137	92
D0920	Laboratory Charges	260	267	274	280
D0925	Office Facilities & Suppl	10	10	11	11
D0941	Field Staff Training	115	118	121	124
D1260	Equipment Purchases General	34	35	35	36
D1262	Vehicles	45	46	47	48
		19,174	19,756	20,769	21,836
<i>Depreciation Exp</i>					

<b>Job No.</b>	<b>Description</b>	<b>2024/25 \$000</b>	<b>2025/26 \$000</b>	<b>2026/27 \$000</b>	<b>2027/28 \$000</b>
D7931	Depreciation Sewerage	13,913	14,295	14,728	15,186
		13,913	14,295	14,728	15,186
<i>Annual Charges Inc</i>					
D0150	Sewerage Rate	(36,591)	(38,129)	(39,146)	(40,189)
		(36,591)	(38,129)	(39,146)	(40,189)
<i>Interest Received</i>					
D0185	Interest On Investments	(3,299)	(2,752)	(1,567)	(1,552)
		(3,299)	(2,752)	(1,567)	(1,552)
<i>Fees &amp; Charges Inc</i>					
D0004	5 Reynolds St MB House	(12)	(13)	(13)	(13)
D0160	Sewerage Charges	(3,056)	(3,236)	(3,331)	(3,427)
D0650	Sundry Income	(10)	(10)	(11)	(11)
D0651	Connection and Application Fees	(16)	(17)	(17)	(18)
		(3,095)	(3,276)	(3,372)	(3,469)
<i>Op Grants &amp; Cont Inc</i>					
D0155	Grants And Subsidies	(348)	(350)	(352)	(355)
D0198	Operating Income	(215)	(221)	(226)	(232)
		(563)	(571)	(579)	(587)
<i>Section 94/64 Inc</i>					
D0193	Capital Contributions Revenue	(1,793)	(1,830)	(1,868)	(1,984)
		(1,793)	(1,830)	(1,868)	(1,984)
<i>Capital Exp</i>					
D1293	WWTP - minor capital works	73	74	76	78
D1341	SPS 1001 Proudfoots Lane - Mech replacement & convert to Wet	398	0	0	0
D1343	SPS 1003 Charles Lane - Mech/Civil convert to wet well	0	0	434	0
D1346	SPS 1006 Mooball Street - Mech/Civil convert to wet well	0	422	0	0
D1347	SPS 1007 Harwood St - Mech/Elec/Civil Upgrade	380	0	0	0
D1349	SPS 1009 Durrington St - Mech upgrade to 15.2L/s	0	0	104	0
D1350	SPS 1023 North-Arm Rd - Mech Upgrade	186	0	0	0
D1354	SPS 1014 Tree Steet (Off Kyogle Road) - Mech	0	61	0	0
D1369	SPS 2000 Tweed Regional Mech Upgrade	279	0	0	0
D1381	SPS 1028 Lundberg Dr, South modifications including building	0	0	456	0
D1382	SPS 1004 Hartigan St - Mech/Civil convert to wet well	535	0	0	0
D1390	SPS 1031 Buchanan St Central, New Regional SPS	80	975	1,000	0
D1394	SPS 1028 Lundberg Dr, South - Augment Storage - 20kL	0	0	127	0
D1395	SPS 1005 Buchanan St North - Mech/Elec derating - 6.4L/s	0	0	50	0
D1398	SPS 1013 Hall Drive - Pumps	0	61	0	0
D1404	SPS 2004 RECREATION STREET	0	0	100	1,000
D1418	SPS 2018 GOLLAN DRIVE (PARK) Odour & Septicity	0	0	308	0
D1422	SPS 2022 CRYSTAL WATERS DRIVE	0	0	0	67
D1451	SPS 2005 Meridian Way (Sawmill) - Mech/Civil convert to wet	0	460	0	0
D1456	SPS 2009 Gray Street - Mechanical Replacement	0	0	0	65
D1458	SPS 2015 Wyuna Road - Mech	60	0	0	0
D1466	SPS 2028 Tringa St - Pump Renewal & New Flowmeter	53	0	0	0
D1468	SPS 2031 Kiata Parade - Mech	0	61	0	0
D1469	SPS 2032 Caloola Drive - Mechanical Replacement	60	0	0	0
D1488	SPS 2016 Powell St Emergency Storage 120m3	0	0	0	576
D1491	SPS 2047 Bilambil Road - Mech	0	11	0	0
D1492	SPS 2049 Endless Summer Park (Syphon Pump) - Mech	0	0	63	0
D1496	SPS 2042 River Tce - Mechancial Upgrade	0	0	63	0
D1532	SPS 3012a - Amber Rd - NEW SPS on new site	0	0	0	1,477
D1547	SPS 3008 Eunga St - Pumps	0	61	0	0
D1549	SPS 3038 Russell Way - Pumps	0	0	63	0
D1551	SPS 3036 Botanical Circuit - Pumps	0	0	0	65
D1574	SPS 3002 Hibiscus Parade - Mech	0	61	0	0
D1575	SPS 3009 Sunshine Ave - Pumps, SRM Renewal and new flow mete	80	0	0	0
D1576	SPS 3013 Oxley Street - Mech	0	0	0	65
D1581	SPS 3020 Amaroo Park - Mechancial Replacement	60	0	0	0
D1584	SPS 3026 Winders Place - Mech	60	0	0	0
D1586	SPS 3029 Chardonnay Crescent - Mech	60	0	0	0
D1587	SPS 3034 Horseshoe Drive - Mech	0	61	0	0
D1593	SPS 3018 Fraser Dr, South - Mechanical Upgrade	0	0	0	53
D1601	SPS 4026 Casuarina Way - South - Lift Stn 1 - Mech	0	0	0	40

Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
D1602	SPS 4027 Collins Lane - Lift Stn 2 - Mech	0	0	0	40
D1603	SPS 4028 Barclay Drive - Lift Stn 3 - Mech	0	0	39	0
D1607	SPS 4032 Longboard Circuit - Mech	61	0	0	0
D1633	SPS 4031 Bells Boulevard - Pump Replacement	53	0	0	0
D1665	SPS 4005 Kingscliff St Mech/Elec/Civil Upgrade Wet Well/Dry	0	0	0	412
D1667	SPS 4007 Rutile Street - Mech	60	0	0	0
D1668	SPS 4008 John Rob Way - Mechancial Replacement	20	0	0	0
D1671	SPS 4025 Casuarina SG - Mechanical Upgrade	159	0	0	0
D1756	SPS 5026 Sugar Glider Drive - Mech	0	0	65	0
D1757	SPS 5027 Lomandra Ave - Mech	0	0	65	0
D1765	SPS 5025 Sea Breeze Boulevarde - Mech	0	0	65	0
D1778	SPS 5015	60	0	0	0
D1786	SPS 5016 Cudgera Avenue - Mech	60	0	0	0
D1787	SPS 5007 Tweed Coast Road ,North - Mech	0	0	0	65
D1790	SPS 5020 Sassafras Court - Mech	0	61	0	0
D1791	SPS 5021 Buckingham Drive - Mech	60	0	0	0
D1792	SPS 5022 Macadamia Drive - Mech	0	0	0	65
D1811	SPS 6001 Government Road - Mech	60	0	0	0
D1812	SPS 5001 Towner's Ave	0	61	0	0
D1813	SPS 5024 Ovreall Dr, South (L.S) - Pump	0	0	0	65
D2015	SPS 3011 Cox Drive - Convert to wet well	0	0	647	0
D2018	SPS2041 New Access driveway	0	33	0	0
D2029	SPS 8029 Uki Sports Ground - Mech	0	0	0	67
D2030	Remote Telemetry Unit (RTU) Replacement Program	0	0	0	1,182
D2213	SRM 1013 Hall Dr 250mm x 750m	629	0	0	0
D2221	SRM 1005 Buchanan St-Murwillumbah Bridge SP1005 375mm x 1170	0	1,504	0	0
D2227	SRM 1028 New Buchan St/Colin St to SPS 1005 (250mm x 1190m)	0	0	1,009	0
D2228	SRM 1028 to Buchanan/Colin Sts Intersec dupli 150mm x 1710m	0	0	1,004	0
D2229	SRM 1031/1002 WWTP inlet works Boundary duplic 375mm x 500m	0	500	0	0
D2240	SRM 2028 Tringa St to Gray St – Upgrade 150mm x 119m and New	372	0	0	0
D2306	SRM 2033 Afex Park - SPS 2033 to southern end Boyds Bay Brid	0	50	0	616
D2310	SRM 2010 Coral St 100mm x 245m	0	0	136	0
D2321	SRM 1006 Mooball St - SPS to Moobal St -Upgrade 250mm x 180m	0	0	186	0
D2322	SRM 1003 Charles Lane - Replacement 150mm x 570m	0	487	0	0
D2323	SRM 1011 Showgrounds - SPS to new section - Repl 100mm x 41m	0	44	0	0
D2325	SRM 1012 Tamarisk St Upgrade 150mm x 433m	0	0	0	392
D2327	SRM 1016 Tweed Valley Way, Central - Replace 150mm x475m	0	406	0	0
D2329	SRM 1017 Tweed Valley Way, North Replace 150mm x 310m	0	346	0	0
D2387	SRM 2004 to Boyds Bay Bridge	0	150	80	3,900
D2395	SRM 2014 Parkes Dr-Pacific HWY to Ducat St Repl 150mm x 306m	0	278	0	0
D2396	SRM 2024 Sunset Bvd - Replacement 100mm x 360m	0	212	0	0
D2397	SRM 2019 Koala PI - Replacement 100mm x 17m	0	15	0	0
D2398	SRM 2025 Pelican PI - Replacement 100mm x 236m	0	0	143	0
D2424	SRM 3008 Eunga St - SPS to Sth Tweed SC - Upgrl 200mm x 223m	198	0	0	0
D2425	SRM 3012 Amber Rd - Upgrade 200mm x 854m	0	0	1,043	0
D2426	SRM 3015 Bosun Bvd-D/stream & sect Old Ferry Rd-Rep 150mx265	0	0	253	0
D2471	SRM 3022 Receiving MH Odour Control	0	0	28	0
D2484	SRM 4005 Kingscliff St - SPS to Lorren Way- Rep 225mm x 230m	0	0	300	0
D2580	SRM 4023 Kings Forest stg2, Cudgen - Cresent St -500mmx1350m	0	0	0	890
D3050	Trunk SRM Aug. Drydock Road to WWTP 675mm x 1620m	0	0	0	1,209
D3058	SRM5001:SP5001 Towners Ave to Cabarita Rd-Upgrade 300mmx536m	0	679	0	0
D3100	Gravity Sewer Rehabilitation (includes CCTV, Relining, manho	2,248	2,314	2,381	2,450
D3219	SGM Pearl St - SPS 2002 Catchment Upgrade 225mm x 40m	220	0	0	0
D3307	SPS 1007 Harwood St Catchment inflow investigations and upgr	681	0	0	0
D3500	WWTP Unspecified asset replacement	0	0	0	698
D3501	PLC (Scada) Replacement Program	0	0	0	243
D3511	West Tweed WWTP Overflow Storage Lagoons	0	0	361	0
D3512	West Tweed WWTP Redundant Lagoon Filling	0	0	116	0
D3534	Kingscliff Outfall, Tweed Coast Rd to River - upgrade 600mm	488	1,709	1,173	0
D3538	Kingscliff WWTP - emergency storm lagoon	0	301	1,240	0
D3546	Murwillumbah WWTP Capacity Upgrdae	1,180	1,000	26,565	0
D3556	Hastings Point WWTP Performance Upgrade	715	3,785	9,665	4,990
D3564	Hastings Point Rehab of effluent dune infiltration system	60	0	0	0

Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
D3597	Banora WWTP Outfall Pump & Suction - side upgrade to 75,000	696	0	0	0
D3600	West Pottsville - Dunloe Park Preliminary Options	350	0	0	0
D4011	Uki WWTP Sludge Handling Lagoon	0	0	100	0
D4062	Parkes Lane Sewerage Scheme	2,798	0	0	0
D5005	SRM 4012 Homestaed C.P - Renewal 100mm x 565m	0	0	0	446
D5006	SRM 1008 Greenhills C.P - Renewal 150mm x 242m	0	0	0	219
D5007	SRM 2022 Crystal Waters Dr - Renwal 100mm x199m	0	0	0	124
D5008	SRM 2023 Shearwater Pde - Renewal 100mm x 267m	0	0	0	167
D5009	SRM 5029 Plover PI - Renewal 100mm x 252m	0	0	0	158
D5010	SRM 5010 Philip St - Renewal 150mm x 730m	0	0	0	823
D5011	SRM 5011 Coronation Ave - Renewal 100mm x 273m	0	0	0	216
D5014	SRM 5004 Tamarind Ave - Renewal 100mm x 345m	0	0	0	217
D5021	SRM 4004 Clough Way - Renewal 100mm x 113m	0	88	0	0
D5508	Banora Pt WWTP - Disk Filter Replacement	100	0	0	100
D5608	Murwillumbah WWTP 20 kW Solar PV - Stage 2 Phase 2	0	0	28	0
D5611	Banora Point WWTP Effluent Hypochlorite Dosing System	190	0	0	0
D5613	Banora Point WWTP A-Recycle Pumps (x4) Renewal	0	0	0	528
D5620	Hastings Point WWTP 99 kW Solar PV	0	152	0	0
D5625	Banora Pt WWTP - UV Covered Roof Renewal	0	0	23	0
D5626	Banora Pt WWTP - Screw Wash Press Renewal	0	42	0	0
D5629	Banora Pt WWTP - Odour Control Recirculation Pumps Renewal	31	0	0	0
D5630	Banora Pt WWTP - Odour Control Carbon Filters Media Renewal	0	0	81	0
D5632	Banora Pt WWTP - Bioreactor A & B WAS Pumps Renewal	0	0	0	76
D5633	Banora Pt WWTP - Clarifier 1 & 2 Rakes Renewal	437	0	0	0
D5634	Banora Pt WWTP - Sludge Dewatering Belt Press1 Renewal	590	0	0	0
D5635	Kingscliff WWTP - Dechlorination Mixer 1 Renewal	0	0	17	0
D5636	Kingscliff WWTP - Site Pump Station New Screw Screen	0	45	0	0
D5637	Kingscliff WWTP - Inlet Works Step Screen Replacement	0	248	0	0
D5638	Kingscliff WWTP - Switchroom Building AC Renewal	0	0	0	24
D5639	Kingscliff WWTP - Odour Control Carbon Media Replacement	33	0	0	0
D5640	Kingscliff WWTP - Oxidation Tank Aerator Enclosures Renewal	49	0	0	0
D5641	Kingscliff WWTP - Secondary Aerobic Treatment Aerator 1 Rene	0	0	81	0
D5646	Uki WWTP - Recycle/WAS Pump & Pipework Renewal	16	0	0	0
D5647	WWTPs- Protective Coatings	1,000	1,000	0	0
		16,035	17,819	49,741	23,870
<i>Depreciation Reversal</i>					
D7931	Depreciation Sewerage	(13,913)	(14,295)	(14,728)	(15,186)
		(13,913)	(14,295)	(14,728)	(15,186)
<i>ABC</i>					
D7001	ABC Sewer Mains	223	228	234	240
D7002	ABC Sewer Pump Stations	271	278	285	292
D7003	ABC Sewer Treatment Plants	344	353	362	371
D7005	ABC Sewer Fund Mgt	3,708	3,801	3,896	3,993
		4,546	4,660	4,777	4,896
<i>Internal Transfers</i>					
D0128	Dividend to General Fund	119	122	124	126
D0941	Field Staff Training	(115)	(118)	(121)	(124)
D0965	Sewer Interfund Loan wiith Water Fund	0	0	32,976	(2,024)
		5	3	32,978	(2,022)
<i>Trans from reserves</i>					
D1097	Transfer from Revenue Reserve	0	0	(18,090)	0
D1100	Capital Works Funding	(14,236)	(15,987)	(45,738)	(22,423)
		(14,236)	(15,987)	(63,828)	(22,423)
<i>Sec 94/64 Reversal</i>					
D0193	Capital Contributions Revenue	1,793	1,830	1,868	1,984
		1,793	1,830	1,868	1,984
<i>Transfer to reserves</i>					
D1096	Transfer To ARR	18,063	18,280	0	19,583
		18,063	18,280	0	19,583
	<b>Service Total</b>	<b>38</b>	<b>(196)</b>	<b>(226)</b>	<b>(56)</b>

Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
<b>Service: Tweed Laboratory</b>					
<i>Operating Expenses</i>					
D0501	Tweed Laboratory - Equipment Purchases	9	9	9	9
D0502	Tweed Laboratory Centre	1,870	1,918	1,962	2,008
		<u>1,878</u>	<u>1,927</u>	<u>1,971</u>	<u>2,017</u>
<i>Fees &amp; Charges Inc</i>					
D0499	Tweed Laboratory Centre - Income	(618)	(624)	(630)	(636)
		<u>(618)</u>	<u>(624)</u>	<u>(630)</u>	<u>(636)</u>
<i>Capital Exp - New</i>					
D0501	Tweed Laboratory - Equipment Purchases	0	200	200	0
		<u>0</u>	<u>200</u>	<u>200</u>	<u>0</u>
<i>ABC</i>					
D7004	ABC Tweed Laboratory	305	313	321	329
		<u>305</u>	<u>313</u>	<u>321</u>	<u>329</u>
<i>Internal Transfers</i>					
D0499	Tweed Laboratory Centre - Income	(1,604)	(1,620)	(1,637)	(1,653)
		<u>(1,604)</u>	<u>(1,620)</u>	<u>(1,637)</u>	<u>(1,653)</u>
	<b>Service Total</b>	<b><u>(38)</u></b>	<b><u>196</u></b>	<b><u>226</u></b>	<b><u>56</u></b>
<b>Service: Roads and Traffic</b>					
<i>Operating Expenses</i>					
A2705	Disposal of Dead Animals	11	11	11	11
A2765	Murwillumbah multi-level carpark operations	7	7	7	8
A3900	Federal Assistance Grant Maintenance	739	746	754	761
A4070	Streetscaping Maintenance	101	103	105	107
A4850	Car Parks	66	67	69	70
A4980	Private Works	26	27	27	28
A5045	Traffic Counting	15	15	15	16
A5103	Environmental scientists	96	100	103	106
A5199	Roads & Stormwater	1,937	2,022	2,081	2,142
A5500	Street Lighting Expenses	1,092	1,114	1,136	1,158
A5604	Traffic Facilities - Classified Roads	308	314	320	327
A5605	Traffic Facilities Council Roads	281	287	292	298
A5609	Minor traffic facilities	84	86	87	89
A5625	Road Signs Oncost	116	118	120	123
A5635	Bus Shelters	79	80	82	83
A5648	s68/s138	5	6	6	6
A5907	Road Safety Officer Ancillary	37	37	38	39
A5908	Road Safety Officer	122	127	131	135
A5909	Road Safety Programs	29	29	30	30
A6002	Roadside Park Maintenance	43	43	44	45
A6005	Civic Duties	26	27	27	28
A6010	Regional Road Maintenance	2,212	2,256	2,300	2,347
A6600	Urban maintenance - sealed	2,057	2,098	2,139	2,182
A6700	Rural maintenance - sealed	2,281	2,326	2,372	2,420
A6705	Rural maintenance - unsealed	1,242	1,270	1,298	1,037
Axxxx	External weed control contract	265	273	282	0
		<u>13,010</u>	<u>13,316</u>	<u>13,595</u>	<u>13,596</u>
<i>Interest Expense</i>					
A1541	Bridges loan repayments	21	20	18	16
A1543	Gravel Resheeting loan repayments	4	0	0	0
A1545	Sealed road resurfacing loan repayments	4	0	0	0
A1547	Sealed road rehabilitation loan repaymen	26	11	3	0
A1549	Kerb & gutter rehabilitation loan repaym	14	12	9	7
A1615	Cabarita streetscaping loan repayments	19	17	14	10
A3792	Road Construction Loan Repayments	5	4	3	1
A4540	Bridges Loan Repayments	635	602	566	525
A4854	Loan Repayments	15	14	12	11
		<u>743</u>	<u>679</u>	<u>624</u>	<u>571</u>
<i>Depreciation Exp</i>					
A7901	Depreciation Engineering & Works	183	187	190	194



Job No.	Description	2024/25	2025/26	2026/27	2027/28
		\$000	\$000	\$000	\$000
A7954	Depreciation Roads	15,576	15,888	16,199	16,526
A7956	Depreciation Bridges Suspense	2,517	2,567	2,618	2,671
A7976	Depreciation Carparks	233	237	242	247
A7980	Depreciation Other Transport & Communications	500	510	520	530
		19,009	19,389	19,769	20,168
<i>Interest Received</i>					
A4004	Roads s94 Ledger	(431)	(431)	(431)	(431)
A4860	Car Parking s94 Ledger	(44)	(44)	(44)	(44)
A5624	Traffic Facilities s94 Ledger	(3)	(3)	(3)	(3)
A5652	Bus Shelters s94 Ledger	(4)	(4)	(4)	(4)
		(482)	(482)	(482)	(482)
<i>Fees &amp; Charges Inc</i>					
A2765	Murwillumbah multi-level carpark operations	(16)	(17)	(17)	(17)
A4980	Private Works	(28)	(29)	(29)	(30)
A4983	Sundry Income & Expense - Airspace	(18)	(18)	(18)	(19)
A5648	s68/s138	(100)	(102)	(104)	(106)
		(162)	(165)	(168)	(172)
<i>Op Grants &amp; Cont Inc</i>					
A3701	Commonwealth Roads To Recovery Program	(1,815)	(1,815)	(1,815)	(1,815)
A3805	Commonwealth Financial Assistance Grant - Roads	(3,422)	(3,456)	(3,491)	(3,526)
A5550	Street Lighting Income	(166)	(169)	(172)	(176)
A5640	Traffic Facilities Income	(308)	(314)	(320)	(327)
A5940	Road Safety Grant Income	(63)	(64)	(65)	(67)
A6950	Regional Roads Block Grant	(2,212)	(2,256)	(2,300)	(2,347)
		(7,984)	(8,074)	(8,163)	(8,256)
<i>Section 94/64 Inc</i>					
A4004	Roads s94 Ledger	(1,140)	(1,163)	(1,186)	(1,210)
A5652	Bus Shelters s94 Ledger	(6)	(6)	(6)	(6)
		(1,147)	(1,169)	(1,192)	(1,216)
<i>Grants Capital Inc</i>					
A3940	Regional Roads Repair Program Funding	(473)	(505)	0	0
		(473)	(505)	0	0
<i>Capital Exp</i>					
A1548	Kerb & gutter rehabilitation	85	87	88	90
A3650	Roads Rehabilitation & Upgrading	7,871	8,480	7,771	9,845
A3745	Gravel Resheeting	751	766	781	797
A3760	Asphalt Resurfacing	838	855	871	889
A3761	Bitumen resurfacing	1,049	1,070	1,091	1,113
A4222	Brisbane St King St to Wollumbin St	0	255	0	0
A4372	Terranora Rd Seg 70	323	0	0	0
A4373	Cobaki Road Seg 100	100	0	0	0
A4374	Commercial Road Seg 40-50	385	0	0	0
A4376	Frances Street Seg 10	185	0	0	0
A4377	William Street Seg 20-30 Pavement Replacement	330	0	0	0
A4378	Norths Lane Seg 40 Insitu Stabilisation	250	0	0	0
A4380	Terranora Road Seg 120	350	0	0	0
A4381	Bonnydoon Road Seg 20-30 Pavement Replacement	610	0	0	0
A4384	Gloucester Street Seg 10 Upgrade with K&G	0	0	216	0
A4391	Darlington Drive Seg 100	425	0	0	0
A4392	Fraser Drive Seg 10	0	0	270	0
A4393	Commercial Road Seg 60	0	0	215	0
A4394	Nullum Lane Seg 40	0	0	175	0
A4395	Lundberg Drive Seg 30	0	0	750	0
A4396	Quarry Road Seg 50	0	0	405	0
A4398	Eviron Road Seg 165,180	300	0	0	0
A4400	Wooyung Road Seg 80	0	0	120	0
A4401	Eveleigh Lane Seg 10	0	0	279	0
A4402	Ocean Avenue Seg 10	0	40	500	0
A4403	Tyalgum Road Seg 320	0	50	0	650
A4404	Tweed Valley Way Seg 9005 R2R	214	0	0	0
A4405	Ducat Street Seg 30-40 R2R	1,585	0	0	0
A4408	Hunter Street Seg 10	0	0	260	0
A4410	Kingscliff Street Seg 30	0	257	0	0

Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
A4411	Castle Field Drive Seg 10	0	0	335	0
A4413	Mooball Lane Seg 10	0	0	60	0
A4414	Mooball Street Seg 10	0	0	455	0
A4418	Florence Street Seg 50-60	0	830	0	0
A4419	William Street Tweed Hds Sth Seg 10	0	700	0	0
A4420	Yugari Drive Seg 30	33	0	293	0
A4421	Kyogle Road Seg 32 R2R	0	213	0	0
A4422	Piggabeen Road Seg 35,40,50 R2R	0	1,560	0	0
A4437	Roads to Recovery unallocated	0	0	0	1,815
A4524	Booka Road Bridge	0	0	52	400
A4534	Casuarina Way boardwalk (Sterculia Crt South) FTB48	0	229	224	0
A4535	Casuarina Way boardwalk (Chatfield Crt North) FTB49	140	0	0	0
A4536	Casuarina Way boardwalk (Chatfield Crt Park) FTB50	136	47	0	0
		15,958	15,438	15,211	15,599
<i>Loan Redemption</i>					
A1541	Bridges loan repayments	23	25	27	29
A1543	Gravel Resheeting loan repayments	43	0	0	0
A1545	Sealed road resurfacing loan repayments	54	0	0	0
A1547	Sealed road rehabilitation loan repaymen	203	137	67	0
A1549	Kerb & gutter rehabilitation loan repaym	28	30	32	35
A1615	Cabarita streetscaping loan repayments	33	35	38	42
A3792	Road Construction Loan Repayments	13	14	15	16
A4540	Bridges Loan Repayments	769	825	886	950
A4854	Loan Repayments	17	18	19	20
		1,182	1,085	1,084	1,092
<i>Depreciation Reversal</i>					
A7901	Depreciation Engineering & Works	(183)	(187)	(190)	(194)
A7954	Depreciation Roads	(15,576)	(15,888)	(16,199)	(16,526)
A7956	Depreciation Bridges Suspense	(2,517)	(2,567)	(2,618)	(2,671)
A7976	Depreciation Carparks	(233)	(237)	(242)	(247)
A7980	Depreciation Other Transport & Communications	(500)	(510)	(520)	(530)
		(19,009)	(19,389)	(19,769)	(20,168)
<i>Internal Transfers</i>					
A5625	Road Signs Oncost	(116)	(118)	(120)	(123)
		(116)	(118)	(120)	(123)
<i>Sec 94/64 Recoupment</i>					
A5290	S94 Admin Income	(128)	(128)	(128)	(128)
		(128)	(128)	(128)	(128)
<i>Sec 94/64 Reversal</i>					
A4004	Roads s94 Ledger	1,571	1,594	1,617	1,641
A4860	Car Parking s94 Ledger	44	44	44	44
A5624	Traffic Facilities s94 Ledger	3	3	3	3
A5652	Bus Shelters s94 Ledger	10	10	10	10
		1,629	1,651	1,674	1,698
<i>Transfer to reserves</i>					
A3860	Road maintenance funding	124	127	129	132
A5500	Street Lighting Expenses	478	487	497	507
		602	614	626	639
<i>Loan funding</i>					
A4550	Bridge Construction Funding	(276)	(276)	(276)	(400)
		(276)	(276)	(276)	(400)
	<b>Service Total</b>	<b>22,357</b>	<b>21,866</b>	<b>22,285</b>	<b>22,418</b>
<b>Service: Footpaths and Cycleways</b>					
<i>Operating Expenses</i>					
A1550	Footpaths rehabilitation	324	331	337	344
A4822	Cycleways Program	126	129	131	134
A5608	Footpaths	168	172	175	178
A6600	Urban maintenance - sealed	216	220	225	229
A6700	Rural maintenance - sealed	33	34	35	35
		868	885	903	921



Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
<i>Interest Expense</i>					
A1551	Footpaths rehabilitation loan repayments	30	21	15	10
		<u>30</u>	<u>21</u>	<u>15</u>	<u>10</u>
<i>Depreciation Exp</i>					
A7975	Depreciation Footpaths	875	893	910	928
		<u>875</u>	<u>893</u>	<u>910</u>	<u>928</u>
<i>Interest Received</i>					
A5626	Foot & Cycleways s94 Ledger	(11)	(11)	(11)	(11)
		<u>(11)</u>	<u>(11)</u>	<u>(11)</u>	<u>(11)</u>
<i>Section 94/64 Inc</i>					
A5626	Foot & Cycleways s94 Ledger	(44)	(44)	(44)	(44)
		<u>(44)</u>	<u>(44)</u>	<u>(44)</u>	<u>(44)</u>
<i>Capital Exp</i>					
A5606	Pedestrian Facilities	49	50	51	52
		<u>49</u>	<u>50</u>	<u>51</u>	<u>52</u>
<i>Loan Redemption</i>					
A1551	Footpaths rehabilitation loan repayments	114	91	67	72
		<u>114</u>	<u>91</u>	<u>67</u>	<u>72</u>
<i>Depreciation Reversal</i>					
A7975	Depreciation Footpaths	(875)	(893)	(910)	(928)
		<u>(875)</u>	<u>(893)</u>	<u>(910)</u>	<u>(928)</u>
<i>Sec 94/64 Reversal</i>					
A5626	Foot & Cycleways s94 Ledger	55	55	55	55
		<u>55</u>	<u>55</u>	<u>55</u>	<u>55</u>
	<b>Service Total</b>	<b><u>1,061</u></b>	<b><u>1,047</u></b>	<b><u>1,036</u></b>	<b><u>1,055</u></b>

**Service: Animal Management***Operating Expenses*

A2733	Companion Animal Act Expenses	14	14	14	15
A2734	Animal Impounding Facility Expenses	81	83	84	86
A2735	Animal Impounding Salaries	222	232	239	246
A2740	Straying Livestock Expense	1	1	1	1
A2855	Impounding Income & Expenses - Animal (Cat & Dog)	57	59	60	61
A2860	Infringement Income & Fee - Animal	24	24	24	25
		<u>400</u>	<u>413</u>	<u>424</u>	<u>435</u>

*Interest Expense*

A2745	Animal Control loan Repay	242	236	229	221
		<u>242</u>	<u>236</u>	<u>229</u>	<u>221</u>

*Depreciation Exp*

A7906	Depreciation Animal Control	10	10	10	10
		<u>10</u>	<u>10</u>	<u>10</u>	<u>10</u>

*Fees & Charges Inc*

A2855	Impounding Income & Expenses - Animal (Cat & Dog)	(75)	(77)	(78)	(80)
A2856	Companions Animals Income	(99)	(101)	(103)	(105)
A2860	Infringement Income & Fee - Animal	(108)	(110)	(112)	(114)
A2868	Impounding Income - Straying Livestock	(1)	(1)	(1)	(1)
A2870	Impounded Stray Livestock Sales	(1)	(1)	(1)	(1)
		<u>(283)</u>	<u>(289)</u>	<u>(295)</u>	<u>(301)</u>

*Depreciation Reversal*

A7906	Depreciation Animal Control	(10)	(10)	(10)	(10)
		<u>(10)</u>	<u>(10)</u>	<u>(10)</u>	<u>(10)</u>

*Loan Redemption*

A2745	Animal Control loan Repay	107	113	120	128
		<u>107</u>	<u>113</u>	<u>120</u>	<u>128</u>

**Service Total** **465** **473** **478** **483**

**Service: Building Certification***Operating Expenses*

A1300	Building Control Salaries	1,859	1,943	2,001	2,061
A1304	Building Services Vehicles	157	161	164	167

Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
A1305	Building Control Sundries	53	54	55	56
A1307	Swimming Pool Compliance	68	71	73	75
A1310	Legal Expenses	40	40	41	42
A3635	Building & Health Admin	581	607	625	644
		2,758	2,875	2,959	3,045
<i>Fees &amp; Charges Inc</i>					
A1350	Building Control Permit Income	(2)	(2)	(2)	(2)
A1355	Building Control Legal Income	(10)	(10)	(10)	(10)
A1356	DWY & SWD Applications (S68 & S38)	(52)	(53)	(54)	(55)
A1360	Building Control Sundry Income	(108)	(110)	(112)	(115)
A1367	Plumbing Inspection Fee	(366)	(373)	(380)	(388)
A1370	Conveyancing Drainage Diagrams	(202)	(206)	(211)	(215)
A1376	Back Flow Prevention Devices	(61)	(63)	(64)	(65)
A1377	Essential Fire Services	(72)	(73)	(75)	(76)
A1380	Plumbing and Drainage Plans/Approvals	(146)	(149)	(152)	(155)
A1382	Bldg Ext Certifier - EP&A Act	(51)	(52)	(53)	(54)
A1385	Bldg Council Appl EP&A Act	(1,238)	(1,263)	(1,287)	(1,313)
		(2,308)	(2,354)	(2,400)	(2,449)
<b>Service Total</b>		<b>449</b>	<b>521</b>	<b>559</b>	<b>596</b>

**Service: Compliance Services**

<i>Operating Expenses</i>					
A2555	Impounding Income & Expenses - Motor Vehicle	4	4	4	4
A2742	Regulatory Legal Expenses	7	7	7	7
A3144	Ranger Expenses	151	154	157	160
A3145	Ranger Salaries	1,150	1,202	1,238	1,275
A3147	Infringement Income & Fee - Parking	142	145	148	151
		1,453	1,511	1,553	1,597
<i>Fees &amp; Charges Inc</i>					
A2090	Hazard Reduction Income & Expense	(2)	(2)	(2)	(2)
A2555	Impounding Income & Expenses - Motor Vehicle	(5)	(5)	(5)	(5)
A3147	Infringement Income & Fee - Parking	(396)	(404)	(412)	(420)
		(402)	(410)	(418)	(427)
<b>Service Total</b>		<b>1,051</b>	<b>1,101</b>	<b>1,135</b>	<b>1,170</b>

**Service: Development Assessment**

<i>Operating Expenses</i>					
A1000	Development Assessment Expenses	3,021	3,155	3,249	3,346
A1010	Legal Expenses	839	856	872	890
A1027	Office Expenses	82	84	85	87
A1035	Office Furniture & Equipment Expense	2	2	2	2
A1301	Environmental Compliance (Building) Expense	145	151	155	159
A1404	Joint Regional Planning Panel	7	7	7	7
A1529	Building Compliance Officer Expense	115	120	124	127
		4,211	4,375	4,495	4,619
<i>Fees &amp; Charges Inc</i>					
A1055	Section 149 Certificate Income	(217)	(221)	(226)	(230)
A1065	Development Legal Income	(6)	(6)	(6)	(6)
A1067	Information/Search/Sundry Income	(20)	(20)	(21)	(21)
A1075	Development EPA Application Income	(521)	(532)	(542)	(553)
A1078	Dev DAPanel Meeting Income	(15)	(15)	(16)	(16)
		(779)	(795)	(810)	(827)
<b>Service Total</b>		<b>3,432</b>	<b>3,580</b>	<b>3,684</b>	<b>3,792</b>

**Service: Development Engineering & Subdivision Assessment**

<i>Operating Expenses</i>					
A1012	Development Engineering and Land Dev Expenses	4	4	4	4
A1013	Development Engineering and Land Dev Employee Costs	1,141	1,189	1,223	1,258
A1014	Development Engineering & Land Dev Legal Expenses	0	0	0	0

Job No.	Description	2024/25	2025/26	2026/27	2027/28
		\$000	\$000	\$000	\$000
		1,145	1,193	1,227	1,263
<i>Fees &amp; Charges Inc</i>					
A1017	Development Engineering & Land Dev Legal Income	(1)	(1)	(1)	(1)
A1075	Development EPA Application Income	(196)	(200)	(204)	(208)
A1076	Dev Eng & Land Dev DWY & SWD Application Income	(6)	(6)	(6)	(6)
		(203)	(207)	(211)	(215)
<b>Service Total</b>		<b>942</b>	<b>986</b>	<b>1,016</b>	<b>1,048</b>

**Service: Environmental Health***Operating Expenses*

A2700	Health Education & Equip	13	13	13	13
A2701	Environmental Health Legal Expenses	37	38	38	39
A2910	Environmental Health Officers	1,119	1,170	1,205	1,241
A2914	Environmental Health Vehicle Costs	124	126	129	132
A2920	Sundry Health Admin Exp	13	13	14	14
A2930	Air, Noise & Water testing	21	21	22	22
A3500	Pest Management Salaries	237	247	255	262
A3503	Invertebrate and Building Pest Management	128	131	134	136
A3520	On-Site Sewage Management	304	317	326	335
		1,996	2,077	2,135	2,195

*Depreciation Expense*

A7908	Depreciation Health Admin & Inspections	2	2	2	2
		2	2	2	2

*Fees & Charges Inc*

A2702	Environmental Health Legal Income	(1)	(1)	(2)	(2)
A2842	Health Approvals	(317)	(324)	(330)	(337)
A2950	Environmental Health Income	(128)	(130)	(133)	(135)
A3520	On-Site Sewage Management	(408)	(416)	(424)	(433)
		(854)	(871)	(888)	(906)

*Other Revenue*

A3500	Pest Management Salaries	(45)	(45)	(46)	(47)
		(45)	(45)	(46)	(47)

*Depreciation Reversal*

A7908	Depreciation Health Admin & Inspections	(2)	(2)	(2)	(2)
		(2)	(2)	(2)	(2)

*Internal Transfers*

A2846	Health Services Funding	(17)	(18)	(18)	(18)
A7052	ABC Environmental Health	0	0	0	0
		(17)	(18)	(18)	(18)

*Sec 94/64 Recoupment*

A2911	Health Sec94 Admin Plan	(10)	(10)	(10)	(10)
		(10)	(10)	(10)	(10)

**Service Total** **1,070** **1,132** **1,172** **1,213**

**Service: Floodplain Management***Operating Expenses*

A5660	Flood Mit Maintenance	215	219	223	228
		215	219	223	228

*Interest Expense*

A5675	Flood Mit Loan Repayments	215	222	227	231
		215	222	227	231

A5688 Future flood mitigation works

		300	300	200	200
		300	300	200	200

*Op Grants & Cont Inc*

A5790	Flood Mitigation Funding	(24)	(24)	(24)	(24)
		(24)	(24)	(24)	(24)

*Loan Redemption*

A5675	Flood Mit Loan Repayments	231	251	272	293
		231	251	272	293

Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
<i>Loan funding</i>					
A5790	Flood Mitigation Funding	(300)	(300)	(200)	(200)
		(300)	(300)	(200)	(200)
	<b>Service Total</b>	<b>637</b>	<b>667</b>	<b>698</b>	<b>728</b>
<b>Service: Local Emergency Management</b>					
<i>Operating Expenses</i>					
A0075	ERM/EM Officer	176	182	187	192
A0456	Point Danger VMR Lighthouse 0023-01 - Half Owned by GCCC	24	24	25	25
A1630	SES Operations Centre Banora Point	35	36	36	37
A2000	Fire and Rescue NSW	619	631	643	656
A2005	Rural Fire Service Contribution	427	436	444	453
A2015	Bush Fire Control Expenses (Inc RFS Buildings)	221	225	230	234
A2017	Fire Control Rates & Water	7	7	7	8
A2035	Volunteer Marine Rescue	17	17	18	18
A2040	VMR / Coast Guard Buildings (Inc Duranbah Beach Build's)	8	8	8	8
A2044	SES Contribution	475	484	494	504
A2045	SES / Flood Rescue (Inc SES Buildings)	80	81	83	85
A2050	Tweed Rescue Organisation	36	37	37	38
A2055	Rescue helicopter	18	18	18	19
A3560	Emergency Management	3	3	3	3
		2,144	2,190	2,234	2,280
<i>Interest Expense</i>					
A2048	Emergency Services Loan Repayments	136	131	125	119
		136	131	125	119
<i>Depreciation Exp</i>					
A7905	Depreciation Fire Protection	28	28	29	29
A7907	Depreciation Emergency Services	32	32	33	34
		59	61	62	63
<i>Op Grants &amp; Cont Inc</i>					
A2095	Bushfire Prevent Grant Revenue	(168)	(171)	(175)	(178)
A4483	Disaster Resilience Officer	0	0	0	0
A4710	Dept. Industry, Science, Energy & Resources Grant Funding	0	0	0	0
		(168)	(171)	(175)	(178)
<i>Loan Redemption</i>					
A2048	Emergency Services Loan Repayments	81	86	91	97
		81	86	91	97
<i>Depreciation Reversal</i>					
A7905	Depreciation Fire Protection	(28)	(28)	(29)	(29)
A7907	Depreciation Emergency Services	(32)	(32)	(33)	(34)
		(59)	(61)	(62)	(63)
	<b>Service Total</b>	<b>2,192</b>	<b>2,235</b>	<b>2,276</b>	<b>2,319</b>
<b>Service: Stormwater Management</b>					
<i>Operating Expenses</i>					
A1532	Stormwater drainage rehabilitation	666	680	693	707
A4690	Western Drainage Sch Mtce	251	256	261	267
A6600	Urban maintenance - sealed	485	494	504	514
A6700	Rural maintenance - sealed	339	345	352	359
		1,741	1,776	1,811	1,847
<i>Interest Expense</i>					
A1533	Stormwater drainage rehabilitation loan	303	276	249	219
A4700	Drainage Loan Repayments	903	867	821	769
		1,206	1,143	1,069	988
<i>Depreciation Exp</i>					
A7953	Depreciation Urban Storm Drainage	3,020	3,080	3,140	3,204
		3,020	3,080	3,140	3,204
<i>Interest Received</i>					
A4706	Drainage s94 Ledger	(33)	(33)	(33)	(33)
		(33)	(33)	(33)	(33)

Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
<i>Section 94/64 Inc</i>					
A4706	Drainage s94 Ledger	(4)	(4)	(4)	(4)
		(4)	(4)	(4)	(4)
<i>Capital Exp - Renew</i>					
A1532	Stormwater drainage rehabilitation	500	400	400	400
		500	400	400	400
<i>Loan Redemption</i>					
A1533	Stormwater drainage rehabilitation loan	332	359	386	415
A4700	Drainage Loan Repayments	1,057	1,136	1,217	1,304
		1,389	1,495	1,603	1,719
<i>Depreciation Reversal</i>					
A7953	Depreciation Urban Storm Drainage	(3,020)	(3,080)	(3,140)	(3,204)
		(3,020)	(3,080)	(3,140)	(3,204)
<i>Sec 94/64 Reversal</i>					
A4706	Drainage s94 Ledger	37	37	37	37
		37	37	37	37
<i>Loan funding</i>					
A4750	Drainage Construction funding	(500)	(400)	(400)	(400)
		(500)	(400)	(400)	(400)
	<b>Service Total</b>	<b>4,336</b>	<b>4,414</b>	<b>4,483</b>	<b>4,554</b>

**Service: Cemeteries***Operating Expenses*

A2785	8) Banner Street Cemetery Expenses	1	1	1	1
A2786	9) Tumbulgum Cemetery Expenses	1	1	1	1
A2788	2) Murwillumbah Cemetery Expenses	122	124	127	129
A2790	1) Tweed Valley Cemetery Expenses	341	348	355	362
A2791	3) Tweed Heads Cemetery Expenses	142	145	148	151
A2792	4) Florence St TH Central Cemetery Expenses	3	3	3	3
A2794	5) Roman Catholic Cemetery Expenses	3	3	3	3
A2796	7) Cudgen South Sea Islander Cemetery Expenses	1	1	1	1
A2797	6) Tyalgum Cemetery Expenses	3	3	3	3
A2798	Cemeteries Administration Expenses	365	378	388	398
A2803	Cemetery Memorial Expenses	224	230	235	240
A2816	Tweed Valley Crematorium Overhead Expenses	134	137	139	142
A2818	Tweed Valley Chapel Expenses	36	36	37	38
A2820	Tweed Valley Cemetery Projects	41	42	42	43
		1,417	1,452	1,484	1,517

*Interest Expense*

A2800	Cemeteries Loan Repayment	5	4	3	2
		5	4	3	2

*Depreciation Exp*

A7922	Depreciation Public Cemeteries	94	96	97	99
		94	96	97	99

*Interest Received*

A2896	Cemeteries s94 Ledger	(3)	(3)	(3)	(3)
		(3)	(3)	(3)	(3)

*Fees & Charges Inc*

A2787	Cemeteries Past Reservations Income Reduction	333	340	347	354
A2890	1) Tweed Valley Cemetery Income	(310)	(318)	(325)	(334)
A2891	3) Tweed Heads Cemetery Income	(224)	(230)	(236)	(242)
A2892	4) Florence St TH Central Cemetery Income	(1)	(1)	(1)	(1)
A2894	5) Roman Catholic Cemetery Income	(1)	(1)	(1)	(1)
A2897	6) Tyalgum Cemetery Income	(1)	(1)	(1)	(1)
A2898	2) Murwillumbah Cemetery Income	(195)	(200)	(205)	(210)
A2900	Tweed Valley Chapel Income	(49)	(50)	(52)	(53)
A2901	Tweed Valley Crematorium Income	(319)	(327)	(335)	(344)
A2903	Cemetery Memorial Income	(286)	(293)	(300)	(308)
A2905	Cemetery Administration Income	(24)	(24)	(25)	(26)
		(1,076)	(1,105)	(1,134)	(1,164)

*Section 94/64 Inc*

Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
A2896	Cemeteries s94 Ledger	(14)	(14)	(14)	(14)
		(14)	(14)	(14)	(14)
<i>Capital Exp - New</i>					
A2816	Tweed Valley Crematorium Overhead Expenses	55	56	57	58
		55	56	57	58
<i>Loan Redemption</i>					
A2800	Cemeteries Loan Repayment	15	16	17	18
		15	16	17	18
<i>Depreciation Reversal</i>					
A7922	Depreciation Public Cemeteries	(94)	(96)	(97)	(99)
		(94)	(96)	(97)	(99)
<i>Sec 94/64 Reversal</i>					
A2896	Cemeteries s94 Ledger	17	17	17	17
		17	17	17	17
<i>Transfer to reserves</i>					
A2799	Transfer to Reserves - Cem MIP and Crem Maint Res.	79	81	83	84
		79	81	83	84
<b>Service Total</b>		<b>495</b>	<b>504</b>	<b>509</b>	<b>514</b>

**Service: Community Care***Operating Expenses*

A2334	COP Operating Costs	322	334	342	350
A2347	Regional Assessment Service (RAS)	84	88	90	93
A2362	Commonwealth Home Support Program (CHSP)	112	117	121	125
A2381	Project Support – Community Services	42	44	46	47
A2554	NDIS - Expenditure	263	275	283	292
A2556	DSOA – Disability Support for Older Australians	38	39	40	41
		862	897	921	947
<i>Op Grants &amp; Cont Inc</i>					
A2415	COP Other	(5)	(6)	(6)	(6)
A2434	Commonwealth Home Support Program (CHSP)	(370)	(377)	(385)	(392)
A2453	Regional Assessment Service (RAS)	(155)	(158)	(162)	(165)
A2549	DSOA – Disability Support for Older Australians	(33)	(34)	(34)	(35)
A2553	NDIS - Income	(467)	(477)	(486)	(496)
		(1,031)	(1,051)	(1,072)	(1,094)
<b>Service Total</b>		<b>(169)</b>	<b>(155)</b>	<b>(151)</b>	<b>(147)</b>

**Service: Community Development***Operating Expenses*

A0018	Community Sponsorship and miscellaneous donations	45	46	47	48
A0061	Other Council Property	102	105	107	110
A1514	Family and Youth Community Development	149	156	160	165
A1515	Aboriginal Community Development	117	123	126	130
A1561	Community Buildings Maintenance	91	93	95	97
A1629	Youth Strategy recurring costs	51	52	53	54
A2173	Pottsville Beach Neighbourhood Centre	48	49	50	51
A2176	Pottsville Community Preschool	4	4	4	4
A2215	Public Halls (Non TSC Owned & Controlled)	34	35	36	36
A2216	South Tweed Community Options Hall & Garage Buildings	34	35	36	37
A2245	Cultural Planning	142	148	153	157
A2247	Cultural Development Fund	39	40	40	41
A2251	Arts Northern Rivers	25	26	26	27
A2271	Public Art Maintenance	12	12	13	13
A2308	Pottsville Mens Shed	4	4	4	4
A2356	Community Development Coordination	14	14	15	15
A2357	Community Development Employee Costs	128	133	137	141
A2372	Age-friendly Plan	14	14	14	15
A2375	Aged & Disability Community Development	143	149	153	158
A2376	Aged & Disability Development Other Costs	23	23	24	24
A2380	Community Transport Vehicle	10	10	10	10

Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
A2385	Access and Inclusion Plan	55	56	57	58
A2400	Nullum House	7	7	7	7
A2403	South Tweed Community Options Office Exp	49	50	51	52
A2440	Banora Point Community Centre Expenses	179	183	187	191
A2463	Community Development Fund	117	119	121	124
A2488	Wallum Pre-School	4	4	4	5
A2407	CPM & Nortec Bray Park Community Centre	0	0	0	0
A2428	Tweed Valley Respite Centre	4	4	4	4
A2448	Community & Cultural Services Management	303	315	324	333
A2465	Tumbulgum Hall	7	7	8	8
A2466	Pottsville Beach Community Centre (Build 0059-01) (Hall)	11	12	12	12
A2467	Piggabeen Cobaki Hall	7	7	8	8
A2468	Limpinwood Hall	7	7	8	8
A2469	Kunghur Hall (Tenanted)	4	4	4	4
A2470	Kingscliff Community Hall	67	69	70	71
A2471	Fernvale Hall, Workshop, Toilet & Pottery Kiln Awning	7	7	8	8
A2472	Crystal Creek Hall	7	7	8	8
A2473	Crabbes Creek Community Hall	7	7	8	8
A2474	Chillingham Community Centre and Shed	4	4	4	4
A2475	Condong Hall (Tenanted)	4	4	4	4
A2476	Doon Doon Hall	7	7	8	8
A2477	Reserve Creek Hall	4	4	4	4
A2478	Chillingham Numinbah Community Hall	7	7	8	8
A2479	Amwil Park Hall (Tenanted)	4	4	4	4
A2480	Tweed Unlimited Arts	4	4	4	4
A2481	Cooloon Childrens Centre	4	4	4	5
A2482	Joeys Pouch Child Care Centre	4	4	4	5
A2484	Mount Warning Community Pre-School	4	4	4	5
A2485	Pippies Early Childhood Centre	4	4	4	5
A2487	Tyalgum Community Pre-School	4	4	4	5
A2489	Northern Rivers Childrens Services	21	22	22	23
A2490	Tweed Bridge Club Part Build 25-01	4	4	4	4
A2491	Twin Towns Playgroup Part Build 25-01	4	4	4	5
A2497	Murwillumbah Community Centre	39	40	41	41
A2498	Murwillumbah Community Men's Shed	4	4	4	4
A2499	Tweed Heads Community Men's Shed	4	4	4	4
A2500	Confidential Building	4	4	4	4
A2501	Kingscliff Community Health Facility	4	4	4	4
A4499	Reconciliation Action Plan (RAP)	15	16	16	16
		2,231	2,298	2,353	2,411
<i>Interest Expense</i>					
A2445	Community Centres Loan Repayments	22	18	13	7
		22	18	13	7
<i>Depreciation Exp</i>					
A7911	Depreciation Community Services Admin	29	30	30	31
A7912	Depreciation Family Day Care	13	13	14	14
A7913	Depreciation Other Community Services	22	22	23	23
A7914	Depreciation Aged & Disabled	4	4	4	4
A7937	Depreciation Community Centres	172	175	178	182
A7938	Depreciation Public Halls	85	86	88	90
		324	331	337	344
<i>Interest Received</i>					
A2368	Northern Rivers Children's services lease income	(23)	(24)	(24)	(25)
A2458	Community Facilities s94 Ledger	(145)	(145)	(145)	(145)
		(168)	(169)	(169)	(170)
<i>Fees &amp; Charges Inc</i>					
A2218	Kingscliff Hall Income	(24)	(24)	(25)	(25)
A2220	South Tweed Heads Hall Income	(39)	(39)	(40)	(41)
A2420	South Tweed HACC Multi-Purpose Centre Income	(55)	(56)	(57)	(59)
A2444	Banora Point Community Centre Income	(57)	(58)	(59)	(61)
		(175)	(178)	(182)	(186)
<i>Fees &amp; Charges Inc</i>					
A2397	CWA Hall Murwillumbah	(0)	(0)	(0)	(0)

Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
A2400	Nullum House	(2)	(2)	(2)	(2)
A2443	Kingscliff Mini School	(1)	(1)	(1)	(1)
A2471	Fernvale Hall, Workshop, Toilet & Pottery Kiln Awning	(1)	(1)	(1)	(1)
A2480	Tweed Unlimited Arts	(1)	(1)	(1)	(1)
A2482	Joeys Pouch Child Care Centre	(0)	(0)	(0)	(0)
A2484	Mount Warning Community Pre-School	(0)	(0)	(0)	(0)
A2489	Northern Rivers Childrens Services	(25)	(25)	(26)	(26)
A2490	Tweed Bridge Club Part Build 25-01	(0)	(0)	(0)	(0)
A2491	Twin Towns Playgroup Part Build 25-01	(0)	(0)	(0)	(0)
		(30)	(30)	(31)	(32)
<i>Op Grants &amp; Cont Inc</i>					
A2435	Miscellaneous Grants Income	(1)	(1)	(1)	(1)
A2437	NSW Dept of Community Affairs	(2)	(3)	(3)	(3)
		(3)	(3)	(3)	(3)
<i>Section 94/64 Inc</i>					
A2458	Community Facilities s94 Ledger	(137)	(137)	(137)	(137)
		(137)	(137)	(137)	(137)
<i>Loan Redemption</i>					
A2445	Community Centres Loan Repayments	64	69	74	79
		64	69	74	79
<i>Depreciation Reversal</i>					
A7911	Depreciation Community Services Admin	(29)	(30)	(30)	(31)
A7912	Depreciation Family Day Care	(13)	(13)	(14)	(14)
A7913	Depreciation Other Community Services	(22)	(22)	(23)	(23)
A7914	Depreciation Aged & Disabled	(4)	(4)	(4)	(4)
A7937	Depreciation Community Centres	(172)	(175)	(178)	(182)
A7938	Depreciation Public Halls	(85)	(86)	(88)	(90)
		(324)	(331)	(337)	(344)
<i>Sec 94/64 Reversal</i>					
A2458	Community Facilities s94 Ledger	282	282	282	282
		282	282	282	282
<i>Transfer to reserves</i>					
A2454	Community Centres Funding	33	33	33	33
		33	33	33	33
	<b>Service Total</b>	<b>2,119</b>	<b>2,182</b>	<b>2,233</b>	<b>2,285</b>
<b>Service: Aquatic Centres</b>					
<i>Operating Expenses</i>					
A0440	Pools Capital Expenditure - Murwillumbah	67	68	70	71
A2750	Pool Expenditure - Murwillumbah	1,875	1,940	1,991	2,043
A2755	Pool Expenditure - Tweed Heads	550	563	574	586
A2760	Pool Expenditure - Kingscliff	689	707	723	739
A2879	Pool Disability Subsidy	18	18	19	19
		3,199	3,297	3,376	3,459
<i>Interest Expense</i>					
A1504	Carpark / Pool Upgrade - Loan Repayments	748	686	620	548
		748	686	620	548
<i>Depreciation Exp</i>					
A7939	Depreciation Swimming Pools	497	507	517	527
		497	507	517	527
<i>Fees &amp; Charges Inc</i>					
A2875	Pool Income - Murwillumbah	(1,256)	(1,281)	(1,307)	(1,333)
A2880	Pool Income - Tweed Heads	(250)	(255)	(260)	(266)
A2881	Pool Income - Kingscliff	(483)	(492)	(502)	(512)
		(1,989)	(2,029)	(2,069)	(2,111)
<i>Loan Redemption</i>					
A1504	Carpark / Pool Upgrade - Loan Repayments	777	839	905	976
		777	839	905	976
<i>Depreciation Reversal</i>					
A7939	Depreciation Swimming Pools	(497)	(507)	(517)	(527)
		(497)	(507)	(517)	(527)



Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
<i>Trans from reserves</i>					
A2753	Pools Funding	(5)	(5)	(5)	(5)
		(5)	(5)	(5)	(5)
<i>Sec 94/64 Recoupment</i>					
A2753	Pools Funding	(364)	(364)	(364)	(364)
		(364)	(364)	(364)	(364)
<b>Service Total</b>		<b>2,365</b>	<b>2,423</b>	<b>2,462</b>	<b>2,503</b>

**Service: Lifeguard Services***Operating Expenses*

A1516	Surf Life Patrols	95	96	98	100
A2065	Grants To SLSCs	19	20	20	20
A3240	Beach & Life Saving Expenses	725	739	754	769
		838	855	872	890

*Interest Received*

A2069	Surf Lifesaving s94 Ledger	(3)	(3)	(3)	(3)
		(3)	(3)	(3)	(3)

*Fees & Charges Inc*

A3250	Beach Income	(26)	(26)	(27)	(27)
		(26)	(26)	(27)	(27)

*Section 94/64 Inc*

A2069	Surf Lifesaving s94 Ledger	(10)	(10)	(10)	(10)
		(10)	(10)	(10)	(10)

*Sec 94/64 Reversal*

A2069	Surf Lifesaving s94 Ledger	13	13	13	13
		13	13	13	13

*Transfer to reserves*

A3251	Surf patrols funding	26	26	27	27
		26	26	27	27

*Not Applicable*

A2037	Salt Surf Life Saving Club (SLSC)	(20)	(20)	(20)	(20)
		(20)	(20)	(20)	(20)

**Service Total**      **818**      **835**      **852**      **870**

**Service: Parks and gardens***Operating Expenses*

A1599	TH 3:Jack Evans Boatharbour Maintenance	173	176	180	183
A1642	Passive recreation asset maintenance program	483	493	503	513
A2359	Community Buildings Asset Maintenance Planning	23	24	25	25
A3041	TH 1:West Tweed & Fingal Maintenance	427	435	444	453
A3042	Tweed Coast General Maintenance	165	168	172	175
A3045	Tweed Heads General Maintenance	70	71	72	74
A3047	Murwillumbah General Maintenance (Parks & Gardens)	22	23	23	24
A3052	Knox Park Maintenance	185	188	192	196
A3058	Misc Private Works	3	3	4	4
A3059	Reserves Mtc/Contracts	165	168	172	175
A3060	MB 1:Town Parks Maintenance	355	362	369	376
A3063	MB 2:Murwillumbah Park Maintenance	351	358	365	372
A3065	TH 3:Tweed Heads Parks Maintenance	437	446	455	464
A3068	TH 2:South Tweed & Banora Maintenance	533	544	555	566
A3070	TC 1:North Coast Parks Maintenance	369	377	384	392
A3071	Casuarina Park Maintenance	273	279	284	290
A3072	TC 4:South Coast Parks Maintenance	454	463	472	482
A3073	Parks Rates	24	25	26	26
A3076	Streetscaping Maintenance	112	114	116	118
A3080	Electric Barbecues	112	115	117	119
A3081	Rec Services internal dumping fees paid to Waste	68	69	70	72
A3085	Public Parks Furniture	333	340	346	353
A3086	Rowan Robinson Park Maintenance	57	58	59	60
A3087	TC 2:Salt Parks Maintenance	228	233	237	242

Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
A3089	Salt Central Park Maintenance	40	41	41	42
A3090	Play Equipment Maintenance	83	85	86	88
A3095	Sign Shop Operations	75	76	78	80
A3100	Murwillumbah Council Nursery (Workshop & Storage)	171	175	178	182
A3104	Pottsville Environment Park Maintenance	40	41	42	43
A3105	Pottsville Environment Park Building	36	36	37	38
A3115	Tree Management	459	468	477	487
A3130	Water Purchases	323	331	339	348
A3133	Construction supervision expenses	19	19	20	20
A3138	Asset Maintenance Team Operational Costs	86	88	90	92
A3139	Rec Services Admin - Other Costs	84	85	87	89
A3140	Recreation Services Admin Salaries	1,759	1,839	1,894	1,951
A3146	Asset Management	59	61	62	63
A3260	M'Bah Reserve Maint/Garbage	39	40	40	41
A3265	Twd Hds Res Maint/Garbage	93	95	97	98
A3270	Nth Coast Res Mtc/Garbage	65	67	68	69
A3272	South Coast Mtc/Garbage	24	24	25	25
A3400	Single Coastal Reserve North - Rec Services Expenditure	538	549	559	571
A3432	Cool Towns	70	71	73	74
		9,487	9,722	9,934	10,155
<i>Interest Expense</i>					
A1519	Land purchase - open space loan repaymen	2	2	1	1
A1522	7YP Parks loan repayments	1	1	1	0
A1528	Jack Evans Boatharbour loan repayments	194	166	136	104
A1614	Eviron gardens loan repayments	19	15	12	8
A3160	Loan Repayments Passive Recreation	14	11	8	4
		230	195	158	117
<i>Depreciation Exp</i>					
A7941	Depreciation Parks & Gardens	1,236	1,261	1,285	1,311
A7942	Depreciation Other Sport & Recreation	8	8	8	9
		1,244	1,269	1,294	1,320
<i>Fees &amp; Charges Inc</i>					
A3205	Reserves-Parks-Gardens Income	(98)	(100)	(103)	(105)
A3215	Sundry Income Passive Recreation	(1)	(1)	(1)	(1)
A3220	Pottsville Environment Park Income	(4)	(5)	(5)	(5)
		(103)	(106)	(108)	(111)
<i>Section 94/64 Inc</i>					
A3134	Passive Open Space s94 Ledger	(350)	(350)	(350)	(350)
		(350)	(350)	(350)	(350)
<i>Loan Redemption</i>					
A1519	Land purchase - open space loan repaymen	7	7	8	8
A1522	7YP Parks loan repayments	3	3	3	3
A1528	Jack Evans Boatharbour loan repayments	325	353	383	416
A1614	Eviron gardens loan repayments	36	39	43	47
A3160	Loan Repayments Passive Recreation	41	44	47	50
		411	446	484	525
<i>Depreciation Reversal</i>					
A7941	Depreciation Parks & Gardens	(1,236)	(1,261)	(1,285)	(1,311)
A7942	Depreciation Other Sport & Recreation	(8)	(8)	(8)	(9)
		(1,244)	(1,269)	(1,294)	(1,320)
<i>Internal Transfers</i>					
A3095	Sign Shop Operations	(9)	(9)	(9)	(9)
A3165	Crown Reserves Transfer from TCHP	(2,233)	(2,277)	(2,322)	(2,369)
A3195	Nursery	(39)	(40)	(41)	(42)
		(2,281)	(2,327)	(2,373)	(2,421)
<i>Sec 94/64 Recoupment</i>					
A3142	Sec 94 Admin Income Rec Services	(24)	(24)	(24)	(24)
		(24)	(24)	(24)	(24)
<i>Sec 94/64 Reversal</i>					
A3134	Passive Open Space s94 Ledger	350	350	350	350
		350	350	350	350
<i>Transfer to reserves</i>					

Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
A1581	Eviron gardens recurring costs	75	75	75	75
A1622	Eviron gardens VIC Recurring costs	30	30	30	30
		105	105	105	105
<b>Service Total</b>		<b>7,825</b>	<b>8,013</b>	<b>8,176</b>	<b>8,346</b>

**Service: Public Toilets***Operating Expenses*

A2180	Public Toilets Operations	947	966	986	1,006
A2195	Town Clock Maintenance	2	2	2	2
A2712	Needle Disposal Bins	6	6	6	7
		955	974	994	1,014

*Interest Expense*

A2185	Loan Repayments Public Toilets	72	70	68	66
		72	70	68	66

*Depreciation Exp*

A7923	Depreciation Public Conveniences	102	104	106	108
		102	104	106	108

*Capital Exp - Renew*

A2183	Public Toilets Capital	100	100	100	100
		100	100	100	100

*Loan Redemption*

A2185	Loan Repayments Public Toilets	115	125	136	147
		115	125	136	147

*Depreciation Reversal*

A7923	Depreciation Public Conveniences	(102)	(104)	(106)	(108)
		(102)	(104)	(106)	(108)

*Loan funding*

A2240	Toilets Funding	(100)	(100)	(100)	(100)
		(100)	(100)	(100)	(100)

<b>Service Total</b>		<b>1,142</b>	<b>1,170</b>	<b>1,198</b>	<b>1,227</b>
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**Service: Sporting Fields***Operating Expenses*

A1641	Active Recreation Asset Maintenance Program	382	390	397	405
A2175	Sportsfield Asset Maintenance	467	477	486	496
A3000	Sportsfields Maintenance	717	732	746	761
A3013	Turf Wicket Preparation - Reg Dalton	21	22	22	23
A3014	Turf Wicket Preparation - Seabreeze	21	22	22	23
A3015	Turf Wicket Preparation - Dave Burns	21	22	22	23
A3016	Turf Wicket Preparation - Rabjones	21	22	22	23
A3019	Turf Wicket Preparation - Les Cave	1	1	1	1
A3020	North Coast Academy of Sport	8	8	8	8
A3022	Sportsfields Asset Reserve	72	74	75	77
A3023	Sportsfields Capital Work	116	119	121	123
A3191	Bilambil Sportsfield Maintenance	84	86	88	89
A3307	Cabarita Sports Club/Les Burger	31	32	32	33
A3314	Jim Devine Clubhouse	1	1	1	1
		1,966	2,006	2,045	2,086

*Interest Expense*

A1553	Regional Sport & Rec Facility Loan Repayments	28	22	16	9
		28	22	16	9

*Depreciation Exp*

A7940	Depreciation Sportsgrounds	967	987	1,006	1,026
		967	987	1,006	1,026

*Interest Received*

A2999	Structured Open Space s94 Ledger	(321)	(328)	(334)	(341)
		(321)	(328)	(334)	(341)

*Fees & Charges Inc*

A3006	Turf Wickets Prep Income	(26)	(26)	(27)	(27)
A3101	Arkininstall Park Tennis Centre lease income	(30)	(31)	(32)	(32)

Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
A3207	Sports Ground Usage Lease Income	(88)	(90)	(92)	(95)
A3307	Cabarita Sports Club/Les Burger	(8)	(8)	(8)	(8)
		(151)	(155)	(159)	(163)
<i>Section 94/64 Inc</i>					
A2999	Structured Open Space s94 Ledger	(184)	(188)	(192)	(195)
		(184)	(188)	(192)	(195)
<i>Loan Redemption</i>					
A1553	Regional Sport & Rec Facility Loan Repayments	80	86	92	99
		80	86	92	99
<i>Depreciation Reversal</i>					
A7940	Depreciation Sportsgrounds	(967)	(987)	(1,006)	(1,026)
		(967)	(987)	(1,006)	(1,026)
<i>Sec 94/64 Reversal</i>					
A2999	Structured Open Space s94 Ledger	515	525	536	546
		515	525	536	546
<b>Service Total</b>		<b>1,932</b>	<b>1,968</b>	<b>2,004</b>	<b>2,041</b>

**Service: Art Gallery***Operating Expenses*

A2250	Acquisitive Prize BAP	4	4	4	4
A2253	Art Gallery Salaries	771	805	830	855
A2254	Art Exhibition Expenses	132	134	137	140
A2255	Tweed Regional Art Gallery (TRAG)	628	640	653	666
A2256	Margaret Olley Art Centre	24	24	25	25
A2257	Art Income Sales/Workshops	319	326	332	339
A2260	Art Gallery Collection Expenses	29	29	30	31
A2263	Prizes	36	37	37	38
A2277	Artist in Residence building costs	2	2	2	2
A2279	Artist in Residence exhibitions/public programs	7	7	8	8
A2293	International exhibitions	12	12	12	12
A2344	Grant expenditure	63	64	65	66
		2,025	2,085	2,135	2,186

*Interest Expense*

A2265	Loan Repayments Art Gallery	58	50	42	33
		58	50	42	33

*Depreciation Exp*

A7933	Depreciation Other Cultural Services	11	11	11	11
A7936	Depreciation Art Galleries	277	283	288	294
		288	294	299	305

*Fees & Charges Inc*

A2257	Art Income Sales/Workshops	(374)	(382)	(389)	(397)
A2264	Hire Income	(16)	(16)	(16)	(17)
A2278	Artist In Residency Expenses & Rent Income	(8)	(8)	(8)	(8)
A2341	Art Gallery Other Income	(64)	(66)	(67)	(68)
		(462)	(471)	(481)	(490)

*Op Grants & Cont Inc*

A2258	Art Gallery Donations	1	1	1	1
A2342	Art Gallery Grant Income	(63)	(64)	(65)	(66)
		(61)	(63)	(64)	(65)

*Other Revenue*

A2252	Art Gallery Artworks Acquisitions	(37)	(38)	(39)	(40)
		(37)	(38)	(39)	(40)

*Capital Exp - New*

A2252	Art Gallery Artworks Acquisitions	36	36	37	38
		36	36	37	38

*Loan Redemption*

A2265	Loan Repayments Art Gallery	103	110	119	128
		103	110	119	128

*Depreciation Reversal*

A7933	Depreciation Other Cultural Services	(11)	(11)	(11)	(11)
A7936	Depreciation Art Galleries	(277)	(283)	(288)	(294)

<b>Job No.</b>	<b>Description</b>	<b>2024/25 \$000</b>	<b>2025/26 \$000</b>	<b>2026/27 \$000</b>	<b>2027/28 \$000</b>
		(288)	(294)	(299)	(305)
<i>Transfer to reserves</i>					
A2273	Art & Culture Funding	93	95	96	98
		93	95	96	98
<b>Service Total</b>		<b>1,753</b>	<b>1,804</b>	<b>1,845</b>	<b>1,887</b>
<b>Service: Auditoria</b>					
<i>Operating Expenses</i>					
A2150	Murwillumbah Auditorium	120	122	124	127
A2155	Tweed Heads Auditorium	130	133	135	138
A2160	Civic Centre Restaurant	2	2	2	2
		252	257	262	267
<i>Fees &amp; Charges Inc</i>					
A2156	Tweed Heads Auditorium income	(78)	(79)	(81)	(83)
A2235	Murwillumbah Auditorium income	(31)	(32)	(33)	(33)
		(109)	(111)	(114)	(116)
<b>Service Total</b>		<b>143</b>	<b>146</b>	<b>148</b>	<b>151</b>
<b>Service: Destination &amp; Events</b>					
<i>Operating Expenses</i>					
A0544	Festivals & Events	444	458	470	482
A0555	Tweed Heads Visitor Information Centre	24	25	25	26
A0558	Tourism & Economic Development - Contracted Services	977	997	1,016	1,037
A0571	Kingscliff Visitor Information Centre	6	6	6	6
		1,452	1,486	1,518	1,551
<i>Depreciation Exp</i>					
A7977	Depreciation Tourism & Area Promotion	38	39	40	41
		38	39	40	41
<i>Fees &amp; Charges Inc</i>					
A0555	Tweed Heads Visitor Information Centre	(3)	(3)	(3)	(4)
A0571	Kingscliff Visitor Information Centre	(6)	(6)	(6)	(6)
		(9)	(10)	(10)	(10)
<i>Depreciation Reversal</i>					
A7977	Depreciation Tourism & Area Promotion	(38)	(39)	(40)	(41)
		(38)	(39)	(40)	(41)
<b>Service Total</b>		<b>1,442</b>	<b>1,477</b>	<b>1,508</b>	<b>1,541</b>
<b>Service: Holiday Parks</b>					
<i>Operating Expenses</i>					
H0502	Operating expenses THP	6,715	6,849	6,983	7,124
		6,715	6,849	6,983	7,124
<i>Depreciation Exp</i>					
H0502	Operating expenses THP	542	553	564	575
		542	553	564	575
<i>Interest Received</i>					
H0500	Operating income THP	(313)	(319)	(325)	(332)
		(313)	(319)	(325)	(332)
<i>Fees &amp; Charges Inc</i>					
H0500	Operating income THP	(10,220)	(10,424)	(10,629)	(10,843)
		(10,220)	(10,424)	(10,629)	(10,843)
<i>Depreciation Reversal</i>					
A0502	THP Depreciation reversal	(542)	(553)	(564)	(575)
		(542)	(553)	(564)	(575)
<i>Internal Transfers</i>					
A0531	THP Profit Distribution	2,233	2,277	2,322	2,369
		2,233	2,277	2,322	2,369
<i>Transfer to reserves</i>					
A0531	THP Profit Distribution	1,585	1,617	1,648	1,682
		1,585	1,617	1,648	1,682

Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
<b>Service Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Libraries</b>					
<i>Operating Expenses</i>					
A2280	Regional Library Contribution	3,222	3,174	3,253	3,335
A2285	Murwillumbah Library Expenses	47	48	49	50
A2286	Tweed Heads Library Expenses	32	33	34	34
A2287	Kingscliff Library Expenses	36	37	38	39
		<u>3,338</u>	<u>3,292</u>	<u>3,374</u>	<u>3,458</u>
<i>Depreciation Exp</i>					
A7934	Depreciation Libraries	254	259	264	269
		<u>254</u>	<u>259</u>	<u>264</u>	<u>269</u>
<i>Op Grants &amp; Cont Inc</i>					
A2345	Library Subsidies	(303)	(309)	(315)	(321)
		<u>(303)</u>	<u>(309)</u>	<u>(315)</u>	<u>(321)</u>
<i>Depreciation Reversal</i>					
A7934	Depreciation Libraries	(254)	(259)	(264)	(269)
		<u>(254)</u>	<u>(259)</u>	<u>(264)</u>	<u>(269)</u>
<b>Service Total</b>		<b><u>3,035</u></b>	<b><u>2,983</u></b>	<b><u>3,059</u></b>	<b><u>3,137</u></b>
<b>Service: Museum</b>					
<i>Operating Expenses</i>					
A1302	TRM Rolling Out: Museum on Wheels	37	37	38	39
A1606	TRM (Tweed Heads) Operation Expenses	4	4	4	4
A1618	TRM (Murwillumbah) Operation Expenses	123	125	128	130
A2283	TRM Grant Expenditure	85	87	89	91
A2310	TRM Administration Expenses	27	28	28	29
A2312	TRM Permanent Display: Land / life / Culture	4	4	4	5
A2314	TRM Exhibition / Project Expenses	78	80	81	83
A2323	TRM Salary Expenses	404	423	435	448
A2327	TRM Conservation Activities	31	31	32	32
A2332	TRM Honeyeater Storage Facility Operation Expenses	13	13	13	13
		<u>806</u>	<u>833</u>	<u>853</u>	<u>875</u>
<i>Interest Expense</i>					
A1613	TRM (Murwillumbah) Loan Repayments	64	58	51	43
A2319	TRM Loan Repayments	7	5	4	2
		<u>71</u>	<u>63</u>	<u>54</u>	<u>45</u>
<i>Depreciation Exp</i>					
A7935	Depreciation - TRM	161	164	167	171
		<u>161</u>	<u>164</u>	<u>167</u>	<u>171</u>
<i>Op Grants &amp; Cont Inc</i>					
A2328	TRM Donation Income	(3)	(3)	(3)	(3)
		<u>(3)</u>	<u>(3)</u>	<u>(3)</u>	<u>(3)</u>
<i>Loan Redemption</i>					
A1613	TRM (Murwillumbah) Loan Repayments	104	111	118	125
A2319	TRM Loan Repayments	19	21	22	24
		<u>123</u>	<u>131</u>	<u>140</u>	<u>149</u>
<i>Depreciation Reversal</i>					
A7935	Depreciation - TRM	(161)	(164)	(167)	(171)
		<u>(161)</u>	<u>(164)</u>	<u>(167)</u>	<u>(171)</u>
<b>Service Total</b>		<b><u>998</u></b>	<b><u>1,024</u></b>	<b><u>1,045</u></b>	<b><u>1,066</u></b>
<b>Service: Northern Rivers Rail Trail</b>					
<i>Operating Expenses</i>					
A4371	NRRT Operations	329	326	333	340
A4839	NRRT Maintenance	358	369	380	413
A4840	NRRT Visitor Experience, Communication & Marketing	78	79	81	83
		<u>765</u>	<u>774</u>	<u>794</u>	<u>837</u>

<b>Job No.</b>	<b>Description</b>	<b>2024/25 \$000</b>	<b>2025/26 \$000</b>	<b>2026/27 \$000</b>	<b>2027/28 \$000</b>
<i>Other Revenue</i>					
A3216	NRRT Revenue	(614)	(429)	(444)	(460)
		(614)	(429)	(444)	(460)
A5679	NRRT Development and Infrastructure (Capital Projects)	123	125	133	131
		123	125	133	131
<b>Service Total</b>		<b>274</b>	<b>471</b>	<b>483</b>	<b>508</b>
<b>Service: Business Enterprise</b>					
<i>Operating Expenses</i>					
A0533	Sale Yards	17	17	17	18
A0535	Murwillumbah Airfield	50	51	52	53
		66	68	69	71
<i>Depreciation Exp</i>					
A7985	Depreciation Saleyards	7	7	7	7
		7	7	7	7
<i>Fees &amp; Charges Inc</i>					
A0535	Murwillumbah Airfield	(46)	(47)	(48)	(49)
		(46)	(47)	(48)	(49)
<i>Other Revenue</i>					
A0533	Sale Yards	(12)	(12)	(12)	(12)
		(12)	(12)	(12)	(12)
<i>Depreciation Reversal</i>					
A7985	Depreciation Saleyards	(7)	(7)	(7)	(7)
		(7)	(7)	(7)	(7)
<b>Service Total</b>		<b>8</b>	<b>8</b>	<b>9</b>	<b>9</b>
<b>Service: Business &amp; Industry Development</b>					
<i>Operating Expenses</i>					
A0537	Destination and Industry Development	381	393	402	412
		381	393	402	412
<i>Interest Expense</i>					
A1631	Business & Economic 7YP loan repayments	20	18	15	12
		20	18	15	12
<i>Depreciation Exp</i>					
A7903	Depreciation Oth Public Order & Safety	76	78	79	81
A7986	Depreciation Economic Development	14	14	14	15
		90	91	93	95
<i>Loan Redemption</i>					
A1631	Business & Economic 7YP loan repayments	30	33	35	38
		30	33	35	38
<i>Depreciation Reversal</i>					
A7903	Depreciation Oth Public Order & Safety	(76)	(78)	(79)	(81)
A7986	Depreciation Economic Development	(14)	(14)	(14)	(15)
		(90)	(91)	(93)	(95)
<b>Service Total</b>		<b>431</b>	<b>443</b>	<b>453</b>	<b>463</b>
<b>Service: Employment Lands</b>					
<i>Operating Expenses</i>					
A0569	Wardrop Valley Area 6 - Employment Lands	38	39	39	40
A0575	Wardrop Valley Project	28	29	29	30
		66	67	69	70
<i>Capital Exp - New</i>					
A0566	Industry Central Land Swap	20	21	21	22
		20	21	21	22
<i>Internal Transfers</i>					
A0573	Property Development Funding	(36)	(36)	(36)	(36)
		(36)	(36)	(36)	(36)

Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
<b>Service Total</b>		<b>50</b>	<b>52</b>	<b>54</b>	<b>56</b>
<b>Service: Financial Services</b>					
<i>Operating Expenses</i>					
A0074	Revenue Vehicle	17	17	17	18
A0102	Fringe Benefits Tax	49	50	51	52
A0108	Bank Charges	166	169	172	176
A0114	Finance Salaries	1,799	1,880	1,936	1,994
A0115	Revenue & Recovery Salaries	1,426	1,491	1,535	1,581
A0117	Vehicle Expenses	19	19	20	20
A0126	Valuation Fees	451	267	352	277
A0132	Audit Fees	123	126	128	131
A0134	Investment Reporting Service	28	29	29	30
A0141	Office Expenses - Finance	36	37	37	38
A0143	Office Expenses - Revenue	7	7	7	8
A0151	Rates Notices	171	175	178	182
A0152	Over Due Rates Expenses	16	16	17	17
A0153	Advertising	1	1	1	2
A0154	Debtors Notices	13	13	13	14
A0165	Finance Furniture/Equip	1	1	1	1
A0180	LEDA Cobaki Special Rate Repayment	699	716	734	752
A0181	Kings Forest Special Rate Repayment	1,312	1,344	1,378	1,413
A0257	Rate Postage - Water	122	125	127	130
A0278	Superannuation DivB Employer Reserve	690	704	718	732
A0281	Leave Entitlements	14,711	15,006	15,098	15,400
		21,859	22,193	22,552	22,967
<i>Rates Income</i>					
A0170	Rates & Charges Income	(76,146)	(78,050)	(79,999)	(82,002)
		(76,146)	(78,050)	(79,999)	(82,002)
<i>Interest Received</i>					
A0170	Rates & Charges Income	(212)	(216)	(221)	(225)
A0199	Interest On Investments	(4,000)	(4,079)	(4,157)	(4,240)
A0202	Interest On Sundry Debtor Charges	(11)	(11)	(11)	(12)
		(4,223)	(4,306)	(4,389)	(4,477)
<i>Fees &amp; Charges Inc</i>					
A0170	Rates & Charges Income	(16)	(16)	(17)	(17)
A0184	Section 603 Certificates	(281)	(287)	(293)	(299)
A0196	Sundry Income	(36)	(36)	(37)	(38)
A0200	MSF Surcharge	(89)	(91)	(93)	(95)
		(422)	(430)	(439)	(448)
<i>Op Grants &amp; Cont Inc</i>					
A0096	Commonwealth Financial Assistance Grant - General	(8,534)	(8,620)	(8,706)	(8,793)
A0175	Pensioner Rate Subsidy	(970)	(970)	(970)	(970)
		(9,504)	(9,590)	(9,676)	(9,763)
<i>ABC</i>					
A7009	ABC Finance	1,828	1,865	1,902	1,940
		1,828	1,865	1,902	1,940
<i>Internal Transfers</i>					
A0284	Oncosts Charged	(14,337)	(14,624)	(14,708)	(15,003)
A7009	ABC Finance	(13,853)	(14,202)	(14,560)	(14,927)
A7010	ABC Ancillary Finance - Opportunity Costs	(771)	(786)	(802)	(818)
		(26,375)	(27,269)	(28,010)	(28,773)
<i>Sec 94/64 Recoupment</i>					
A0195	Sec 94 Admin Plan	(55)	(55)	(55)	(55)
		(55)	(55)	(55)	(55)
<i>Transfer to reserves</i>					
A0199	Interest On Investments	1,100	1,100	1,100	1,100
A1621	Coastal Landscape Recurring costs	38	39	40	40
		1,138	1,139	1,140	1,140
<b>Service Total</b>		<b>(94,487)</b>	<b>(96,848)</b>	<b>(99,035)</b>	<b>(101,445)</b>



Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
<b>Service: Strategic Land Use Planning</b>					
<i>Operating Expenses</i>					
A1100	Strategic Planning Salaries	1,074	1,122	1,156	1,190
A1101	Strategic Planning - Other Costs	88	90	91	93
A1109	Heritage advisor	16	16	16	16
A1116	Tweed Local Heritage Places Establishment	18	18	18	18
A1120	Reports And Printing	7	7	7	7
A1122	Office Expenses	23	24	24	25
A1140	Heritage Management Plan - Implementation	19	20	20	21
		<u>1,244</u>	<u>1,296</u>	<u>1,332</u>	<u>1,369</u>
<i>Interest Received</i>					
A1139	Non-Specific s94 Ledger	(3)	(3)	(3)	(3)
		<u>(3)</u>	<u>(3)</u>	<u>(3)</u>	<u>(3)</u>
<i>Op Grants &amp; Cont Inc</i>					
A3610	Office of Environment & Heritage Grant Funding	(4)	(4)	(4)	(4)
		<u>(4)</u>	<u>(4)</u>	<u>(4)</u>	<u>(4)</u>
<i>Sec 94/64 Reversal</i>					
A1139	Non-Specific s94 Ledger	3	3	3	3
		<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>
	<b>Service Total</b>	<b><u>1,240</u></b>	<b><u>1,291</u></b>	<b><u>1,328</u></b>	<b><u>1,365</u></b>
<b>Service: Communications &amp; Engagement</b>					
<i>Operating Expenses</i>					
A0301	Communications and Media	1,564	1,675	1,680	1,774
		<u>1,564</u>	<u>1,675</u>	<u>1,680</u>	<u>1,774</u>
	<b>Service Total</b>	<b><u>1,564</u></b>	<b><u>1,675</u></b>	<b><u>1,680</u></b>	<b><u>1,774</u></b>
<b>Service: Councillor &amp; Civic Business</b>					
<i>Operating Expenses</i>					
A0001	Election Expenses	807	0	0	0
A0002	Pre-election Expenses	0	0	0	20
A0007	Mayor & Councillors	594	622	637	653
A0009	Councillor Induction	12	0	0	0
A0017	Major Projects Cobaki & Kings Forest	12	12	12	13
A0019	Civic Business	18	18	18	19
		<u>1,443</u>	<u>652</u>	<u>668</u>	<u>705</u>
<i>Transfer to reserves</i>					
A0001	Election Expenses	(630)	236	236	236
		<u>(630)</u>	<u>236</u>	<u>236</u>	<u>236</u>
	<b>Service Total</b>	<b><u>813</u></b>	<b><u>888</u></b>	<b><u>905</u></b>	<b><u>941</u></b>
<b>Service: Customer Service and Experience</b>					
<i>Operating Expenses</i>					
A0305	Contact Centre and Customer Experience	1,680	1,755	1,807	1,861
		<u>1,680</u>	<u>1,755</u>	<u>1,807</u>	<u>1,861</u>
<i>Fees &amp; Charges Inc</i>					
A0192	Building & Const Industry	(14)	(14)	(14)	(14)
		<u>(14)</u>	<u>(14)</u>	<u>(14)</u>	<u>(14)</u>
	<b>Service Total</b>	<b><u>1,666</u></b>	<b><u>1,741</u></b>	<b><u>1,793</u></b>	<b><u>1,847</u></b>
<b>Service: Executive Services</b>					
<i>Operating Expenses</i>					
A0029	Corporate Legal Expenses	40	41	42	43
A0042	GM Section Other Costs	52	53	54	55
A0045	General Managers Section	531	553	569	585
A0048	Executive salaries	1,818	1,836	1,854	1,873
A0275	Corporate Services Professional Development	108	110	112	114
A0320	Corporate Services Other Costs	170	176	180	185

Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
A0405	Civic Buildings Asset Management	74	76	77	79
A1401	Planning & Environment - Other Costs	1	1	1	1
A1402	Planning & Regulation professional development	82	84	85	87
A1403	Director P&D Vehicle	17	17	18	18
A2120	Civic Centre-Murwillumbah	1,010	1,030	1,051	1,072
A2121	Tweed Heads Administration Office operating expenses	283	289	295	301
A2125	Civic Centre: Tweed Heads	296	302	308	315
A2259	Coolamon Centre Council Office	68	70	71	73
A3628	SC&E Training & Professional Development	70	71	73	74
A3630	SC&E Divisional Sundries	29	29	30	31
A3636	SC&E Administration	99	104	107	110
A4972	Engineering & Operations Training	54	55	56	57
A5910	Office Expenses - Engineering	26	27	27	28
A5950	Engineering & Operations Div Dir/Secr	331	346	356	367
		5,160	5,270	5,367	5,467
<i>Interest Expense</i>					
A2135	Loan Repayments Civic Centres	214	185	155	128
		214	185	155	128
<i>Depreciation Exp</i>					
A7900	Depreciation Corporate Support	774	789	805	821
		774	789	805	821
<i>Fees &amp; Charges Inc</i>					
A1403	Director P&D Vehicle	(17)	(17)	(18)	(18)
A2119	THAO commercial space income	(144)	(147)	(150)	(153)
		(161)	(164)	(167)	(171)
<i>Sec 94/64 Recoupment</i>					
A1451	Sec 94 Admin Plan Income	(34)	(34)	(34)	(34)
A2129	Civic Centre Funding	(385)	(385)	(385)	(385)
		(419)	(419)	(419)	(419)
<i>Interest Expense</i>					
A2135	Loan Repayments Civic Centres	471	500	482	344
		471	500	482	344
<i>Depreciation Exp</i>					
A7900	Depreciation Corporate Support	(774)	(789)	(805)	(821)
		(774)	(789)	(805)	(821)
	<b>Service Total</b>	<b>5,265</b>	<b>5,372</b>	<b>5,416</b>	<b>5,349</b>

**Service: Governance***Operating Expenses*

A0027	Governance & Corporate Serv Advertising	2	2	2	2
A0031	Local Government NSW subscription	68	69	70	72
A0033	Regional Organisations	75	77	78	80
A0072	Records Storage / Disposal	16	16	16	17
A0073	Records Management	728	760	783	807
A0079	Governance & Corporate Performance	732	763	785	807
A0220	Insurance Fidelity Guarantee	55	56	57	58
A0223	Public Liability/Professional Indemnity	1,058	1,079	1,101	1,123
A0224	Risk Management Program	34	34	35	36
A0226	Insurance Miscellaneous	37	38	39	40
A0253	Printing/Stationery/Equip	45	46	46	47
A0254	Australia Day events	11	11	11	11
A0256	Postage	44	45	46	47
A0268	Corporate Services Office Expenses	16	16	17	17
A0271	Office Library	6	6	6	6
A0272	Governance & Corp Perf Vehicle	19	19	20	20
		2,945	3,038	3,112	3,189
<i>Interest Expense</i>					
A0420	Records Loan Repayments	9	8	7	6
		9	8	7	6
<i>Depreciation Exp</i>					
A7900	Depreciation Corporate Support	571	582	594	606

Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
		571	582	594	606
<i>Fees &amp; Charges Inc</i>					
A0190	Government Information (Public Access) Fees	(1)	(1)	(1)	(1)
A0425	Records Funding	(40)	(41)	(42)	(42)
		(41)	(41)	(42)	(43)
<i>Loan Redemption</i>					
A0420	Records Loan Repayments	14	15	16	17
		14	15	16	17
<i>Depreciation Reversal</i>					
A7900	Depreciation Corporate Support	(571)	(582)	(594)	(606)
		(571)	(582)	(594)	(606)
<b>Service Total</b>		<b>2,927</b>	<b>3,020</b>	<b>3,093</b>	<b>3,170</b>

**Service: Human Resources and WHS***Operating Expenses*

A0142	Office Uniforms Purchase	5	5	5	5
A0231	HR/Administration	138	140	143	146
A0232	Consultative Committee	6	6	6	6
A0233	Union Admin	14	15	15	15
A0234	Employee Health & Fitness	65	66	67	69
A0235	Human Resources Salaries	1,290	1,346	1,386	1,427
A0237	Field Staff Training & Administration	5	5	5	5
A0238	Workplace Health & Safety Administration	631	658	677	697
A0239	Workers Comp Wages	103	105	107	109
A0240	Workers Comp Insurance & Oncost	2,244	2,275	2,315	2,355
A0241	Field Staff Training	447	456	465	475
A0243	Health and Safety Initiatives Fund	4	4	4	4
A0252	Traineeships & Apprenticeships	12	12	12	13
A0341	Management Development Program	33	33	34	35
		4,997	5,126	5,242	5,360

*Fees & Charges Inc*

A0142	Office Uniforms Purchase	(4)	(4)	(4)	(4)
		(4)	(4)	(4)	(4)

*Op Grants & Cont Inc*

A0252	Traineeships & Apprenticeships	(12)	(12)	(12)	(13)
		(12)	(12)	(12)	(13)

*Other Revenue*

A0238	Workplace Health & Safety Administration	(53)	(54)	(55)	(57)
		(53)	(54)	(55)	(57)

*Internal Transfers*

A0240	Workers Comp Insurance & Oncost	(3,221)	(3,286)	(3,352)	(3,419)
A0241	Field Staff Training	(447)	(456)	(465)	(475)
		(3,372)	(3,454)	(3,528)	(3,605)

**Service Total** **1,259** **1,314** **1,353** **1,394**

**Service: Information Technology***Operating Expenses*

A0062	IT Software Upgrades & Renewals	79	66	67	68
A0063	IT Hardware Maintenance Expenditure	137	78	80	81
A0065	IT Software Maintenance	2,373	2,491	2,554	2,663
A0066	IT Cloud Subscriptions	848	673	686	700
A0067	IT Employee Expenses	2,467	2,577	2,654	2,734
A0068	IT Administration Expenses	108	110	112	114
A0081	IT Internet / Intranet Expenses	262	267	272	278
A0083	IT Hardware Lease Expenses	807	823	839	856
A0084	IT Sundries	4	4	4	4
A0088	IT Drone Expenses	3	3	3	3
A0091	IT Cyber Security Expenses	268	273	279	284
A0259	IT Telecommunications Expenses	359	366	373	381
A0579	IT Public Closed Circuit Television (CCTV) Systems	56	57	58	59

Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
		7,769	7,788	7,981	8,225
<i>Fees &amp; Charges Inc</i>					
A0086	IT GIS Revenue	(3)	(4)	(4)	(4)
		(3)	(4)	(4)	(4)
<i>Capital Exp</i>					
A0064	ERP Implementation costs	1,595	1,350	1,669	0
A0069	IT Hardware Purchase Expenses	70	72	73	74
		1,666	1,422	1,742	74
<i>Trans from reserves</i>					
A0087	IT Funding	(1,471)	(973)	(1,035)	587
		(1,471)	(973)	(1,035)	587
<i>Transfer to reserves</i>					
A0087	IT Funding	5	5	5	5
		5	5	5	5
	<b>Service Total</b>	<b>7,965</b>	<b>8,238</b>	<b>8,689</b>	<b>8,888</b>
<b>Service: Internal Audit</b>					
<i>Operating Expenses</i>					
A0340	Internal audit	149	155	160	165
A0343	Audit Committee	18	18	19	19
		167	174	179	184
	<b>Service Total</b>	<b>167</b>	<b>174</b>	<b>179</b>	<b>184</b>
<b>Service: Construction Services</b>					
<i>Operating Expenses</i>					
A4098	TSC Project Management	693	720	739	760
A4961	Infrastructure Delivery	271	282	290	298
A4962	Construction Section	703	732	753	775
A5952	Contracts Section	898	937	965	993
		2,565	2,671	2,747	2,825
<i>Internal Transfers</i>					
A4099	Project management office oncost income	(636)	(649)	(662)	(675)
A4961	Infrastructure Delivery	(1,317)	(1,343)	(1,370)	(1,397)
		(1,953)	(1,992)	(2,031)	(2,072)
	<b>Service Total</b>	<b>612</b>	<b>678</b>	<b>715</b>	<b>753</b>
<b>Service: Design Services</b>					
<i>Operating Expenses</i>					
A5000	Landsurveying Expenses	668	696	715	736
A5040	GIS Expenses	7	8	8	8
A5100	Design Salaries	206	216	222	229
A5110	Design Expenses	242	247	252	257
A5112	Scientific equipment maintenance	6	6	6	7
A5405	Management Vehicle Expenses P&D	19	20	20	20
		1,150	1,192	1,224	1,256
<i>Sec 94/64 Recoupment</i>					
A5440	Salaries Sec 94 Admin	(12)	(12)	(12)	(12)
		(12)	(12)	(12)	(12)
	<b>Service Total</b>	<b>1,138</b>	<b>1,180</b>	<b>1,212</b>	<b>1,244</b>
<b>Service: Plant and Materials</b>					
<i>Operating Expenses</i>					
A4866	Plant Ledger Disbursement	4,552	4,644	4,735	4,831
A4867	Fleet Administration	384	400	411	423
A4868	Workshop Mechanics Administration	317	327	335	343
A4869	Workshop Metal Fabrication Administratio	100	103	106	108
A4870	Workshop Small Plant Administration	45	47	48	50

<b>Job No.</b>	<b>Description</b>	<b>2024/25 \$000</b>	<b>2025/26 \$000</b>	<b>2026/27 \$000</b>	<b>2027/28 \$000</b>
		5,398	5,520	5,635	5,755
<i>Depreciation Exp</i>					
A7902	Depreciation Other Support Services	2,384	2,432	2,479	2,529
		2,384	2,432	2,479	2,529
<i>Fees &amp; Charges Inc</i>					
A4866	Plant Ledger Disbursement	(447)	(456)	(465)	(475)
		(447)	(456)	(465)	(475)
<i>Op Grants &amp; Cont Inc</i>					
A4867	Fleet Administration	(185)	(189)	(193)	(196)
		(185)	(189)	(193)	(196)
<i>Capital Exp - New</i>					
A4866	Plant Ledger Disbursement	4,539	5,281	4,844	4,279
		4,539	5,281	4,844	4,279
<i>Sale of Assets</i>					
A4866	Plant Ledger Disbursement	(1,953)	(1,460)	(1,361)	(1,695)
		(1,953)	(1,460)	(1,361)	(1,695)
<i>Depreciation Reversal</i>					
A7902	Depreciation Other Support Services	(2,384)	(2,432)	(2,479)	(2,529)
		(2,384)	(2,432)	(2,479)	(2,529)
<i>ABC</i>					
A4867	Fleet Administration	513	524	534	545
		513	524	534	545
<i>Internal Transfers</i>					
A4866	Plant Ledger Disbursement	(8,955)	(9,134)	(9,313)	(9,502)
		(8,955)	(9,134)	(9,313)	(9,502)
<i>Transfer to reserves</i>					
A4867	Fleet Administration	1,090	(85)	320	1,290
		1,090	(85)	320	1,290
<b>Service Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Service: Stores & Works Depots***Operating Expenses*

A0055	10 Buchanan St House: Old Care Takers Property	15	15	16	16
A4900	Non-Inventory Store Issued Items	34	34	35	36
A4907	Depot Murwillumbah	335	343	350	358
A4908	Depot Tweed Heads	124	127	130	133
A4913	Works Stockpile	7	7	7	7
A4926	Bogangar Precinct Depot	11	11	11	11
A5800	Storekeeping	241	252	259	266
A5806	Safety Equipment	40	41	42	43
		808	831	851	871

*Interest Expense*

A4905	Depots Loan Repayments	7	71	140	153
		7	71	140	153

*Fees & Charges Inc*

A0055	10 Buchanan St House: Old Care Takers Property	(22)	(23)	(23)	(24)
		(22)	(23)	(23)	(24)

*Grants Capital Inc*

A4912	Stores/Purchasing/Depots Funding	(1,418)	(6,000)	(2,439)	0
		(1,418)	(6,000)	(2,439)	0

*Capital Exp - New*

A4923	Depot Improvements Tweed Heads	55	56	57	58
A4924	Depot relocation Murwillumbah	200	300	0	0
A4924	Depot relocation Murwillumbah	2,740	14,260	12,807	0
		2,994	14,616	12,864	58

*Loan Redemption*

A4905	Depots Loan Repayments	21	52	88	102
		21	52	88	102

*Internal Transfers*

A4901	Depot oncost credit	(1,132)	(1,155)	(1,178)	(1,201)
A5810	Depot oncosts	(538)	(548)	(559)	(570)

Job No.	Description	2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000
A7066	ABC Stores & Purchasing	0	0	0	0
		(1,670)	(1,703)	(1,737)	(1,772)
	<i>Trans from reserves</i>				
A4912	Stores/Purchasing/Depots Funding	(421)	(7,360)	(9,028)	0
		(421)	(7,360)	(9,028)	0
	<i>Sec 94/64 Recoupment</i>				
A4912	Stores/Purchasing/Depots Funding	(28)	(28)	(1,044)	(28)
		(28)	(28)	(1,044)	(28)
	<i>Transfer to reserves</i>				
A4912	Stores/Purchasing/Depots Funding	792	808	824	840
		792	808	824	840
	<i>Loan funding</i>				
A4912	Stores/Purchasing/Depots Funding	(1,100)	(1,200)	(324)	0
		(1,100)	(1,200)	(324)	0
	<b>Service Total</b>	<b>(38)</b>	<b>64</b>	<b>170</b>	<b>201</b>
<b>Service: Quarries</b>					
	<i>Operating Expenses</i>				
A4930	Quarry Operations Expenditure	400	328	335	342
A4931	Kinnears Quarry Rehabilitation	0	280	0	0
		400	608	335	342
	<i>ABC</i>				
A4935	Quarries remediation provision - depreciation	40	40	41	42
		40	40	41	42
	<i>ABC</i>				
A4935	Quarries remediation provision - depreciation	(40)	(40)	(41)	(42)
		(40)	(40)	(41)	(42)
	<i>Internal Transfers</i>				
A4951	Quarries Operations Income	(97)	(99)	(101)	(103)
		(97)	(99)	(101)	(103)
	<i>Trans from reserves</i>				
A4952	Quarries funding	(77)	0	0	0
		(77)	0	0	0
	<b>Service Total</b>	<b>226</b>	<b>509</b>	<b>234</b>	<b>239</b>
<b>Service: Property and Legal Services</b>					
	<i>Operating Expenses</i>				
A5095	Property & Legal Salaries	225	235	242	250
A5415	Legal Expenses	12	12	12	12
A5637	Road Naming / Renaming	11	11	12	12
		248	259	266	274
	<b>Service Total</b>	<b>248</b>	<b>259</b>	<b>266</b>	<b>274</b>

## Borrowings

New loans	Term	2024/25	2025/26	2026/27	2027/28
		<b>\$000</b>	<b>\$000</b>	<b>\$000</b>	<b>\$000</b>
Public Toilets	20	100	100	100	100
Bridges	20	276	276	276	400
New Depot	20	1,100	1,200	324	-
Drainage	20	500	400	400	400
Flood Mitigation	20	300	300	300	300
		2,276	2,276	1,400	1,200
Renewal loans	Term	2024/25	2025/26	2026/27	2027/28
		<b>\$000</b>	<b>\$000</b>	<b>\$000</b>	<b>\$000</b>

## Glossary of terms and abbreviations

ABC	Activity Based Costing - a method of allocating overheads
AC	Asphalt concrete
ARR	Asset Replacement Reserve
C&NR	Community & Natural Resources
CCR	Capital Contributions Reserve
COP	Community Options Program
CP	Contribution Plan
DA	Development application/assessment
DC	Developer contributions
DWM	Domestic Waste Management
DWY	Driveway
EP&A	Environmental Planning & Assessment
FAG	Financial Assistance Grant
GIS	Geographical Information System
H&B	Health & Building
IT	Information Technology
LEP	Local Environment Plan
M&R, M&I	Maintenance & repair
MB	Murwillumbah
MR	Main road
MSF	Merchant Service Fee
NRM	Natural Resource Management
NRCMA	Northern Rivers Catchment Management Authority
OPC	Older Parent Carer
P&D	Planning & Development
R&M	Maintenance & repair
R2R	Roads to Recovery
REAP	Renewable Energy Action Plan
s64/s94	Developer contributions
s68/s138	Fees
SCU	Southern Cross University
SES	State Emergency Service
SLSC	Surf Life Saving Club
SPS	Sewer Pump Station
SRM	Sewer Rising Main
STP/WWTP	Waste Water Treatment Plant
SWD	Sewer/drainage
TC	Tweed Coast
TCHP	Tweed Coast Holiday Park
TH	Tweed Heads
TRCP	Tweed Roads Contribution Plan
TRRM	Tweed River Regional Museum
VIC	Visitor Information Centre
VMR	Volunteer Marine Rescue
WHS	Workplace Health & Safety
WPS	Water Pump Station
WTP	Water Treatment Plant







# TWEED

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