



Delivering the Operational Plan

Annual Budget 2022 – 2023

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Executive Summary

The budget forms part of the Operational Plan, along with the Revenue Policy and Fees and Charges. While the Delivery Program covers a four year period and contains high-level financial information, the budget focusses on the next financial year and shows more detailed expenditure and income.

The 2022/23 budget has been prepared using the previous year's Long Term Financial Plan as a base, adjusted for known variations and new demands.

The \$250 million budget is made up of 3 funds:

General	\$150 million
Sewer	\$49 million
Water	\$51 million

Note: The capital works and associated funding is based on pre March 2022 flood event programming. As a result of the amount of post flood infrastructure rebuilding works ahead for Council, the identified capital works may be subject to change.

Note: Council's legal services budget for 2022/23 is developed consistent with the budget for previous financial years and the budget amount is set as a base. Previous years expenditure is not a determinant of future budgets and legal matters, and timing of expenditure, are difficult to predict before they occur. Budgeting for legal expenses is done in a similar way to other services, i.e. it may be over or under expended throughout the financial year, and will be adjusted during quarterly budget reviews.

Income and Expenditure Commentary

Rates and annual charges

For 2022/23, the Independent Pricing and Regulatory Tribunal has set the rate peg at 1.7% (0.7% + 1.0% growth) for Tweed Shire Council.

According to IPART, "The rate peg is mainly based on the Local Government Cost Index (LGCI). The LGCI measures price changes over the previous year for the goods and labour an average council will use. We also look at productivity changes over the same period."

For further detail, refer to Council's Revenue Policy.

Note: An above pegging increase of 2.35% (4.35% in total increase) has been budgeted for in the 2023/24 financial year

User charges and fees

Generally, user charges and fees have been set to increase by CPI, although there are exceptions where individual fees have been assessed and will increase at a different rate. Some fees are prescribed by the State Government, with Council having no discretion in the setting of those fees.

For further detail, refer to Council's Fees and Charges document.

Interest and investment revenue

Council's estimated interest investment revenue for 2022/23 is \$5.7 million.

Interest on overdue rates, charges and deferred debts is budgeted at \$334,000

Council's diversified portfolio of bonds, term deposits and floating rate notes is managed in-house with the goal of maximising returns whilst maintaining a minimal level of risk and complying with the State Government's Ministerial Order.

Over 90% of invested funds are restricted and not available for general expenditure. Major restrictions are Water, Sewer, Waste and Holiday Park funds, developer contributions, reserves, and unexpended loans and grants.

Grants and Contributions revenue

A conservative approach has been taken when budgeting for grants and contributions revenue. The Financial Assistance grant of \$11.3 million is forecast to grow at 1% per year. Over many years this grant has proven impossible to predict.

Generally, only known future grants are included in the forward projections, with the exception of grants which have been reliably received over a long period of time. Provision in the roads budget had been made for future unconfirmed grants. The related expenditure budgets are noted as being conditional upon the grants being confirmed.

Developer contributions are assumed to generally remain static. This income is held as a restricted asset until recouped to fund projects and/or debt servicing of past projects.

Employee costs

As at March 2022, Council employed over 700 full time equivalent staff.

Employee-related costs, which include salaries, entitlements, insurance, taxes, travel and training costs, are estimated to be in the region of \$69 million.

It is assumed that employee costs will grow at a rate of between 2.5% and 2.75% over the next 10 years. This includes anticipated award and superannuation increases and growth through salary progression.

Borrowing costs

Council's loan portfolio of \$126 million generates an interest expense of \$8 million per year, progressively reducing as the overall debt is paid down over time.

The annual borrowing program averages around \$2 million, and focuses on renewing major infrastructure such as bridges and stormwater drainage, as well as flood mitigation works and public toilet renewals. It is anticipated that over time the annual borrowing program will be reduced, as major bridge and drainage upgrades are completed.

The 2022/23 Budget includes a one-off \$4 million dollar loan to fund the Animal Rehoming Facility.

Principal repayments range from \$7 million to \$8 million.

Materials and Contracts

Materials and contracts are set to increase by 3%.

Other Expenses

Other Expenses are set to increase by 3%.

Reserves

Council has a number of reserves which represent cash that is restricted for a specific purpose, usually to fund future expenditure.

Major transfers to reserves are:

Holiday Parks surplus	\$1.5m
Waste	\$3.5m
Water	\$9.2m
Sewer	\$13.5m

Major transfers from reserves are:

Waste	\$2.7m
Water	\$6.4m
Sewer	\$5.0m

Major Capital Expenditure items 2022/23

Capital expenditure totalling \$64 million is included in the budget. Major items are:

Waste transfer station infrastructure	\$1.2m
Eviron landfill haul road	\$1.5m
Animal Pound Relocation	\$4.0m
SES Tweed Heads	\$2.0m
Hastings Point WWTP Performance Upgrade	\$5.0m
Water supply link to Gold Coast	\$1.7m
Bray Park Weir	\$4.0m

Formatting note

The figures in this document are displayed in thousands of dollars, denoted as \$000. Due to rounding, some totals may appear to not agree to the sum of the figures that comprise them. For example, \$3,600 and \$6,700 sum to \$10,300. These figures would be displayed as (\$000) \$4, \$7 and \$10.

Financial Summaries

	2021/22	2022/23	2023/24	2024/25	2025/26
	\$000	\$000	\$000	\$000	\$000
Consolidated Summary					
1. Income Statement	2,530	502	17	(746)	(3,152)
101 Operating Expenses	171,360	168,187	172,767	177,803	181,007
102 Interest Expense	8,445	8,014	7,674	7,275	6,834
103 Depreciation Exp	46,553	47,379	48,470	49,578	50,794
104 Rates Income	(66,139)	(67,220)	(70,515)	(72,278)	(74,085)
105 Annual Charges Inc	(60,262)	(62,346)	(64,373)	(66,896)	(69,504)
106 Interest Received	(6,755)	(6,834)	(6,985)	(6,994)	(6,652)
107 Fees & Charges Inc	(55,838)	(57,767)	(60,083)	(61,952)	(63,865)
108 Op Grants & Cont Inc	(20,975)	(19,505)	(19,715)	(19,931)	(20,149)
109 Section 94/64 Inc	(6,031)	(6,170)	(6,403)	(6,510)	(6,653)
110 Grants Capital Inc	(7,562)	(2,883)	(460)	(473)	(505)
114 Other Revenue	(264)	(352)	(360)	(367)	(375)
2. Balance Sheet	75,375	69,888	77,994	79,242	108,047
213N Capital Exp - New	25,160	23,315	32,313	17,231	27,814
213R Capital Exp - Renew	32,362	28,223	29,417	29,214	26,807
213U Capital Exp- Upgrade	12,058	12,234	10,128	27,254	47,168
214 Loan Redemption	7,121	7,685	7,734	7,496	7,718
215 Sale of Assets	(1,326)	(1,570)	(1,597)	(1,953)	(1,460)
3. Non-Cash	(75,865)	(76,993)	(78,681)	(80,392)	(82,235)
316 Depn Reversal	(46,553)	(47,379)	(48,470)	(49,578)	(50,794)
317 ABC	42,247	43,113	43,996	44,898	45,818
318 Internal Transfers	(71,559)	(72,727)	(74,206)	(75,712)	(77,259)
4. Restricted Funding	(2,040)	6,604	669	1,897	(22,660)
420 Trans from reserves	(32,481)	(15,680)	(33,138)	(23,908)	(15,642)
421 Sec 94/64 Recoupment	(13,008)	(11,036)	(12,663)	(30,835)	(59,222)
422 Sec 94/64 Reversal	7,057	7,205	7,447	7,564	7,716
423 Transfer to reserves	38,157	32,390	41,299	51,353	46,763
424 Loan funding	(1,766)	(6,276)	(2,276)	(2,276)	(2,276)
Grand Total	0	0	0	0	0
Expenditure	265,351	250,434	271,121	286,809	312,671
Income	265,351	250,434	271,121	286,809	312,671

Funds Summary	2021/22	2022/23	2023/24	2024/25	2025/26
	\$000	\$000	\$000	\$000	\$000
General Fund	0	0	0	0	0
1. Income Statement	26,013	26,460	28,025	29,509	29,001
101 Operating Expenses	137,742	134,725	138,437	142,684	145,075
102 Interest Expense	4,563	4,271	4,069	3,819	3,577
103 Depreciation Exp	26,547	27,240	27,955	28,635	29,266
104 Rates Income	(66,139)	(67,220)	(70,515)	(72,278)	(74,085)
105 Annual Charges Inc	(19,429)	(20,016)	(20,602)	(21,206)	(21,827)
106 Interest Received	(4,054)	(4,070)	(4,087)	(4,103)	(4,120)
107 Fees & Charges Inc	(24,673)	(25,158)	(25,686)	(26,239)	(26,803)
108 Op Grants & Cont Inc	(19,926)	(18,500)	(18,693)	(18,890)	(19,091)
109 Section 94/64 Inc	(1,959)	(1,995)	(2,033)	(2,071)	(2,111)
110 Grants Capital Inc	(6,392)	(2,463)	(460)	(473)	(505)
114 Other Revenue	(264)	(352)	(360)	(367)	(375)
2. Balance Sheet	46,187	37,181	42,421	33,770	37,490
213N Capital Exp - New	15,000	15,276	20,313	12,376	16,077
213R Capital Exp - renew	19,492	16,668	17,400	17,414	16,900
213U Capital Exp- Upgrade	7,811	1,173	760	775	790
214 Loan Redemption	5,209	5,634	5,545	5,158	5,182
215 Sale of Assets	(1,326)	(1,570)	(1,597)	(1,953)	(1,460)
3. Non-Cash	(63,557)	(64,713)	(66,189)	(67,640)	(69,068)
316 Depn Reversal	(26,547)	(27,240)	(27,955)	(28,635)	(29,266)
317 ABC	33,032	33,713	34,408	35,118	35,842
318 Internal Transfers	(70,042)	(71,186)	(72,641)	(74,122)	(75,644)
4. Restricted Funding	(8,643)	1,072	(4,257)	4,360	2,576
420 Trans from reserves	(17,947)	(4,212)	(14,134)	(7,969)	(5,457)
421 Sec 94/64 Recoupment	(1,587)	(1,097)	(1,092)	(1,040)	(1,040)
422 Sec 94/64 Reversal	2,985	3,030	3,077	3,125	3,175
423 Transfer to reserves	9,674	9,627	10,167	12,520	8,175
424 Loan funding	(1,766)	(6,276)	(2,276)	(2,276)	(2,276)
Expenditure	162,480	149,901	158,457	155,740	155,975
Income	162,480	149,901	158,457	155,740	155,975

Funds Summary	2021/22	2022/23	2023/24	2024/25	2025/26
	\$000	\$000	\$000	\$000	\$000
Sewer Fund	0	0	0	0	0
1. Income Statement	(10,627)	(11,625)	(12,324)	(13,280)	(13,989)
101 Operating Expenses	19,329	19,455	19,935	20,454	21,011
102 Interest Expense	0	0	0	0	0
103 Depreciation Exp	12,100	12,284	12,485	12,762	13,189
105 Annual Charges Inc	(34,335)	(35,442)	(36,454)	(38,047)	(39,694)
106 Interest Received	(1,557)	(1,654)	(1,770)	(1,743)	(1,590)
107 Fees & Charges Inc	(3,922)	(4,004)	(4,148)	(4,295)	(4,447)
108 Op Grants & Cont Inc	(630)	(610)	(621)	(633)	(645)
109 Section 94/64 Inc	(1,612)	(1,654)	(1,750)	(1,777)	(1,813)
2. Balance Sheet	13,274	13,168	17,783	26,913	34,289
213N Capital Exp - New	4,693	1,763	8,322	3,578	4,999
213R Capital Exp - renew	5,761	4,611	5,438	4,959	3,981
213U Capital Exp- Upgrade	2,820	6,794	4,023	18,376	25,309
214 Loan Redemption	0	0	0	0	0
3. Non-Cash	(9,073)	(9,189)	(9,321)	(9,527)	(9,883)
316 Depn Reversal	(12,100)	(12,284)	(12,485)	(12,762)	(13,189)
317 ABC	4,577	4,668	4,762	4,857	4,954
318 Internal Transfers	(1,550)	(1,574)	(1,598)	(1,623)	(1,648)
4. Restricted Funding	6,427	7,645	3,863	(4,106)	(10,417)
420 Trans from reserves	(6,648)	(5,026)	(12,102)	(8,618)	(3,809)
421 Sec 94/64 Recoupment	(4,309)	(2,517)	(4,970)	(16,622)	(28,490)
422 Sec 94/64 Reversal	1,612	1,654	1,750	1,777	1,813
423 Transfer to reserves	15,771	13,534	19,184	19,357	20,068
Expenditure	51,401	49,253	60,065	69,958	78,675
Income	51,401	49,253	60,065	69,958	78,675

Funds Summary	2021/22	2022/23	2023/24	2024/25	2025/26
	\$000	\$000	\$000	\$000	\$000
Water Fund	0	0	0	0	0
1. Income Statement	(12,856)	(14,334)	(15,684)	(16,976)	(18,165)
101 Operating Expenses	14,289	14,007	14,396	14,665	14,921
102 Interest Expense	3,882	3,743	3,605	3,456	3,258
103 Depreciation Exp	7,906	7,855	8,030	8,181	8,339
105 Annual Charges Inc	(6,497)	(6,887)	(7,316)	(7,643)	(7,983)
106 Interest Received	(1,143)	(1,109)	(1,128)	(1,148)	(942)
107 Fees & Charges Inc	(27,242)	(28,606)	(30,249)	(31,418)	(32,615)
108 Op Grants & Cont Inc	(420)	(395)	(401)	(407)	(413)
109 Section 94/64 Inc	(2,460)	(2,522)	(2,621)	(2,662)	(2,728)
110 Grants Capital Inc	(1,170)	(420)	0	0	0
2. Balance Sheet	15,468	19,538	17,791	18,559	36,268
213N Capital Exp - New	5,019	6,276	3,678	1,276	6,737
213R Capital Exp - renew	7,110	6,944	6,579	6,841	5,926
213U Capital Exp- Upgrade	1,427	4,266	5,345	8,103	21,068
214 Loan Redemption	1,912	2,051	2,189	2,338	2,536
3. Non-Cash	(3,234)	(3,090)	(3,171)	(3,225)	(3,285)
316 Depn Reversal	(7,906)	(7,855)	(8,030)	(8,181)	(8,339)
317 ABC	4,639	4,732	4,826	4,923	5,021
318 Internal Transfers	33	33	33	33	33
4. Restricted Funding	622	(2,114)	1,064	1,643	(14,819)
420 Trans from reserves	(7,438)	(6,442)	(6,903)	(7,322)	(6,376)
421 Sec 94/64 Recoupment	(7,112)	(7,422)	(6,602)	(13,173)	(29,692)
422 Sec 94/64 Reversal	2,460	2,522	2,621	2,662	2,728
423 Transfer to reserves	12,713	9,229	11,948	19,476	18,521
Expenditure	51,023	51,281	52,599	61,111	78,021
Income	51,023	51,281	52,599	61,111	78,021

Detailed Budget

General Fund

Job/ Project	Description	2021/22 \$000	2022/23 \$000	2023/24 \$000	2024/25 \$000	2025/26 \$000
Service: Roads, Traffic, Footpaths and Cycleways						
<i>Operating Expenses</i>						
A0505	Growers Market	7	8	8	8	8
A1550	Footpaths rehabilitation	306	312	318	324	331
A2705	Disposal of Dead Animals	10	10	10	11	11
A2765	Murwillumbah multi-level carpark operations	7	7	7	7	7
A3900	Federal Assistance Grant Maintenance	638	655	668	682	695
A4070	Streetscaping Maintenance	95	97	99	101	103
A4822	Cycleways Program	119	121	124	126	129
A4850	Car Parks	62	63	65	66	67
A4926	Bogangar Precinct Depot	10	10	11	11	11
A4980	Private Works	25	25	26	26	27
A5045	Traffic Counting	14	14	14	15	15
A5103	Environmental scientists	48	71	73	75	77
A5199	Roads & Stormwater	1,472	1,586	1,629	1,673	1,718
A5500	Street Lighting Expenses	1,029	1,049	1,070	1,092	1,114
A5604	Traffic Facilities - Classified Roads	290	296	302	308	314
A5605	Traffic Facilities Council Roads	265	270	276	281	287
A5608	Footpaths	8	162	165	168	172
A5609	Minor traffic facilities	79	81	82	84	86
A5625	Road Signs Oncost	109	111	113	116	118
A5635	Bus Shelters	74	76	77	79	80
A5648	s68/s138	5	5	5	5	6
A5907	Road Safety Officer Ancillary	34	35	36	37	37
A5908	Road Safety Officer	121	121	125	128	132
A5909	Road Safety Programs	37	28	28	29	29
A6002	Roadside Park Maintenance	33	33	34	35	35
A6005	Civic Duties	25	25	26	26	27
A6010	Regional Road Maintenance	1,927	2,126	2,169	2,212	2,256
A6600	Urban maintenance - sealed	2,142	2,185	2,228	2,273	2,318
A6700	Rural maintenance - sealed	2,180	2,224	2,269	2,314	2,360
A6705	Rural maintenance - unsealed	921	939	958	977	997
		12,093	12,746	13,013	13,287	13,565
<i>Interest Expense</i>						
A0580	Tweed Hds Main St loan repayments	15	9	2	0	0
A1541	Bridges loan repayments	26	24	23	21	20
A1543	Gravel Resheeting loan repayments	23	16	9	4	0
A1545	Sealed road resurfacing loan repayments	39	25	12	4	0
A1547	Sealed road rehabilitation loan repaymen	106	76	46	26	11
A1549	Kerb & gutter rehabilitation loan repaym	20	18	16	14	12
A1551	Footpaths rehabilitation loan repayments	59	50	40	30	21
A1615	Cabarita streetscaping loan repayments	26	24	22	19	17
A3792	Road Construction Loan Repayments	29	18	7	5	4
A4540	Bridges Loan Repayments	636	621	621	621	621
A4854	Loan Repayments	18	17	16	15	14
A5905	Traffic Management loan repayments	1	0	0	0	0
		997	898	813	759	718
<i>Depreciation Exp</i>						
A7901	Depreciation Engineering & Works	95	95	95	95	95
A7954	Depreciation Roads	12,822	13,232	13,656	14,093	14,544
A7956	Depreciation Bridges Suspense	2,470	2,549	2,630	2,714	2,801
A7975	Depreciation Footpaths	749	773	798	823	850
A7976	Depreciation Carparks	196	203	209	216	223
A7980	Depreciation Other Transport & Communications	272	280	289	298	308
		16,604	17,132	17,677	18,240	18,821
<i>Interest Received</i>						

Job/ Project	Description	2021/22	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000	\$000
A4004	Roads s94 Ledger	(431)	(431)	(431)	(431)	(431)
A4860	Car Parking s94 Ledger	(44)	(44)	(44)	(44)	(44)
A5624	Traffic Facilities s94 Ledger	(3)	(3)	(3)	(3)	(3)
A5626	Foot & Cycleways s94 Ledger	(11)	(11)	(11)	(11)	(11)
A5652	Bus Shelters s94 Ledger	(4)	(4)	(4)	(4)	(4)
		(493)	(493)	(493)	(493)	(493)
<i>Fees & Charges Inc</i>						
A2765	Murwillumbah multi-level carpark operations	(15)	(16)	(16)	(16)	(17)
A4980	Private Works	(28)	(28)	(28)	(28)	(28)
A4983	Sundry Income & Expense - Airspace	(17)	(17)	(17)	(18)	(18)
A5648	s68/s138	(94)	(96)	(98)	(100)	(102)
		(154)	(157)	(159)	(162)	(164)
<i>Op Grants & Cont Inc</i>						
A3701	Commonwealth Roads To Recovery Program	(1,815)	(1,815)	(1,815)	(1,815)	(1,815)
A3805	Commonwealth Financial Assistance Grant - Roads	(3,137)	(3,167)	(3,199)	(3,231)	(3,263)
A5550	Street Lighting Income	(156)	(159)	(162)	(166)	(169)
A5640	Traffic Facilities Income	(290)	(296)	(302)	(308)	(314)
A5940	Road Safety Grant Income	(71)	(60)	(62)	(63)	(64)
A6950	M & I Reg Rds	(2,027)	(2,126)	(2,169)	(2,212)	(2,256)
		(7,495)	(7,623)	(7,708)	(7,793)	(7,881)
<i>Section 94/64 Inc</i>						
A4004	Roads s94 Ledger	(1,044)	(1,075)	(1,107)	(1,140)	(1,175)
A5626	Foot & Cycleways s94 Ledger	(44)	(44)	(44)	(44)	(44)
A5652	Bus Shelters s94 Ledger	(6)	(6)	(6)	(6)	(6)
		(1,094)	(1,125)	(1,157)	(1,191)	(1,225)
<i>Grants Capital Inc</i>						
A3813	Black Spot Funding Regional	(1,000)	0	0	0	0
A3814	RMS Black Spot Funding Income	(278)	0	0	0	0
A3940	Regional Roads Repair Program Funding	(454)	(463)	(460)	(473)	(505)
A4242	TfNSW Grant Funding	(1,585)	0	0	0	0
A4550	Bridge Construction Funding	(1,320)	0	0	0	0
		(4,637)	(463)	(460)	(473)	(505)
<i>Capital Exp - New</i>						
A4332	Turnock Street Extension	10	0	0	0	0
A5606	Pedestrian Facilities	46	47	48	49	50
		56	47	48	49	50
<i>Capital Exp - Renew</i>						
A1548	Kerb & gutter rehabilitation	80	82	83	85	87
A3650	Roads Rehabilitation & Upgrading	3,940	4,018	4,102	4,211	4,307
A3760	Asphalt Resurfacing	790	805	822	838	855
A3761	Bitumen resurfacing	988	1,008	1,028	1,049	1,070
A3812	Black Spot Program	1,000	0	0	0	0
A3900	Federal Assistance Grant Maintenance	(108)	57	57	57	57
A4220	Tweed Coast Rd Sandalwd Dr to Hastings Rd	225	0	0	0	0
A4221	Boyds Lane Bethongabel Ct to culdesac	170	0	0	0	0
A4222	Brisbane St King St to Wollumbin St	270	0	0	0	0
A4223	Church Lane House number 25 to Bent St	40	0	0	0	0
A4224	Eyles Lane Fulford Lane to Hartigan St	200	0	0	0	0
A4225	North Arm Rd Tree St to Park Ave	225	0	0	0	0
A4226	North Arm Rd Park Ave to Golden Links Dr	320	0	0	0	0
A4227	Tombonda Rd Tree St to Countryside Dr	205	0	0	0	0
A4228	Quarry Rd Collision Repair to bridge	520	0	0	0	0
A4229	Stokers Rd Tunnel Rd intersection	180	0	0	0	0
A4230	Second Ave Charles St to Kennedy Dr	270	0	0	0	0
A4231	Kirkwood Rd Minjungbal Dr to Falcon Way	340	0	0	0	0
A4232	Wyuna Rd Blue Waters Dr to culdesac	500	0	0	0	0
A4233	Bambery St House No. 7 to Elizabeth St	250	0	0	0	0
A4234	Tweed Coast Rd Casuarina to Celerywood	494	0	0	0	0
A4235	Tweed Coast Rd Cudgera Creekt to Creek St	265	0	0	0	0
A4236	Tweed Coast Rd Creek St to entry t'hold	350	0	0	0	0
A4275	Numinbah Rd Seg 180-182 R2R	1,020	0	0	0	0
A4276	Tweed Valley Way Riverside Dr to Hogan Park R2R	795	0	0	0	0

Job/ Project	Description	2021/22	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000	\$000
A4277	Fraser Drive Seg 40	0	610	0	0	0
A4278	Upper Crystal Creek Road Seg 10	0	140	0	0	0
A4279	Dulguigan Road Seg 180	0	200	0	0	0
A4280	Marine Parade - Kingscliff Seg 45-50	0	1,170	0	0	0
A4281	Turnock Street Seg 10	0	100	0	0	0
A4282	Commercial Road Seg 20-30	0	410	0	0	0
A4283	Lundberg Drive Seg 10	0	595	0	0	0
A4284	Terranora Road Seg 100-105	0	1,315	0	0	0
A4285	Hartigan Street Seg 25	0	520	0	0	0
A4286	Numinbah Rd Seg 240	0	490	0	0	0
A4287	Numinbah Rd Seg 130-140	0	895	0	0	0
A4288	Kyogle Road Seg 180	0	920	0	0	0
A4289	Riverview Street Seg 10	0	927	0	0	0
A4370	Darlington Drive Seg 30	0	0	300	0	0
A4373	Cobaki Road Seg 100	0	0	100	0	0
A4374	Commercial Road Seg 40-50	0	0	385	0	0
A4375	Barnby Street Seg 30-40	0	0	725	0	0
A4376	Frances Street Seg 10	0	0	185	0	0
A4377	William Street Seg 20-30	0	0	330	0	0
A4378	Norths Lane Seg 40	0	0	250	0	0
A4379	Leddys Creek Road Seg 20-30	0	0	730	0	0
A4380	Terranora Road Seg 120	0	0	350	0	0
A4381	Bonnydoon Road Seg 20-30	0	0	620	0	0
A4382	Tweed Coast Road Seg 233	0	0	750	0	0
A4383	Nullum Lane Seg 30	0	0	170	0	0
A4384	Gloucester Street Seg 10	0	0	240	0	0
A4385	Lundberg Drive Seg 20	0	0	318	0	0
A4386	Clothiers Creek Road Seg 220 R2R	0	0	355	0	0
A4387	Limpinwood Road Seg 10 R2R	0	0	700	0	0
A4388	Brays Creek Road Seg 20 R2R	0	0	760	0	0
A4389	Tweed Coast Road Seg 170	0	0	820	0	0
A4390	Kyogle Road Seg 440	0	0	100	0	0
A4391	Darlington Drive Seg 100	0	0	0	425	0
A4392	Fraser Drive Seg 10	0	0	0	795	0
A4393	Commercial Road Seg 60	0	0	0	215	0
A4394	Nullum Lane Seg 40	0	0	0	175	0
A4395	Lundberg Drive Seg 30	0	0	0	750	0
A4396	Quarry Road Seg 50	0	0	0	405	0
A4397	Bonnydoon Road Seg 10	0	0	0	850	0
A4398	Eviron Road Seg 165,180	0	0	0	300	0
A4399	Ourimbah Road Seg 10	0	0	0	435	0
A4400	Wooyung Road Seg 80	0	0	0	120	0
A4401	Eveleigh Lane Seg 10	0	0	0	279	0
A4402	Ocean Avenue Seg 10	0	0	0	540	0
A4403	Tyalgum Road Seg 320	0	0	0	700	0
A4404	Tweed Valley Way Seg 9005 R2R	0	0	0	225	0
A4405	Ducat Street Seg 30-40 R2R	0	0	0	1,590	0
A4406	Tweed Coast Road Seg 240	0	0	0	945	0
A4407	Pioneer Parade Seg 67	0	0	0	0	190
A4408	Hunter Street Seg 10	0	0	0	0	260
A4409	Fingal Road Seg 10,30	0	0	0	0	535
A4410	Kingscliff Street Seg 30	0	0	0	0	270
A4411	Castle Field Drive Seg 10	0	0	0	0	335
A4412	McPherson Court Seg 10	0	0	0	0	160
A4413	Mooball Lane Seg 10	0	0	0	0	60
A4414	Mooball Street Seg 10	0	0	0	0	455
A4415	Mt Barney Court Seg 10	0	0	0	0	75
A4416	Terranora Road Seg 160	0	0	0	0	305
A4417	Boundary Street Seg 20-30	0	0	0	0	740
A4418	Florence Street Seg 50-60	0	0	0	0	845
A4419	William Street Tweed Hds Sth Seg 10	0	0	0	0	710
A4420	Yugari Drive Seg 30	0	0	0	0	325

Job/ Project	Description	2021/22	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000	\$000
A4421	Kyogle Road Seg 32 R2R	0	0	0	0	225
A4422	Piggabeen Road Seg 35,40,50 R2R	0	0	0	0	1,590
A4423	Tweed Coast Road Seg 235	0	0	0	0	305
A4424	Tweed Coast Road Seg 180	0	0	0	0	705
A4438	Marine Parade Seg 10-20	440	0	0	0	0
A4439	Sierra Vista Boulevard Seg 10-20	220	0	0	0	0
A4440	Inlet Drive Footpath 2021-22	85	0	0	0	0
A4441	Recreation Street Footpath 2021-22	65	0	0	0	0
A4524	Booka Road Bridge	0	0	0	0	776
A4526	Purlos Bridge Ophir Glen Road	1,320	0	0	0	0
A4530	Casuarina Way boardwalk (Daybreak Blvd) FTB44	116	0	0	0	0
A4531	Casuarina Way boardwalk (Daybreak Blvd) FTB45	0	776	0	0	0
A4532	Casuarina Way boardwalk (Sterculia Crt) FTB46	0	0	626	0	0
A4533	Casuarina Way boardwalk (Sterculia Crt) FTB47	0	0	150	0	0
A4534	Casuarina Way boardwalk (Sterculia Crt South) FTB48	0	0	0	453	0
A4535	Casuarina Way boardwalk (Chatfield Crt North) FTB49	0	0	0	140	0
A4536	Casuarina Way boardwalk (Chatfield Crt Park) FTB50	0	0	0	183	0
A4549	Bridges construction unallocated	1,320	0	0	0	0
A4753	Recreation Street Drainage Upgrade 2022/23	0	1,100	0	0	0
		16,894	16,137	15,055	15,764	15,241
	<i>Capital Exp- Upgrade</i>					
A3278	Heffron St Seg 30 Road Rehabilitation with KG replacement	310	0	0	0	0
A3291	Oxley St Seg 30 Insitu Stabilisation	40	0	0	0	0
A3745	Gravel Resheeting	708	722	736	751	766
A4049	Pearl Street Segments 10 to 20 Insitu Stabilisation with KG	65	0	0	0	0
A4051	Hall Drive Segments 20 to 30 Insitu Stabilisation	80	0	0	0	0
A4061	Mitchell Street Segment 20 Pavement Replacement	60	0	0	0	0
A4062	Mt Warning Road Segments 15 to 20 Causeway Upgrade	445	0	0	0	0
A4065	Creek Street (Kerb to HN 30) Pavement Rehabilitation	440	0	0	0	0
A4066	Florin Lane (Myrtle to Byangum) Pavement Rehabilitation	225	0	0	0	0
A4067	Fraser Drive (Harrier to Acacia) Pavement Rehabilitation	485	428	0	0	0
A4311	Pottsville Road Safety Upgrade 2021-2022	278	0	0	0	0
A4312	Bogangar Public School Towners Avenue	90	0	0	0	0
A4318	Sathysai Primary School Nullum Street	75	0	0	0	0
		3,301	1,150	736	751	766
	<i>Loan Redemption</i>					
A0580	Tweed Hds Main St loan repayments	88	95	50	0	0
A1541	Bridges loan repayments	19	20	22	23	25
A1543	Gravel Resheeting loan repayments	73	79	86	43	0
A1545	Sealed road resurfacing loan repayments	159	173	118	54	0
A1547	Sealed road rehabilitation loan repaymen	374	403	311	203	137
A1549	Kerb & gutter rehabilitation loan repaym	22	24	26	28	30
A1551	Footpaths rehabilitation loan repayments	117	126	136	114	91
A1615	Cabarita streetscaping loan repayments	25	28	30	33	35
A3792	Road Construction Loan Repayments	151	162	49	13	14
A4540	Bridges Loan Repayments	576	642	642	642	642
A4854	Loan Repayments	14	15	16	17	18
A5905	Traffic Management loan repayments	3	3	2	0	0
		1,620	1,770	1,487	1,169	992
	<i>Depn Reversal</i>					
A7901	Depreciation Engineering & Works	(97)	(97)	(97)	(95)	(95)
A7954	Depreciation Roads	(12,822)	(13,232)	(13,656)	(14,093)	(14,544)
A7956	Depreciation Bridges Suspense	(2,470)	(2,549)	(2,630)	(2,714)	(2,801)
A7975	Depreciation Footpaths	(749)	(773)	(798)	(823)	(850)
A7976	Depreciation Carparks	(196)	(203)	(209)	(216)	(223)
A7980	Depreciation Other Transport & Communications	(272)	(280)	(289)	(298)	(308)
		(16,606)	(17,134)	(17,679)	(18,240)	(18,821)
	<i>ABC</i>					
A7065	ABC Traffic	605	617	629	642	655
A7068	ABC Infrastructure Planning	687	701	715	729	744
A7070	ABC Roads	841	858	875	892	910

Job/ Project	Description	2021/22	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000	\$000
A7071	ABC Road Maintenance	1,077	1,099	1,121	1,143	1,166
A7073	ABC Bridges	223	227	232	237	241
A7075	ABC Cycleways & Pedestrian Facilities	426	435	443	452	461
A7080	ABC Tweed Roads Contribution Plan	157	160	163	166	170
		4,016	4,096	4,178	4,262	4,347
	<i>Internal Transfers</i>					
A5625	Road Signs Oncost	(109)	(111)	(113)	(116)	(118)
A7068	ABC Infrastructure Planning	(2,082)	(2,124)	(2,166)	(2,209)	(2,253)
		(2,191)	(2,235)	(2,279)	(2,325)	(2,372)
	<i>Trans from reserves</i>					
A5291	Infrastructure Planning funding	(50)	0	0	0	0
		(50)	0	0	0	0
	<i>Sec 94/64 Recoupment</i>					
A3860	Road maintenance funding	(20)	0	0	0	0
A5290	S94 Admin Income	(128)	(128)	(128)	(128)	(128)
		(148)	(128)	(128)	(128)	(128)
	<i>Sec 94/64 Reversal</i>					
A4004	Roads s94 Ledger	1,475	1,506	1,538	1,571	1,606
A4860	Car Parking s94 Ledger	44	44	44	44	44
A5624	Traffic Facilities s94 Ledger	3	3	3	3	3
A5626	Foot & Cycleways s94 Ledger	55	55	55	55	55
A5652	Bus Shelters s94 Ledger	10	10	10	10	10
		1,587	1,618	1,650	1,684	1,718
	<i>Transfer to reserves</i>					
A3860	Road maintenance funding	31	120	122	124	127
A5500	Street Lighting Expenses	450	459	468	478	487
		481	579	590	602	614
	<i>Loan funding</i>					
A4550	Bridge Construction Funding	(776)	(776)	(776)	(776)	(776)
		(776)	(776)	(776)	(776)	(776)
	Service Total	24,005	26,040	25,114	24,986	24,468

Service: Animal Management

	<i>Operating Expenses</i>					
A2733	Companion Animal Act Expenses	13	13	14	14	14
A2734	Animal Impounding Facility Expenses	76	78	80	81	83
A2735	Animal Impounding Salaries	222	226	232	238	244
A2740	Straying Livestock Expense	1	1	1	1	1
A2855	Impounding Income & Expenses - Animal (Cat & Dog)	54	55	56	57	59
A2860	Infringement Income & Fee - Animal	22	23	23	24	24
		389	396	405	415	425
	<i>Interest Expense</i>					
A2745	Animal Control Loan Repay	0	0	80	77	73
		0	0	80	77	73
	<i>Depreciation Exp</i>					
A7906	Depreciation Animal Control	4	4	4	4	4
		4	4	4	4	4
	<i>Fees & Charges Inc</i>					
A2855	Impounding Income & Expenses - Animal (Cat & Dog)	(75)	(75)	(75)	(75)	(75)
A2856	Companions Animals Income	(99)	(99)	(99)	(99)	(99)
A2860	Infringement Income & Fee - Animal	(101)	(103)	(105)	(108)	(110)
A2868	Impounding Income - Straying Livestock	(1)	(1)	(1)	(1)	(1)
A2870	Impounded Stray Livestock Sales	(1)	(1)	(1)	(1)	(1)
		(277)	(279)	(281)	(283)	(286)
	<i>Capital Exp - New</i>					
A2736	Pound relocation	0	4,000	0	0	0
		0	4,000	0	0	0
	<i>Loan Redemption</i>					
A2745	Animal Control Loan Repay	0	0	165	168	171
		0	0	165	168	171
	<i>Depn Reversal</i>					

Job/ Project	Description	2021/22	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000	\$000
A7906	Depreciation Animal Control	(4)	(4)	(4)	(4)	(4)
		(4)	(4)	(4)	(4)	(4)
	<i>Loan funding</i>					
A2857	Animal Control capital funding	0	(4,000)	0	0	0
		0	(4,000)	0	0	0
	Service Total	112	117	369	376	384
Service: Building Certification						
	<i>Operating Expenses</i>					
A1300	Building Control Salaries	1,842	1,947	2,000	2,056	2,112
A1304	Building Services Vehicles	151	151	154	157	161
A1305	Building Control Sundries	50	50	52	53	54
A1307	Swimming Pool Compliance	113	119	120	123	126
A1310	Legal Expenses	37	38	39	40	40
A3635	Building & Health Admin	526	533	548	563	578
		2,719	2,839	2,913	2,991	3,071
	<i>Fees & Charges Inc</i>					
A1350	Building Control Permit Income	(2)	(2)	(2)	(2)	(2)
A1355	Building Control Legal Income	(9)	(9)	(9)	(10)	(10)
A1356	DWY & SWD Applications (S68 & S38)	(52)	(52)	(52)	(52)	(52)
A1360	Building Control Sundry Income	(103)	(104)	(106)	(108)	(110)
A1367	Plumbing Inspection Fee	(316)	(332)	(348)	(366)	(384)
A1370	Conveyancing Drainage Diagrams	(191)	(195)	(198)	(202)	(206)
A1376	Back Flow Prevention Devices	(58)	(59)	(60)	(61)	(63)
A1377	Essential Fire Services	(62)	(65)	(69)	(72)	(76)
A1380	Plumbing and Drainage Plans/Approvals	(138)	(140)	(143)	(146)	(149)
A1382	Bldg Ext Certifier - EP&A Act	(44)	(47)	(49)	(51)	(54)
A1385	Bldg Council Appl EP&A Act	(1,069)	(1,123)	(1,179)	(1,238)	(1,300)
A1387	Information and Technology State Portal Service Charge	(53)	0	0	0	0
		(2,096)	(2,127)	(2,215)	(2,308)	(2,405)
ABC						
A7046	ABC Building Control	1,308	1,334	1,361	1,388	1,416
		1,308	1,334	1,361	1,388	1,416
	<i>Internal Transfers</i>					
A7046	ABC Building Control	(1,551)	(1,582)	(1,614)	(1,646)	(1,679)
		(1,551)	(1,582)	(1,614)	(1,646)	(1,679)
	Service Total	381	464	445	425	403
Service: Compliance Services						
	<i>Operating Expenses</i>					
A2555	Impounding Income & Expenses - Motor Vehicle	4	4	4	4	4
A2742	Regulatory Legal Expenses	6	6	6	7	7
A3144	Ranger Expenses	144	145	148	151	154
A3145	Ranger Salaries	954	991	1,018	1,046	1,075
A3147	Infringement Income & Fee - Parking	134	136	139	142	145
		1,243	1,282	1,315	1,349	1,384
	<i>Fees & Charges Inc</i>					
A2090	Hazard Reduction Income & Expense	(2)	(2)	(2)	(2)	(2)
A2555	Impounding Income & Expenses - Motor Vehicle	(4)	(4)	(4)	(5)	(5)
A3147	Infringement Income & Fee - Parking	(392)	(390)	(388)	(386)	(384)
		(398)	(396)	(394)	(393)	(391)
ABC						
A7051	ABC Rangers Costs	490	500	510	520	531
		490	500	510	520	531
	<i>Internal Transfers</i>					
A7051	ABC Rangers Costs	(206)	(211)	(215)	(219)	(223)
		(206)	(211)	(215)	(219)	(223)
	Service Total	1,128	1,175	1,216	1,258	1,301
Service: Development Assessment						
	<i>Operating Expenses</i>					
A1000	Development Assessment Expenses	2,075	2,125	2,525	2,594	2,664

Job/ Project	Description	2021/22	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000	\$000
A1001	Environmental Compliance (Dev) Expense	123	126	129	133	136
A1010	Legal Expenses	310	316	322	329	335
A1027	Office Expenses	77	79	81	82	84
A1035	Office Furniture & Equipment Expense	2	2	2	2	2
A1301	Environmental Compliance (Building) Expense	170	133	136	140	143
A1404	Joint Regional Planning Panel	6	6	7	7	7
A1529	Building Compliance Officer Expense	107	109	112	115	119
		2,870	2,896	3,315	3,401	3,490
	<i>Fees & Charges Inc</i>					
A1055	Section 149 Certificate Income	(217)	(217)	(217)	(217)	(217)
A1065	Development Legal Income	(5)	(5)	(6)	(6)	(6)
A1067	Information/Search/Sundry Income	(19)	(19)	(20)	(20)	(20)
A1075	Dev Ccl Appl EP&A Act Income	(521)	(521)	(521)	(521)	(521)
A1078	Dev DAPanel Meeting Income	(8)	(8)	(8)	(8)	(8)
A1386	Environmental Enforcement Levy (Building)	(89)	0	0	0	0
A3624	Environmental Enforcement Levy Income	(188)	0	0	0	0
		(1,048)	(771)	(772)	(772)	(773)
ABC						
A7058	ABC Development Assessment	2,686	2,739	2,794	2,850	2,907
		2,686	2,739	2,794	2,850	2,907
	<i>Internal Transfers</i>					
A7058	ABC Development Assessment	(694)	(708)	(722)	(736)	(751)
		(694)	(708)	(722)	(736)	(751)
	<i>Trans from reserves</i>					
A1080	Development Assessment Funding	(103)	0	0	0	0
		(103)	0	0	0	0
	Service Total	3,712	4,157	4,616	4,743	4,874
Service: Development Engineering & Subdivision Assessment						
	<i>Operating Expenses</i>					
A0569	Wardrop Valley Area 6 - Employment Lands	36	36	37	38	38
A1012	Development Engineering Expenses	4	4	4	4	4
A1013	Development Engineering Employee Costs	905	782	802	823	845
A1014	Development Engineering Legal Expenses	1	1	1	1	1
		945	822	844	866	888
	<i>Fees & Charges Inc</i>					
A1017	Development Engineering Legal Income	(2)	(2)	(2)	(2)	(2)
A1075	Dev Ccl Appl EP&A Act Income	(245)	(245)	(245)	(245)	(245)
A1076	DWY & SWD Application Income (S68 & S38)	(6)	(6)	(6)	(6)	(6)
		(252)	(252)	(253)	(253)	(253)
	Service Total	693	570	591	613	635
Service: Environmental Health						
	<i>Operating Expenses</i>					
A2700	Health Education & Equip	12	12	12	13	13
A2701	Environmental Health Legal Expenses	35	35	36	37	38
A2910	Environmental Health Officers	970	1,001	1,028	1,057	1,086
A2914	Environmental Health Vehicle Costs	119	119	122	124	126
A2920	Sundry Health Admin Exp	12	13	13	13	13
A2930	Air, Noise & Water testing	20	20	20	21	21
A3500	Pest Management Salaries	189	217	207	212	217
A3503	Invertebrate and Building Pest Management	121	123	126	128	131
A3520	On-Site Sewage Management	305	322	330	339	348
		1,783	1,862	1,895	1,944	1,993
	<i>Depreciation Exp</i>					
A7908	Depreciation Health Admin & Inspections	0	0	0	0	0
		0	0	0	0	0
	<i>Fees & Charges Inc</i>					
A2702	Environmental Health Legal Income	(1)	(1)	(1)	(1)	(1)
A2842	Health Approvals	(317)	(317)	(317)	(317)	(317)
A2950	Environmental Health Income	(120)	(123)	(125)	(128)	(130)

Job/ Project	Description	2021/22 \$000	2022/23 \$000	2023/24 \$000	2024/25 \$000	2025/26 \$000
A3520	On-Site Sewage Management	(384)	(392)	(400)	(408)	(416)
		(823)	(833)	(844)	(854)	(865)
	<i>Other Revenue</i>					
A3500	Pest Management Salaries	(42)	(43)	(44)	(45)	(45)
		(42)	(43)	(44)	(45)	(45)
	<i>Depn Reversal</i>					
A7908	Depreciation Health Admin & Inspections	(0)	(0)	(0)	(0)	(0)
		(0)	(0)	(0)	(0)	(0)
ABC						
A7052	ABC Environmental Health	1,518	1,548	1,579	1,611	1,643
		1,518	1,548	1,579	1,611	1,643
	<i>Internal Transfers</i>					
A2846	Health Services Funding	(16)	(17)	(17)	(17)	(18)
A7052	ABC Environmental Health	(1,474)	(1,503)	(1,533)	(1,564)	(1,595)
		(1,490)	(1,520)	(1,550)	(1,581)	(1,613)
	<i>Sec 94/64 Recoupment</i>					
A2911	Health Sec94 Admin Plan	(10)	(10)	(10)	(10)	(10)
		(10)	(10)	(10)	(10)	(10)
	Service Total	935	1,004	1,026	1,064	1,103
Service: Floodplain Management						
	<i>Operating Expenses</i>					
A4185	Mooball Creek Training Walls Repair	580	0	0	0	0
A5660	Flood Mit Maintenance	202	207	211	215	219
A5749	East Murwillumbah Levee Slip Repair	194	0	0	0	0
		977	207	211	215	219
	<i>Interest Expense</i>					
A5675	Flood Mit Loan Repayments	156	174	174	174	174
		156	174	174	174	174
	<i>Op Grants & Cont Inc</i>					
A4242	TfNSW Grant Funding	(290)	0	0	0	0
A5790	Flood Mitigation Funding	(224)	(24)	(24)	(24)	(24)
		(514)	(24)	(24)	(24)	(24)
	<i>Capital Exp - New</i>					
A5680	Voluntary House Purchase - Sth Murbah & Bray Pk	290	300	300	300	300
		290	300	300	300	300
	<i>Loan Redemption</i>					
A5675	Flood Mit Loan Repayments	163	204	204	204	204
		163	204	204	204	204
ABC						
A7083	ABC Flooding	512	522	533	543	554
		512	522	533	543	554
	<i>Trans from reserves</i>					
A5790	Flood Mitigation Funding	(290)	0	0	0	0
		(290)	0	0	0	0
	<i>Loan funding</i>					
A5790	Flood Mitigation Funding	(290)	(300)	(300)	(300)	(300)
		(290)	(300)	(300)	(300)	(300)
	Service Total	1,004	1,082	1,097	1,111	1,127
Service: Local Emergency Management						
	<i>Operating Expenses</i>					
A0075	ERM/EM Officer	158	161	165	170	174
A0456	Point Danger VMR Lighthouse 0023-01 - Half Owned by GCCC	22	23	23	24	24
A1630	SES Operations Centre Banora Point	35	35	35	35	35
A2000	Fire and Rescue NSW	447	456	465	474	483
A2005	Rural Fire Service Contribution	310	317	323	329	336
A2015	Bush Fire Control Expenses (Inc RFS Buildings)	208	212	216	221	225
A2017	Fire Control Rates & Water	7	7	7	7	7
A2035	Volunteer Marine Rescue	16	16	17	17	17

Job/ Project	Description	2021/22	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000	\$000
A2040	VMR / Coast Guard Buildings (Inc Duranbah Beach Build's)	7	7	7	8	8
A2044	SES Contribution	142	145	148	151	154
A2045	SES / Flood Rescue (Inc SES Buildings)	75	77	78	80	81
A2050	Tweed Rescue Organisation	34	34	35	36	37
A2055	Rescue helicopter	17	17	17	18	18
A3560	Emergency Management	3	3	3	3	3
		1,481	1,509	1,540	1,571	1,603
	<i>Interest Expense</i>					
A2048	Emergency Services Loan Repayments	23	21	18	17	15
		23	21	18	17	15
	<i>Depreciation Exp</i>					
A7905	Depreciation Fire Protection	33	33	33	33	33
A7907	Depreciation Emergency Services	21	21	21	21	21
		54	54	54	54	54
	<i>Op Grants & Cont Inc</i>					
A2095	Bushfire Prevent Grant Revenue	(158)	(161)	(165)	(168)	(171)
		(158)	(161)	(165)	(168)	(171)
	<i>Grants Capital Inc</i>					
A2171	Emergency Services Funding	(500)	(2,000)	0	0	0
		(500)	(2,000)	0	0	0
	<i>Capital Exp - New</i>					
A2047	SES Tweed Heads 221 Terranora Rd Banora Point	150	2,000	0	0	0
A2057	SES Murwillumbah - Bray Park	1,000	0	0	0	0
		1,150	2,000	0	0	0
	<i>Loan Redemption</i>					
A2048	Emergency Services Loan Repayments	33	35	25	27	29
		33	35	25	27	29
	<i>Depn Reversal</i>					
A7905	Depreciation Fire Protection	(33)	(33)	(33)	(33)	(33)
A7907	Depreciation Emergency Services	(21)	(21)	(21)	(21)	(21)
		(54)	(54)	(54)	(54)	(54)
ABC						
A7030	ABC Emergency Services	421	430	438	447	456
		421	430	438	447	456
	<i>Trans from reserves</i>					
A2171	Emergency Services Funding	(650)	0	0	0	0
		(650)	0	0	0	0
	Service Total	1,800	1,834	1,857	1,894	1,932
Service: Pest Management						
	<i>Operating Expenses</i>					
A3505	Vertebrate Pest Management	30	6	6	6	6
		30	6	6	6	6
	<i>Op Grants & Cont Inc</i>					
A4127	Crown Reserves Improvement Fund - Grant Funding	(27)	0	0	0	0
		(27)	0	0	0	0
ABC						
A7041	ABC Pest management	84	85	87	89	90
		84	85	87	89	90
	Service Total	86	91	93	95	97
Service: Stormwater Drainage						
	<i>Operating Expenses</i>					
A1532	Stormwater drainage rehabilitation	309	315	321	328	334
A4690	Western Drainage Sch Mtce	227	242	246	251	256
A6600	Urban maintenance - sealed	457	466	475	485	494
A6700	Rural maintenance - sealed	319	326	332	339	345
		1,312	1,348	1,375	1,403	1,431
	<i>Interest Expense</i>					
A1533	Stormwater drainage rehabilitation loan	368	348	326	303	276

Job/ Project	Description	2021/22	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000	\$000
A4700	Drainage Loan Repayments	924	890	890	890	890
		1,292	1,238	1,216	1,193	1,166
	<i>Depreciation Exp</i>					
A7953	Depreciation Urban Storm Drainage	2,776	2,865	2,957	3,051	3,149
		2,776	2,865	2,957	3,051	3,149
	<i>Interest Received</i>					
A4706	Drainage s94 Ledger	(33)	(33)	(33)	(33)	(33)
		(33)	(33)	(33)	(33)	(33)
	<i>Section 94/64 Inc</i>					
A4706	Drainage s94 Ledger	(4)	(4)	(4)	(4)	(4)
		(4)	(4)	(4)	(4)	(4)
	<i>Capital Exp - New</i>					
A4074	Condong Creek Boundary Adjustment & Stormwater Works	20	0	0	0	0
		20	0	0	0	0
	<i>Capital Exp - Renew</i>					
A1532	Stormwater drainage rehabilitation	319	325	332	338	345
A4665	Angela Street Stormwater Upgrade	200	0	0	0	0
A4749	Drainage construction unallocated	0	0	1,100	1,100	1,100
		519	325	1,432	1,438	1,445
	<i>Capital Exp- Upgrade</i>					
A4664	Elizabeth St Fingal Head Drainage upgrade	250	0	0	0	0
A4704	Quarry Road Segment 20 - Stormwater	150	0	0	0	0
		400	0	0	0	0
	<i>Loan Redemption</i>					
A1533	Stormwater drainage rehabilitation loan	267	287	309	332	359
A4700	Drainage Loan Repayments	807	880	880	880	880
		1,074	1,167	1,189	1,212	1,238
	<i>Depn Reversal</i>					
A7953	Depreciation Urban Storm Drainage	(2,776)	(2,865)	(2,957)	(3,051)	(3,149)
		(2,776)	(2,865)	(2,957)	(3,051)	(3,149)
	<i>ABC</i>					
A7074	ABC Drainage Maintenance	408	416	424	432	441
A7076	ABC Drainage Construction	284	290	295	301	307
		691	705	719	734	748
	<i>Sec 94/64 Reversal</i>					
A4706	Drainage s94 Ledger	37	37	37	37	37
		37	37	37	37	37
	<i>Loan funding</i>					
A4750	Drainage Construction funding	(600)	(1,100)	(1,100)	(1,100)	(1,100)
		(600)	(1,100)	(1,100)	(1,100)	(1,100)
	Service Total	4,707	3,683	4,831	4,879	4,929

Service: Cemeteries						
	<i>Operating Expenses</i>					
A2788	2) Murwillumbah Cemetery Expenses	152	147	150	153	156
A2790	1) Tweed Valley Cemetery Expenses	273	299	280	286	292
A2791	3) Tweed Heads Cemetery Expenses	123	130	132	135	138
A2792	4) Florence St TH Central Cemetery Expenses	2	2	2	3	3
A2794	5) Roman Catholic Cemetery Expenses	2	0	0	0	0
A2796	7) Cudgen South Sea Islander Cemetery Expenses	1	2	2	3	3
A2797	6) Tyalgum Cemetery Expenses	2	2	2	3	3
A2798	Cemeteries Administration Expenses	336	333	341	350	358
A2803	Cemetery Memorial Expenses	176	180	209	213	217
A2816	Tweed Valley Crematorium Overhead Expenses	110	105	107	110	112
A2818	Tweed Valley Chapel Expenses	18	18	19	19	20
A2828	Murwillumbah Cemetery Projects	15	0	0	0	0
		1,211	1,220	1,246	1,273	1,300
	<i>Interest Expense</i>					
A2800	Cemeteries Loan Repayment	11	8	6	5	4
		11	8	6	5	4
	<i>Depreciation Exp</i>					

Job/ Project	Description	2021/22	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000	\$000
A7922	Depreciation Public Cemeteries	66	66	66	66	66
		66	66	66	66	66
	<i>Interest Received</i>					
A2896	Cemeteries s94 Ledger	(3)	(3)	(3)	(3)	(3)
		(3)	(3)	(3)	(3)	(3)
	<i>Fees & Charges Inc</i>					
A2787	Cemeteries Past Reservations Income Reduction	166	177	180	184	188
A2890	1) Tweed Valley Cemetery Income	(229)	(342)	(348)	(355)	(363)
A2891	3) Tweed Heads Cemetery Income	(52)	(48)	(49)	(50)	(51)
A2892	4) Florence St TH Central Cemetery Income	(1)	(1)	(1)	(1)	(1)
A2894	5) Roman Catholic Cemetery Income	(1)	(1)	(1)	(1)	(1)
A2895	Cemeteries Funding (Transfers from Trust & Reserves)	(125)	0	0	0	0
A2897	6) Tyalgum Cemetery Income	(1)	(1)	(1)	(1)	(1)
A2898	2) Murwillumbah Cemetery Income	(156)	(111)	(113)	(115)	(117)
A2900	Tweed Valley Chapel Income	(11)	(20)	(21)	(21)	(22)
A2901	Tweed Valley Crematorium Income	(245)	(220)	(225)	(229)	(234)
A2903	Cemetery Memorial Income	(160)	(243)	(248)	(253)	(258)
A2905	Cemetery Administration Income	(23)	(5)	(5)	(5)	(5)
		(837)	(814)	(830)	(847)	(864)
	<i>Section 94/64 Inc</i>					
A2896	Cemeteries s94 Ledger	(14)	(14)	(14)	(14)	(14)
		(14)	(14)	(14)	(14)	(14)
	<i>Capital Exp - New</i>					
A2816	Tweed Valley Crematorium Overhead Expenses	8	0	0	0	0
A2818	Tweed Valley Chapel Expenses	10	0	0	0	0
		18	0	0	0	0
	<i>Capital Exp - Renew</i>					
A2813	Tweed Valley Crematorium Capital Projects	8	0	0	0	0
		8	0	0	0	0
	<i>Capital Exp- Upgrade</i>					
A2813	Tweed Valley Crematorium Capital Projects	2	0	0	0	0
		2	0	0	0	0
	<i>Loan Redemption</i>					
A2800	Cemeteries Loan Repayment	33	35	14	15	16
		33	35	14	15	16
	<i>Depn Reversal</i>					
A7922	Depreciation Public Cemeteries	(66)	(66)	(66)	(66)	(66)
		(66)	(66)	(66)	(66)	(66)
ABC						
A7050	ABC Cemeteries	379	387	394	402	410
		379	387	394	402	410
	<i>Trans from reserves</i>					
A2895	Cemeteries Funding (Transfers from Trust & Reserves)	(118)	0	0	0	0
		(118)	0	0	0	0
	<i>Sec 94/64 Reversal</i>					
A2896	Cemeteries s94 Ledger	17	17	17	17	17
		17	17	17	17	17
	<i>Transfer to reserves</i>					
A2799	Transfer to Reserves - Cem MIP and Crem Maint Res.	23	0	0	0	0
		23	0	0	0	0
	Service Total	728	837	830	848	866
	Service: Community Care					
	<i>Operating Expenses</i>					
A0018	Community Sponsorship and miscellaneous donations	42	43	44	45	46
A2125	Civic Centre: Tweed Heads South Tweed Community Options Hall & Garage	279	285	290	296	302
A2216	Buildings	32	33	34	34	35
A2334	COP Operating Costs	387	357	367	377	388
A2347	Regional Assessment Service (RAS)	61	63	65	66	68
A2362	Commonwealth Home Support Program (CHSP)	33	34	35	36	37

Job/ Project	Description	2021/22	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000	\$000
A2381	Project Support – Community Services	41	36	37	38	39
A2403	South Tweed Community Options Office Exp	46	47	48	49	50
A2440	Banora Point Community Centre Expenses	168	173	176	179	183
A2463	Community Development Fund	110	112	114	117	119
A2470	Kingscliff Community Hall	63	65	66	67	69
A2554	NDIS - Expenditure	282	272	280	287	295
A2556	Department of Health Continuity of Supports Expenditure	36	37	37	38	39
A4126	Brett Street C.A.F.E. Expenses	0	79	81	83	86
		1,582	1,635	1,674	1,714	1,755
	<i>Interest Expense</i>					
A2445	Community Centres Loan Repayments	37	32	27	22	18
		37	32	27	22	18
	<i>Depreciation Exp</i>					
A7912	Depreciation Family Day Care	5	5	5	5	5
A7914	Depreciation Aged & Disabled	1	1	1	1	1
A7937	Depreciation Community Centres	83	83	83	83	83
		88	88	88	88	88
	<i>Interest Received</i>					
A2368	Northern Rivers Children's services lease income	(23)	(23)	(23)	(23)	(23)
A2458	Community Facilities s94 Ledger	(145)	(145)	(145)	(145)	(145)
		(168)	(168)	(168)	(168)	(168)
	<i>Fees & Charges Inc</i>					
A2218	Kingscliff Hall Income	(23)	(23)	(23)	(24)	(24)
A2220	South Tweed Heads Hall Income	(36)	(37)	(38)	(39)	(39)
A2420	South Tweed HACC Multi-Purpose Centre Income	(52)	(53)	(54)	(55)	(56)
A2444	Banora Point Community Centre Income	(54)	(55)	(56)	(57)	(58)
		(165)	(168)	(172)	(175)	(178)
	<i>Op Grants & Cont Inc</i>					
A2415	COP Other	(5)	(5)	(5)	(5)	(6)
A2434	Commonwealth Home Support Program (CHSP)	(154)	(221)	(226)	(230)	(235)
A2435	Miscellaneous Grants Income	(1)	(1)	(1)	(1)	(1)
A2437	NSW Dept of Community Affairs	(2)	(2)	(2)	(2)	(3)
A2453	Regional Assessment Service (RAS)	(146)	(149)	(152)	(155)	(158)
A2549	Department of Health Continuity of Supports Funding	(31)	(32)	(32)	(33)	(34)
A2553	NDIS - Income	(440)	(449)	(458)	(467)	(477)
A4334	OLG - COVID19 Pandemic Support	(90)	0	0	0	0
A5667	NSW Department of Justice Grant Funding	(5)	0	0	0	0
		(875)	(860)	(877)	(894)	(912)
	<i>Section 94/64 Inc</i>					
A2458	Community Facilities s94 Ledger	(137)	(137)	(137)	(137)	(137)
		(137)	(137)	(137)	(137)	(137)
	<i>Other Revenue</i>					
A4125	Brett Street C.A.F.E. Income	0	(79)	(80)	(82)	(84)
		0	(79)	(80)	(82)	(84)
	<i>Capital Exp - New</i>					
A1425	REAP Banora Point Community Centre	19	0	0	0	0
		19	0	0	0	0
	<i>Loan Redemption</i>					
A2445	Community Centres Loan Repayments	66	71	61	64	69
		66	71	61	64	69
	<i>Depn Reversal</i>					
A7912	Depreciation Family Day Care	(5)	(5)	(5)	(5)	(5)
A7914	Depreciation Aged & Disabled	(1)	(1)	(1)	(1)	(1)
A7937	Depreciation Community Centres	(83)	(83)	(83)	(83)	(83)
		(88)	(88)	(88)	(88)	(88)
	<i>ABC</i>					
A7040	ABC Community Options	268	273	279	285	290
A7096	ABC Community Facilities/Auditoriums	237	242	247	252	257
		505	515	526	536	547
	<i>Trans from reserves</i>					
A2349	Community Facilities funding	(93)	0	0	0	0
		(93)	0	0	0	0

Job/ Project	Description	2021/22	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000	\$000
	<i>Sec 94/64 Reversal</i>					
A2458	Community Facilities s94 Ledger	282	282	282	282	282
		282	282	282	282	282
	<i>Transfer to reserves</i>					
A2454	Community Centres Funding	48	48	48	48	48
		48	48	48	48	48
	Service Total	1,100	1,170	1,183	1,210	1,239
Service: Community Development						
	<i>Operating Expenses</i>					
A0061	Other Council Property	115	98	100	102	104
A1514	Family and Youth Community Development	135	137	141	145	149
A1515	Aboriginal Community Development	94	107	110	113	117
A1561	Community Buildings Maintenance	86	88	89	91	93
A1629	Youth Strategy recurring costs	48	49	50	51	52
A2173	Pottsville Beach Neighbourhood Centre	45	46	47	48	49
A2176	Pottsville Community Preschool	4	4	4	4	4
A2215	Public Halls (Non TSC Owned & Controlled)	32	33	34	34	35
A2245	Cultural Planning	107	110	113	116	119
A2247	Cultural Development Fund	37	37	38	39	40
A2271	Public Art Maintenance	9	10	11	12	13
A2308	Pottsville Mens Shed	4	4	4	4	4
A2356	Community Development Coordination	10	13	14	14	14
A2357	Community Development Employee Costs	253	109	112	115	118
A2371	Social Planning	105	107	110	113	117
A2372	Age-friendly Plan	13	13	14	14	14
A2375	Aged & Disability Community Development	129	131	135	139	142
A2376	Aged & Disability Development Other Costs	22	22	22	23	23
A2380	Community Transport Vehicle	9	9	10	10	10
A2385	Access and Inclusion Plan	52	53	54	55	56
A2400	Nullum House	6	7	7	7	7
A2407	CPM & Nortec Bray Park Community Centre	0	0	0	0	0
A2428	Tweed Valley Respite Centre	4	4	4	4	4
A2448	Community & Cultural Services Management	259	264	271	278	285
A2465	Tumbulgum Hall	7	7	7	7	7
A2466	Pottsville Beach Community Centre (Build 0059-01) (Hall)	11	11	11	11	12
A2467	Piggabeen Cobaki Hall	7	7	7	7	7
A2468	Limpinwood Hall	7	7	7	7	7
A2469	Kunghur Hall (Tenanted)	4	4	4	4	4
A2471	Fernvale Hall, Workshop, Toilet & Pottery Kiln Awning	7	7	7	7	7
A2472	Crystal Creek Hall	7	7	7	7	7
A2473	Crabbes Creek Community Hall	7	7	7	7	7
A2474	Chillingham Community Centre and Shed	4	4	4	4	4
A2475	Condong Hall (Tenanted)	4	4	4	4	4
A2476	Doon Doon Hall	7	7	7	7	7
A2477	Reserve Creek Hall	4	4	4	4	4
A2478	Chillingham Numinbah Community Hall	7	7	7	7	7
A2479	Amwil Park Hall (Tenanted)	4	4	4	4	4
A2480	Tweed Unlimited Arts	4	4	4	4	4
A2481	Cooloon Childrens Centre	4	4	4	4	4
A2482	Joeys Pouch Child Care Centre	4	4	4	4	4
A2484	Mount Warning Community Pre-School	4	4	4	4	4
A2485	Pippies Early Childhood Centre	4	4	4	4	4
A2487	Tyalgum Community Pre-School	4	4	4	4	4
A2488	Wallum Pre-School	4	4	4	4	4
A2489	Northern Rivers Childrens Services	20	20	21	21	22
A2490	Tweed Bridge Club Part Build 25-01	4	4	4	4	4
A2491	Twin Towns Playgroup Part Build 25-01	4	4	4	4	4
A2497	Murwillumbah Community Centre	37	38	38	39	40
A2498	Murwillumbah Community Men's Shed	4	4	4	4	4
A2499	Tweed Heads Community Men's Shed	4	4	4	4	4
A2500	Confidential Building	4	4	4	4	4

Job/ Project	Description	2021/22	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000	\$000
A2501	Kingscliff Community Health Facility	4	4	4	4	4
		1,769	1,654	1,694	1,736	1,778
	<i>Depreciation Exp</i>					
A7911	Depreciation Community Services Admin	12	12	12	12	12
A7913	Depreciation Other Community Services	13	13	13	13	13
A7938	Depreciation Public Halls	39	39	39	39	39
		64	64	64	64	64
	<i>Fees & Charges Inc</i>					
A2397	CWA Hall Murwillumbah	(0)	(0)	(0)	(0)	(0)
A2400	Nullum House	(2)	(2)	(2)	(2)	(2)
A2443	Kingscliff Mini School	(0)	(0)	(1)	(1)	(1)
A2471	Fernvale Hall, Workshop, Toilet & Pottery Kiln Awning	(1)	(1)	(1)	(1)	(1)
A2480	Tweed Unlimited Arts	(1)	(1)	(1)	(1)	(1)
A2482	Joeys Pouch Child Care Centre	(0)	(0)	(0)	(0)	(0)
A2489	Northern Rivers Childrens Services	(23)	(24)	(24)	(25)	(25)
A2490	Tweed Bridge Club Part Build 25-01	(0)	(0)	(0)	(0)	(0)
A2491	Twin Towns Playgroup Part Build 25-01	(0)	(0)	(0)	(0)	(0)
		(28)	(28)	(29)	(29)	(30)
	<i>Other Revenue</i>					
A2484	Mount Warning Community Pre-School	(0)	(0)	(0)	(0)	(0)
		(0)	(0)	(0)	(0)	(0)
	<i>Depn Reversal</i>					
A7911	Depreciation Community Services Admin	(12)	(12)	(12)	(12)	(12)
A7913	Depreciation Other Community Services	(13)	(13)	(13)	(13)	(13)
A7938	Depreciation Public Halls	(39)	(39)	(39)	(39)	(39)
		(64)	(64)	(64)	(64)	(64)
	<i>ABC</i>					
A7034	ABC Community Buildings	90	91	93	95	97
A7039	ABC Community Development	355	362	369	376	384
A7092	ABC Community & Cultural Services	224	228	233	238	242
		668	681	695	709	723
	<i>Internal Transfers</i>					
A7092	ABC Community & Cultural Services	(434)	(443)	(452)	(461)	(470)
		(434)	(443)	(452)	(461)	(470)
	Service Total	1,974	1,863	1,908	1,954	2,001
Service: Aquatic Centres						
	<i>Operating Expenses</i>					
A0440	Pools Capital Expenditure - Murwillumbah	63	65	66	67	68
A2750	Pool Expenditure - Murwillumbah	1,770	1,808	1,845	1,884	1,923
A2755	Pool Expenditure - Tweed Heads	520	531	542	553	565
A2760	Pool Expenditure - Kingscliff	650	664	677	691	706
A2879	Pool Disability Subsidy	17	17	18	18	18
		3,020	3,084	3,148	3,214	3,280
	<i>Interest Expense</i>					
A1504	Carpark / Pool Upgrade - Loan Repayments	906	857	805	748	686
		906	857	805	748	686
	<i>Depreciation Exp</i>					
A7939	Depreciation Swimming Pools	463	463	463	463	463
		463	463	463	463	463
	<i>Fees & Charges Inc</i>					
A2875	Pool Income - Murwillumbah	(1,089)	(1,208)	(1,232)	(1,256)	(1,281)
A2880	Pool Income - Tweed Heads	(236)	(241)	(245)	(250)	(255)
A2881	Pool Income - Kingscliff	(441)	(464)	(473)	(483)	(492)
		(1,766)	(1,912)	(1,950)	(1,989)	(2,029)
	<i>Capital Exp - New</i>					
A1426	REAP South Tweed Pool	77	0	0	0	0
		77	0	0	0	0
	<i>Capital Exp- Upgrade</i>					
A4429	Tweed Heads Pool Roof Replacement	228	0	0	0	0
A4430	Murwillumbah Pool Reline 50mtr Pool	228	0	0	0	0

Job/ Project	Description	2021/22	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000	\$000
		456	0	0	0	0
	<i>Loan Redemption</i>					
A1504	Carpark / Pool Upgrade - Loan Repayments	618	667	720	777	839
		618	667	720	777	839
	<i>Depn Reversal</i>					
A7939	Depreciation Swimming Pools	(463)	(463)	(463)	(463)	(463)
		(463)	(463)	(463)	(463)	(463)
ABC						
A7049	ABC Swimming Centres	653	666	679	693	707
		653	666	679	693	707
	<i>Trans from reserves</i>					
A2753	Pools Funding	(538)	(5)	(5)	(5)	(5)
		(538)	(5)	(5)	(5)	(5)
	<i>Sec 94/64 Recoupment</i>					
A2753	Pools Funding	(364)	(364)	(364)	(364)	(364)
		(364)	(364)	(364)	(364)	(364)
	Service Total	3,062	2,993	3,032	3,072	3,113

Service: Lifeguard Services

	<i>Operating Expenses</i>					
A1516	Surf Life Patrols	89	91	93	95	96
A2065	Grants To SLSCs	18	18	19	19	20
A3240	Beach & Life Saving Expenses	684	697	711	725	739
		791	806	822	838	855
	<i>Interest Received</i>					
A2069	Surf Lifesaving s94 Ledger	(3)	(3)	(3)	(3)	(3)
		(3)	(3)	(3)	(3)	(3)
	<i>Fees & Charges Inc</i>					
A3250	Beach Income	(24)	(25)	(25)	(26)	(26)
		(24)	(25)	(25)	(26)	(26)
	<i>Section 94/64 Inc</i>					
A2069	Surf Lifesaving s94 Ledger	(10)	(10)	(10)	(10)	(10)
		(10)	(10)	(10)	(10)	(10)
ABC						
A7056	ABC Beaches	329	335	342	349	356
		329	335	342	349	356
	<i>Sec 94/64 Reversal</i>					
A2069	Surf Lifesaving s94 Ledger	13	13	13	13	13
		13	13	13	13	13
	<i>Transfer to reserves</i>					
A3251	Surf patrols funding	24	25	25	26	26
		24	25	25	26	26
	Service Total	1,120	1,141	1,164	1,187	1,211

Service: Parks and Gardens

	<i>Operating Expenses</i>					
A1599	TH 3:Jack Evans Boatharbour Maintenance	163	166	169	173	176
A1642	Passive recreation asset maintenance program	390	465	474	483	493
A2359	Community Buildings Asset Maintenance Planning	21	22	22	23	23
A3041	TH 1:West Tweed & Fingal Maintenance	402	410	418	427	435
A3042	Tweed Coast General Maintenance	156	159	162	165	168
A3045	Tweed Heads General Maintenance	66	67	68	70	71
A3047	Murwillumbah General Maintenance (Parks & Gardens)	21	21	22	22	23
A3052	Knox Park Maintenance	174	177	181	185	188
A3058	Misc Private Works	3	3	3	3	3
A3059	Reserves Mtc/Contracts	155	159	162	165	168
A3060	MB 1:Town Parks Maintenance	334	341	348	355	362
A3063	MB 2:Murwillumbah Park Maintenance	331	337	344	351	358
A3065	TH 3:Tweed Heads Parks Maintenance	412	420	429	437	446
A3068	TH 2:South Tweed & Banora Maintenance	503	513	523	533	544
A3070	TC 1:North Coast Parks Maintenance	348	355	362	369	377

Job/ Project	Description	2021/22	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000	\$000
A3071	Casuarina Park Maintenance	257	263	268	273	279
A3072	TC 4:South Coast Parks Maintenance	428	436	445	454	463
A3073	Parks Rates	23	23	24	24	25
A3076	Streetscaping Maintenance	105	107	109	112	114
A3080	Electric Barbecues	106	108	110	112	115
A3081	Rec Services internal dumping fees paid to Waste	64	65	66	68	69
A3085	Public Parks Furniture	314	320	326	333	340
A3086	Rowan Robinson Park Maintenance	53	54	56	57	58
A3087	TC 2:Salt Parks Maintenance	215	219	224	228	233
A3089	Salt Central Park Maintenance	38	38	39	40	41
A3090	Play Equipment Maintenance	78	80	81	83	85
A3095	Sign Shop Operations	71	72	73	75	76
A3100	Murwillumbah Council Nursery (Workshop & Storage)	162	165	168	171	175
A3104	Pottsville Environment Park Maintenance	38	39	40	40	41
A3105	Pottsville Environment Park Building	33	34	35	36	36
A3115	Tree Management	433	441	450	459	468
A3130	Water Purchases	304	311	317	323	330
A3133	Construction supervision expenses	18	18	19	19	19
A3138	Asset Maintenance Team Operational Costs	81	83	85	86	88
A3139	Rec Services Admin - Other Costs	77	80	82	84	85
A3140	Recreation Services Admin Salaries	1,591	1,821	1,871	1,923	1,975
A3146	Asset Management	56	57	58	59	61
A3260	M'Bah Reserve Maint/Garbage	37	37	38	39	40
A3265	Twd Hds Res Maint/Garbage	87	89	91	93	95
A3270	Nth Coast Res Mtc/Garbage	62	63	64	65	67
A3272	South Coast Mtc/Garbage	22	23	23	24	24
A3400	Single Coastal Reserve North - Rec Services Expenditure	507	517	527	538	549
A4271	LRCI - Regional Fenced Dog Parks	15	0	0	0	0
A4367	Wollumbin St High Street Beautification Project	708	0	0	0	0
		9,461	9,180	9,377	9,579	9,785
	<i>Interest Expense</i>					
A1519	Land purchase - open space loan repaymen	4	3	3	2	2
A1522	7YP Parks loan repayments	3	1	1	1	1
A1528	Jack Evans Boatharbour loan repayments	265	243	220	194	166
A1614	Eviron gardens loan repayments	27	25	22	19	15
A3160	Loan Repayments Passive Recreation	33	26	18	14	11
		332	298	263	230	195
	<i>Depreciation Exp</i>					
A7941	Depreciation Parks & Gardens	1,033	1,033	1,033	1,033	1,033
A7942	Depreciation Other Sport & Recreation	3	3	3	3	3
		1,036	1,036	1,036	1,036	1,036
	<i>Fees & Charges Inc</i>					
A3205	Reserves-Parks-Gardens Income	(87)	(89)	(93)	(98)	(103)
A3215	Sundry Income Passive Recreation	(1)	(1)	(1)	(1)	(1)
A3220	Pottsville Environment Park Income	(4)	(4)	(4)	(4)	(5)
		(92)	(94)	(98)	(103)	(108)
	<i>Op Grants & Cont Inc</i>					
A4131	Department of Planning, Industry & Environment Grant Funding	(708)	0	0	0	0
		(708)	0	0	0	0
	<i>Section 94/64 Inc</i>					
A3134	Passive Open Space s94 Ledger	(350)	(350)	(350)	(350)	(350)
		(350)	(350)	(350)	(350)	(350)
	<i>Grants Capital Inc</i>					
A4017	Stronger Country Communities Funding	(550)	0	0	0	0
A4131	Department of Planning, Industry & Environment Grant Funding	(200)	0	0	0	0
A4443	Dept Infrastructure, Transport, Regional Developmet & Commun	(436)	0	0	0	0
		(1,186)	0	0	0	0
	<i>Capital Exp - New</i>					
A4253	Recreation Ground Inclusive Family & Youth Precinct	415	0	0	0	0
		415	0	0	0	0

Job/ Project	Description	2021/22 \$000	2022/23 \$000	2023/24 \$000	2024/25 \$000	2025/26 \$000
<i>Capital Exp- Upgrade</i>						
A4319	Tweed Heads Regional Inclusive Parklands - Stage 2	871	0	0	0	0
A4324	Youth Facilities Jack Evans Boat Harbour Precinct	100	0	0	0	0
		971	0	0	0	0
<i>Loan Redemption</i>						
A1519	Land purchase - open space loan repaymen	6	6	6	7	7
A1522	7YP Parks loan repayments	47	2	3	3	3
A1528	Jack Evans Boatharbour loan repayments	254	276	299	325	353
A1614	Eviron gardens loan repayments	27	30	33	36	39
A3160	Loan Repayments Passive Recreation	98	105	72	41	44
		432	420	413	411	446
<i>Depn Reversal</i>						
A7941	Depreciation Parks & Gardens	(1,033)	(1,033)	(1,033)	(1,033)	(1,033)
A7942	Depreciation Other Sport & Recreation	(3)	(3)	(3)	(3)	(3)
		(1,036)	(1,036)	(1,036)	(1,036)	(1,036)
<i>ABC</i>						
A7055	ABC Passive Recreation	1,505	1,535	1,566	1,597	1,629
A7057	ABC Recreation Services Mgt	720	734	749	764	779
A7063	ABC Single Coastal Reserve	142	145	148	151	154
		2,367	2,414	2,462	2,512	2,562
<i>Internal Transfers</i>						
A3095	Sign Shop Operations	(8)	(8)	(9)	(9)	(9)
A3165	Crown Reserves Transfer from TCHP	(2,105)	(2,147)	(2,190)	(2,233)	(2,278)
A3195	Nursery	(37)	(38)	(39)	(39)	(40)
A7057	ABC Recreation Services Mgt	(2,369)	(2,416)	(2,464)	(2,514)	(2,564)
		(4,519)	(4,609)	(4,701)	(4,795)	(4,891)
<i>Trans from reserves</i>						
A3226	Recreation misc funding	(180)	0	0	0	0
		(180)	0	0	0	0
<i>Sec 94/64 Recoupment</i>						
A3142	Sec 94 Admin Income Rec Services	(24)	(24)	(24)	(24)	(24)
A3226	Recreation misc funding	(470)	0	0	0	0
		(494)	(24)	(24)	(24)	(24)
<i>Sec 94/64 Reversal</i>						
A3134	Passive Open Space s94 Ledger	350	350	350	350	350
		350	350	350	350	350
<i>Transfer to reserves</i>						
A1581	Eviron gardens recurring costs	75	75	75	75	75
A1622	Eviron gardens VIC Recurring costs	30	30	30	30	30
		105	105	105	105	105
	Service Total	6,905	7,690	7,798	7,916	8,070
Service: Public Toilets						
<i>Operating Expenses</i>						
A2180	Public Toilets Operations	891	910	928	947	966
A2195	Town Clock Maintenance	2	2	2	2	2
A2712	Needle Disposal Bins	6	6	6	6	6
		899	918	936	955	974
<i>Interest Expense</i>						
A2185	Loan Repayments Public Toilets	75	72	72	72	72
		75	72	72	72	72
<i>Depreciation Exp</i>						
A7923	Depreciation Public Conveniences	43	43	43	43	43
		43	43	43	43	43
<i>Capital Exp - Renew</i>						
A2183	Public Toilets Capital	100	100	100	100	100
		100	100	100	100	100
<i>Loan Redemption</i>						
A2185	Loan Repayments Public Toilets	96	106	106	106	106
		96	106	106	106	106
<i>Depn Reversal</i>						

Job/ Project	Description	2021/22	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000	\$000
A7923	Depreciation Public Conveniences	(43)	(43)	(43)	(43)	(43)
		(43)	(43)	(43)	(43)	(43)
ABC						
A7033	ABC Public Facilities	397	405	413	422	430
		397	405	413	422	430
	<i>Loan funding</i>					
A2240	Toilets Funding	(100)	(100)	(100)	(100)	(100)
		(100)	(100)	(100)	(100)	(100)
	Service Total	1,468	1,501	1,528	1,555	1,582
Service: Sporting Fields						
	<i>Operating Expenses</i>					
A1641	Active Recreation Asset Maintenance Program	360	367	375	382	390
A2175	Sportsfield Asset Maintenance	437	449	458	467	477
A3000	Sportsfields Maintenance	676	689	703	717	732
A3013	Turf Wicket Preparation - Reg Dalton	20	21	21	21	22
A3014	Turf Wicket Preparation - Seabreeze	20	20	21	21	22
A3015	Turf Wicket Preparation - Dave Burns	20	20	21	21	22
A3016	Turf Wicket Preparation - Rabjones	20	21	21	21	22
A3019	Turf Wicket Preparation - Les Cave	1	1	1	1	1
A3020	North Coast Academy of Sport	7	7	7	8	8
A3022	Sportsfields Asset Reserve	68	69	71	72	74
A3023	Sportsfields Capital Work	110	112	114	116	119
A3191	Bilambil Sportsfield Maintenance	79	81	83	84	86
A3307	Cabarita Sports Club/Les Burger	29	30	31	31	32
A3314	Jim Devine Clubhouse	1	1	1	1	1
A3351	Arkinstall Park Tennis Maintenance	23	0	0	0	0
		1,872	1,890	1,928	1,966	2,006
	<i>Interest Expense</i>					
A1553	Regional Sport & Rec Facility Loan Repayments	48	42	35	28	22
A1567	Sportsgrounds (local) loan repayments	3	1	0	0	0
A3025	Loan Repayments Active Recreation	2	1	0	0	0
		53	44	35	28	22
	<i>Depreciation Exp</i>					
A7940	Depreciation Sportsgrounds	668	668	668	668	668
		668	668	668	668	668
	<i>Interest Received</i>					
A2999	Structured Open Space s94 Ledger	(303)	(309)	(315)	(321)	(328)
		(303)	(309)	(315)	(321)	(328)
	<i>Fees & Charges Inc</i>					
A3006	Turf Wickets Prep Income	(24)	(25)	(25)	(26)	(26)
A3207	Sports Ground Usage Lease Income	(83)	(84)	(86)	(88)	(90)
A3307	Cabarita Sports Club/Les Burger	(7)	(8)	(8)	(8)	(8)
		(114)	(117)	(119)	(121)	(124)
	<i>Section 94/64 Inc</i>					
A2999	Structured Open Space s94 Ledger	(169)	(174)	(179)	(184)	(190)
		(169)	(174)	(179)	(184)	(190)
	<i>Capital Exp- Upgrade</i>					
A4325	Tweed Heads Netball Amentities Building	50	0	0	0	0
A4326	Blackrocks Sportsfield Croquet Facilities Upgrade	400	0	0	0	0
		450	0	0	0	0
	<i>Loan Redemption</i>					
A1553	Regional Sport & Rec Facility Loan Repayments	84	91	97	80	86
A1567	Sportsgrounds (local) loan repayments	20	22	0	0	0
A3025	Loan Repayments Active Recreation	10	10	5	0	0
		114	123	103	80	86
	<i>Depn Reversal</i>					
A7940	Depreciation Sportsgrounds	(668)	(668)	(668)	(668)	(668)
		(668)	(668)	(668)	(668)	(668)
ABC						
A7054	ABC Active Recreation	913	931	950	969	988

Job/ Project	Description	2021/22	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000	\$000
		913	931	950	969	988
	<i>Trans from reserves</i>					
A3031	Sportsfields Funding	(23)	0	0	0	0
		(23)	0	0	0	0
	<i>Sec 94/64 Reversal</i>					
A2999	Structured Open Space s94 Ledger	471	485	500	515	530
		471	485	500	515	530
	Service Total	3,264	2,874	2,902	2,931	2,991
Service: Art Gallery						
<i>Operating Expenses</i>						
A2250	Acquisitive Prize BAP	3	3	3	4	4
A2253	Art Gallery Salaries	723	756	777	798	820
A2254	Art Exhibition Expenses	101	127	129	132	135
A2255	Tweed Regional Art Gallery (TRAG)	585	603	615	628	640
A2256	Margaret Olley Art Centre	22	23	23	24	24
A2257	Art Income Sales/Workshops	301	307	314	320	327
A2260	Art Gallery Collection Expenses	27	28	28	29	29
A2263	Prizes	34	35	35	36	37
A2277	Artist in Residence building costs	2	2	2	2	2
A2279	Artist in Residence exhibitions/public programs	7	7	7	7	7
A2293	International exhibitions 2017 to 2019	11	11	11	12	12
A2344	Grant expenditure	59	60	61	63	64
A2647	MOAC Exhibition - Margaret's House	(0)	(0)	(0)	(0)	(0)
A2693	Art Exhibition - Sidney Nolan: Ned Kelly	(0)	(0)	(0)	(0)	(0)
		1,876	1,962	2,007	2,054	2,101
	<i>Interest Expense</i>					
A2265	Loan Repayments Art Gallery	78	72	65	58	50
		78	72	65	58	50
	<i>Depreciation Exp</i>					
A7933	Depreciation Other Cultural Services	47	47	47	47	47
A7936	Depreciation Art Galleries	124	124	124	118	118
		171	171	171	165	165
	<i>Fees & Charges Inc</i>					
A2257	Art Income Sales/Workshops	(353)	(360)	(367)	(374)	(382)
A2264	Hire Income	(15)	(15)	(15)	(16)	(16)
A2278	Artist In Residency Expenses & Rent Income	(7)	(7)	(8)	(8)	(8)
A2341	Art Gallery Other Income	(30)	(59)	(61)	(62)	(63)
A2578	Gallery Café	(28)	0	0	0	0
		(433)	(442)	(451)	(460)	(469)
	<i>Op Grants & Cont Inc</i>					
A2258	Art Gallery Donations	0	0	1	1	2
A2342	Art Gallery Grant Income	(59)	(60)	(61)	(63)	(64)
		(59)	(60)	(61)	(61)	(62)
	<i>Other Revenue</i>					
A2252	Art Gallery Artworks Acquisitions	(35)	(36)	(37)	(37)	(38)
A2341	Art Gallery Other Income	(2)	(2)	(3)	(3)	(3)
		(38)	(38)	(39)	(40)	(41)
	<i>Capital Exp - New</i>					
A1424	REAP Tweed Regional Art Gallery	147	0	0	0	0
A2252	Art Gallery Artworks Acquisitions	33	34	35	36	36
		180	34	35	36	36
	<i>Capital Exp- Upgrade</i>					
A4431	Art Gallery Roof Repair	114	0	0	0	0
		114	0	0	0	0
	<i>Loan Redemption</i>					
A2265	Loan Repayments Art Gallery	82	89	95	103	110
		82	89	95	103	110
	<i>Depn Reversal</i>					
A7933	Depreciation Other Cultural Services	(47)	(47)	(47)	(47)	(47)
A7936	Depreciation Art Galleries	(124)	(124)	(124)	(118)	(118)

Job/ Project	Description	2021/22 \$000	2022/23 \$000	2023/24 \$000	2024/25 \$000	2025/26 \$000
		(171)	(171)	(171)	(165)	(165)
ABC A7035	ABC Art	468	477	486	496	506
		468	477	486	496	506
	<i>Trans from reserves</i>					
A2273	Art & Culture Funding	(261)	0	0	0	0
		(261)	0	0	0	0
	<i>Transfer to reserves</i>					
A2273	Art & Culture Funding	86	89	91	93	95
		86	89	91	93	95
	Service Total	2,094	2,182	2,230	2,278	2,328
Service: Auditoria						
	<i>Operating Expenses</i>					
A2150	Murwillumbah Auditorium	113	115	117	120	122
A2155	Tweed Heads Auditorium	122	125	127	130	133
A2160	Civic Centre Restaurant	2	2	2	2	2
		237	242	247	252	257
	<i>Fees & Charges Inc</i>					
A2156	Tweed Heads Auditorium income	(73)	(75)	(76)	(78)	(79)
A2235	Murwillumbah Auditorium income	(30)	(30)	(31)	(31)	(32)
		(103)	(105)	(107)	(109)	(111)
	<i>Capital Exp- Upgrade</i>					
A4428	Tweed Auditorium Roof Repairs	74	0	0	0	0
		74	0	0	0	0
	Service Total	209	137	140	143	146
Service: Events						
	<i>Operating Expenses</i>					
A0544	Festivals & Events	280	284	291	298	305
		280	284	291	298	305
	Service Total	280	284	291	298	305
Service: Holiday Parks						
	<i>Operating Expenses</i>					
A0529	THP Council expenses & income	(195)	(199)	(197)	(195)	(192)
H0502	Operating expenses THP	6,327	6,454	6,583	6,715	6,849
		6,132	6,255	6,386	6,520	6,656
	<i>Depreciation Exp</i>					
H0502	Operating expenses THP	464	464	464	464	464
		464	464	464	464	464
	<i>Interest Received</i>					
H0500	Operating income THP	(313)	(313)	(313)	(313)	(313)
		(313)	(313)	(313)	(313)	(313)
	<i>Fees & Charges Inc</i>					
H0500	Operating income THP	(9,630)	(9,823)	(10,020)	(10,220)	(10,424)
		(9,630)	(9,823)	(10,020)	(10,220)	(10,424)
	<i>Depn Reversal</i>					
A0502	THP Depreciation reversal	(464)	(464)	(464)	(464)	(464)
		(464)	(464)	(464)	(464)	(464)
ABC A0529	THP Council expenses & income	195	199	203	207	211
		195	199	203	207	211
	<i>Internal Transfers</i>					
A0531	THP Profit Distribution	2,105	2,147	2,190	2,233	2,278
		2,105	2,147	2,190	2,233	2,278
	<i>Transfer to reserves</i>					
A0531	THP Profit Distribution	1,511	1,519	1,527	1,534	1,542
		1,511	1,519	1,527	1,534	1,542
	Service Total	0	(16)	(27)	(38)	(49)

Job/ Project	Description	2021/22	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000	\$000
Service: Libraries						
<i>Operating Expenses</i>						
A2280	Regional Library Contribution	2,584	2,761	2,816	2,871	2,929
A2283	Library Grant Expenditure	85	85	85	85	85
A2285	Murwillumbah Library Expenses	46	45	46	47	48
A2286	Tweed Heads Library Expenses	32	31	32	32	33
A2287	Kingscliff Library Expenses	34	35	36	36	37
		<u>2,782</u>	<u>2,957</u>	<u>3,015</u>	<u>3,072</u>	<u>3,132</u>
<i>Interest Expense</i>						
A2295	Loan Repayments Libraries	31	20	8	0	0
		<u>31</u>	<u>20</u>	<u>8</u>	<u>0</u>	<u>0</u>
<i>Depreciation Exp</i>						
A7934	Depreciation Libraries	99	99	99	99	99
		<u>99</u>	<u>99</u>	<u>99</u>	<u>99</u>	<u>99</u>
<i>Op Grants & Cont Inc</i>						
A2345	Library Subsidies	(290)	(294)	(299)	(303)	(307)
		<u>(290)</u>	<u>(294)</u>	<u>(299)</u>	<u>(303)</u>	<u>(307)</u>
<i>Loan Redemption</i>						
A2295	Loan Repayments Libraries	158	169	163	0	0
		<u>158</u>	<u>169</u>	<u>163</u>	<u>0</u>	<u>0</u>
<i>Depn Reversal</i>						
A7934	Depreciation Libraries	(99)	(99)	(99)	(99)	(99)
		<u>(99)</u>	<u>(99)</u>	<u>(99)</u>	<u>(99)</u>	<u>(99)</u>
ABC						
A7036	ABC Libraries	277	283	288	294	300
		<u>277</u>	<u>283</u>	<u>288</u>	<u>294</u>	<u>300</u>
<i>Sec 94/64 Recoupment</i>						
A2346	Library funding	(57)	(57)	(51)	0	0
		<u>(57)</u>	<u>(57)</u>	<u>(51)</u>	<u>0</u>	<u>0</u>
	Service Total	2,901	3,078	3,124	3,063	3,125
Service: Museum						
<i>Operating Expenses</i>						
A1618	TRRM Murwillumbah Historical Museum - Recurring Costs	129	132	134	137	140
A2310	Museum / Historical Operations (Non Site Specific)	34	35	36	36	37
A2314	Museums Exhibition Development	67	68	69	71	72
A2317	Tweed Library Museum trial	(0)	(0)	(0)	(0)	(0)
A2323	Museum Salaries	361	367	377	387	398
A2327	Museum Conservation Activities	17	17	18	18	18
A2332	TRRM Tweed Heads, Uki & SA and Collection Store	49	50	51	52	53
A4343	Create NSW Grant 2021-2022	90	0	0	0	0
		<u>746</u>	<u>668</u>	<u>684</u>	<u>701</u>	<u>718</u>
<i>Interest Expense</i>						
A1613	Museum Murwillumbah loan repayments	82	77	71	64	58
A2319	Museums Loan Repayments	10	9	8	7	5
		<u>92</u>	<u>86</u>	<u>79</u>	<u>71</u>	<u>63</u>
<i>Depreciation Exp</i>						
A7935	Depreciation Museums	52	52	52	52	52
		<u>52</u>	<u>52</u>	<u>52</u>	<u>52</u>	<u>52</u>
<i>Op Grants & Cont Inc</i>						
A4219	Create NSW Grant Funding	(90)	0	0	0	0
		<u>(90)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Loan Redemption</i>						
A1613	Museum Murwillumbah loan repayments	86	92	98	104	111
A2319	Museums Loan Repayments	16	17	18	19	21
		<u>102</u>	<u>109</u>	<u>116</u>	<u>123</u>	<u>131</u>
<i>Depn Reversal</i>						
A7935	Depreciation Museums	(52)	(52)	(52)	(52)	(52)
		<u>(52)</u>	<u>(52)</u>	<u>(52)</u>	<u>(52)</u>	<u>(52)</u>
ABC						

Job/ Project	Description	2021/22	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000	\$000
A7037	ABC Museums & Heritage	340	347	354	361	369
		340	347	354	361	369
	Service Total	1,191	1,210	1,233	1,257	1,281
Service: Tourism						
	<i>Operating Expenses</i>					
A0539	Tourism & Promotion - Internal	20	21	21	21	22
A0550	Murwillumbah Visitor Information Centre	23	23	24	24	25
A0555	Tweed Heads Visitor Information Centre	23	23	24	24	25
A0558	Tourism & Economic Development - Contracted Services	1,049	1,069	1,091	1,113	1,135
		1,114	1,137	1,159	1,183	1,206
	<i>Depreciation Exp</i>					
A7977	Depreciation Tourism & Area Promotion	8	8	8	8	8
		8	8	8	8	8
	<i>Fees & Charges Inc</i>					
A0550	Murwillumbah Visitor Information Centre	(31)	(31)	(32)	(32)	(33)
A0555	Tweed Heads Visitor Information Centre	(3)	(3)	(3)	(3)	(3)
		(34)	(34)	(35)	(36)	(36)
	<i>Depn Reversal</i>					
A7977	Depreciation Tourism & Area Promotion	(8)	(8)	(8)	(8)	(8)
		(8)	(8)	(8)	(8)	(8)
	Service Total	1,081	1,102	1,124	1,147	1,170
Service: Airfield						
	<i>Operating Expenses</i>					
A0535	Murwillumbah Airfield	47	48	49	50	51
		47	48	49	50	51
	<i>Fees & Charges Inc</i>					
A0535	Murwillumbah Airfield	(38)	(39)	(40)	(40)	(41)
		(38)	(39)	(40)	(40)	(41)
ABC						
A7020	ABC Aerodrome	17	17	18	18	18
		17	17	18	18	18
	Service Total	26	26	27	27	28
Service: Saleyards						
	<i>Operating Expenses</i>					
A0533	Sale Yards	16	16	16	17	17
		16	16	16	17	17
	<i>Depreciation Exp</i>					
A7985	Depreciation Saleyards	7	7	7	7	7
		7	7	7	7	7
	<i>Other Revenue</i>					
A0533	Sale Yards	(11)	(11)	(11)	(12)	(12)
		(11)	(11)	(11)	(12)	(12)
	<i>Depn Reversal</i>					
A7985	Depreciation Saleyards	(7)	(7)	(7)	(7)	(7)
		(7)	(7)	(7)	(7)	(7)
ABC						
A7019	ABC Saleyards	2	2	2	2	2
		2	2	2	2	2
	Service Total	6	6	6	7	7
Service: Economic Development						
	<i>Operating Expenses</i>					
A0537	Economic Development - Internal	451	605	620	636	652
A0575	Wardrop Valley Project	27	27	28	28	29
		478	632	648	664	680
	<i>Interest Expense</i>					
A1631	Business & Economic 7YP loan repayments	26	24	22	20	18
		26	24	22	20	18

Job/ Project	Description	2021/22 \$000	2022/23 \$000	2023/24 \$000	2024/25 \$000	2025/26 \$000
<i>Depreciation Exp</i>						
A7903	Depreciation Oth Public Order & Safety	6	6	6	6	6
A7986	Depreciation Economic Development	1	1	1	1	1
		7	7	7	7	7
<i>Op Grants & Cont Inc</i>						
A4239	Australian Trade & Investment Commission Funding	(20)	0	0	0	0
		(20)	0	0	0	0
<i>Capital Exp - New</i>						
A0566	Industry Central Land Swap	0	36	37	38	39
		0	36	37	38	39
<i>Capital Exp - Renew</i>						
A4941	Industrial land subdivision Lundberg Dr / Quarry Rd MB	1,869	0	0	0	0
		1,869	0	0	0	0
<i>Loan Redemption</i>						
A1631	Business & Economic 7YP loan repayments	24	26	28	30	33
		24	26	28	30	33
<i>Depn Reversal</i>						
A7903	Depreciation Oth Public Order & Safety	(6)	(6)	(6)	(6)	(6)
A7986	Depreciation Economic Development	(1)	(1)	(1)	(1)	(1)
		(7)	(7)	(7)	(7)	(7)
<i>ABC</i>						
A7017	ABC Property Development	84	86	87	89	91
A7021	ABC Economic Development	246	250	255	261	266
		330	336	343	350	357
<i>Internal Transfers</i>						
A7021	ABC Economic Development	(50)	(51)	(53)	(54)	(55)
		(50)	(51)	(53)	(54)	(55)
	Service Total	2,656	1,003	1,026	1,049	1,072
Service: Financial Services						
<i>Operating Expenses</i>						
A0074	Revenue Vehicle	16	16	16	17	17
A0102	Fringe Benefits Tax	45	46	47	48	49
A0108	Bank Charges	156	159	162	166	169
A0114	Finance Salaries	1,593	1,575	1,619	1,664	1,709
A0115	Revenue & Recovery Salaries	1,161	1,285	1,217	1,251	1,285
A0117	Vehicle Expenses	18	18	19	19	19
A0119	Asset Systems & Plans	50	50	50	50	50
A0126	Valuation Fees	246	321	256	451	267
A0129	Legal Expenses	13	13	14	14	14
A0134	Investment Reporting Service	26	27	28	28	29
A0135	Provision For Bad Debts	14	15	15	15	15
A0141	Office Expenses - Finance	34	35	35	36	37
A0143	Office Expenses - Revenue	7	7	7	7	7
A0151	Rates Notices	130	163	166	169	173
A0152	Over Due Rates Expenses	15	15	16	16	16
A0153	Advertising	1	1	1	1	1
A0154	Debtors Notices	12	12	12	13	13
A0165	Finance Furniture/Equip	1	1	1	1	1
A0180	LEDA Cobaki Special Rate Repayment	618	520	531	541	552
A0181	Kings Forest Special Rate Repayment	1,159	1,108	1,130	1,152	1,176
A0257	Rate Postage - Water	115	118	120	122	125
A0278	Superannuation DivB Employer Reserve	651	325	677	690	704
A0281	Leave Entitlements	11,074	11,295	11,521	11,752	11,987
		17,156	17,127	17,660	18,224	18,415
<i>Interest Expense</i>						
A0138	Interest On Overdraft	2	2	2	2	2
		2	2	2	2	2
<i>Rates Income</i>						
A0170	Rates & Charges Income	(66,139)	(67,220)	(70,515)	(72,278)	(74,085)
		(66,139)	(67,220)	(70,515)	(72,278)	(74,085)

Job/ Project	Description	2021/22 \$000	2022/23 \$000	2023/24 \$000	2024/25 \$000	2025/26 \$000
	<i>Interest Received</i>					
A0170	Rates & Charges Income	(200)	(204)	(208)	(212)	(216)
A0199	Interest On Investments	(2,483)	(2,488)	(2,494)	(2,500)	(2,506)
A0202	Interest On Sundry Debtor Charges	(10)	(11)	(11)	(11)	(11)
		(2,693)	(2,703)	(2,713)	(2,723)	(2,734)
	<i>Fees & Charges Inc</i>					
A0170	Rates & Charges Income	(15)	(15)	(16)	(16)	(16)
A0184	Section 603 Certificates	(243)	(255)	(268)	(281)	(295)
A0196	Sundry Income	(33)	(34)	(35)	(36)	(36)
A0200	MSF Surcharge	(84)	(86)	(87)	(89)	(91)
		(375)	(390)	(406)	(422)	(439)
	<i>Op Grants & Cont Inc</i>					
A0096	Commonwealth Financial Assistance Grant - General	(8,042)	(8,122)	(8,203)	(8,285)	(8,368)
A0175	Pensioner Rate Subsidy	(970)	(970)	(970)	(970)	(970)
		(9,012)	(9,092)	(9,173)	(9,255)	(9,338)
ABC						
A7009	ABC Finance	1,658	1,691	1,725	1,759	1,795
		1,658	1,691	1,725	1,759	1,795
	<i>Internal Transfers</i>					
A0284	Oncosts Charged	(11,074)	(11,295)	(11,521)	(11,751)	(11,986)
A7009	ABC Finance	(6,056)	(6,199)	(6,354)	(6,512)	(6,675)
A7010	ABC Ancillary Finance - Opportunity Costs	(976)	(996)	(1,016)	(1,036)	(1,057)
		(18,105)	(18,489)	(18,890)	(19,299)	(19,718)
	<i>Trans from reserves</i>					
A0197	Funding - General	(106)	(733)	0	0	0
A0285	Finance Funding	0	(163)	0	0	0
		(106)	(896)	0	0	0
	<i>Sec 94/64 Recoupment</i>					
A0195	Sec 94 Admin Plan	(55)	(55)	(55)	(55)	(55)
		(55)	(55)	(55)	(55)	(55)
	<i>Transfer to reserves</i>					
A0197	Funding - General	0	0	59	923	2,050
A0199	Interest On Investments	1,100	1,100	1,100	1,100	1,100
A1621	Coastal Landscape Recurring costs	38	38	38	38	38
		1,138	1,138	1,197	2,061	3,188
	Service Total	(76,531)	(78,887)	(81,168)	(81,987)	(82,969)
Service: Strategic Land Use Planning						
	<i>Operating Expenses</i>					
A1100	Strategic Planning Salaries	969	1,033	1,061	1,090	1,120
A1101	Strategic Planning - Other Costs	84	84	86	88	90
A1109	Heritage advisor	16	16	16	16	16
A1116	Tweed Local Heritage Places Establishment	18	18	18	18	18
A1120	Reports And Printing	6	6	6	7	7
A1122	Office Expenses	21	21	21	22	22
A1140	Murwillumbah heritage demonstration project	20	20	19	19	19
A1142	Furniture	1	1	1	1	1
A1148	Local Strategic Planning Statement	(44)	0	0	0	0
A1151	Growth management & housing strategy	404	0	0	0	0
A1186	Murwillumbah 2050 Transition Plan	(60)	185	0	0	0
A3432	Cool Towns	31	0	0	0	0
		1,466	1,384	1,230	1,261	1,293
	<i>Interest Received</i>					
A1139	Non-Specific s94 Ledger	(3)	(3)	(3)	(3)	(3)
		(3)	(3)	(3)	(3)	(3)
	<i>Fees & Charges Inc</i>					
A1155	General Service Fees - Strat Planning	(0)	(0)	(0)	(0)	(0)
		(0)	(0)	(0)	(0)	(0)
	<i>Op Grants & Cont Inc</i>					
A3610	Office of Environment & Heritage Grant Funding	(4)	(6)	(4)	(4)	(4)
		(4)	(6)	(4)	(4)	(4)
ABC						

Job/ Project	Description	2021/22	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000	\$000
A7059	ABC Strategic Planning Operations	536	547	558	569	581
		536	547	558	569	581
	<i>Internal Transfers</i>					
A7059	ABC Strategic Planning Operations	(314)	(320)	(326)	(333)	(339)
		(314)	(320)	(326)	(333)	(339)
	<i>Trans from reserves</i>					
A1199	Strategic planning funding	(185)	0	0	0	0
		(185)	0	0	0	0
	<i>Sec 94/64 Recoupment</i>					
A1451	Sec 94 Admin Plan Income	(34)	(34)	(34)	(34)	(34)
		(34)	(34)	(34)	(34)	(34)
	<i>Sec 94/64 Reversal</i>					
A1139	Non-Specific s94 Ledger	3	3	3	3	3
		3	3	3	3	3
	Service Total	1,465	1,571	1,423	1,460	1,496

Service: Communications

	<i>Operating Expenses</i>					
A0301	Communications	1,231	1,278	1,353	1,348	1,427
A0310	Tweed Link	167	64	65	66	68
		1,398	1,342	1,418	1,414	1,494
ABC						
A7024	ABC Communications	1,005	1,025	1,045	1,066	1,087
		1,005	1,025	1,045	1,066	1,087
	<i>Internal Transfers</i>					
A0310	Tweed Link	(205)	(103)	(105)	(107)	(109)
A7024	ABC Communications	(3,664)	(3,738)	(3,812)	(3,889)	(3,967)
		(3,870)	(3,841)	(3,918)	(3,996)	(4,076)
	<i>Trans from reserves</i>					
A0314	Communications & Customer Service Funding	(8)	0	0	0	0
		(8)	0	0	0	0
	Service Total	(1,475)	(1,475)	(1,454)	(1,516)	(1,494)

Service: Councillor & Civic Business

	<i>Operating Expenses</i>					
A0001	Election Expenses	781	0	0	847	0
A0007	Mayor & Councillors	365	441	450	518	528
A0014	Mayor & Councillors Office Expenses	3	4	4	4	4
A0019	Civic Business	17	17	17	18	18
A0029	Corporate Legal Expenses	38	39	39	40	41
A0042	GM Section Other Costs	57	58	59	60	61
A0045	General Managers Section	469	478	493	504	515
A0048	Executive salaries	1,693	1,700	1,747	1,795	1,845
A1401	Planning & Environment - Other Costs	1	1	1	1	1
A1402	Planning & Regulation professional development	77	79	80	82	84
A1403	Director P&D Vehicle	17	17	17	18	18
A3628	SC&E Training & Professional Development	66	67	68	70	71
A3630	SC&E Divisional Sundries	27	28	28	29	29
A3636	SC&E Administration	94	94	96	99	102
A4972	Engineering & Operations Training	51	52	53	54	55
A5910	Office Expenses - Engineering	25	25	26	26	27
A5950	Engineering & Operations Div Dir/Secr	276	286	294	302	311
		4,056	3,384	3,473	4,466	3,709
	<i>Fees & Charges Inc</i>					
A1403	Director P&D Vehicle	(17)	(17)	(17)	(16)	(16)
		(17)	(17)	(17)	(16)	(16)
ABC						
A7001	ABC Executive Management	378	385	393	401	409
A7002	ABC Civic Business	524	535	545	556	567
A7015	ABC Corporate Services	56	58	59	60	61
A7053	ABC SC&E Divisional Expenses	34	35	36	36	37

Job/ Project	Description	2021/22	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000	\$000
A7061	ABC P&E Management	142	145	148	151	154
A7085	ABC Engineering Management	294	300	306	312	318
		<u>1,428</u>	<u>1,457</u>	<u>1,486</u>	<u>1,516</u>	<u>1,546</u>
	<i>Internal Transfers</i>					
A7001	ABC Executive Management	(2,003)	(2,043)	(2,084)	(2,126)	(2,168)
A7002	ABC Civic Business	(1,239)	(1,264)	(1,289)	(1,315)	(1,341)
A7015	ABC Corporate Services	(443)	(452)	(461)	(470)	(480)
A7053	ABC SC&E Divisional Expenses	(129)	(132)	(135)	(137)	(140)
A7061	ABC P&E Management	(217)	(221)	(225)	(230)	(234)
A7085	ABC Engineering Management	(574)	(585)	(597)	(609)	(621)
		<u>(4,604)</u>	<u>(4,696)</u>	<u>(4,790)</u>	<u>(4,886)</u>	<u>(4,984)</u>
	<i>Trans from reserves</i>					
A0001	Election Expenses	(564)	0	0	(630)	0
A0020	Civic Business Funding	72	0	0	0	0
		<u>(493)</u>	<u>0</u>	<u>0</u>	<u>(630)</u>	<u>0</u>
	<i>Transfer to reserves</i>					
A0001	Election Expenses	0	217	217	0	236
		<u>0</u>	<u>217</u>	<u>217</u>	<u>0</u>	<u>236</u>
	Service Total	371	345	370	449	490
Service: Contact Centre						
	<i>Operating Expenses</i>					
A0305	Contact Centre and Customer Experience	1,521	1,542	1,585	1,628	1,673
		<u>1,521</u>	<u>1,542</u>	<u>1,585</u>	<u>1,628</u>	<u>1,673</u>
	<i>Fees & Charges Inc</i>					
A0192	Building & Const Industry	(13)	(13)	(13)	(14)	(14)
		<u>(13)</u>	<u>(13)</u>	<u>(13)</u>	<u>(14)</u>	<u>(14)</u>
	Service Total	1,508	1,529	1,571	1,615	1,659
Service: Construction Services						
	<i>Operating Expenses</i>					
A4098	TSC Project Management - Improvments based on Howarth	299	305	312	319	326
A4930	Quarry Operations Expenditure	221	262	246	327	251
A4931	Kinnears Quarry Rehabilitation	908	160	0	0	280
A4961	Infrastructure Delivery	229	242	248	255	261
A4962	Construction Section	827	727	747	767	787
A5952	Contracts Section	760	814	836	859	882
		<u>3,243</u>	<u>2,510</u>	<u>2,388</u>	<u>2,526</u>	<u>2,787</u>
	<i>ABC</i>					
A7077	ABC Quarries	70	72	73	75	76
A7078	ABC Infrastructure Delivery	710	724	739	753	769
		<u>780</u>	<u>796</u>	<u>812</u>	<u>828</u>	<u>845</u>
	<i>Internal Transfers</i>					
A4099	Project management office oncost income	(308)	(305)	(311)	(317)	(323)
A4951	Quarries Operations Income	(159)	(93)	(95)	(97)	(103)
A4961	Infrastructure Delivery	(1,241)	(1,266)	(1,291)	(1,317)	(1,343)
A7078	ABC Infrastructure Delivery	(1,240)	(1,265)	(1,290)	(1,316)	(1,342)
		<u>(2,949)</u>	<u>(2,928)</u>	<u>(2,987)</u>	<u>(3,048)</u>	<u>(3,112)</u>
	<i>Trans from reserves</i>					
A4952	Quarries funding	(908)	(160)	0	(77)	0
		<u>(908)</u>	<u>(160)</u>	<u>0</u>	<u>(77)</u>	<u>0</u>
	Service Total	167	218	212	229	519
Service: Design Services						
	<i>Operating Expenses</i>					
A2259	Coolamon Centre Council Office	64	66	67	68	70
A5000	Landsurveying Expenses	463	540	554	569	583
A5040	GIS Expenses	7	7	7	7	8
A5100	Design Salaries	151	145	149	153	157
A5110	Design Expenses	271	231	235	240	245
A5112	Scientific equipment maintenance	6	6	6	6	6

Job/ Project	Description	2021/22	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000	\$000
A5400	Management Salaries	312	316	325	334	343
A5405	Management Vehicle Expenses P&D	19	19	19	19	20
A5442	Miscellaneous Projects - Engineering Division	23	0	0	0	0
A5443	Miscellaneous Projects - Other Divisions	8	0	0	0	0
A5445	Training and demonstrations Time related costs only	0	0	0	0	0
		1,324	1,329	1,363	1,397	1,432
	<i>Fees & Charges Inc</i>					
A5300	Planning & Design Income	(5)	0	0	0	0
		(5)	0	0	0	0
	<i>Capital Exp- Upgrade</i>					
A5110	Design Expenses	2	2	2	2	2
		2	2	2	2	2
ABC						
A7064	ABC Design	810	827	843	860	877
		810	827	843	860	877
	<i>Internal Transfers</i>					
A7064	ABC Design	(1,181)	(1,204)	(1,229)	(1,253)	(1,278)
		(1,181)	(1,204)	(1,229)	(1,253)	(1,278)
	<i>Sec 94/64 Recoupment</i>					
A5440	Salaries Sec 94 Admin	(12)	(12)	(12)	(12)	(12)
		(12)	(12)	(12)	(12)	(12)
	Service Total	939	941	967	994	1,021
	Service: Governance					
	<i>Operating Expenses</i>					
A0017	Leda - Major Projects Cobaki & Kings Forest – Town Planning	31	12	12	12	12
A0027	Governance & Corporate Serv Advertising	2	2	2	2	2
A0031	Local Government NSW subscription	64	65	66	68	69
A0033	Regional Organisations	68	81	83	85	86
A0072	Records Storage / Disposal	15	15	16	16	16
A0073	Records Management	705	680	698	717	737
A0079	Governance & Corporate Performance	638	643	661	679	698
A0220	Insurance Fidelity Guarantee	32	37	37	38	39
A0223	Public Liability/Professional Indemnity	908	1,022	1,042	1,063	1,084
A0224	Risk Management Program	32	32	33	34	34
A0226	Insurance Miscellaneous	42	47	48	49	50
A0253	Printing/Stationery/Equip	61	62	63	65	66
A0254	Australia Day events	20	10	10	11	11
A0256	Postage	42	42	43	44	45
A0268	Corporate Services Office Expenses	15	15	16	16	16
A0271	Office Library	5	6	6	6	6
A0272	Governance & Corp Perf Vehicle	18	18	19	19	19
A0287	COVID-19 expenses	90	0	0	0	0
A0320	Corporate Services Other Costs	161	183	188	192	197
A0405	Civic Buildings Asset Management	70	71	73	74	76
A2120	Civic Centre-Murwillumbah	944	971	990	1,010	1,030
A2121	Tweed Heads Administration Office operating expenses	267	272	278	283	289
		4,230	4,288	4,384	4,482	4,583
	<i>Interest Expense</i>					
A0420	Records Loan Repayments	0	11	10	9	8
A2135	Loan Repayments Civic Centres	291	267	241	214	185
		291	277	251	223	193
	<i>Depreciation Exp</i>					
A7900	Depreciation Corporate Support	794	794	794	743	613
A7901	Depreciation Engineering & Works	2	2	2	0	0
		796	796	796	743	613
	<i>Interest Received</i>					
A2131	Technical/Admin s94 Ledger	(43)	(43)	(43)	(43)	(43)
		(43)	(43)	(43)	(43)	(43)
	<i>Fees & Charges Inc</i>					
A0190	Government Information (Public Access) Fees	(1)	(1)	(1)	(1)	(1)

Job/ Project	Description	2021/22	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000	\$000
A0425	Records Funding	(38)	(38)	(39)	(40)	(41)
A2119	THAO commercial space income	(144)	(144)	(144)	(144)	(144)
		(182)	(183)	(184)	(185)	(185)
	<i>Op Grants & Cont Inc</i>					
A0254	Australia Day events	(10)	0	0	0	0
		(10)	0	0	0	0
	<i>Section 94/64 Inc</i>					
A2131	Technical/Admin s94 Ledger	(182)	(182)	(182)	(182)	(182)
		(182)	(182)	(182)	(182)	(182)
	<i>Capital Exp - New</i>					
A1427	REAP Records Storage Facility	60	0	0	0	0
		60	0	0	0	0
	<i>Capital Exp- Upgrade</i>					
A4425	MCC Replace Main Switchboard	148	0	0	0	0
A4426	MCC Replace Sections of Roof	456	0	0	0	0
A4427	Brett St Building Roof Replacement	1,140	0	0	0	0
A4432	Implement Roof Safety Audit	137	0	0	0	0
A4433	Asset System Development	114	0	0	0	0
		1,881	0	0	0	0
	<i>Loan Redemption</i>					
A0420	Records Loan Repayments	0	13	14	14	15
A2135	Loan Repayments Civic Centres	394	418	444	471	500
		394	431	458	486	516
	<i>Depn Reversal</i>					
A7900	Depreciation Corporate Support	(794)	(794)	(794)	(743)	(613)
		(794)	(794)	(794)	(743)	(613)
	<i>ABC</i>					
A7006	ABC Records Management	347	354	361	368	376
A7007	ABC Governance & Corp Perf	473	483	492	502	512
A7032	ABC Civic Centres	255	260	266	271	276
		1,075	1,097	1,119	1,141	1,164
	<i>Internal Transfers</i>					
A7006	ABC Records Management	(1,172)	(1,196)	(1,220)	(1,244)	(1,269)
A7007	ABC Governance & Corp Perf	(2,317)	(2,364)	(2,411)	(2,459)	(2,508)
A7032	ABC Civic Centres	(1,452)	(1,481)	(1,511)	(1,541)	(1,572)
		(4,942)	(5,041)	(5,142)	(5,245)	(5,349)
	<i>Trans from reserves</i>					
A0425	Records Funding	(60)	0	0	0	0
A0573	Property Development Funding	(1,904)	(36)	(36)	(36)	(36)
A2129	Civic Centre Funding	(1,995)	0	0	0	0
		(3,959)	(36)	(36)	(36)	(36)
	<i>Sec 94/64 Recoupment</i>					
A2129	Civic Centre Funding	(385)	(385)	(385)	(385)	(385)
		(385)	(385)	(385)	(385)	(385)
	<i>Sec 94/64 Reversal</i>					
A2131	Technical/Admin s94 Ledger	225	225	225	225	225
		225	225	225	225	225
	<i>Transfer to reserves</i>					
A0420	Records Loan Repayments	26	27	27	27	27
		26	27	27	27	27
	Service Total	(1,405)	478	494	509	527
	Service: Human Resources and WHS					
	<i>Operating Expenses</i>					
A0142	Office Uniforms Purchase	4	5	5	5	5
A0231	HR/Administration	117	166	170	173	177
A0232	Consultative Committee	6	6	6	6	6
A0233	Union Admin	13	14	14	14	15
A0234	Employee Health & Fitness	61	62	63	65	66
A0235	Human Resources Salaries	1,195	1,203	1,235	1,268	1,302
A0237	Field Staff Training & Administration	5	5	5	5	5

Job/ Project	Description	2021/22	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000	\$000
A0238	Workplace Health & Safety Administration	582	593	609	625	642
A0239	Workers Comp Wages	97	99	101	103	105
A0240	Workers Comp Insurance & Oncost	2,081	2,125	2,184	2,244	2,306
A0241	Field Staff Training	422	430	439	447	456
A0243	Health and Safety Initiatives Fund	4	4	4	4	4
A0252	Traineeships & Apprenticeships	11	11	12	12	12
A0275	Corporate Services Professional Development	94	96	98	100	102
A0341	Management Development Program	31	31	32	33	33
		<u>4,722</u>	<u>4,849</u>	<u>4,975</u>	<u>5,104</u>	<u>5,236</u>
	<i>Fees & Charges Inc</i>					
A0142	Office Uniforms Purchase	(4)	(4)	(4)	(4)	(4)
A0243	Health and Safety Initiatives Fund	(130)	0	0	0	0
		<u>(134)</u>	<u>(4)</u>	<u>(4)</u>	<u>(4)</u>	<u>(4)</u>
	<i>Op Grants & Cont Inc</i>					
A0252	Traineeships & Apprenticeships	(11)	(11)	(12)	(12)	(12)
		<u>(11)</u>	<u>(11)</u>	<u>(12)</u>	<u>(12)</u>	<u>(12)</u>
	<i>Other Revenue</i>					
A0238	Workplace Health & Safety Administration	(50)	(51)	(52)	(53)	(54)
		<u>(50)</u>	<u>(51)</u>	<u>(52)</u>	<u>(53)</u>	<u>(54)</u>
ABC						
A7012	ABC Human Resources/WHS	568	579	591	602	614
		<u>568</u>	<u>579</u>	<u>591</u>	<u>602</u>	<u>614</u>
	<i>Internal Transfers</i>					
A0240	Workers Comp Insurance & Oncost	(2,710)	(2,764)	(2,819)	(2,876)	(2,933)
A0241	Field Staff Training	(422)	(430)	(439)	(448)	(457)
A7012	ABC Human Resources/WHS	(2,035)	(2,076)	(2,117)	(2,160)	(2,203)
		<u>(5,167)</u>	<u>(5,270)</u>	<u>(5,376)</u>	<u>(5,483)</u>	<u>(5,593)</u>
	<i>Trans from reserves</i>					
A0249	Human Resources Funding	130	0	0	0	0
		<u>130</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	Service Total	58	92	122	154	186
Service: Internal Audit						
	<i>Operating Expenses</i>					
A0132	Audit Fees	107	109	111	113	115
A0340	Internal audit	121	117	120	123	127
A0343	Audit Committee	6	6	6	6	6
		<u>233</u>	<u>232</u>	<u>237</u>	<u>243</u>	<u>248</u>
	Service Total	233	232	237	243	248
Service: Plant and Materials						
	<i>Operating Expenses</i>					
A4866	Plant Ledger Disbursement	4,280	4,361	4,444	4,528	4,614
A4867	Fleet Administration	362	359	369	378	388
A4868	Workshop Mechanics Administration	301	300	307	314	322
A4869	Workshop Metal Fabrication Administration	129	142	146	149	153
A4870	Workshop Small Plant Administration	33	25	26	26	27
		<u>5,104</u>	<u>5,188</u>	<u>5,291</u>	<u>5,397</u>	<u>5,505</u>
	<i>Depreciation Exp</i>					
A7902	Depreciation Other Support Services	2,541	2,617	2,696	2,776	2,860
		<u>2,541</u>	<u>2,617</u>	<u>2,696</u>	<u>2,776</u>	<u>2,860</u>
	<i>Fees & Charges Inc</i>					
A4866	Plant Ledger Disbursement	(422)	(430)	(439)	(447)	(456)
		<u>(422)</u>	<u>(430)</u>	<u>(439)</u>	<u>(447)</u>	<u>(456)</u>
	<i>Op Grants & Cont Inc</i>					
A4867	Fleet Administration	(174)	(178)	(182)	(185)	(189)
		<u>(174)</u>	<u>(178)</u>	<u>(182)</u>	<u>(185)</u>	<u>(189)</u>
	<i>Capital Exp - New</i>					
A4866	Plant Ledger Disbursement	4,737	4,921	5,733	4,539	5,281
		<u>4,737</u>	<u>4,921</u>	<u>5,733</u>	<u>4,539</u>	<u>5,281</u>
	<i>Sale of Assets</i>					

Job/ Project	Description	2021/22	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000	\$000
A4866	Plant Ledger Disbursement	(1,326)	(1,570)	(1,597)	(1,953)	(1,460)
		(1,326)	(1,570)	(1,597)	(1,953)	(1,460)
	<i>Depn Reversal</i>					
A7902	Depreciation Other Support Services	(2,541)	(2,617)	(2,696)	(2,776)	(2,860)
		(2,541)	(2,617)	(2,696)	(2,776)	(2,860)
ABC						
A4867	Fleet Administration	505	516	526	536	547
		505	516	526	536	547
	<i>Internal Transfers</i>					
A4866	Plant Ledger Disbursement	(9,700)	(9,801)	(9,997)	(10,193)	(10,399)
		(9,700)	(9,801)	(9,997)	(10,193)	(10,399)
	<i>Transfer to reserves</i>					
A4867	Fleet Administration	1,275	1,374	630	2,219	1,025
		1,275	1,374	630	2,219	1,025
	Service Total	0	21	(34)	(86)	(147)
Service: Procurement Services						
	<i>Operating Expenses</i>					
A0055	10 Buchanan St House: Old Care Takers Property	14	15	15	15	15
A4900	Non-Inventory Store Issued Items	32	32	33	34	34
A4907	Depot Murwillumbah	321	321	333	340	346
A4908	Depot Tweed Heads	146	125	127	130	133
A4913	Works Stockpile	7	7	7	7	7
A5800	Storekeeping	274	291	299	307	315
A5806	Safety Equipment	38	39	39	40	41
		831	829	853	872	892
	<i>Interest Expense</i>					
A4905	Depots Loan Repayments	11	10	9	7	6
		11	10	9	7	6
	<i>Fees & Charges Inc</i>					
A0055	10 Buchanan St House: Old Care Takers Property	(21)	(22)	(22)	(22)	(23)
		(21)	(22)	(22)	(22)	(23)
	<i>Capital Exp - New</i>					
A4923	Depot Improvements Tweed Heads	52	53	54	55	56
A4924	Depot relocation Murwillumbah	168	130	8,020	7,220	300
		220	183	8,074	7,275	356
	<i>Loan Redemption</i>					
A4905	Depots Loan Repayments	17	18	19	21	22
		17	18	19	21	22
ABC						
A7066	ABC Stores & Purchasing	212	217	221	225	230
		212	217	221	225	230
	<i>Internal Transfers</i>					
A4901	Depot oncost credit	(1,067)	(1,088)	(1,110)	(1,132)	(1,155)
A5810	Depot oncosts	(507)	(517)	(527)	(538)	(548)
A7066	ABC Stores & Purchasing	(254)	(259)	(264)	(269)	(275)
		(1,828)	(1,864)	(1,901)	(1,939)	(1,978)
	<i>Trans from reserves</i>					
A4912	Stores/Purchasing/Depots Funding	0	(130)	(8,020)	(7,220)	(300)
		0	(130)	(8,020)	(7,220)	(300)
	<i>Sec 94/64 Recoupment</i>					
A4912	Stores/Purchasing/Depots Funding	(28)	(28)	(28)	(28)	(28)
		(28)	(28)	(28)	(28)	(28)
	<i>Transfer to reserves</i>					
A4912	Stores/Purchasing/Depots Funding	750	763	776	790	804
		750	763	776	790	804
	Service Total	164	(25)	(20)	(20)	(20)
Service: Property and Legal Services						
	<i>Operating Expenses</i>					
A5095	Property & Legal Salaries	186	193	198	204	209

Job/ Project	Description	2021/22	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000	\$000
A5415	Legal Expenses	11	11	12	12	12
A5637	Road Naming / Renaming	11	11	11	11	11
		208	215	221	227	233
	Service Total	208	215	221	227	233
Service: Biodiversity Management						
<i>Operating Expenses</i>						
A1182	Koala Management Plan	141	150	154	157	161
A1564	Vegetation Management Strategy	210	222	227	233	238
A3106	Pottsville Environment Park NRM	36	44	44	45	46
A3122	Fire Hazard Reduction	100	102	105	107	109
A3223	Pottsville Wetland	9	10	10	10	10
A3545	Bushland management	12	12	12	12	13
A3550	Noxious Weeds	207	211	216	220	224
A3599	Native Animal Welfare Groups	15	16	16	16	17
A3615	Significant Tree Identification	6	6	6	6	6
A3620	Koala Beach	86	91	93	95	97
A4068	Conserving Cockatoos & Curlews on the Tweed Coast	(4)	0	0	0	0
A4262	Priority Pest Control Tweed Coast Reserve 2020-2021	(6)	0	0	0	0
A4449	Sustaining the Tweeds Fying-Fox Forests	44	0	0	0	0
A4458	CRIF21-22 - Pest Control Tweed Coast Reserve	28	0	0	0	0
A5560	Threatened species	518	514	514	515	515
		1,402	1,377	1,396	1,415	1,435
<i>Op Grants & Cont Inc</i>						
A5791	Commonwealth Biodiversity Fund Grant Income	(44)	0	0	0	0
		(44)	0	0	0	0
ABC						
A7043	ABC Biodiversity	634	647	660	673	687
		634	647	660	673	687
	Service Total	1,992	2,024	2,056	2,089	2,122
Service: Bushland Management						
<i>Operating Expenses</i>						
A1523	Lot 500 bushland	160	164	167	170	174
		160	164	167	170	174
	Service Total	160	164	167	170	174
Service: Coastal Management						
<i>Operating Expenses</i>						
A0450	Coastal Management Planning	8	8	8	9	9
A1531	Coastal Assets Management	121	125	128	132	135
A1591	Tweed Coastal Zone Management	103	106	108	111	113
A5558	Coastal Ranger	121	121	124	127	131
A5705	Dune Stabilisation	91	93	95	97	99
A5720	Sand Bypass	1	1	1	1	1
A5788	Tweed Coast Estuary Management	38	39	39	40	41
		483	492	504	516	529
<i>Interest Expense</i>						
A1577	Coastline Management Plan Loan repayments	149	137	124	113	102
		149	137	124	113	102
<i>Capital Exp- Upgrade</i>						
A4711	Norries Headland Masterplan Implementation	50	0	0	0	0
		50	0	0	0	0
<i>Loan Redemption</i>						
A1577	Coastline Management Plan Loan repayments	180	193	179	163	174
		180	193	179	163	174
ABC						
A7082	ABC Coastal Management	314	320	326	333	340
		314	320	326	333	340
	Service Total	1,176	1,142	1,133	1,125	1,144

Job/ Project	Description	2021/22 \$000	2022/23 \$000	2023/24 \$000	2024/25 \$000	2025/26 \$000
Service: Waterways (catchment) Management						
<i>Operating Expenses</i>						
A0455	Waterways Asset Management	292	37	37	38	39
A1534	Waterways Asset Replacement	34	35	36	36	37
A4712	Fisheries Habitat Restoration Myall Creek	127	0	0	0	0
A5678	Tweed Kenya Mentoring Program	19	19	20	20	20
A5700	Foreshore Protection	68	69	70	72	73
A5750	Boat Ramps Maintenance	23	23	24	24	25
A5755	Wharves Maintenance	24	24	25	25	26
A5757	Southern Boatharbour Maintenance	69	71	72	74	75
A5760	Canal Maintenance	48	49	50	51	52
A5770	Tweed Estuary Stabilisation & Habitat Rehabilitation	100	0	0	0	0
A5781	Lower Tweed Management Plan	381	389	396	404	412
A5785	Sustainability & Environment education projects	3	27	27	28	28
A5786	Catchment Water Quality	212	216	221	225	230
		1,400	958	978	998	1,018
<i>Interest Expense</i>						
A1535	Waterways Asset Replacement loan repayme	0	0	0	0	0
		0	0	0	0	0
<i>Depreciation Exp</i>						
A7982	Depreciation Water Transport	59	59	59	59	59
		59	59	59	59	59
<i>Fees & Charges Inc</i>						
A5758	Southern Boatharbour Income	(152)	(155)	(158)	(161)	(165)
		(152)	(155)	(158)	(161)	(165)
<i>Op Grants & Cont Inc</i>						
A3572	Local Land Services (Formerly NRCMA) Funding	(127)	0	0	0	0
		(127)	0	0	0	0
<i>Capital Exp- Upgrade</i>						
A1534	Waterways Asset Replacement	70	0	0	0	0
		70	0	0	0	0
<i>Loan Redemption</i>						
A1535	Waterways Asset Replacement loan repayme	3	3	1	0	0
		3	3	1	0	0
<i>Depn Reversal</i>						
A7982	Depreciation Water Transport	(59)	(59)	(59)	(59)	(59)
		(59)	(59)	(59)	(59)	(59)
ABC						
A7081	ABC Waterways	515	526	536	547	558
		515	526	536	547	558
<i>Internal Transfers</i>						
A5778	Dividend from Water & Sewer	(230)	(235)	(240)	(245)	(249)
		(230)	(235)	(240)	(245)	(249)
<i>Trans from reserves</i>						
A5780	Waterways Funding	(257)	0	0	0	0
		(257)	0	0	0	0
<i>Transfer to reserves</i>						
A5780	Waterways Funding	83	84	86	88	90
		83	84	86	88	90
	Service Total	1,305	1,181	1,204	1,226	1,251
Service: Environmental Sustainability						
<i>Operating Expenses</i>						
A2373	Home Expo	0	12	0	12	0
A2384	Sustainability Program	6	6	6	6	7
A2715	Water Sample Testing	4	4	4	4	4
A3414	Sustainability awards	12	0	12	0	12
A3511	Phosphorous action plan	6	6	6	6	6
A3602	Climate Change Fund	0	31	32	32	33
A3621	NRM Office expenses	5	5	5	5	5
A3626	Natural Resource Management	1,502	1,536	1,577	1,621	1,664

Job/ Project	Description	2021/22	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000	\$000
		1,534	1,600	1,642	1,687	1,732
	<i>Depreciation Exp</i>					
A7921	Depreciation Environmental Protection	364	364	364	364	364
		364	364	364	364	364
	<i>Fees & Charges Inc</i>					
A2373	Home Expo	0	(2)	0	(2)	0
		0	(2)	0	(2)	0
	<i>Grants Capital Inc</i>					
A3571	DPI Grant Funding	(70)	0	0	0	0
		(70)	0	0	0	0
	<i>Depn Reversal</i>					
A7921	Depreciation Environmental Protection	(364)	(364)	(364)	(364)	(364)
		(364)	(364)	(364)	(364)	(364)
	<i>ABC</i>					
A7045	ABC Environment Management	527	538	549	560	571
A7095	ABC Environmental Sustainability	130	133	136	138	141
		658	671	684	698	712
	<i>Internal Transfers</i>					
A7045	ABC Environment Management	(1,682)	(1,715)	(1,750)	(1,785)	(1,820)
		(1,682)	(1,715)	(1,750)	(1,785)	(1,820)
	<i>Transfer to reserves</i>					
A5732	Coastal Zone Management Plan Review - Dreamtime Beach	120	120	120	120	120
		120	120	120	120	120
	Service Total	561	673	697	718	743

Service: Resource Recovery and Waste Disposal

<i>Operating Expenses</i>						
A2505	Collection - Landfill, Green & Recycling	5,424	5,587	5,754	5,926	6,103
A2506	Pensioner Rebate-Garbage	337	337	337	337	337
A2507	Bi-Annual Clean-Up Collection	415	428	440	454	467
A2510	Murwillumbah Disposal Depot	209	215	220	224	228
A2512	Eviron Road Precinct	106	109	113	116	119
A2515	Stotts Creek Resource Recovery Centre	3,850	3,966	4,054	4,143	4,235
A2517	Old Bogangar Rd	14	14	14	15	15
A2518	Eviron Future Landfill Site	4	4	4	4	4
A2520	Tyalgum Ck Depot	11	12	12	12	13
A2521	657 Eviron Rd House	13	14	14	15	15
A2522	655 Eviron Rd House	13	13	14	14	14
A2523	Waste Management Levy payments	729	751	769	787	805
A2524	Recycling Exp Training	13	14	14	14	15
A2525	Recycling Expenses	644	664	682	700	719
A2526	Recycling Expenses Other Costs	161	165	169	174	179
A2527	Be Tidy Collection	29	30	31	32	33
A2530	Anti Litter Campaign	2	2	2	2	2
A2535	Bulk Collection	415	427	436	444	453
A2536	Transporting Waste Contract Payments	5,786	5,815	5,932	6,048	6,170
A2539	Food & Garden Organics Collection System	81	83	85	88	91
A2540	Sundry Expenses	23	24	25	25	26
A2542	Waste Legal Expenses	19	20	20	21	22
A2558	Illegal dumping costs	175	180	186	191	197
A2567	SCRRC - Master Plan Design	78	80	83	85	88
A2572	Stotts Creek Final Land Fill Cell	2,600	0	0	0	0
A2574	SCRRC The Tip Shop Expenses	140	144	148	153	157
A2577	Cooltowns/ zero waste/ zero emissions officer	110	110	112	114	117
A3098	719 Eviron Rd House: Future Land Fill Site	6	6	6	6	6
A3099	751 Eviron Rd House: Future Land Fill Site	11	11	12	12	12
		21,417	19,223	19,685	20,156	20,644
	<i>Depreciation Exp</i>					
A2551	Tips Depreciation	60	60	60	60	60
A7916	Depreciation DWM	27	27	27	27	27
A7920	Depreciation Other Waste Management	27	27	27	27	27

Job/ Project	Description	2021/22	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000	\$000
		115	115	115	115	115
	<i>Annual Charges Inc</i>					
A2532	Green Waste Service Charge	(2,777)	(2,848)	(2,919)	(2,992)	(3,067)
A2655	Domestic Collection	(11,088)	(11,447)	(11,790)	(12,144)	(12,508)
A2656	Land Fill Management Charge	(2,388)	(2,450)	(2,523)	(2,599)	(2,677)
A2680	Recycling Income	(3,176)	(3,271)	(3,369)	(3,471)	(3,575)
		(19,429)	(20,016)	(20,602)	(21,206)	(21,827)
	<i>Fees & Charges Inc</i>					
A2521	657 Eviron Rd House	(31)	(32)	(33)	(34)	(35)
A2522	655 Eviron Rd House	(28)	(29)	(29)	(30)	(31)
A2654	Non-Domestic Collection	(1,145)	(1,180)	(1,209)	(1,245)	(1,283)
A2660	Waste Income - Assorted	(3,061)	(3,486)	(3,556)	(3,627)	(3,699)
A2664	Bulk Collection DWM	(751)	(775)	(798)	(822)	(847)
A2665	Bulk Collection Non-DWM	(12)	(12)	(13)	(13)	(14)
A2666	Retail Sales	(0)	(0)	(0)	(0)	(0)
A2667	Sundry Garbage Income	(2)	(3)	(3)	(3)	(3)
A2669	Cane Farm Income (Quirk)	(6)	(6)	(6)	(6)	(7)
		(5,037)	(5,523)	(5,648)	(5,782)	(5,919)
	<i>Op Grants & Cont Inc</i>					
A2545	Better Waste & Recycling Fund Grant Income	(122)	0	0	0	0
A2657	DWM Pensioner Rebate Subsidy	(186)	(190)	(190)	(190)	(190)
		(308)	(190)	(190)	(190)	(190)
	<i>Other Revenue</i>					
A2575	SCRRC The Tip Shop Income	(97)	(104)	(106)	(108)	(110)
A3099	751 Eviron Rd House: Future Land Fill Site	(26)	(25)	(26)	(27)	(28)
		(123)	(129)	(132)	(135)	(138)
	<i>Capital Exp - New</i>					
A2537	SCRRC - Organics Processing Facility	(3,536)	0	0	0	0
A2568	SCRRC - Office & Amenities Building	1,541	0	0	0	0
A2576	Transfer station infrastructure	4,860	1,200	0	0	0
A2606	Eviron Quarry landfill haul road construction	3,536	1,541	6,072	125	0
A2613	Stotts Creek RRC last putrescible landfill cell construction	(2,600)	0	0	0	0
A2614	Internal roadworks and traffic management SCRRC	600	0	0	0	0
A2615	Eviron landfill cell 1, leachate and surface water mgt	2,000	1,000	0	0	10,000
A2618	Weighbridge and office upgrade	375	0	0	0	0
A2620	Organics/green waste drop off area	968	0	0	0	0
		7,744	3,741	6,072	125	10,000
	<i>Depn Reversal</i>					
A2551	Tips Depreciation	(60)	(60)	(60)	(60)	(60)
A7916	Depreciation DWM	(27)	(27)	(27)	(27)	(27)
A7920	Depreciation Other Waste Management	(27)	(27)	(27)	(27)	(27)
		(115)	(115)	(115)	(115)	(115)
	<i>ABC</i>					
A7088	ABC Domestic Waste Management Fee	1,384	1,426	1,468	1,513	1,558
A7089	ABC Commercial Waste	656	676	696	717	739
		2,040	2,102	2,165	2,230	2,296
	<i>Trans from reserves</i>					
A2561	DWM Reserves & Funding	(4,125)	(1,443)	(3,643)	0	(2,327)
A2562	Non-DWM Reserves & Funding	(6,178)	(1,298)	(2,429)	0	(2,788)
		(10,303)	(2,741)	(6,072)	0	(5,116)
	<i>Transfer to reserves</i>					
A2561	DWM Reserves & Funding	2,509	2,394	3,548	3,633	200
A2562	Non-DWM Reserves & Funding	1,490	1,141	1,176	1,169	50
		3,999	3,534	4,723	4,802	250
	Service Total	0	0	0	0	0
Service: Sustainable Agriculture						
	<i>Operating Expenses</i>					
A3588	Tweed Sustainable Agriculture Strategy	47	5	5	5	5
A3592	Sustainable Agriculture Small Grants	23	24	24	25	25
		70	28	29	29	30
	<i>ABC</i>					

Job/ Project	Description	2021/22	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000	\$000
A7094	ABC Sustainable Agriculture	111	113	115	118	120
		111	113	115	118	120
	Service Total	181	141	144	147	150
	Fund Total	0	0	0	0	0

Sewer Fund

Job/ Project	Description	2020/21	2021/22	2022/23	2023/24	2024/25
		\$000	\$000	\$000	\$000	\$000
Service: Tweed Laboratory						
<i>Operating Expenses</i>						
D0501	Tweed Laboratory - Equipment Purchases	8	8	8	8	8
D0502	Tweed Laboratory Centre	1,694	1,722	1,763	1,805	1,848
		1,701	1,730	1,771	1,813	1,856
<i>Fees & Charges Inc</i>						
D0499	Tweed Laboratory Centre - Income	(599)	(608)	(618)	(627)	(636)
		(599)	(608)	(618)	(627)	(636)
<i>Capital Exp - New</i>						
D0501	Tweed Laboratory - Equipment Purchases	0	0	0	0	200
		0	0	0	0	200
<i>ABC</i>						
D7004	ABC Tweed Laboratory	285	291	296	302	308
		285	291	296	302	308
<i>Internal Transfers</i>						
D0499	Tweed Laboratory Centre - Income	(1,557)	(1,580)	(1,604)	(1,628)	(1,653)
		(1,557)	(1,580)	(1,604)	(1,628)	(1,653)
	Service Total	(171)	(168)	(154)	(140)	75
Service: Wastewater Services						
<i>Operating Expenses</i>						
D0004	5 Reynolds St MB House	4	4	4	4	5
D0006	Mech/Elec Building Kingscliff	104	105	108	110	113
D0010	Oth Prop (Not STP & SPS)	3	3	3	3	3
D0105	Taxes & Bank Charges	652	669	685	703	720
D0230	Banora Point	895	924	955	986	1,018
D0240	Kingscliff	245	253	261	270	279
D0250	Murwillumbah	405	418	432	446	461
D0260	Hastings Point	182	188	194	201	207
D0270	Tumbulgum	103	105	108	111	113
D0280	Tyalgum	14	14	14	15	15
D0290	Uki	20	21	21	22	22
D0295	Burringbar/Mooball	16	17	17	17	18
D0305	Banora Pt Pump Stations	1,932	1,840	1,899	1,960	2,023
D0310	Kingscliff Pump Stations	469	481	496	512	529
D0315	Murbah Pump Stations	519	536	553	571	590
D0320	Hastings Pt Pump Stations	581	600	619	639	660
D0322	Tumbulgum Pump Station	40	41	42	43	45
D0325	Tyalgum Pump Station	17	18	18	18	19
D0327	Uki SPS	47	49	50	51	52
D0329	Burringbar/Mooball SPS	55	48	50	51	52
D0330	Sewer Pump Stations General	157	152	156	148	152
D0331	Council owned SPPS	75	78	80	83	86
D0332	SPS Overflow Investigation - Recreation St Area	180	0	0	0	0
D0333	SP3033 Henry Lawson Dv Flowmeter relocation	0	31	0	0	0
D0335	Hartigan St - SGM Infiltration Investigation	60	0	0	0	0
D0350	Private Works Switchbrds	0	0	0	0	0
D0400	WWTP	188	166	170	137	140
D0402	Tweed Heads WWTP	91	94	96	99	101
D0407	Banora Point WWTP	2,874	2,939	3,011	3,096	3,183
D0412	Kingscliff WWTP	1,155	1,097	1,134	1,171	1,208
D0417	Murwillumbah WWTP	909	928	957	986	1,017
D0418	Murwillumbah Recycled WWTP	279	287	294	302	311
D0422	Hastings Point WWTP	724	746	768	791	815
D0424	Tumbulgum WWTP	121	140	128	131	134
D0427	Tyalgum WWTP	191	196	200	205	210
D0430	Uki WWTP	226	231	237	243	248

Job/ Project	Description	2020/21	2021/22	2022/23	2023/24	2024/25
		\$000	\$000	\$000	\$000	\$000
D0432	Mooball WWTP	178	182	187	192	197
D0503	Tweed Lab payments to Sewer Fund	(236)	(239)	(243)	(247)	(250)
D0600	Sewer Mains	190	293	301	308	316
D0801	Riparian Rehab/Buffer Zone	14	14	15	15	16
D0810	Trade Waste Management	91	186	191	196	201
D0820	Misc Equipment	16	17	17	18	18
D0830	SCADA Operations	251	257	264	292	277
D0835	Dial Before You Dig Service	11	11	14	14	14
D0852	Hire of Suck Truck	196	200	205	211	216
D0900	Mgt Exp Other	316	319	290	298	305
D0901	Management Expenses Timesheet Salaries	210	216	221	227	232
D0902	Management Expenses Salaries	1,979	1,963	2,012	2,063	2,114
D0904	Strategy Development & Business Management	59	60	37	63	65
D0906	Performance Reporting	3	0	0	3	0
D0909	Energy Procurement Options Review	15	0	0	0	0
D0910	Mobility Devices	16	16	17	17	17
D0912	Asset Mgt Data	183	188	239	197	202
D0920	Laboratory Charges	235	241	247	253	259
D0925	Office Facilities & Suppl	14	14	15	15	15
D0934	Fall Protection Audit - W&WW	7	0	0	0	0
D0941	Field Staff Training	106	108	111	114	117
D0952	Contribution to Climate Change Fund	18	0	0	0	0
D1260	Equipment Purchases General	25	56	57	59	60
D1262	Vehicles	53	54	56	57	58
D3100	Gravity Sewer Rehabilitation (includes CCTV, Relining, manho	141	144	148	152	156
D3549	Murwillumbah WWTP Cracked Dosing Building Repairs	2	0	0	0	0
		17,628	17,725	18,164	18,641	19,155
<i>Depreciation Exp</i>						
D7931	Depreciation Sewerage	12,100	12,284	12,485	12,762	13,189
		12,100	12,284	12,485	12,762	13,189
<i>Annual Charges Inc</i>						
D0150	Sewerage Rate	(34,355)	(35,442)	(36,454)	(38,047)	(39,694)
		(34,355)	(35,442)	(36,454)	(38,047)	(39,694)
<i>Interest Received</i>						
D0150	Sewerage Rate	(36)	(37)	(39)	(40)	(42)
D0185	Interest On Investments	(1,522)	(1,617)	(1,732)	(1,703)	(1,549)
		(1,557)	(1,654)	(1,770)	(1,743)	(1,590)
<i>Fees & Charges Inc</i>						
D0004	5 Reynolds St MB House	(17)	(17)	(17)	(18)	(18)
D0160	Sewerage Charges	(3,283)	(3,354)	(3,488)	(3,625)	(3,766)
D0650	Sundry Income	(9)	(9)	(10)	(10)	(10)
D0651	Connection and Application Fees	(14)	(15)	(15)	(16)	(17)
		(3,323)	(3,395)	(3,530)	(3,669)	(3,810)
<i>Op Grants & Cont Inc</i>						
D0155	Grants And Subsidies	(420)	(395)	(401)	(407)	(413)
D0198	Operating Income	(210)	(215)	(220)	(226)	(232)
		(630)	(610)	(621)	(633)	(645)
<i>Section 94/64 Inc</i>						
D0193	Capital Contributions Revenue	(1,612)	(1,654)	(1,750)	(1,777)	(1,813)
		(1,612)	(1,654)	(1,750)	(1,777)	(1,813)
<i>Capital Exp - New</i>						
D0334	SPP Install at Kanooka Cres subdivision - 17 properties	150	0	0	0	0
D1260	Equipment Purchases General	75	30	0	0	0
D1418	SPS 2018 GOLLAN DRIVE (PARK) Odour & Septicity	0	0	12	0	0
D1623	SPS 4023 Kings Forest Regional - New	0	637	0	0	0
D1728	SPS 5028 Tweed Coast Rd, South - Wet Well Improvements SRM 1028 New Buchan St/Colin St to SPS 1005 (250mm x 1190m)	64	0	0	0	0
D2227	SRM 1028 to Buchanan/Colin Sts Intersec dupli 150mm x 1710m	0	0	0	0	980
D2228		0	0	0	0	975

Job/ Project	Description	2020/21	2021/22	2022/23	2023/24	2024/25
		\$000	\$000	\$000	\$000	\$000
D2229	SRM Riverview to MWWTP Duplication 300 x 950m	0	0	0	0	500
D2523	SRM 4023 Kings Forest stg1, Depot to Cudgen Rd - 400mmx2600m	1,800	0	0	0	0
D2525	SRM 4025 Tweed Coast Rd, Barclay to Dianella Dr - 200mmx613m	5	0	0	0	0
D2526	SRM 4025 Tweed Coast Rd, Dianella to Depot - 200mm x 615m	450	0	0	0	0
D2580	SRM 4023 Kings Forest stg2, Cudgen - Crescent St - 500mmx1350m	750	0	0	0	839
D2581	SRM 4023 Kings Forest Regional Stg 3 - 375mm x 2600m	13	0	0	0	0
D2582	SRM 4015 Chinderah Bay Dr, Pacific Hwy to Waugh St	0	0	440	0	0
D2583	SRM 4015 Phillip St, Pacific Hwy to Ocean St - replacement	0	0	0	365	0
D3050	Trunk SRM Aug. Drydock Road to WWTP 675mm x 1620m	50	50	5,310	0	0
D3223	SGM Interceptor Quarry Rd Manhole 7/1 to 11/1	0	0	203	0	0
D3309	SGM Connection 8 Fingal Rd	18	0	0	0	0
D3512	West Tweed WWTP Redundant Lagoon Filling	0	103	0	0	0
D3516	Tweed Heads WWTP Drying Beds Expansion	20	155	0	0	0
D3534	Kingscliff Outfall, Tweed Coast Rd to River - upgrade 600mm	28	0	0	2,863	0
D3538	Kingscliff WWTP - emergency storm lagoon	0	0	0	0	1,505
D3562	Tyalgum WWTP New Pool Shell Sand Filter	15	0	0	0	0
D3600	West Pottsville - Dunloe Park Preliminary Options	100	0	550	350	0
D4011	Uki WWTP Sludge Handling Lagoon	0	15	0	0	0
D4062	Parkes Lane Sewerage Scheme	90	500	1,807	0	0
D5604	Banora Point WWTP 600 kW Solar PV	822	0	0	0	0
D5608	Murwillumbah WWTP 20 kW Solar PV	24	0	0	0	0
D5609	Kingscliff WWTP 80 kW Solar PV	0	134	0	0	0
D5611	Banora Point WWTP Effluent Hypochlorite Dosing System	219	0	0	0	0
D5620	Hastings Point WWTP 99 kW Solar PV	0	139	0	0	0
		4,693	1,763	8,322	3,578	4,799
<i>Capital Exp - Renew</i>						
D0937	Kingscliff WWTP (Sustainability Centre) Office Fitout	20	0	0	0	0
D1293	WWTP - minor capital works	67	69	71	73	74
D1330	SPS1002 River St - Inlet Reconfiguration	0	0	200	0	0
D1341	SPS 1001 Proudfoots Lane - Mech replacement & convert to Wet	0	0	0	398	0
D1343	SPS 1003 Charles Lane - Mech/Civil convert to wet well	0	0	0	0	422
D1345	SPS 1005 Buchanan St, North Mech/Civil Upgrade Stage 1 40L/s	174	174	0	0	0
D1346	SPS 1006 Mooball Street - Mech/Civil convert to wet well	0	0	398	0	0
D1347	SPS 1007 Harwood St - Mech/Elec/Civil Upgrade	0	386	0	0	0
D1348	SPS 1008 Greenhills Caravan Park - electrical	4	0	0	0	0
D1349	SPS 1009 Durrington St - Mech upgrade to 15.2L/s	0	93	0	0	0
D1351	SPS 1008 Grennhills Caravan Park - Pumps & Well Lid Renewal	53	0	0	0	0
D1354	SPS 1014 Tree Steet (Off Kyogle Road) - Mech	0	0	58	0	0
D1358	SPS 1018 Colonial Drive - Pumps & Pipework Renewal	53	0	0	0	0
D1451	SPS 2005 Meridian Way (Sawmill) - Mech/Civil convert to wet	0	0	592	0	0
D1456	SPS 2009 Gray Street - Mechanical Replacement	0	0	58	0	0
D1457	SPS 2013 Quayside Court - Pumps, Pipework & Well Lid Renewal	65	0	0	0	0
D1458	SPS 2015 Wyuna Road - Mech	0	56	0	0	0
D1459	SPS 2017 Frances St replacement - Pumps and Well Lid Renewal	55	0	0	0	0
D1460	SPS 2020 Jacaranda Dr - Pump Renewal	53	0	0	0	0
D1464	SPS 2024 Sunset Bvd - Pumps, Pipework & Well Lid & Flow Mete	65	0	0	0	0
D1465	SPS 2027 Anconia Ave - Pumps & Well Lid Renewal	35	0	0	0	0
D1466	SPS 2028 Tringa St - Pump Renewal & New Flowmeter	53	0	0	0	0
D1468	SPS 2031 Kiata Parade - Mech	0	0	0	60	0
D1469	SPS 2032 Caloola Drive - Mechanical Replacement	0	56	0	0	0
D1476	SPS 2034 Piggabeen Road (West) - Mechanical Replacement	35	0	0	0	0
D1478	SPS 2027 Cobaki Creek - Access Track Renewal	160	0	0	0	0
D1489	SPS 2017a Frances St - SPS replacement	0	40	0	0	0
D1491	SPS 2047 Bilambil Road - Mech	0	10	0	0	0
D1492	SPS 2049 Endless Summer Park (Syphon Pump) - Mech	0	0	58	0	0

Job/ Project	Description	2020/21	2021/22	2022/23	2023/24	2024/25
		\$000	\$000	\$000	\$000	\$000
D1493	SPS 2037 Broadwater Esplanade - Mech	15	0	0	0	0
D1495	SPS 2041 Harbour Drive - Mech	0	0	58	0	0
D1496	SPS 2042 River Tce - Mechanical Upgrade	0	0	58	0	0
D1497	SPS 2045 Lake Tahoe Drive - Mech	0	0	58	0	0
D1574	SPS 3002 Hibiscus Parade - Mech	0	0	58	0	0
D1575	SPS 3009 Sunshine Ave - Mechanical Replacement	53	0	0	0	0
D1576	SPS 3013 Oxley Street - Mech	0	56	0	0	0
D1581	SPS 3020 Amaroo Park - Mechanical Replacement	0	0	58	0	0
	SPS 3025 The Hermitage - Pumps, Pipework & Well Lid					
D1582	Renewal	53	0	0	0	0
D1584	SPS 3026 Winders Place - Mech	0	0	58	0	0
D1586	SPS 3029 Chardonnay Crescent - Mech	0	56	0	0	0
D1587	SPS 3034 Horseshoe Drive - Mech	0	0	58	0	0
D1633	SPS 4031 Bells Boulevard - Pump Replacement	0	50	0	0	0
	SPS 4001 Walsh St (L.S) - Pumps, Pipework & Well Lid					
D1661	Renewal	53	0	0	0	0
D1664	SPS 4004 Moss Street - Mech	0	56	0	0	0
D1667	SPS 4007 Rutile Street - Mech	0	56	0	0	0
D1668	SPS 4008 Chinderah Rd - Mechanical Replacement	131	100	0	0	0
D1778	Use D1788	0	56	0	0	0
D1786	SPS 5016 Cudgera Avenue - Mech	0	0	58	0	0
	SPS 5019 Cabarita Road - Pumps, Pipework & Well Lid					
D1789	Renewal	65	0	0	0	0
D1790	SPS 5020 Sassafras Court - Mech	0	0	58	0	0
D1791	SPS 5021 Buckingham Drive - Mech	0	0	58	0	0
D1792	SPS 5022 Macadamia Drive - Mech	0	0	0	60	0
D1797	SPS 5017 Tallowood Avenue - Mech	0	0	0	60	0
D1811	SPS 6001 Government Road - Mech	0	56	0	0	0
	SRM 2005 SPS 2005 to Rear of Shops - Mains replacement					
D2235	30m x	15	0	0	0	0
	SRM 2018B, Inlet Drive to SPS 2018 - Main Repl 250mm x					
D2241	450m	540	0	0	0	0
D2310	SRM 2010 Coral St 100mm x 245m	0	0	153	0	0
D2319	SRM 1019 McLeod St 100mm x 520m	248	0	0	0	0
D2322	SRM 1003 Charles Lane - Replacement 150mm x 570m	0	0	0	342	0
	SRM 1011 Showgrounds - SPS to new section - Repl 100mm					
D2323	x 41m	0	0	0	0	31
D2326	SRM 2026 Replacement (150mm x 380m)	0	257	0	0	0
	SRM 1016 Tweed Valley Way, Central - Replace 150mm					
D2327	x475m	0	0	0	0	275
D2329	SRM 1017 Tweed Valley Way, North Replace 150mm x 310m	0	0	0	0	180
	SRM 2014 Parkes Dr-Pacific HWY to Ducat St Repl 150mm x					
D2395	306m	0	0	0	0	154
D2396	SRM 2024 Sunset Bvd - Replacement 100mm x 360m	0	0	0	0	124
D2397	SRM 2019 Koala Pl - Replacement 100mm x 17m	0	0	0	0	15
D2410	SRM 3013 Oxley St Renewal 100mm x 223m	123	0	0	0	0
	SRM 4009 Cudgen Foreshore - Vulcam st sect- Rep 100mm x					
D2485	100m	0	0	0	0	42
	SRM 3008 Eunga Street - Sth Tweed Sports Club to Heffron					
D3008	St	20	0	0	0	0
	SRM 2018 B Bridge to Tringa St SRM - replacement (250mm					
D3056	x 10	0	0	0	685	0
	SRM 3011 Kirkwood Rd to BPWWTP DN 300 x 810m					
D3057	Replacement	40	0	632	0	0
	Gravity Sewer Rehabilitation (includes CCTV, Relining,					
D3100	manho	2,360	2,440	2,511	2,586	2,664
D3563	Tyalgum WWTP Dam Upgrade	0	0	60	0	0
D3564	Hastings Point Rehab of effluent dune infiltration system	150	150	0	0	0
	Banora WWTP Outfall Pump & Suction - side upgrade to					
D3597	75,000	0	0	0	696	0
D4066	Tweed Laboratory Building Roof Replacement	0	0	68	0	0
D5502	Banora Pt WWTP - 3 x Blower Replacements	753	0	0	0	0
D5508	Banora Pt WWTP - Disk Filter Replacement	72	0	0	0	0
D5610	Banora Point WWTP Returned Activated Sludge Pumps (x4)	120	0	0	0	0
D5614	Banora Point WWTP AQUABLADE membrane diffuser	77	0	0	0	0
		5,761	4,219	5,438	4,959	3,981

Job/ Project	Description	2020/21	2021/22	2022/23	2023/24	2024/25
		\$000	\$000	\$000	\$000	\$000
<i>Capital Exp- Upgrade</i>						
D1302	SPS 1002 RIVER STREET	183	0	0	0	0
D1382	SPS 1004 Hartigan St - Mech/Civil convert to wet well	0	0	519	0	0
D1388	SPS 1010 Lundberg Drive West Upgrade Mech/Civil	0	71	0	0	0
D1390	SPS 1031 Buchanan St Central, New Regional SPS	100	60	0	1,975	0
D1391	SPS 1020 Hayley Pl Mech upgrade to 6.6L/s SPS 1017 Tweed Valley Way (North) Flood free SB	0	0	96	0	0
D1393	Investigatio	10	0	0	0	0
D1418	SPS 2018 GOLLAN DRIVE (PARK) Odour & Septicity	0	0	270	0	0
D1482	SPS 2001 Boundary St Emergency Storage 160m3	0	0	198	0	0
D1499	SPS 2026 Piggabeen Road East (Bee Hive)	36	0	0	0	0
D1504	SPS 3004 MARTINELLI AVENUE	116	0	0	0	0
D1593	SPS 3018 Fraser Dr, South - Mechanical Upgrade SPS 3019 Leisure Drive East -Mech/ Elec/Telem/Civil/Access	0	0	0	0	33
D1598	u	390	0	0	0	0
D1601	SPS 4026 Casuarina Way - South - Lift Stn 1 - Mech	0	0	0	37	0
D1602	SPS 4027 Collins Lane - Lift Stn 2 - Mech	0	0	0	37	0
D1603	SPS 4028 Barclay Drive - Lift Stn 3 - Mech	0	0	36	0	0
D1607	SPS 4032 Longboard Circuit - Mech	0	58	0	0	0
D1613	SPS 4036 Oasis Way - pump upgrade	0	50	0	0	0
D1671	SPS 4025 Casuarina SG - Mechanical Upgrade	0	150	0	0	0
D1756	SPS 5026 Sugar Glider Drive - Mech	0	0	0	61	0
D1757	SPS 5027 Lomandra Ave - Mech	0	0	0	0	63
D1765	SPS 5025 Sea Breeze Boulevarde - Mech	0	0	0	0	63
D2014	SRM 1010 Lundberg Dr West Quarry Rd to airport runway to man	61	0	0	0	0
D2212	SRM 1013 Hall Dr 250mm x 750m	25	100	0	0	0
D2213	SRM 1002/1005 Wollumbin St Bridge to Nullum St - 540m x 375m	0	0	522	0	0
D2215	SRM 1020 Hayley Place 100mm x 300m Upgrade	875	0	0	0	0
D2217	SRM 1005 Bridge Section upgrade to 300mm main x 115m	0	0	175	0	0
D2220	SRM 2028 Tringa St to Gray St – Upgrade 150mm x 119m and New	0	300	0	0	0
D2240	SRM 1006 Mooball St - SPS to Moobal St -Upgrade 250mm x 180m	0	392	0	0	0
D2321	SRM 2003 Beryl St, Florence & Boyd St - Upgrade 250mm x270m	0	0	116	0	0
D2393	SRM 2020 Jacaranda Dr Renewal 150mm x 290m & New Flowmeter	123	0	0	0	0
D2394	Flowmeter	26	145	0	0	0
D2401	SRM 3001 Pacific Hwy Sth Tweed Banora Pt SRM 3008 Eunga St - SPS to Sth Tweed SC - Upgrl 200mm x 223m	0	203	0	0	0
D2424	SGM Quarry Rd Manhole 1/1 to Manhole 5/1 225mm upgrade	0	0	0	135	0
D3216	SPS 1007 Harwood St Catchment inflow investigations and upgr	0	343	0	0	0
D3307	upgr	100	0	0	681	0
D3546	Murwillumbah WWTP Capacity Upgrdae	245	318	2,091	15,450	25,150
D3556	Hastings Point WWTP Performance Upgrade	530	4,996	0	0	0
		2,820	7,186	4,023	18,376	25,309
<i>Depn Reversal</i>						
D7931	Depreciation Sewerage	(12,100)	(12,284)	(12,485)	(12,762)	(13,189)
		(12,100)	(12,284)	(12,485)	(12,762)	(13,189)
<i>ABC</i>						
D7001	ABC Sewer Mains	238	243	248	253	258
D7002	ABC Sewer Pump Stations	313	319	326	332	339
D7003	ABC Sewer Treatment Plants	356	363	370	378	385
D7005	ABC Sewer Fund Mgt	3,384	3,452	3,521	3,592	3,663
		4,292	4,378	4,465	4,555	4,646
<i>Internal Transfers</i>						
D0128	Dividend to General Fund	113	115	117	119	122
D0941	Field Staff Training	(106)	(108)	(111)	(114)	(117)
		7	7	6	6	5
<i>Trans from reserves</i>						
D1100	Capital Works Funding	(6,648)	(5,026)	(12,102)	(8,618)	(3,809)

Job/ Project	Description	2020/21	2021/22	2022/23	2023/24	2024/25
		\$000	\$000	\$000	\$000	\$000
		(6,648)	(5,026)	(12,102)	(8,618)	(3,809)
<i>Sec 94/64 Recoupment</i>						
D1100	Capital Works Funding	(4,309)	(2,517)	(4,970)	(16,622)	(28,490)
		(4,309)	(2,517)	(4,970)	(16,622)	(28,490)
<i>Sec 94/64 Reversal</i>						
D0193	Capital Contributions Revenue	1,612	1,654	1,750	1,777	1,813
		1,612	1,654	1,750	1,777	1,813
<i>Transfer to reserves</i>						
D1096	Transfer To ARR	15,771	13,534	19,184	19,357	20,068
		15,771	13,534	19,184	19,357	20,068
Service Total		171	168	154	140	(75)
Fund Total		0	0	0	0	0

Water Fund

Job/ Project	Description	2020/21	2021/22	2022/23	2023/24	2024/25
		\$000	\$000	\$000	\$000	\$000
Service: Water Supply						
<i>Operating Expenses</i>						
B0005	Prop Exp Oth Than WTP	7	7	8	8	8
B0007	342 Duranbah Rd House	6	6	7	7	7
B0008	Clarrie Hall Dam Land	15	15	15	16	16
B0011	511 Doon Doon Road	6	6	7	7	7
B0100	Purchase Of Water	61	63	64	66	67
B0105	Taxes & Bank Charges	463	475	486	499	511
B0300	Clarrie Hall Dam	587	492	520	533	546
B0307	Tyalgum Weir	11	16	16	17	17
B0308	Bray Park Weir	95	100	37	38	39
B0310	Byrill Creek Dam Site	147	158	162	166	170
B0311	857 Byrill Ck Rd Houses: Future Dam Site	7	7	7	8	8
B0312	778 Byrill Ck Rd House: Future Dam Site	2	2	2	2	3
B0315	Crams Farm - 145 Commissioners Ck Rd DoonDoon	185	185	190	194	199
B0360	Land and Bushfire Management Plan Water Catchment Ops	3	0	0	0	0
B0400	Reservoirs	440	432	443	453	465
B0510	Pump Stations Maintenance	1,412	1,418	1,463	1,487	1,533
B0600	Water Mains	176	334	343	351	360
B0611	Tweed District Water Retic - Consumer Services New & Repl	2,599	2,685	2,773	2,864	2,958
B0670	Tyalgum Water Reticulation	5	5	5	5	6
B0675	Uki Water Reticulation	15	16	16	17	17
B0710	Bray Park WTP	2,402	2,387	2,469	2,520	2,604
B0720	Tyalgum Water Treat Plant	174	165	169	174	178
B0730	Uki Water Treatment Plant	208	214	219	224	230
B0801	Riparian Rehab/Buffer Zone	17	12	13	13	13
B0810	Plumbing Compliance Checks	16	5	5	5	5
B0816	Metered Stand Pipes	21	21	22	23	23
B0822	Misc Equipment	19	20	20	21	21
B0830	SCADA Operations	125	128	131	129	105
B0835	Dial Before You Dig Service	11	11	15	15	16
B0840	Meter Reading All Areas	103	106	109	111	114
B0841	Meter Reading-North	100	102	105	107	110
B0842	Meter Reading-Coast	114	117	119	122	125
B0843	Meter Reading-South	90	92	95	97	100
B0844	Hire of Suck Truck	275	282	289	296	303
B0848	Service/Repair- to external party property	5	5	5	5	5
B0900	Mgmt Expenses/Other Costs	355	337	346	354	363
B0901	Management Expenses Timesheet Salaries	127	130	133	136	140
B0902	Management Expenses Salaries	2,010	2,091	2,143	2,197	2,252
B0904	Strategy Development & Business Management	0	147	37	127	0
B0906	Performance Reporting	3	0	0	3	0
B0910	Mobility Devices	16	16	17	17	17
B0912	Asset Mgt Data	183	188	239	197	202
B0913	Integrated Water Cycle Management (IWCM)	300	0	0	0	0
B0917	Water Demand Management	38	39	141	18	18
B0920	Laboratory Charges	729	747	766	785	804
B0922	Depot Expenses - All Areas	13	13	13	14	14
B0925	Office Facilities & Suppl	8	9	9	9	9
B0934	Fall Protection Audit W&WW	3	0	0	0	0
B0935	Coronavirus	5	0	0	0	0
B0936	Bray Park WTP Office Fitout	5	0	0	0	0
B0941	Field Staff Training	85	87	89	91	93
B0952	Contribution to Climate Change Fund	18	0	0	0	0
B1250	Metered Standpipes	30	30	30	30	30
B1262	Vehicles	47	49	50	51	52
B1280	PRV's	32	33	34	35	36

Job/ Project	Description	2020/21	2021/22	2022/23	2023/24	2024/25
		\$000	\$000	\$000	\$000	\$000
B1285	Men's shed driveway	43	0	0	0	0
B1305	Emergency Water Supply Investigations	180	0	0	0	0
B1523	Bray Park WTP Liquid Residuals Management	85	0	0	0	0
B1524	Bray Park WTP Coagulation Dosing Improvement Options	5	0	0	0	0
B5603	LED Lighting Retro Fit - Various Sites	46	0	0	0	0
		14,289	14,007	14,396	14,665	14,921
<i>Interest Expense</i>						
B0125	Interest On Loans	3,882	3,743	3,605	3,456	3,258
		3,882	3,743	3,605	3,456	3,258
<i>Depreciation Exp</i>						
B7930	Depreciation Water	7,906	7,855	8,030	8,181	8,339
		7,906	7,855	8,030	8,181	8,339
<i>Annual Charges Inc</i>						
B0225	Access Charge	(6,477)	(6,887)	(7,316)	(7,643)	(7,983)
		(6,477)	(6,887)	(7,316)	(7,643)	(7,983)
<i>Interest Received</i>						
B0215	Water Sales	(89)	(93)	(97)	(100)	(105)
B0220	Interest On Investments	(1,054)	(1,016)	(1,032)	(1,048)	(837)
		(1,143)	(1,109)	(1,128)	(1,148)	(942)
<i>Fees & Charges Inc</i>						
B0007	342 Duranbah Rd House	(27)	(28)	(28)	(29)	(29)
B0011	511 Doon Doon Road	(23)	(23)	(24)	(24)	(25)
B0200	Water Rates	(1)	(1)	(1)	(1)	(1)
B0215	Water Sales	(255)	(265)	(276)	(287)	(299)
B0231	Volumetric Charge	(26,182)	(27,618)	(29,227)	(30,360)	(31,521)
B0310	Byrill Creek Dam Site	(20)	(21)	(21)	(21)	(22)
B0311	857 Byrill Ck Rd Houses: Future Dam Site	(15)	(16)	(16)	(16)	(17)
B0312	778 Byrill Ck Rd House: Future Dam Site	(11)	(11)	(11)	(12)	(12)
B0315	Crams Farm - 145 Commissioners Ck Rd DoonDoon	(20)	(20)	(21)	(21)	(22)
B0813	Special Water Meter Reading Income	(102)	(106)	(110)	(115)	(119)
B0850	Connection Fees	(384)	(396)	(409)	(423)	(437)
B0851	Stand Pipe Hire	(4)	(5)	(5)	(5)	(5)
B0881	Reservoir Lease	(196)	(62)	(65)	(67)	(70)
B0882	Sundry Income	(2)	(33)	(34)	(36)	(37)
		(27,242)	(28,606)	(30,249)	(31,418)	(32,615)
<i>Op Grants & Cont Inc</i>						
B0210	Grants & Subsidies	(420)	(395)	(401)	(407)	(413)
		(420)	(395)	(401)	(407)	(413)
<i>Section 94/64 Inc</i>						
B0240	Capital Contributions Revenue	(2,460)	(2,522)	(2,621)	(2,662)	(2,728)
		(2,460)	(2,522)	(2,621)	(2,662)	(2,728)
<i>Grants Capital Inc</i>						
B1100	Capital Works Funding	(1,170)	(420)	0	0	0
		(1,170)	(420)	0	0	0
<i>Capital Exp - New</i>						
B0611	Tweed District Water Retic - Consumer Services New & Repl	427	441	455	470	485
B1260	Equipment Purchases General	105	70	0	0	0
B1261	Safety Equipment	20	20	21	21	22
B1303	Water Supply Link to City of Gold Coast	501	1,773	0	0	0
B1451	Clarrie Hall Dam Raising	3,038	2,467	1,365	724	2,173
B1452	Clarrie Hall Dam Catchment Master Plan	140	0	0	0	0
B1763	WPS 7 - Country Club Reservoir - inline chlorination install	0	0	215	0	0
B1765	Kingscliff Reservoir - inline chlorination installation	0	0	202	0	0
B1773	Marana St Reservoir No 2	6	100	0	0	0
B1785	North Tumbulgum Reservoir 2	3	0	0	0	0
B1786	Pottsville West Reservoir - inline chlorination installation	0	203	0	0	0
B1812	Uki 2 Reservoir - new	0	0	60	61	575
B1814	WPS 22 - inline chlorination installation	0	203	0	0	0
B1824	Razorback Reservoir - inline chlorination installation	0	203	0	0	0
B1825	Rayles Lane Large Reservoir - inline chlorination install	0	0	215	0	0

Job/ Project	Description	2020/21	2021/22	2022/23	2023/24	2024/25
		\$000	\$000	\$000	\$000	\$000
B1961	Pottsville/Mooball Rd Taggets Hill bypass Trunk Main New (3	0	0	891	0	0
B1965	Kings Forest Duplication	500	0	0	0	728
B2036	Nullum St WM, Hartigan St to High School Ln 150mm x 230M	20	193	0	0	0
B2568	Cowell Park to Mooball Duplication 200mm x 3800m	0	0	0	0	2,754
B2652	Heffron St, Oxley St to Seymour St – New 150mm x 120m WPS 7 Marana Reservoir - mech upgrade & flow meter instal	72	0	0	0	0
B3006		80	0	0	0	0
B3007	Interconnection at Simpson Dr Flow meter	0	79	0	0	0
B3008	Interconnection at Simpson Dr North Flow meter	0	79	0	0	0
B3009	Short St Flow meter	0	0	84	0	0
B3010	Wilson Park crossing Flow meter	0	0	48	0	0
B3013	Banora Hill Dr (Oxley Cove) Flow meter	0	0	47	0	0
B3015	Kirkwood/Minjungbal Flow meter	0	0	75	0	0
B3020	WPS 20 Rayles Lane Flow meter	35	0	0	0	0
B3021	Flow meter WPS 20A Rayles Lane Booster to Azure	25	0	0	0	0
B3025	Seabreeze Boulavarde ACV Bypass PRV 24	5	0	0	0	0
B3026	Flow meter Mooball - next to ACV	25	0	0	0	0
B5604	Uki WTP 12 kW Solar PV	18	0	0	0	0
B5605	Bray Park WTP (No2) 99 kW Solar PV- phase 2	0	121	0	0	0
B5606	WPS 2 150 kW Solar PV	0	237	0	0	0
B5607	Bray Park WTP (No1) 60kW Solar PV	0	89	0	0	0
		5,019	6,276	3,678	1,276	6,737
<i>Capital Exp - Renew</i>						
B0510	Pump Stations Maintenance	30	30	0	0	0
B0611	Tweed District Water Retic - Consumer Services New & Repl	809	836	863	892	921
B1291	Dams/Weirs - minor capital works	16	17	17	17	18
B1292	Reservoirs - minor capital works	17	17	17	18	18
B1293	WPS - minor capital works	16	17	17	17	18
B1295	WTP - minor capital works	22	22	23	23	24
B1493	Tyalgum Weir Refurbishment	0	72	0	0	0
B1630	WPS 1A Pump Replacement	0	0	0	465	0
B1652	WPS 11 Bilambil Village - Mech & Elec renewal	0	0	916	0	0
B1653	WPS 10 Eviron Road - mech renewal	0	0	0	1,385	0
B1654	WPS 12 Terranora Rd - mech renewal	0	0	0	0	959
B1700	Reservoirs	83	0	0	0	0
B1755	Hillcrest Reservoir - Ladder & Hatch	0	170	0	0	0
B1761	Kingscliff Reservoir 1&2 - Access Stairs	0	382	0	0	0
B1771	Marana St Reservoir - Access & Platform	0	210	0	0	0
B1780	North Tumbulgum Reservoir - Access	229	0	0	0	0
B1791	Rayles Lane Large - Access	0	0	180	0	0
B1801	Walmsleys Reservoir - Ladder & Platform upgrade	110	0	0	0	0
B1826	WR42 Hillcrest Reservoir - Rehabilitation	80	0	0	0	0
B1906	Florence St - Thomson to Recreation St Trunk Main Replacemen	0	0	0	330	0
B1908	Scenic Drive Trunk Main Replacement - 300mm 2700m (stage 1 & Pearl St, Turnock St to Seaview St - Main Repl 300mm x 422m	0	0	0	0	1,357
B2018	Tombonda Rd & Countryside Dr - Main Repl 100mm x 1167m	207	0	0	0	0
B2019	Ducat St, Caloola Dr to Mugga Way - Main Repl 200mm x 113m	600	0	0	0	0
B2020		131	0	0	0	0
B2021	Cypress Cres - Main Replacement 100mm x 250m	150	0	0	0	0
B2027	Ducat St, Mugga Way to Parkes Dr - Main Repl 150mm x 653m	335	0	0	0	0
B2029	Golden Links Dr, inc side streets 150mm x 300m & 100mm x832m	314	311	0	0	0
B2030	Tumbulgum Rd, Reynolds to Pitt St - Main Repl 100mm x 310m	142	0	0	0	0
B2033	Clothiers Creek Rd, south from Eviron Rd 150mm x 1002m	40	0	0	0	0
B2034	Darlington Dr, west of Minjungbal Dr 200mm x 127m	1	0	0	0	0
B2035	Elanora Ave & Seabrae Ct, south of Surfside Cr 100mm x 780m	406	0	0	0	0

Job/ Project	Description	2020/21	2021/22	2022/23	2023/24	2024/25
		\$000	\$000	\$000	\$000	\$000
B2037	Sutherland St, Seaview to Orient St - Main Repl 150mm x 110m	75	0	0	0	0
B2039	Mimosa Ave, Tamarinda Ave & Hasting Rd 100mm x 765m	395	0	0	0	0
B2041	Old Ferry Rd, Bosun Bld to end 100mm x 1422m	328	338	0	0	0
B2042	Racecourse Rd 50mm x 4008m	320	0	0	0	0
B2119	Tumbulgum Rd, Pitt St to Northern end, Main Repl 100mm x 75m	34	0	0	0	0
B2122	Laura St, Bangalow Ave to Anderson St - Main Rep100mm x 515m	283	0	0	0	0
B2128	Cudgen Rd, North of Plantation Rd 150mm x 1580m	722	0	0	0	0
B2133	Orient St, South from Sutherland St, Main Repl 100mm x 71m	63	0	0	0	0
B2134	Reserve Creek Rd, from Wulffs Ln - Main Repl 150mm x 775m	290	0	0	0	0
B2135	Kyogle Rd - Thomas St to Ray St replacement 100mm x 155m	5	0	0	0	0
B2141	Brett St, Wharf St east along Brett St 150mm x 231m	0	0	153	0	0
B2143	Companion Way/The Quarterdeck west of Norman St 150mm x 203m	0	127	0	0	0
B2144	Creek St, Tweed Coast Rd to DICL Section - UpG 150mm x 45m	75	0	0	0	0
B2145	Curtawilla St 100mm x 355m	0	0	171	0	0
B2146	Darlington Dr, Muirfield Pl to Toolona Ave 150mm x 191m	0	0	87	0	0
B2147	Frances St, east of Wharf St 150mm x 307m	0	0	204	0	0
B2148	Joshua St, Kendon Ave to Byangum Rd including Samuel Ct - Up	22	0	0	0	0
B2149	Kirkwood Rd, east of Minjungbal Dr 150mm x 256m	0	450	0	0	0
B2151	Old Lismore Rd, Sovereign Way to end of line 150mm x 2029m	0	1,234	0	0	0
B2153	Riverview St, south of Hartigan St 250mm x 141m	0	108	0	0	0
B2154	Riviera Ave, north of Lakes Dr 100mm x 231m	0	108	0	0	0
B2155	Cabarita Rd, Kauri Ave to Banksia Ave 100mm x 507m	0	0	243	0	0
B2156	Camira Ct 100mm x 46m	0	0	50	0	0
B2157	Condong St, Nullum St to Brisbane St 250mm x 223m	0	0	193	0	0
B2158	Cudgera Creek Rd 100mm x 301m	0	0	144	0	0
B2159	Minstral Rd 150mm x 443m	0	0	273	0	0
B2160	Nullum St, Prince St to Wollumbin St 150mm x 241m	0	0	147	0	0
B2161	Seaview Rd, Oyster Point Rd to Hibiscus Pde 100mm x 147m	0	0	70	0	0
B2162	Terranora Rd, Banora Hills Dr to Pileena St 100mm x 511m	0	0	299	0	0
B2163	Tweed Valley Way, Alma St to Reserve Creek Rd 200mm x 856m	0	0	744	0	0
B2164	Vulcan St, Gaggin Way to Viking St 100mm x 802m	348	0	0	0	0
B2165	William St 100mm x 328m	0	0	192	0	0
B2169	Chinderah Bay Dr, Pacific Hwy to Chinderah Rd 500mm x 1204m	0	0	0	985	0
B2170	King St & Commercial Rd to Wollumbin St 750mm x 601m	0	0	0	1,845	0
B2171	Megan St, Kirkwood to Duffy St 100mm x 431m	0	200	0	0	0
B2172	Minjungbal Dr, Llyod St to Heffron St 450mm x 370m	0	0	0	604	0
B2174	Terranora Rd, Dulguigan Rd to Corkwood Rd	0	0	0	0	1,512
B2175	Terranora Rd, WP09 to Balfours Rd 500mm x 686m	0	0	0	0	927
B2176	Tumbulgum Rd, Pitt St to Racecourse Rd 600mm x 130m	0	0	0	259	0
B2569	Llyod St to Minjungbal Dr 450 - mains replacement ACV & new	0	0	174	0	0
B2570	Chinderah Bay Dr mains replacement 50m x 150mm	70	0	0	0	0
B2571	Tweed Coast Rd Chinderah Sth Ozone St - mains replacement 91	0	0	709	0	0
B2572	Clothiers Creek Road West Of Kauri St to end of AC section	0	0	181	0	0
B2573	Chinderah Bay Drive/Waugh St - mains replacement 270m x 100m	150	0	0	0	0
B2574	Tweed Valley Way Burringbar to Mooball - mains replacement 1	0	1,506	0	0	0
B2575	Tweed Coast Rd Round Mtn Rd to Creek St - mains replacement	0	0	0	0	172
B2576	Minjungbal Dr East side Kirkwood to Tweed City - mains repla	0	0	250	0	0
B2647	Philp Pde, Stephen Pl to Fraser Dr - Replacement 150mm x 650	50	301	0	0	0

Job/ Project	Description	2020/21	2021/22	2022/23	2023/24	2024/25
		\$000	\$000	\$000	\$000	\$000
B2649	Tweed Coast Rd, Pandanus Pde-Towners Ave - Repl 100mm x 305m	21	135	0	0	0
B2650	Plantation Rd & Reardons Rd - Upgrade 50mm x 1497m	0	0	262	0	0
B2651	Clothiers Creek Rd, Bogangar - Mains Realignment 150mm x 95m	100	0	0	0	0
		7,090	6,590	6,579	6,841	5,926
<i>Capital Exp- Upgrade</i>						
B0312	778 Byrill Ck Rd House: Future Dam Site	30	0	0	0	0
B1451	Clarrie Hall Dam Raising	90	20	250	8,103	21,068
B1481	Bray Park Weir - Mitigation of Risk of Salt Water Contaminat	1,010	4,000	4,000	0	0
B1580	Uki WTP Upgrade	100	0	0	0	0
B1582	Uki WTP Upgrade - Decomissioning & Handover	12	0	0	0	0
B1682	WPS 18 - Mechanical / Electrical Replacement	75	0	0	0	0
B2077	Prospero Street 150mm x 160m	0	0	189	0	0
B2150	Kirkwood Rd, Faser Dr to Stephen PI 150mm x 602m	0	354	0	0	0
B2504	Chambers Reservoir Zone Distribution Watermains Upgrade	0	0	794	0	0
B2636	Broadway/TVW to Station St upgrade 200mm x 120m	0	0	112	0	0
B2645	Alma St, River St-Tweed Valley Way -Main Upgrade 600mm x388m	10	0	0	0	0
B2646	Empire Lane Mains Replacement – 200mm x 172m	60	0	0	0	0
B2653	Lundberg Dr, Quarry Rd to Hayley PI - Upgrade 150mm x 530M	40	246	0	0	0
		1,427	4,620	5,345	8,103	21,068
<i>Loan Redemption</i>						
B0126	Loan Repayments	1,912	2,051	2,189	2,338	2,536
		1,912	2,051	2,189	2,338	2,536
<i>Depn Reversal</i>						
B7930	Depreciation Water	(7,906)	(7,855)	(8,030)	(8,181)	(8,339)
		(7,906)	(7,855)	(8,030)	(8,181)	(8,339)
<i>ABC</i>						
B7001	ABC Dams & Weirs	75	77	78	80	81
B7002	ABC Reservoirs	32	32	33	34	34
B7003	ABC Water Pumping Stations	77	79	80	82	84
B7004	ABC Water Mains	196	200	204	208	213
B7005	ABC Water Treatment	160	163	167	170	173
B7006	ABC Water Consumer Services	388	396	403	412	420
B7007	ABC Water Fund Management	3,711	3,785	3,860	3,938	4,016
		4,639	4,732	4,826	4,923	5,021
<i>Internal Transfers</i>						
B0128	Dividend to General Fund	118	120	122	124	126
B0941	Field Staff Training	(85)	(87)	(89)	(91)	(93)
		33	33	33	33	33
<i>Trans from reserves</i>						
B1100	Capital Works Funding	(7,438)	(6,442)	(6,903)	(7,322)	(6,376)
		(7,438)	(6,442)	(6,903)	(7,322)	(6,376)
<i>Sec 94/64 Recoupment</i>						
B1100	Capital Works Funding	(7,112)	(7,422)	(6,602)	(13,173)	(29,692)
		(7,112)	(7,422)	(6,602)	(13,173)	(29,692)
<i>Sec 94/64 Reversal</i>						
B0240	Capital Contributions Revenue	2,460	2,522	2,621	2,662	2,728
		2,460	2,522	2,621	2,662	2,728
<i>Transfer to reserves</i>						
B1080	Transfer To ARR	12,713	9,229	11,948	19,476	18,521
		12,713	9,229	11,948	19,476	18,521
	Service Total	(0)	0	0	0	0
	Fund Total	(0)	0	0	0	0

Borrowings

New loans	Term	2022/23	2023/24	2024/25	2025/26
		\$000	\$000	\$000	\$000
Public Toilets	20	100	100	100	100
Bridges	20	776	776	776	776
Dog Pound	20	4,000	-	-	-
Drainage	20	1,100	1,100	1,100	1,100
Flood Mitigation	20	300	300	300	300
		6,276	2,276	2,276	2,276
Renewal loans	Term	2021/22	2022/23	2023/4	2024/25
		\$000	\$000	\$000	\$000

Glossary of terms and abbreviations

ABC	Activity Based Costing - a method of allocating overheads
AC	Asphalt concrete
ARR	Asset Replacement Reserve
C&NR	Community & Natural Resources
CCR	Capital Contributions Reserve
COP	Community Options Program
CP	Contribution Plan
DA	Development application/assessment
DC	Developer contributions
DWM	Domestic Waste Management
DWY	Driveway
EP&A	Environmental Planning & Assessment
FAG	Financial Assistance Grant
GIS	Geographical Information System
H&B	Health & Building
IT	Information Technology
LEP	Local Environment Plan
M&R, M&I	Maintenance & repair
MB	Murwillumbah
MR	Main road
MSF	Merchant Service Fee
NRM	Natural Resource Management
NRCMA	Northern Rivers Catchment Management Authority
OPC	Older Parent Carer
P&D	Planning & Development
R&M	Maintenance & repair
R2R	Roads to Recovery
REAP	Renewable Energy Action Plan
s64/s94	Developer contributions
s68/s138	Fees
SCU	Southern Cross University
SES	State Emergency Service
SLSC	Surf Life Saving Club
SPS	Sewer Pump Station
SRM	Sewer Rising Main
STP/WWTP	Waste Water Treatment Plant
SWD	Sewer/drainage
TC	Tweed Coast
TCHP	Tweed Coast Holiday Park
TH	Tweed Heads
TRCP	Tweed Roads Contribution Plan
TRRM	Tweed River Regional Museum
VIC	Visitor Information Centre
VMR	Volunteer Marine Rescue
WHS	Workplace Health & Safety
WPS	Water Pump Station
WTP	Water Treatment Plant

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